INDEPENDENT AUDITOR'S REPORTS,
MANAGEMENT'S DISCUSSION AND ANALYSIS,
BASIC FINANCIAL STATEMENTS,
REQUIRED SUPPLEMENTARY INFORMATION,
SCHEDULE OF EXPENDITURES OF FEDERAL
AWARDS AND AUDIT REPORTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2004

#### CITY AND COUNTY OF SAN FRANCISCO BASIC FINANCIAL STATEMENTS AND SINGLE AUDIT REPORTS FOR THE FISCAL YEAR ENDED JUNE 30, 2004

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2175 N. California Boulevard, Suite 645 Walnut Creek, CA 94596

> 515 S. Figueroa Street, Suite 325 Los Angeles, CA 90071 213.286.6400

402 West Broadway, Suite 400 San Diego, CA 92101 619.573.1112



The Honorable Mayor Gavin Newsom
The Honorable Members of the Board of Supervisors
City and County of San Francisco, California

#### **Independent Auditor's Report**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City and County of San Francisco, California (the City), as of and for the year ended June 30, 2004, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the San Francisco International Airport, Water Department, Hetch Hetchy Water and Power, San Francisco Municipal Railway, the Parking Garage Corporations, Clean Water Program, Port of San Francisco, City of San Francisco Market Corporation, City and County of San Francisco Finance Corporation, Employees' Retirement System, Health Service System, and the San Francisco Redevelopment Agency, which collectively represent the following percentages of assets, net assets/fund balances and revenues as of and for the year ended June 30, 2004:

		Net Assets/ Fund	
Opinion Unit	Assets	Balances	Revenues
Governmental activities	0.8%	16.6%	-
Business-type activities	97.5%	97.6%	73.4%
Discretely presented component units	99.7%	100.0%	93.0%
Municipal Transportation Agency enterprise fund	96.7%	100.0%	91.5%
Aggregate remaining fund information	90.8%	94.4%	43.2%

Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those entities, is based on the reports of the other auditors. The prior year partial and summarized comparative information has been derived from the City's 2003 basic financial statements and the report of other auditors dated January 30, 2004, expressed unqualified opinions on the respective financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental

activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City as of June 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The financial statements include partial or summarized prior year comparative information. Such prior year information does not include all of the information required to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the City's financial statements for the year ended June 30, 2003, from which such partial or summarized information was derived.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 30, 2004 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and schedules of funding progress listed in the accompanying table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We and the other auditors have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we and the other auditors did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying schedule of expenditures of federal awards (Schedule) is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations,* and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of other auditors, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

As discussed in Note 7 to the Schedule, subsequent to the issuance of the June 30, 2004 single audit reports, the City determined that the Violent Offender Incarceration and Truth in Sentencing Incentive Grant (CFDA number 16.586) with expenditures of \$12,059,985 was not included in the original Schedule. Accordingly, the Schedule has been restated to reflect the correction of this error.

Macias Juni d C Carrel D

Certified Public Accountants

Walnut Creek, California November 30, 2004, except for Note 7 to the schedule of expenditures of federal awards, which is dated April 24, 2008

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the City and County of San Francisco's (the City) Comprehensive Annual Financial Report presents a narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2004. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal. Certain amounts presented as 2003 summarized comparative financial information in the basic financial statements have been reclassified to conform with the presentation in the 2004 basic financial statements.

#### FINANCIAL HIGHLIGHTS

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$5.62 billion (net assets). Of this amount, \$140 million (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased during fiscal year 2004 by \$8 million, a significant improvement over the previous year's net asset decrease of \$93 million (1.6 percent). This year's increase is due, in part, to improvements in property and other local taxes revenues, expenditure reductions in governmental activities, use of revenues and other resources on capital expenditures and scheduled retirement of certain long-term debt of enterprise activities.
- Total revenues for governmental funds were approximately \$2.88 billion for the current fiscal year, an increase of approximately 2.6 percent over the prior fiscal year. Expenditures for governmental funds totaled \$2.86 billion, a decrease of approximately 5.2 percent from the same period. Overall, governmental funds revenues exceeded expenditures by approximately \$25.9 million, or .9 percent for fiscal year 2004, compared to an expenditure to revenue shortfall of \$204 million or 7.3 percent at the end of the prior fiscal year.
- As of June 30, 2004, the City's governmental funds reported combined ending fund balances of \$718 million. Approximately 13.4 percent of this total amount, \$96 million, is unreserved fund balance available for spending at the government's discretion within the purposes specified for the City's funds. Unreserved fund balance for governmental funds has decreased by approximately 39 percent from the prior year amount of \$157 million due to decreases in business taxes, state revenues, investment earnings and the City's related use of fund balances.
- At the end of the fiscal year, unreserved fund balance for the general fund was \$63.7 million, 3.3 percent of total general fund expenditures of \$1.93 billion. The general fund's unreserved fund balance increased by approximately 42 percent from the prior year amount of \$44.7 million. Significant contributing factors were increases in property and local tax revenues, receipt of one-time tobacco settlement funds, and reduced operating expenses due to measures taken by City management to meet revenue shortfalls, particularly from the State.
- The City's total long-term debt including all bonds, loans, and commercial paper decreased by \$115.9 million, approximately 1.6 percent, since the end of the last fiscal year. Key factors were scheduled retirement of general obligation and lease revenue bond debt, refunding of current debt, and minimal issuance of new obligations. The City issued \$331.3 million in refunding bonds during the year to take advantage of favorable interest rates. A significant majority of this, \$265.1 million, was issued by the Airport to refund revenue bonds, \$21.9 million was issued by the City to refund General Obligation Bonds, and \$44.3 million was also issued by the City to refund Settlement Obligation Bonds related to settlement of business tax litigation in a prior fiscal year. This fiscal year, the City also issued general obligation bonds of \$20.9 million for improvements to recreation and park facilities and \$29.5 million for improvements to San Francisco Unified School District facilities.

The City's revenues from local tax sources including property, hotel, and utility taxes in fiscal year 2004 were greater than budget estimates, reflecting the gradual improvement in some sectors of the City's economy. Citywide, charges for services revenue also increased and included increases from Airport concession fees, MUNI passenger fares, and net patient revenues at the San Francisco General Hospital (SFGH), the City's acute care hospital. Investment and interest earnings, however, reported a decline for the third straight year as low interest rates and lower cash balances continued. In addition, state revenue cuts continued this year and City management included those anticipated shortfalls in developing the general fund budget for fiscal year 2004.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis are intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: (1) **Government-wide** financial statements, (2) **Fund** financial statements, and (3) **Notes** to the financial statements. This report also contains other **supplementary information** in addition to the basic financial statements themselves. These various elements of the Comprehensive Annual Financial Report are related as shown in the graphic below.

