

OCOH Investment and Action Plan Update

Data Officer:
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Intended to include:

- Detailed and specific **recommendations for the investment of OCOH Fund resources for FYs 20-21 and 21-22** across all expenditure categories.
- When possible, recommendations to be **aligned with population categories used within Five-Year Strategic Framework**: Adults; Families with Children; Youth / Young Adults; and Street Homelessness.
- Identification of which **recommendations will require funding - and projects how much funding - in future FYs** which will limit the projected availability of funding in future FYs into other activities.
- Projections of the **outcomes to be achieved** through the recommended investments.
- How the recommended investments will help **advance racial equity, LGBTQ equity, and other justice goals**, and how they are **aligned with other community plans, analyses, and goals**
- Stakeholder input

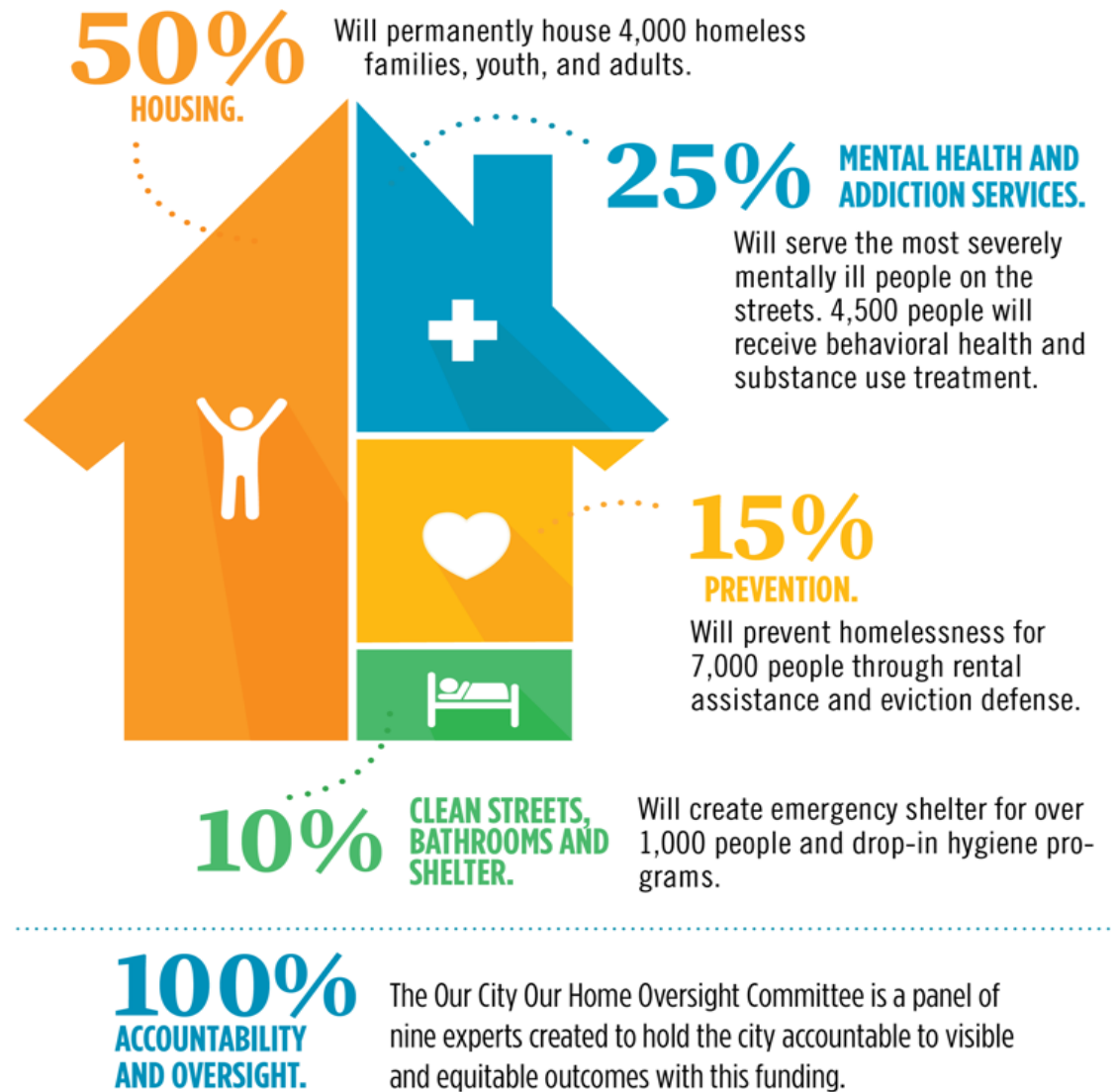
OCOH Investment and Action Plan

- Identifies **strategic priorities for the uses of funds in future FYs** to be considered in order to:
 - ✓ Best achieve the **full outcomes** projected for OCOH funds; and
 - ✓ Best support the **achievement of other community goals** and commitments.
- Need for a **more detailed modeling and planning process**, fully grounded in and inclusive of the planned uses of many other local, State, and Federal funding sources, and alignment with other strategic efforts and initiatives
 - ✓ To result in an **Our City, Our Home Plan that serves as the needs and gaps analysis required** by the Proposition C legislation
 - ✓ To identify **objectives, strategies, actions, and investments, across departments and sectors**, for the achievement of goals for preventing and ending homelessness.

