

MEETING MINUTES
Our City, Our Home Oversight Committee Meeting
March 16, 2021
9:37 AM - 11:55 AM

This meeting was held by Webex pursuant to the Governor's Executive Orders and Mayoral Emergency Proclamations suspending and modifying requirements for in-person meetings. During the Coronavirus Disease (COVID-19) emergency, the Our City, Our Home Oversight Committee (OCOH) will convene remotely until the Committee is legally authorized to meet in person.

Note: The Our City, Our Home Oversight Committee meetings are live streamed at SFGovTV.org. The agenda, video recording, audio recording, and caption notes are posted at https://sanfrancisco.granicus.com/ViewPublisher.php?view_id=209. Supporting materials including presentations and reports are posted at <https://sfcontroller.org/meetings/220>.

1) Call to Order/Roll Call

The meeting was called to order at 9:37 am.

Committee Members Present: Member Brett Andrews, Vice Chair Julia D'Antonio, Member Jennifer Friedenbach, Member Shaun Haines, Member Julie Leadbetter, Member Lena Miller (joined late), Member Cynthia Nagendra, Member Ken Reggio, and Chair Shanell Williams.

2) Opportunity for the public to comment on any matters within the Committee's jurisdiction that are not on the agenda.

No public comment.

3) Approval, with possible modification of the Minutes of the February 16, 2021 meeting.

There was a motion by Member Brett Andrews to approve the February 16, 2021 Minutes. Member Shaun Haines seconded the motion. The motion was approved by Member Brett Andrews, Vice Chair Julia D'Antonio, Member Jennifer Friedenbach, Member Shaun Haines, Member Julie Leadbetter, Member Lena Miller, Member Cynthia Nagendra, Member Ken Reggio, and Chair Shanell Williams.

No public comment.

4) Presentation on the housing pipeline and planning around housing acquisition opportunities, with discussion and possible action by the Committee.

Member Ken Reggio, Housing Inventory & Pipeline Liaison, provided introductory remarks. He pointed out the urgency of people exiting the hotels and opportunity that can be leveraged using federal funds and possibly additional state funds.

Emily Cohen, Interim Director of External Affairs for the Department of Homelessness and Supportive Housing and Anne Romero, Mayor's Office of Housing and Community Development, presented on the acquisition for new permanent supportive housing (PSH) in the community. Their [presentation](#) can be found on the [OCOH website](#). Their presentation included an overview of the Mayor's Homelessness Recovery Plan, plans beyond the Recovery Plan, the roles and responsibilities of each key department, the PSH Pipeline process and status, cost, and other updates on supportive housing.

Emily Cohen, Anne Romero, and Gigi Whitley discussed and answered questions from the members. Member Lena Miller expressed an interest in prioritizing geography of new acquisitions, in particular outside of downtown areas. Member Jennifer Friedenbach asked whether the Housing Accelerator Fund is involved, and Ms. Cohen confirmed that group is involved, and confirmed that the acquisition team will not be housed within HSH since it requires a multi-department approach. Member Friedenbach suggested that her definition of permanent supportive housing is the permanent ownership of the building. Ms. Cohen indicated that HSH defines permanency in relation to the client with varying models of housing for achieving permanency. Vice Chair Julia D'Antonio requested information on additional strategies for permanent affordability outside of supportive housing, which requires a vulnerability assessment to qualify. Ms. Romero discussed options MOHCD has explored, such as the Senior Operating Subsidy program which can be used on top of a tax credit to maintain affordability of a unit. Vice Chair D'Antonio would appreciate further discussion on this topic. Member Ken Reggio asked about the timing of the acquisition process to ensure the City moves quickly on any deals. He also suggested that projected operating and service costs included in the presentation seemed low, though Ms. Whitley indicated these projections are higher than current operating costs among high-service buildings. Member Julie Leadbetter referenced her current role of operating PSH and advocated for higher operating and service budgets for PSH operators. Member Leadbetter also expressed an interest in exploring how to improve subsidy programs by leveraging expertise in the community. She also suggested the need for more consideration of the re-entry population's housing needs.

There was a public comment from Gabby Ruiz, Planning and Policy Manager at the Tenderloin Neighborhood Development Corporation and a member of the Supportive Housing Provider Network. Gabby Ruiz expressed their full support to select immediate and long-term needs, and the acquisition of quality SROs and hotels for permanent affordability through nonprofit ownership. They expressed the need for adequate funding and operating costs to support these needs.

5) Discussion and possible action by the Committee on proposed OCOH Outcome Measures. (40 min)

Cynthia Nagendra, OCOH Data Officer, stated that she will be providing a series of updates about the Investment and Action Plan so that by the time the Committee votes in April, there will be no surprises. She explained that there will be meetings with committee members, another special meeting on March 29th, and meetings with departments. Her [presentation](#) is posted on the [OCOH website](#). She explained the OCOH expenditure categories and outcome goals. There will be more details available moving forward.

Member Jennifer Friedenbach discussed the priorities of a community group that advocated for the passage of Proposition C. She explained that this group promotes creating a matrix around making decisions on funding priorities, including correcting systemic inequities related

to disability, sexual orientation and gender. She explained that we need to make up for that if we're going to have real equity and prioritizes long-term solutions upstream. She explained that funds should move people off the streets, create permanent housing slots, flexibility of funds, and move the dial on homelessness.