#### Organization of City and County of San Francisco Comprehensive Annual Financial Report

	Introductory Section	INTRODUCTORY SECTION											
		+											
		Management's Discussion and Analysis											
		Government- wide Financial Statements	ents										
			Governmental Funds	Proprietary Funds	Fiduciary Funds								
		Statement of net assets	Balance Sheet	Statement of net assets	Statement of fiduciary								
ä			Statement of revenues,	Statement of revenues,	net assets								
CAFR	Financial Section	Statement of	expenditures, and changes in fund balances	expenses, and changes in fund net assets	Statement of changes in								
		activities	Budgetary comparison statement	Statement of cash flows	fiduciary net assets								
			Notes to the Finan	cial Statements									
:		Required S	Supplementary Info	rmation Other Th	an MD&A								
			nation on individual no pplementary information										
			+										
	Statistical Section		STATISTICAL SECTION										

The following figure summarizes the major features of the financial statements. The overview section below also describes the structure and contents of each of the statements in more detail.

	Government-	Fun	d Financial Stateme	nts		
	wide Statements	Governmental	Proprietary	Fiduciary		
Scope	Entire entity (except fiduciary funds)	The day-to-day operating activities of the City for basic governmental services	The day-to-day operating activities of the City for business-type enterprises	Instances in which the City administers resources on behalf of others, such as employee benefits		
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual and current financial resources measurement focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus; except agency funds do not have measurement focus		
Type of asset and liability information	All assets and liabilities, both financial and capital, short-term and long- term	Current assets and liabilities that come due during the year or soon thereafter	All assets and liabilities, both financial and capital, short-term and long-term	All assets held in a trustee or agency capacity for others		
Type of inflow and outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during the year or soon thereafter; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid		

#### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The **statement of net assets** presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether or not the financial position of the City is improving or deteriorating.

The **statement of activities** presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, such as revenues pertaining to uncollected taxes and expenses pertaining to earned but unused vacation and sick leave.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include public protection, public

works, transportation and commerce, human welfare and neighborhood development, community health, culture and recreation, general administration and finance, and general city responsibilities. The business-type activities of the City include an airport, port, public transportation systems (including parking), water and power operations, an acute care hospital, a long-term care hospital, sewer operations, and a produce market.

The government-wide financial statements include not only the City itself (known as the primary government), but also a legally separate redevelopment agency, the San Francisco Redevelopment Agency (RDA) and a legally separate development authority, the Treasure Island Development Authority (TIDA), for which the City is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government. Included within the governmental activities of the government-wide financial statements are the San Francisco County Transportation Authority and San Francisco Finance Corporation. Included within the business-type activities of the government-wide financial statements is the operation of the San Francisco Parking Authority. Although legally separate from the City, these component units are blended with the primary government because of their governance or financial relationships to the City.

#### **Fund Financial Statements**

The fund financial statements are designed to report information about groupings of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into the following three categories: **governmental** funds, **proprietary** funds, and **fiduciary** funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements—i.e. most of the City's basic services are reported in governmental funds. These statements, however, focus on (1) how cash and other financial assets can readily be converted to available resources and (2) the balances left at year-end that are available for spending. Such information may be useful in determining what financial resources are available in the near future to finance the City's programs.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains several individual governmental funds organized according to their type (special revenue, debt service, capital projects and permanent funds). Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, which is considered to be a major fund. Data from the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of the non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The City adopts an annually appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

**Proprietary funds.** Proprietary funds are generally used to account for services for which the City charges customers—either outside customers, or internal units or departments of the City. Proprietary funds provide the same type of information as shown in the government-wide financial statements, only in more detail. The City maintains the following two types of proprietary funds:

- Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for the operations of the San Francisco International Airport (Airport), Port of San Francisco (Port), Water Department (Water), Hetch Hetchy Water and Power (Hetch Hetchy), Municipal Transportation Agency, Laguna Honda Hospital, General Hospital Medical Center, and Clean Water Program (Clean Water), all of which are considered to be major funds of the City.
- Internal Service funds are used to report activities that provide supplies and services for certain City programs and activities. The City uses internal service funds to account for its fleet of vehicles, management information services, printing and mail services and for lease-purchases of equipment by the San Francisco Finance Corporation. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. The internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City employees' pension and health plans, the external portion of the Treasurer's Office investment pool, and the agency funds are reported under the fiduciary funds. Since the resources of these funds are not available to support the City's own programs, they are not reflected in the government-wide financial statements. The accounting used for fiduciary funds is much like that used for proprietary funds.

#### Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### **Required Supplementary Information**

In addition to the basic financial statements and accompanying notes, this report presents certain required supplementary information concerning the City's progress in funding its obligation to provide pension benefits to its employees.

#### **Combining Statements and Schedules**

The combining statements referred to earlier in connection with non-major governmental funds, internal service funds, and fiduciary funds are presented immediately following the required supplementary information on pensions.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Since fiscal year 2001, the City has presented its financial statements under the new reporting model required by the Governmental Accounting Standards Board Statement No. 34 (GASB 34), Basic Financial Statements – and Management's Discussion and Analysis (MD&A) – for State and Local Governments. Two years of financial information in the GASB 34 format are presented.

#### Net Assets June 30, 2004 (in thousands)

		nmental vities		ess-type vities	Total			
	2004	2003	2004	2003	2004	2003		
Assets:								
Current and other assets Capital assets	\$ 1,445,923 2,314,563	\$ 1,535,643 2,208,191	\$ 1,823,724 8,483,325	\$ 1,975,760 8,421,571	\$ 3,269,647 	\$ 3,511,403 10,629,762		
Total assets	3,760,486	3,743,834	10,307,049	10,397,331	14,067,535	14,141,165		
Liabilities:								
Long-term liabilities outstanding	1,820,415	1,824,809	5,426,655	5,551,011	7,247,070	7,375,820		
Other liabilities	633,330	606,203	567,417	547,507	1,200,747	1,153,710		
Total liabilities	2,453,745	2,431,012	5,994,072	6,098,518	8,447,817	8,529,530		
Net assets:								
Invested in capital assets,								
net of related debt	1,096,834	983,834	3,416,154	3,331,481	4,512,988	4,315,315		
Restricted	535,054	594,938	432,165	484,377	967,219	1,079,315		
Unrestricted	(325,147)	(265,950)	464,658	482,955	139,511	217,005		
Total net assets	\$ 1,306,741	\$ 1,312,822	\$ 4,312,977	\$ 4,298,813	\$ 5,619,718	\$ 5,611,635		

#### **Analysis of Net Assets**

As noted earlier, net assets may serve as a useful indicator of a government's financial position. For the City, assets exceeded liabilities by \$5.62 billion at the close of the fiscal year 2004.