Why do we need an outcome-driven investment plan?

- We want to know if we are making progress in preventing and reducing homelessness over time with these investments
- We want to know if we need to change course, if there are bottlenecks in reaching the outcomes, or whether we need to adjust outcomes over time
- Knowing the # of housing placements is helpful but it doesn't tell us if we are doing what is needed to prevent and reduce homelessness

OCOH Expenditure Categories and Intended Outcomes



OCOH Outcome Goals

1. Permanent Housing Expenditures:

- Goal of **providing permanent housing for 4,000 people**

2. Homeless Shelter Expenditures:

- Goal of **creating emergency shelter for over 1,000 people** and supporting drop-in hygiene programs

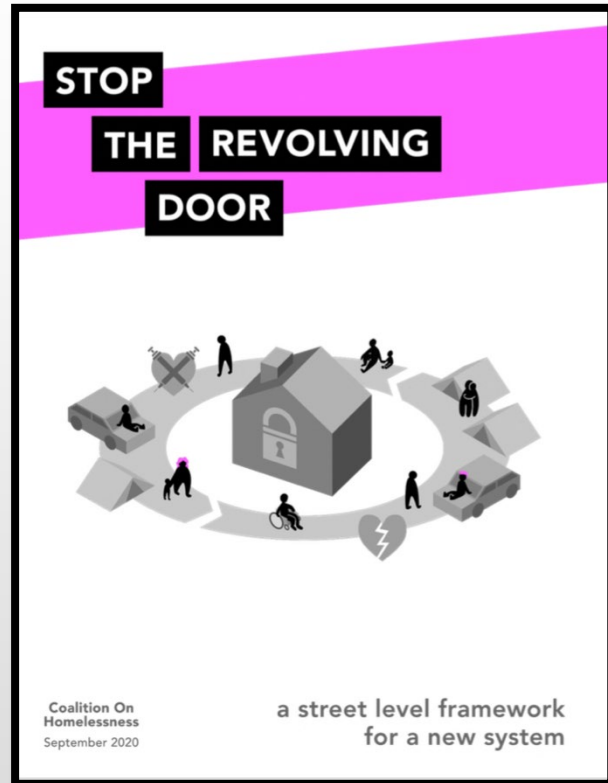
3. Homelessness Prevention Expenditures:

- Goal of **preventing 7,000 people from becoming homeless**

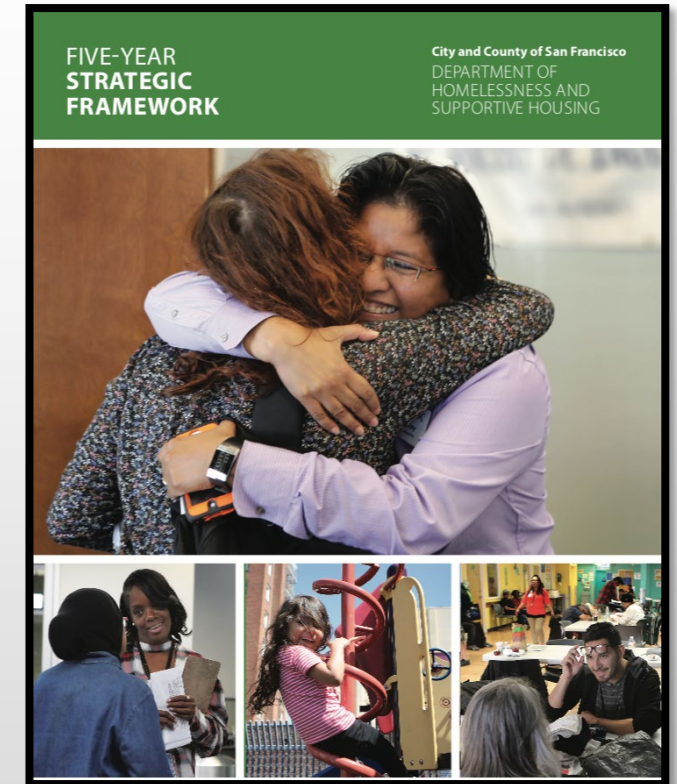
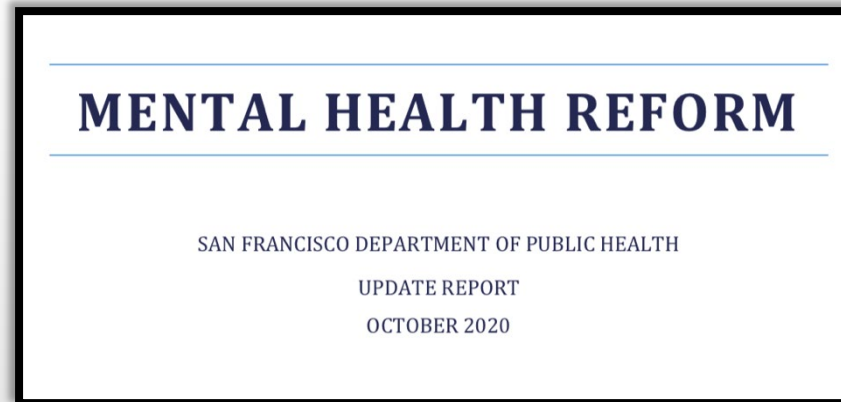
4. Mental Health Expenditures for Homeless Individuals:

- Goal of **providing behavioral health and substance abuse treatment for 4,500 people on the street**

Aligning OCOH Goals with Other Community Plans and Goals



**Shelter-in-Place Hotels
Rehousing Plan**



**Mayor's Homelessness
Recovery Plan**

Prop C Our City Our Home Coalition Priorities

OCOH:

- ✕ Corrects systemic inequities by race, disability, sexual orientation, and gender
- ✕ Prioritizes long term solutions
- ✕ Ensures that funds simultaneously move people off the streets
- ✕ Ensures that for every temporary bed created there should be 1-3 permanent housing slots
- ✕ Minimize the overall locking in future Prop C funds to ensure flexibility with the funds until a strategic model is developed
- ✕ Consistent with legal text and intent communicated to voters, which is to move dial on homelessness, create new housing for homeless people, new treatment and behavioral health supports for homeless people, new shelter and to prevent homelessness for those who are housed.

OCOH Goal:

Providing permanent housing for 4,000 people

Progress toward this goal would drive progress toward HSH's **Five-Year Strategic Framework Goals**:

- End family homelessness by December 2022
 - this goal is using federal definition, not Prop C/SF definition
 - Reduce chronic homelessness by 50% by December 2022
 - Reduce youth homelessness by 50% by December 2022
-
- Also supports progress toward **Mental Health Reform performance metric** of increasing number of people placed into permanent supportive housing or other long-term placements.
 - Aligned with **Stop the Revolving Door's** survey results emphasizing the importance of permanent housing for ending homelessness and for supporting people's treatment and services goals.
 - Permanent housing exits also a **primary elements of SIP Rehousing Plan and Mayor's Homelessness Recovery Plan**

OCOH Goal:

Creating emergency shelter for over 1,000 people

While not addressing permanent housing needs, progress toward this goal would still help support HSH's **Five-Year Strategic Framework Goals:**

- End family homelessness by December 2022
 - this goal is using federal definition, not Prop C/SF definition
 - Reduce chronic homelessness by 50% by December 2022
 - Reduce youth homelessness by 50% by December 2022
-
- Could help supports progress toward **Mental Health Reform recommendations** related to expanding and strengthening the crisis response system
 - Investments can be aligned with **Stop the Revolving Door's survey results and recommendations** regarding low-barrier emergency shelters with services people most want and need
 - **Mayor's Homelessness Recovery Plan** includes focus on shelter capacity and navigation centers

OCOH Goal:

Preventing 7,000 people from becoming homeless

By reducing entries into homelessness, would help support HSH's **Five-Year Strategic Framework Goals**:

- End family homelessness by December 2022
 - this goal is using federal definition, not Prop C/SF definition
 - Reduce chronic homelessness by 50% by December 2022
 - Reduce youth homelessness by 50% by December 2022
-
- Would help reduce demand for street-based mental health services that are focus of **Mental Health Reform recommendations**.
 - **Stop the Revolving Door's survey results and recommendations** regarding new entries into homelessness and reasons for loss of housing can help shape prevention strategies.
 - Aligned with **Mayor's Homelessness Recovery Plan** focus on prevention and increased risks of homelessness due to COVID-19 pandemic and economic impacts

OCOH Goal:

Providing behavioral health and substance abuse treatment for 4,500 people

- Aligned with HSH's **Five-Year Strategic Framework Goals** related to improving response to street homelessness and addressing encampments of unsheltered people
- Supports achievement **Mental Health Reform reports performance metrics and recommendations** focused on access to behavioral health care services, care coordination, and quality of life
- **Stop the Revolving Door's survey results** demonstrated significant levels of behavioral health care challenges, including dual diagnoses, **and recommendations** address need to expanded services and appropriate models of care