Member Lena Miller expressed her appreciation to this team. She thanked the presenters for their dedication and commitment to this mission.

Member Julie Leadbetter explained that she worked on the analysis of the Alameda County system model plan and would provide to the City to send out to the OCOH members. She discussed the gold standard of the modeling tool they used and highlighted goals including racial equity which came out of the process of doing focus groups.

Member Jennifer Friedenbach stated that she feels strongly that OCOH should be moving toward ending family homelessness, going further than what has been stated in HSH's Strategic Framework. She feels strongly that OCOH could get close to ending homelessness for youth, and that the modeling work will give the committee more information about that. She would also like to focus on chronic homelessness.

Member Cynthia Nagendra asked if OCOH wanted to set goals around non-chronic individuals. She told members that they can contact her offline so that she can gather inputs. She stated that she feels that they can get pretty far with ending family and youth homelessness with the funds that are available.

There was a public comment from a member of the public. They wanted to make a comment to include equity goals in the decision-making process.

6) Discussion and possible action by the Committee on the work of Community Liaisons

Member Shaun Haines presented his updates as the Community Impact and Communication Liaison. He explained that a lot of his work is on hold until the new OCOH staff is hired. He explained that he is working with Julia on an interim survey to gather information on communication.

Vice Chair Julia D'Antonio presented her updates as the Community Impact and Accountability Liaison. She explained that community meetings are being used to gather input for the system modeling process. The [Listening Session with Homeless Families](#) that was held was in high demand. It was a zoom meeting capped at 100 people, but the demand was much greater. Feedback included buying buildings, properties and land, secure funding for low-income housing, funding to expand supportive housing, permanent subsidy programs, programs for first time home buyers, affordable rent, permanent housing, larger bedroom sizes for larger families, quality of the buildings, caps on rents.

Another meeting was with the [Domestic Violence Consortium](#). Last year they had to turn away 660 people and 2,000 people could not access shelter. The main funding priorities included emergency housing, transitional housing, step-up housing, access services that are culturally competent and available in multiple languages, trauma informed, and behavioral health care and meeting people where they are at, including street, shelters, etc., legal services beyond evictions, child care, and services for LGBTQ + residents.

Another meeting was with [Justice Partners](#) with attendees from providers and lived experiences. Their funding priorities include funding for immediate housing upon release,

combining housing, long term transitional housing, stabilization beds, gender specific beds. One of the housing facilities is closing so there is gap in services. Feedback on the transitional-aged youth (TAY) specific programs include a navigation center specifically for justice-involved individuals, more engagement before release, and spending money on the right bed, an intense need to keep families together and more access to care.

At another meeting, [Family Provider Session](#), feedback included focusing on the San Francisco definition of services, and families needs greater autonomy. They wanted peer-led research, access to technologies, language access, education, and family reunification.

There was a [Focus Group on TAY Homelessness](#) meeting on March 12th, and Member D'Antonio will be providing an update at the next meeting. There will be a [Veterans Services](#) meeting on March 18th, and a [Listening Session with Glide](#) on March 18th from 7:30 – 1 pm. More meetings to come.

Member Shaun Haines emphasized the importance of having information in a centralized repository. Member Cynthia Nagendra explained that the meeting information are being posted to the [OCOH Liaison Activities website](#).

Member Brett Andrews presented his updates as the Behavioral Health Liaison. He provided a brief update on the [Behavioral Health Listening Session](#) and feedback included the importance of peer support, tailored communications, and education needs. He stated that there are a few planning meetings underway.

Member Julie Leadbetter presented her updates as the Homelessness Prevention Liaison. There was a [Listening Session on Prevention](#). She stated that her group is still sorting out the investment plan and how much will be needed now and how much will be needed later. She thanks both Member Brett Andrews and Chair Shanell Williams for attending and for their inputs at the meeting.

Laura Marshall stated that the Controller's Office is collecting notes, presentations, questions, etc. now and the information will be added to the OCOH website. Please email the materials to Mary Hom and she will get them posted as soon as she can. The [updated liaison calendar](#) will be available this week. When the new staff is on-board, we will be able to sit down to develop a more robust website.

Member Shaun Haines asked for materials to be circulated before each meeting. Laura stated the constraints include departments and members needing more time to prepare the materials. Moving forward, if we can finalize the agenda sooner the materials can be circulated sooner.

No public comment.

7) Committee to propose agenda items for subsequent meetings, and possible action by the Committee in response to this item

Member Leadbetter requested more information about expenditures of the OCOH Fund, including discussion of repayment of the general fund for appropriations approved by the Board in prior budget years. Member Friedenbach shared that she is in communication with the Controller's Office about this topic as part of her role as Immediate Needs Liaison, and will request the Controller's Office share more detail when it is finalized.

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No public comments.

Vice Chair Julia D'Antonio motioned to adjourn the meeting, and Member Jennifer Friedenbach seconded the motion. Roll call was taken, and the following members voted in agreement to adjourn the meeting: Vice Chair Julia D'Antonio, Member Jennifer Friedenbach, Member Shaun Haines, Member Julie Leadbetter, Member Cynthia Nagendra, and Member Ken Reggio.

Absent from the Vote: Member Brett Andrews, Member Lena Miller, and Chair Shanell Williams.

The meeting adjourned at 11:55 AM.