The largest portion of the City's net assets reflects its \$4.51 billion (80 percent) investment in capital assets (e.g. land, buildings, and equipment), less any related outstanding debt used to acquire those assets. The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be liquidated for these liabilities.

Another portion of the City's net assets, \$967 million (17 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance, unrestricted net assets, \$140 million (3 percent) may be used to meet the government's ongoing obligations to citizens and creditors. Together, these two categories of net assets totaled 20 percent which reflects a drop from the prior year's total of 23 percent.

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets for the government as a whole, as well as for the business-type activities. For the governmental activities, unrestricted net assets have a deficit of \$325 million related in part to \$140

million in debt from general obligation bonds for the San Francisco Unified School District, which is recorded with no corresponding assets.

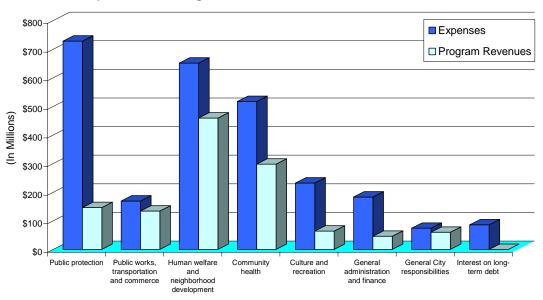
#### Changes in Net Assets June 30, 2004 (in thousands)

		mental rities	Busine: activ	• •	To	tal	
	2004	2003	2004	2003	2004	2003	
Revenues		·	·				
Program revenues:							
Charges for services	\$ 342,952	\$ 318,880	\$ 1,614,784	\$ 1,577,851	\$ 1,957,736	\$ 1,896,731	
Operating grants and contributions	823,784	809,670	169,767	164,257	993,551	973,927	
Capital grants and contributions	39,209	46,029	94,818	135,482	134,027	181,511	
General revenues:							
Property taxes	723,786	686,858	-	-	723,786	686,858	
Business taxes	264,832	276,651	-	-	264,832	276,651	
Other local taxes	509,455	450,677	-	-	509,455	450,677	
Interest and investment income	11,856	26,332	17,620	50,215	29,476	76,547	
Other	170,163	196,496	237,692	188,446	407,855	384,942	
Total revenues	2,886,037	2,811,593	2,134,681	2,116,251	5,020,718	4,927,844	
Expenses							
Public protection	727,580	778,710	-	-	727,580	778,710	
Public works, transportation							
and commerce	169,179	218,641	-	-	169,179	218,641	
Human welfare and							
neighborhood development	651,250	626,306	-	-	651,250	626,306	
Community health	517,066	542,480	-	-	517,066	542,480	
Culture and recreation	232,187	242,398	-	-	232,187	242,398	
General administration and finance	183,258	186,144	-	-	183,258	186,144	
General City responsibilities	73,530	53,026	-	-	73,530	53,026	
Unallocated Interest on long-term							
debt	86,131	77,827	-	-	86,131	77,827	
Airport	-	-	618,301	641,036	618,301	641,036	
Transportation	-	-	660,650	628,180	660,650	628,180	
Port	-	-	61,185	61,074	61,185	61,074	
Water	-	-	206,211	186,579	206,211	186,579	
Power	-	-	121,629	95,427	121,629	95,427	
Hospitals	-	-	562,188	561,673	562,188	561,673	
Sewer	-	-	150,586	153,845	150,586	153,845	
Market			949	894	949	894	
Total expenses	2,640,181	2,725,532	2,381,699	2,328,708	5,021,880	5,054,240	
Increase/(decrease) in net assets							
before special items and transfers.	245,856	86,061	(247,018)	(212,457)	(1,162)	(126,396)	
Special items	-	-	9,245	33,000	9,245	33,000	
Transfers	(251,937)	(248,260)	251,937	248,260	<u> </u>		
Change in net assets	(6,081)	(162,199)	14,164	68,803	8,083	(93,396)	
Net assets at beginning of year	1,312,822	1,475,021	4,298,813	4,230,010	5,611,635	5,705,031	
Net assets at end of year	\$ 1,306,741	\$ 1,312,822	\$ 4,312,977	\$ 4,298,813	\$ 5,619,718	\$ 5,611,635	

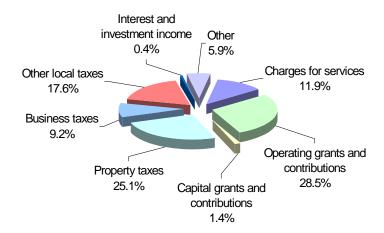
#### **Analysis of Changes in Net Assets**

The City's net assets overall increased by \$8 million during fiscal year 2004, compared to a \$93 million decrease last fiscal year. The governmental activities component of this change was a \$6 million decrease, a significantly smaller decrease than in the prior year. Business-type activities' aggregate increase of \$14.2 million over last year was less of an increase than in fiscal year 2003, primarily because of one-time expenses. Major reasons for this improvement are noted in the government and business-type activities discussion below.

#### **Expenses and Program Revenues - Governmental Activities**



#### **Revenues By Source - Governmental Activities**



**Governmental activities.** Governmental activities decreased the City's total net assets by \$6 million during fiscal year 2004, \$156 million less than the decrease in fiscal year 2003. Key factors contributing to this year's change are as follows:

- Overall, governmental activities' revenues increased by approximately \$74.4 million while expenses decreased by about \$85.4 million and the transfers to business-type activities decreased slightly by a net \$3.6 million for a total improvement of \$156 million over last year. Within the transfers, the subsidy transfers to MUNI and the City's hospitals declined by \$30 million this year.
- Property tax revenue, which was essentially flat in fiscal year 2003, increased by approximately \$36.9 million, or 5.4 percent during this fiscal year reflecting, in part, the continued rise in San Francisco's property values over time. Assessed valuation rose

approximately 5.73 percent in fiscal year 2004 and the City continues to improve its ability to issue supplemental tax bills within a shorter time period following the sale of a property. The City also increased its estimated assessment appeals reserve in response to increases in assessment appeals that largely began in fiscal year 2001.

