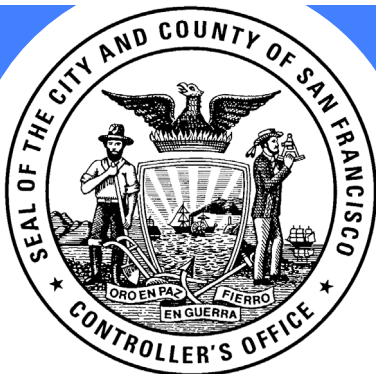


Refuse Working Group

Co-Chairs: Supervisor Aaron Peskin,
Andres Power



CITY & COUNTY OF SAN FRANCISCO

Office of the Controller

05.21.2021

Today's Agenda

1. Welcome and Chair Remarks

2. Introductions:

Please share your name and organization

Briefly state what you hope to bring to the table—experience from your work and the interests of the constituencies you represent.

3. Refuse Working Group Overview

4. Group Discussion

5. Next Steps and Meeting Calendar

- Virtual Meeting Ground Rules
- Chairs Welcome and Thank You
- Group Purpose
- Summary Goals
 - Review models for provision of refuse services
 - Reach a shared understanding of where changes would be most impactful
 - Summarize findings to inform any needed changes to existing process

Name and Organization

Briefly state what you hope to bring to the table – experience from your work and the interests of the constituencies you represent

Working Group Overview

- Goals
- Current San Francisco Process
- Other Refuse Provision Models
- Comparative Criteria
- Meeting Details and Calendar
- Process and Group Findings

Refuse Service System

Collection | Sorting | Disposal

Refuse Service Delivery in San Francisco

- Voter adopted Refuse Collection and Disposal Ordinance of 1932 created 97 permanent permits.
- Over time acquisitions and mergers have left Recology as sole owner of all permits and therefore exclusive provider of residential refuse services to the City.
- Result is a single rate setting process initiated by Recology on their chosen timeframes.

Other Models

- **Competitive Bidding** May be more than one vendor supporting different pieces of the system. Ex. Oakland.
- **In-House** Services provided by agency within SF government; no contracting. Ex. Berkeley.

Comparative Criteria

- **Cost:** What is the overall cost of services? How does this compare to other models or jurisdictions? What is the degree of uncertainty of cost?
- **Reliability and Quality of Service:** Does the model result in reliable refuse collection? Are there components of the system which may lead either to breaks in service or lower quality service?
- **Environmental Goals:** Does the model allow the City to move forward its environmental goals? Are there components of the system which allow for easier or more difficult negotiation around these goals?
- **Administration and Management:** How complex or prone to error is the system to manage the provision of refuse collection?

Meeting Calendar

#	Meeting Subject	Date
2	Current State of Provision of Refuse System and Governance <ul style="list-style-type: none">▪ Review current state of contracting for refuse system▪ Pros and cons: what's important to keep and what could be changed▪ Methods to make changes (administrative, ballot, etc)	July
3	Overview of Alternate Delivery Options <ul style="list-style-type: none">▪ Review alternative options for delivery—competitive bidding and municipalization▪ Discuss the pros and cons of each option as implemented in other localities and in the San Francisco context	August
4-6	Comparison of Provision Models Summary and Review of Findings	September- November

Group Discussion Questions

- Does this process and outcome make sense and work for you?
- What is missing? What haven't we considered?
- What are the highest priorities to consider when comparing refuse delivery systems to inform changes to the provision of these services?

Next Steps and Meeting Calendar

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- **June:** Interviews with each working group member
- **July:** Meeting #2 – Refuse Service Delivery Contracting in San Francisco

Thank you.

Any questions?

You can reach out to Natasha Mihal (natasha.mihal@sfgov.org) and/or Glynis Startz (glynis.l.startz@sfgov.org)