OCOH Goal: Equity

- How will the recommended investments will help advance racial equity, LGBTQ equity, and other justice goals?
- How are OCOH equity goals aligned with other community plans, analyses, and goals?
- **What equity goals should OCOH establish and how should we get there?**

SETTING REDUCTION GOALS

To reduce homelessness so that no one is unsheltered, the *Strategic Update* sets the following targets:

- 1 Every year for the next five years, reduce the number of people becoming homeless by 500, until 500 or fewer people become homeless in 2023.

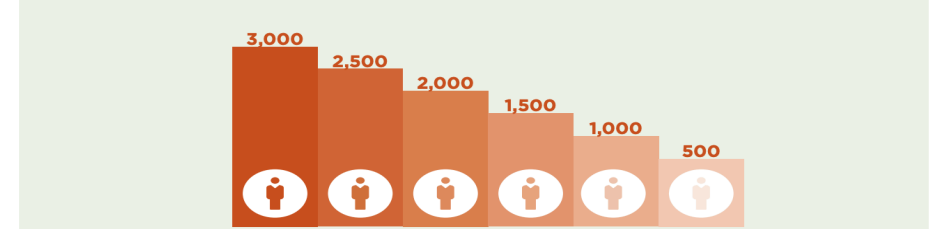


Figure 8: Annual Reduction Targets in People Becoming Homeless for the First Time

- 2 Every year for the next five years, increase the number of people returning to permanent homes by 500, until 4,000 or more people move out of homelessness in 2023.

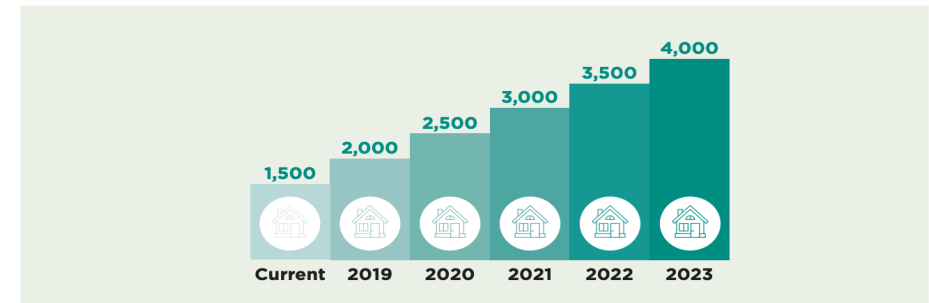


Figure 9: Annual Increase Targets in People Moving Back Into a Permanent Home

EveryOne Home Plan to End Homelessness: 2018 Strategic Update

- To set further reduction goals, we need to model all the funds SF gets from all funding sources, which we could do after April and in following years

Discussion Questions

- How does the OCOH Committee want to establish outcomes to achieve?
- What does the OCOH Committee want to establish outcomes beyond what we have in existing plans?
- How should OCOH approach setting equity goals?

Our City, Our Home Investments and Goals	Supports Progress toward Other Community Goals
Permanent Housing Expenditures: <ul style="list-style-type: none">▪ To receive at least 50% of OCOH funding▪ Goal of providing permanent housing for 4,000 people	HSH Five-Year Strategic Framework Goals <ul style="list-style-type: none">▪ End family homelessness by December 2022.▪ Reduce chronic homelessness by 50% BY December 2022.▪ Reduce youth homelessness by 50% by December 2022.
Homeless Shelter Expenditures: <ul style="list-style-type: none">▪ To receive up to 10% of OCOH Funding▪ Goal of creating emergency shelter for over 1,000 people and provide support for drop-in hygiene programs	HSH Five-Year Strategic Framework Goals <ul style="list-style-type: none">▪ End family homelessness by December 2022.▪ Reduce chronic homelessness by 50% BY December 2022.▪ Reduce youth homelessness by 50% by December 2022.
Homelessness Prevention Expenditures: <ul style="list-style-type: none">▪ To receive up to 15% of OCOH funding▪ Goal of preventing 7,000 people from becoming homeless each year	HSH Five-Year Strategic Framework Goals <ul style="list-style-type: none">▪ End family homelessness by December 2022.▪ Reduce chronic homelessness by 50% BY December 2022.▪ Reduce youth homelessness by 50% by December 2022.
Mental Health Expenditures for Homeless Individuals: <ul style="list-style-type: none">▪ To receive at least 25% of OCOH funding▪ Goal of providing behavioral health and substance abuse treatment for 4,500 people on the street each year	