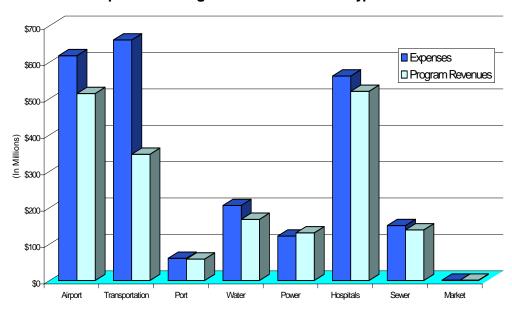
- Revenues from other local taxes, including hotel, parking and sales tax increased by approximately \$59 million or 13 percent. This reflects, in part, this year's improvements in hotel occupancy and room rates which had been flat or down in the previous two fiscal years. In addition, fees and service charges increased by approximately \$24 million this fiscal year. This amount includes this year's portion of tobacco fine settlement proceeds of \$17 million and additional revenues from rental fees and various administrative processing charges.
- Interest and investment income dropped by approximately \$14.5 million or 55 percent during the year primarily due to a decrease in the average yield of City pooled investments from 2.77 percent to 1.86 percent. In general, these returns reflect the City's concentration of investments in Treasury Bills and Notes and other short-term investments combined with the continued low interest rates maintained by the Federal Reserve. At fiscal year end, deposits and investments for governmental activities with the City Treasury were approximately \$729.7 million, a 2.2 percent increase over the previous year.
- Operating grants and contributions increased by \$14 million, or approximately two percent largely due to increases in federal grants for human welfare and neighborhood development, community health and public protection which included homeland security funds.

As noted above, total governmental activities' actual expenses decreased during fiscal year 2004 by approximately \$85.4 million or three percent. Generally, this reflects reductions made during the annual budget process across program areas including Public Protection, Community Health, Public Works, Transportation and Commerce, and Culture and Recreation to respond to projected revenue shortfalls, especially in state funding and business taxes. These reductions incorporated the projected savings from the labor agreements made by many San Francisco public employees' unions to contribute 7.5 percent of salary to fund the cost of pension benefits.

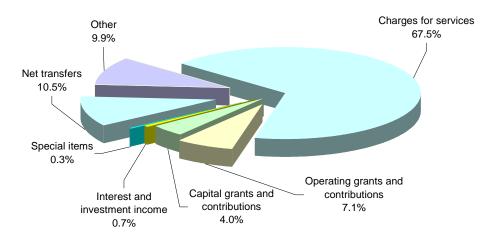
The City's General Fund subsidy transfer to the Municipal Transportation Agency also decreased from \$143 million in 2003 to \$134 million in 2004, a 6 percent reduction. In addition, the transfers made to the City's two hospitals declined in total by 19 percent, decreasing to \$96 million in 2004 from \$119 million in 2003. Both hospitals experienced increases in the proportion of patients covered by Medicare, Medi-Cal or other insurers, and/or improvement in reimbursement rates which allowed them to recover a higher share of their costs of service. Although expenses for General City Responsibilities increased by a net \$21 million, this included the one time appropriation of \$29 million in bond funds to the San Francisco Unified School District. There is a corresponding increase in bond proceeds that offsets this.

The charts on the previous page illustrate the City's governmental expenses and revenues by function, and its revenues by source. As shown, public protection is the largest function in expense (28 percent), followed by human welfare and neighborhood development (25 percent) and community health (20 percent). General revenues such as property, business, and sales taxes are not shown by program, but are effectively used to support program activities citywide. For governmental activities overall, without regard to program, operating grants and contributions are the largest single source of funds (28.5 percent), followed by property taxes (25.1 percent), other local taxes (17.6 percent), and charges for services (11.9 percent). These ratios are substantially similar to last year with the exception of other local taxes which increased primarily due to hotel, parking and sales taxes, as noted above.

#### Expenses and Program Revenues - Business-type Activities



#### **Revenues By Source - Business-type Activities**



**Business-type activities.** Business-type activities increased the City's net assets by \$14.2 million, bringing the government-wide increase in net assets to \$9.2 million. Key factors of this increase are as follows:

The Municipal Transportation Agency's net assets increased this year by \$84 million largely or 5
percent primarily due to use of current year federal and state capital contributions and
governmental transfers, mainly from the San Francisco Transportation Authority, to support
MUNI's capital program. MUNI's acquired 108 electrical trolley coaches and 2 light rail vehicles

and the completion of capital improvements on the K light rail line and at MUNI's Presidio Feeder Yard. MUNI's operating revenues rose by approximately \$18 million or 16 percent during the year due to increased fare revenues resulting from a passenger fare increase during the year. MUNI's non operating revenues, which include federal and state operating grants and parking related revenues increased by \$11 million or 5 percent over fiscal year 2003 and its capital contributions from federal, state and local grants increased by \$13 million. The City's General Fund subsidy to MTA for this year was \$99.6 million for MUNI and \$34.4 million for DPT, a total of \$13 million less than last year.

- Hetch Hetchy, which operates the City's water storage and power generating facilities in the Sierra Nevada Mountains, increased total net assets by \$13.4 million. This was largely due to a \$8.6 million increase in non operating revenues which included approximately \$6 million in state grants funds for disaster relief reimbursements and energy projects, including the solar energy project at Moscone Convention Center. Hetchy also reported a \$26.2 million or 27.5 percent increase in total expenses since the end of fiscal year 2003. Of this, \$16.4 million is attributable to an increase in the purchase of power in the spot market due to increased demand.
- The Water Department had an operating loss of \$19 million this year and a decrease to net assets of \$9.4 million. Water's total net assets was \$439 million at year end. Expenses associated with new or expanded water treatment and supply projects increased by about \$14 million and the department expensed \$4.8 million more in previously capitalized costs than last year. At the same time, income from service charges and other operations remained relatively unchanged. The resulting operating loss was partially offset by a net increase of \$9.7 from non-operating activity which included an \$18 million gain from a land sale. Additionally, Water also funded a \$42.8 million increase to net capital assets through proceeds from the sale of \$25 million of commercial paper and other existing resources.
- San Francisco International Airport's net assets decreased by \$55 million to \$456.6 million, a 10.7 percent decline since the end of fiscal year 2003. The Airport's interest expense increased by \$24 million, its depreciation increased by \$13 million and its investment income was reduced by \$26 million. These first two are related to the Airport's recent capitalization of the new terminal and related projects. On the revenue side, total operating revenues decreased by approximately \$14 million, mainly due to a \$23 million decline in aviation revenues offset by a \$9 million increase in revenues from concessions and parking fees. Airport operating expenses decreased by \$46.4 million due to reductions in contractual services and recognition in the prior fiscal year of \$37 million in previously capitalized runway expenses. The transfer from the Airport to the City's General Fund was \$18.2 million, a slight increase over fiscal year 2003.

As shown in the charts on the previous page, the two largest of San Francisco's business-type activities—the San Francisco International Airport and the Municipal Transportation Agency each had total expenses over \$600 million in fiscal year 2004. The City's long-term and acute care hospitals together recorded expenses of over \$550 million. Together, these four enterprises make up almost 76 percent of the total business activities. As in prior years, charges for services provide the largest share of revenues, 67.5 percent, for business type activities. The overall proportion of business-type activities' revenues attributable to net transfers decreased in 2004 to 6.2 percent from 7.5 percent in 2003. As noted above, this is due to decreases in the General Fund subsidy to MUNI, DPT and the City's hospitals.

#### FINANCIAL ANALYSIS OF THE CITY'S FUNDS

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of resources that are available for spending. Such information is useful in assessing the City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. Types of Governmental funds reported by the City include the General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, and the Permanent Fund.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$717.6 million, a decrease of \$165.8 million over the end of the prior year. The decrease reflects the City's budgetary use of reserves in both general and special revenue funds, liquidation of encumbrances, and reductions in carry-forward funds in fiscal year 2004.

Approximately \$96 million of the total ending fund balance in the governmental funds constitutes unreserved fund balance. This is available for spending at the City's discretion within the purposes specified for the City's funds. The remainder is reserved, an indication that it is not available for new spending because it has already been committed. These commitments include: (1) to support a general fund "rainy day" reserve (\$55.1 million), (2) to liquidate existing contracts and purchase orders (\$185.3 million), (3) to fund continued programs or projects in future fiscal periods (\$337.7 million), (3) to pay debt service (\$18.8 million), and (4) for a limited number of other purposes (\$24.6 million).

The general fund is the chief operating fund of the City. At the end of the current fiscal year, the unreserved fund balance of the general fund was \$63.7 million, while total fund balance was \$210.4 million, an increase of \$14.1 million over the prior year. This was mainly due to increases in property and local taxes, a one-time use of tobacco tax settlement proceeds along with controls placed by management on general fund expenditures during the fiscal year. Overall, the general fund's performance resulted in revenues in excess of expenditures in the fiscal year ended June 30, 2004 of \$134 million, before transfers and other items are considered.

As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. For 2004, the unreserved fund balance of \$63.7 million represents three percent of total general fund expenditures of \$1.93 billion, and the total fund balance represents approximately 11 percent of that amount. For 2003, the general fund's unreserved fund balance of \$44.7 million was approximately two percent of the total expenditures of \$1.95 billion, and the total fund balance represented approximately ten percent of expenditures.

#### **Proprietary funds**

The City's proprietary fund statements provide the same type of information found in the government-wide financial statements, but in more detail.

At the end of fiscal year 2004, the unrestricted net assets for the San Francisco International Airport were \$284.2 million, the Water Department \$124.6 million, the Hetch Hetchy Project \$87.7 million, the Clean Water Program \$50 million, the Port of San Francisco \$40.4 million, and the San Francisco Market Corporation \$7 million. Three proprietary funds had deficits in unrestricted net assets: the Municipal Transportation Agency had a deficit of \$94.8 million, and Laguna Honda Hospital and San Francisco General Hospital had deficits in unrestricted net assets of \$19.4 million and \$15.1 million respectively. The internal service funds that are used to account for certain governmental activities also had a deficit in unrestricted net assets of \$3.9 million.

The total growth in net assets for the enterprise funds was \$14.2 million. Factors concerning the finances of these funds have been addressed previously in the discussion of the City's business-type

activities. As in the previous years, the Airport's \$55 million decrease in net assets is related to its major capital assets being depreciated on a straight-line basis over an average of 30 years and to lower operating revenues due to the continued restructuring in the airline industry.

The following table shows actual revenues, expenses and results of operations (excluding capital contributions and expenses) for the current fiscal year in the City's proprietary funds (in thousands):

		perating evenues	Operating Expenses		Operating Income (Loss)		Non- Operating Revenues (Expense)		Capital Contributions and Special Items		Interfund Transfers		Change In Net Assets
Airport	\$	486,132	\$	400,596	\$	85,536	\$	(149,772)	\$	27,404	\$	(18,161)	\$ (54,993)
Water		168,260		187,378		(19,118)		9,692		-		-	(9,426)
Hetch Hetchy		124,474		121,629		2,845		11,072		-		(489)	13,428
Municipal Transportation Agency		186,390		655,757		(469,367)		235,425		64,669		253,043	83,770
General Hospital		339,012		412,083		(73,071)		74,918		-		(6,593)	(4,746)
Clean Water		137,806		129,916		7,890		(19,510)		-		(143)	(11,763)
Port		56,702		59,254		(2,552)		(1,550)		11,990		-	7,888
Laguna Honda Hospital		114,595		149,126		(34,531)		(222)		-		24,280	(10,473)
Market Corporation		1,413		948		465		14		-		-	479
Total	\$	1,614,784	-\$	2,116,687	\$	(501,903)	\$	160,067	\$	104,063	\$	251,937	\$ 14,164

#### **Fiduciary Funds**

The City maintains fiduciary funds for the assets of the San Francisco Employees' Retirement System and Health Service System, and manages the investment of monies held in trust to benefit public services or employees. As of the end of fiscal year 2004, the net assets of the Retirement System and Health Service System totaled \$11.9 billion, representing an increase of \$1.38 billion in total net assets since June 30, 2003. This 13% increase is primarily due to the Retirement Trust's investments improved performance this fiscal year, after declines in two of the previous three years. The Investment Trust Fund's net assets totaled \$205.1 million, a decrease in net assets of \$28.8 million since June 30, 2003 due to withdrawals and distributions to external participants of the fund.

#### **General Fund Budgetary Highlights**

The City's final budget differs from the original budget in that it contains carry-forward appropriations for various programs and projects, and supplemental appropriations approved during the fiscal year. In fiscal year 2004, supplemental appropriations were approved for the Fire Department (\$3.1 million) and Sheriff's Department (\$3.2 million) for overtime personnel costs. The Department of Elections received an additional \$3.4 million in appropriations for the special gubernatorial recall election in October 2003. Appropriations were also increased for the Trial Courts (\$.5 million) for the indigent defense program, and the final budget for the General City Responsibilities function increased to appropriate approximately \$29 million in general obligation bond proceeds for improvements to San Francisco Unified School District facilities.

During the year, actual revenues and other resources were \$19.8 million less that budgeted estimates. While the City realized \$53.9 million more revenue than budgeted for property, hotel, utility, and real estate transfer taxes, this was partially offset because the City received \$36.5 million less than budgeted shortfall in business, sales and parking taxes, interest and investment income, fines and concession revenues. In addition, transfers to the General Fund were approximately \$29 million less than estimated, due to a reduction in the funds transferred from the San Francisco General Hospital Fund for the City's participation in the State cost-sharing program among county

hospitals. There is no net loss to the General Fund as a result of the hospital transaction since expenses were also reduced.

Differences between the final budget and the actual (budgetary basis) resulted in an \$86.8 million decrease in total charges to appropriations. This is primarily due to the following factors:

- A decrease in expenditures by the Department of Public Health of approximately \$31.5 million, primarily associated with a reduction in the local match requirement for the State hospital cost-sharing program noted above (SB 855 Medi-Cal disproportionate share program). This decrease is non-program related and does not result in service reductions.
- A decrease in expenditures by the Human Services Department of approximately \$16.4 million related to reduced costs under programs such as wage augmentation programs and childcare subsidies. These expense reductions are partly offset by decreases in the Federal and State funds that the City is able to claim under these programs.
- A decrease in expenditures of approximately \$2 million in the Adult and Aging Services
  Department, \$1 million in the Recreation and Parks Department and \$2 million in the Emergency
  Communications Department due to reductions in operating and personnel cost.
- The General Fund was able to reduce its transfers to other funds by \$17.1 million from budget, primarily through improved revenue performance at the City's Hospitals.
- Budgetary reserves of \$9.3 million for various programs and payments that had been anticipated and included in the budget were not used due to management restrictions on spending and were able to be liquidated at the close of the fiscal year.

The net effect of the under-utilization of appropriations, the receipt of some actual revenues greater than estimates, and a \$11.9 million increase in budgetary designation for litigation and contingencies resulted in a positive budgetary fund balance variance of \$55 million at the end of the fiscal year.

In creating its budget for the fiscal year ending June 30, 2005, the City used an estimated budgetary fund balance of \$26.2 million (see Note 4 to the Basic Financial Statements).

#### **Capital Assets and Debt Administration**

#### **Capital Assets**

The City's capital assets for its governmental and business type activities as of June 30, 2004, amount to \$10.8 billion (net of accumulated depreciation). Capital assets include land, buildings and improvements, machinery and equipment, park facilities, roads, streets, and bridges. The total increase in the City's capital assets for the current fiscal year was four percent (an eight percent increase for governmental activities and a three percent increase for business-type activities) as shown in the table below.

# Capital Assets , Net of Accumulated Depreciation (in thousands)

		Business-type											
	Governmen	tal Activities	Acti	vities	<u>Total</u>								
	<u>2004</u>	2003	<u>2004</u>	<u>2003</u>	<u>2004</u>	<u>2003</u>							
Land	\$ 143,640	\$ 141,608	\$ 193,781	\$ 194,024	\$ 337,421	\$ 335,632							
Facilities and Improvement	1,695,198	1,656,169	6,149,996	6,171,196	7,845,194	7,827,365							
Machinery and equipment	52,674	62,899	912,707	911,497	965,381	974,396							
Infrastructure	176,838	131,321	494,671	506,495	671,509	637,816							
Property held under lease	536	536	2,248	103	2,784	639							
Easements	-	-	89,153	92,053	89,153	92,053							
Construction in progress	245,677	215,658	640,769	546,203	886,446	761,861							
Total	\$ 2,314,563	\$ 2,208,191	\$ 8,483,325	\$ 8,421,571	\$ 10,797,888	\$ 10,629,762							

Major capital asset events during the current fiscal year included the following:

- The Municipal Transportation Agency's net capital assets increased by \$85.8 million this fiscal year. This was primarily due to the acquisition 108 electric trolleys and 2 light rail vehicles, completion of Presidio Yard, Utah Shop and K-line rail improvement projects, and ongoing construction work on the Third Street Rail project, a major expansion of the MUNI Metro system in the City's southeast neighborhoods. During this year, MUNI amortized \$1.3 million of a \$35.5 million deferred gain recorded in April 2002 when the agency entered into a lease transaction involving 118 Breda light rail vehicles. In September 2003 MUNI entered into a second lease transaction involving another 21 Breda vehicles, resulting in a \$4.4 million deferred gain. Under these leasing transactions, equity investors hold title to the vehicles to take advantage of tax benefits not available to public entities. MUNI maintains custody and use of the vehicles, and is obligated to insure and maintain them during the term of the lease.
- The Water Department's net capital assets increased by \$42.8 million. This included improvements at the Pulgas Temple, Harry Tracy and Sunol Valley Water Treatment Plants totaling approximately \$58.7 million, completion of the Sutro Reservoir improvement project for \$11.8 million, and completion and capitalization of other smaller projects across the City's water treatment and distribution system.
- Hetch Hetchy Water and Power increased net capital assets by \$9.5 million. This included completion of a \$14.3 million project on the Priest Reservoir By-pass near Yosemite National Park and completion of the \$3.3 million renewable energy generation project at the Southeast Plant.
- The Airport reported an overall decrease in capital assets of \$70.4 million or 1.8% for fiscal year 2004 due largely to the net effect of depreciation against completed projects of the Near Term Master Plan for SFO in recent years. This plan includes the new International Terminal (completed in 2001), the Bay Area Rapid Transit (BART) Station at SFO and Air Train people mover (completed in 2003) and new parking facilities, roadways, runway improvements, and other Airport facilities. Capitalizations in fiscal year 2004 included a wastewater treatment plant, and boarding area reconstruction.
- Under governmental activities, net capital assets increased by \$106 million. This included completion of Conservatory of Flowers reconstruction, the African Savanna exhibit at the San Francisco Zoo, an upgrade at the City's Asphalt Plant and improvements at a City libraries, parks, and recreation facilities.

At the end of the year, the City's business type activities had approximately \$200 million in commitments for various capital projects. Of this, MTA had approximately \$77 million, Water Department had \$60 million, Hetch Hetchy and Cleanwater had \$48 million, and the Airport had \$28 million. In addition, there was had approximately \$66 million reserved for encumbrances in capital project funds for the general government.

For government-wide financial statement presentation, all depreciable capital assets were depreciated from acquisition date to the end of the current fiscal year. Fund financial statements record capital asset purchases as expenditures.

For governmental activities, no net infrastructure assets were recorded in fiscal year 2001 - the first year of presentation in the GASB 34 format, because the historical costs did not meet the threshold established by GASB. Beginning in fiscal year 2002, newly completed projects were capitalized and ongoing infrastructure projects were accounted for in construction in progress.

Additional information about the City's capital assets can be found in Note 7 to the Basic Financial Statements.

#### **Debt Administration**

At the end of the current fiscal year, San Francisco had total long-term debt outstanding of \$7 billion. Of this amount, \$844.7 million is general obligation bonds (including \$0.4 million in general obligation bonds issued on behalf of the Port of San Francisco) backed by the full faith and credit of the City and \$6.2 billion is revenue bonds, loans, certificates of participation, leases, and other debts of the City secured solely by specified revenue sources.

As noted previously, San Francisco's total long-term debt including all bonds, loans, commercial paper and capital leases decreased by \$115.9 million during fiscal year 2004 primarily due to retirement of bonded debt in the enterprise activities.

The City also took advantage of favorable interest rates to reduce debt payments by issuing \$331.3 million in refunding bonds. Of this, the Airport issued \$265.1 million in refunding revenue bonds; the City issued the remaining \$66.2 million to refund general obligation and settlement obligation bonds. The City also issued \$20.9 million in general obligation bonds for improvements to the City's recreation and park facilities, and \$29.5 million in general obligation bonds for San Francisco Unified School District facilities. Lease-revenue bonds for \$9.5 million were issued to finance equipment acquisition through the San Francisco Finance Corporation.

The City's Charter imposes a limit on the amount of general obligation bonds the City can have outstanding at any given time. That limit is three percent of the taxable assessed value of property in the City - approximately \$100 billion in value (net of unreimbursable exemptions) as of the close of the fiscal year. As of June 30, 2004, the City had \$844.7 million in authorized, outstanding property tax—supported general obligation bonds, which is equal to approximately 0.81 percent of gross (.88 percent of net) taxable assessed value of property. As of June 30, 2004, there were an additional \$872 million in bonds that were authorized but un-issued. If all of these bonds were issued and outstanding in full, the total debt burden would be approximately 1.7 percent of the taxable assessed value of property.

The City's underlying ratings on general obligation bonds as of June 30, 2004 were:

Moody's Investors Service, Inc. Aa3
Standard and Poor's Ratings Service AA
Fitch Ratings AA-

During the fiscal year, Moody's Investors Service and Standard and Poor's affirmed their ratings and negative outlook on San Francisco's outstanding general obligation bonds as noted above. Fitch Ratings downgraded its rating to AA- from AA and changed their rating outlook to stable from negative. Fitch Ratings cited continued weak economic performance; reduced financial reserves and reduced tax revenue mitigated somewhat by the expectation that the City's statutory financial requirements and solid management acumen will restore financial balance. Moody's and Standard & Poor's also noted the continued weak economy in addition to state budget uncertainty and the challenges the City faced in balancing the fiscal 2005 budget. Their concerns were mitigated somewhat by strong management practices as evidenced by revenue monitoring and spending reductions to minimize financial decline.

The City's enterprise activities maintained their underlying debt ratings this fiscal year. The Airport's underlying bond ratings were upheld by Moody's, Standard & Poor's, and Fitch at A1, A, and A, respectively. And, the rating outlook issued by all three remained negative due to the weak economy, war with Iraq and the SARS outbreak that decreased travel between Asia and the United States in spring 2003.

Moody's and Standard & Poor's also affirmed their A2 and A ratings with stable outlooks, respectively, for Clean Water Program's outstanding revenue and refunding bonds.

Since the close of the 2004 fiscal year, the City has issued additional debt of \$76.9 million in general obligation bonds for improvements to neighborhood recreation and park facilities, and the California Academy of Sciences. In addition, \$39.4 million refunding certificates of participation were issued to refund outstanding certificates for the San Francisco Courthouse Project at 400 McAllister Street.

Additional information in the City's long-term debt can be found in Note 8 to the Basic Financial Statements.

#### Economic factors and next year's budget and rates

- San Francisco faced a projected General Fund shortfall of over \$299 million at the beginning of its fiscal 2005 annual budget process. As a result, significant spending cuts were made across General Fund functions and two new taxes were proposed. In addition, most San Francisco public employees' unions agreed in labor contracts to continue to contribute 7.5 percent of salary to fund the employee cost of pension benefits. The City was able to appropriate \$62.8 million in estimated available fund balance and liquidated reserves in the General Fund budget for fiscal year 2005. The use of one-time sources, including the use of fund balance and prior year reserves, meant that the City was able to avoid making even further reductions in public safety, health and human services, and many other critical programs in the budget year.
- As noted in our transmittal letter, San Francisco's unemployment rate has gradually improved over the last two years, dropping to 5.9 percent in June 2004 after a peak of 7.9 percent in July 2002. While the unemployment rate has decreased, this is generally attributed to two factors: 1) that unemployed workers have moved to less expensive areas to live, or 2) that they are no longer included in the California Economic Development Department's count because they are not actively seeking new employment. Employers have been slow to expand their employee ranks given the lagging recovery in our region; however, the reduced unemployment rate is one sign that improvements are emerging.
- During the fiscal 2005 budget cycle, the State negotiated a two-year agreement with local governments to close the State's budgetary shortfall. This entailed shifting various revenue sources including vehicle license fees and sales taxes for property taxes, in part. Voters then reaffirmed the intent of those agreements by passing State Proposition 1A in November 2004. Proposition 1A further protects San Francisco and all other local California governments from the

State balancing their budget by taking additional local revenues. This will have a positive impact on future year revenue stability. In developing the City's fiscal year 2005 budget, policy makers included \$32.7 million in revenue reductions to cover State revenue shifts and funding reductions. City management continues to closely monitor all State funding.

- An economic strengthening started in some local taxes, including hotel room, sales, parking and real property transfer taxes. After a near three-plus year downturn, these signs are encouraging news. Weakness is still present in payroll taxes as employers have been reluctant to hire.
- While the above factors were considered in preparing the City's budget for fiscal year 2005, voters rejected the proposed ¼ percent increase to sales tax (Proposition J) and the four-year, 0.1 percent gross receipts tax (Proposition K) in November 2004. The Mayor's Office has already implemented mid-year spending reductions to cover this shortfall, which include the using \$15 million of the City's \$30 million General Reserve in the fiscal year 2005 budget.

#### **REQUESTS FOR INFORMATION**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. Below are the contacts for questions about this report or requests for additional financial information.

City and County of San Francisco
Office of the Controller
1 Dr. Carlton B. Goodlett Place, Room 316
San Francisco, CA 94102-4694

#### **Individual Department Financial Statements**

San Francisco International Airport Office of the Airport Deputy Director Business and Finance Division PO Box 8097 San Francisco, CA 94128

San Francisco Water Department Hetch Hetchy Water and Power San Francisco Clean Water Program 1155 Market Street, 5th Floor San Francisco, CA 94103

Municipal Transportation Agency MUNI Finance and Administration 875 Stevenson Street, Room 260 San Francisco, CA 94103

San Francisco General Hospital Medical Center Chief Financial Officer 2789 – 25<sup>th</sup> Street San Francisco, CA 94110 Port of San Francisco Fiscal Officer Pier 1 San Francisco, CA 94111

Laguna Honda Hospital Chief Financial Officer 375 Laguna Honda Blvd. San Francisco, CA 94116

Health Service System
Department of Human Resources
44 Gough Street
San Francisco, CA 94103

San Francisco Employees' Retirement System Finance Department 30 Van Ness Avenue, Suite 3000 San Francisco, CA 94102

#### **Component Unit Financial Statements**

San Francisco Redevelopment Agency Finance Department 770 Golden Gate Avenue, Third Floor San Francisco, CA 94102

#### **Blended Component Units Financial Statements**

San Francisco County Transportation Authority 100 Van Ness Avenue, 25<sup>th</sup> Floor San Francisco, CA 94102 San Francisco Finance Corporation City Hall, Room 336 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102

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**Basic Financial Statements** 

#### **Statement of Net Assets**

June 30, 2004

(In Thousands)

	P	rimary Governn	nent	Component Units				
	Governmental Activities	Business- Type <u>Activities</u>	<u>Total</u>	San Francisco Redevelopment <u>Agency</u>	Treasure Island Development Authority			
ASSETS								
Current assets:			A 404 COE	c	¢ 2,006			
Deposits and investments with City Treasury		\$ 674,887	\$ 1,404,635	\$ -	\$ 2,096			
Deposits and investments outside City Treasury	100,151	8,295	108,446	179,127	-			
Receivables (net of allowance for uncollectible amounts			•					
of \$40,342 for the primary government):								
Property taxes and penalties	34,595	-	34,595	-	-			
Other local taxes	163,017	-	163,017	-	-			
Federal and state grants and subventions	161,842	47,026	208,868	-	-			
Charges for services	13,731	139,538	153,269	•	618			
Interest and other	4,730	45,815	50,545	8,312	3			
Loans receivable		85	85	21	-			
Capital lease receivable from primary government	-	-	-	1,424				
Due from component unit	849	-	849	-	-			
Inventories	-	47,864	47,864	-	-			
Deferred charges and other assets		17,615	26,924		-			
Restricted assets:								
Deposits and investments with City Treasury	_	15,732	15,732	-	-			
Deposits and investments outside City Treasury	· <u>-</u>	47,121	47,121	199,351	-			
Grants and other receivables	, _	740	740	937	-			
Total current assets		1,044,718	2,262,690	389,172	2,717			
Noncurrent assets:	1,211,012							
Loans (net of allowance for uncollectible amounts								
· · · · · · · · · · · · · · · · · · ·								
of \$173,367 and \$116,168 for the primary government								
and component units, respectively)	214,650	768	215.418	5,777	_			
receivable	•	700	210,410	192,294				
Capital lease receivable from primary government			82,370	9,044	_			
Deferred charges and other assets	13,301	69,069	02,370	3,044	-			
Restricted assets:		407.740	407 740					
Deposits and investments with City Treasury	-	407,740	407,740	26 670	-			
Deposits and investments outside City Treasury		278,665	278,665	36,670	-			
Grants and other receivables	-	22,764	22,764	40.000	-			
Property held for resale	-	-	-	13,986	-			
Capital assets:								
Land and other assets not being depreciated	389,317	834,550	1,223,867	114,260	-			
Facilities, infrastructure, and equipment, net of								
depreciation	1,925,246	7,648,775	9,574,021	119,730				
Total capital assets	2,314,563	8,483,325	10,797,888	233,990				
Total noncurrent assets		9,262,331	11,804,845	491,761	-			
Total assets	\$ 3,760,486	\$ 10,307,049	\$ 14,067,535	\$ 880,933	\$ 2,717			
					(Continued)			

# Statement of Net Assets (Continued) June 30, 2004

(In Thousands)

	Pi	rimary Governm	ent	Component Units			
					Treasure		
·		Business-		San Francisco	Island		
	Governmental	Type		Redevelopment	Development		
	<b>Activities</b>	<u>Activities</u>	<u>Total</u>	<u>Agency</u>	<u>Authority</u>		
LIABILITIES							
Current liabilities:							
Accounts payable	\$ 148,294	\$ 128,728	\$ 277,022	\$ 8,306	\$ 703		
Accrued payroll		35,024	77,635	-	19		
Accrued vacation and sick leave pay		40,694	104,376	1,168	-		
Accrued workers' compensation		40,108	85,246	-	-		
Estimated claims payable		15,463	35,344	-	-		
Bonds, loans, capital leases, and other payables	•	128,851	275,497	53,367	-		
Capital lease payable to component unit	1,424		1,424	-	-		
		11,756	18,941	92,507	-		
Accrued interest payable	5,286	-	5,286	5,287	-		
Unearned grant and subvention revenues		_	-,	849	-		
Due to primary government	32,419	(32,419)	_	-	-		
Internal balances	•	117,002	237,766	1,861	_		
Deferred credits and other liabilities		485,207	1,118,537	163,345	722		
Total current liabilities	633,330	405,207	1,110,001				
Liabilities payable from restricted assets:		17.012	17,013	_	_		
Bonds, loans, capital leases, and other payables		17,013	34,807		_		
Accrued interest payable		34,807	•	•	_		
Other	-	30,390	30,390				
Total liabilities payable from		00.040	00.040				
restricted assets		82,210	82,210	-			
Noncurrent liabilities:		100	07.004	4 505			
Accrued vacation and sick leave pay		33,196	97,931	1,565	-		
Accrued workers' compensation		143,388	311,880	-	•		
Estimated claims payable	59,924	32,168	92,092		-		
Bonds, loans, capital leases, and other payables	1,334,970	5,171,501	6,506,471	700,224	-		
Capital lease payable to component unit		-	192,294		-		
Accrued interest payable		-	, <u>-</u>	68,013	-		
Deferred credits and other liabilities		46,402	46,402				
Total noncurrent liabilities		5,426,655	7,247,070	769,802			
Total liabilities		5,994,072	8,447,817	933,147	722		
Total habitistics							
NET ASSETS							
Invested in capital assets, net of related debt	1,096,834	3,416,154	4,512,988	43,199			
Restricted for:	, ,						
Cash and emergencies requirements by Charter	55,139	_	55,139	-	-		
Debt service	•	242,537	252,533	139,969	-		
Capital projects	•	128,387	176,700		-		
		,	163,875		-		
Community development	•	-	135,466		-		
Transportation Authority activities	•	61,241	183,506		1,995		
Other purposes		464,658	139,511		•		
Unrestricted (deficit)					\$ 1,995		
Total net assets (deficit)	\$ 1,306,741	\$ 4,312,977	\$ 5,619,718	ψ (52,214)	¥ 1,000		

# Statement of Activities Year ended June 30, 2004

(In Thousands)

Net (Expense) Revenue and Changes in Net Assets

						CI.	anges in Net	Component Units			
		P	rogram Revenu			nary Governm	ent	San Francisco	Treasure		
		Charges	Operating	Capital	Govern-	Business-		Redevelop-	Island		
		for	Grants and	Grants and	mental	Type		ment	Development		
Functions/Programs	<b>Expenses</b>	<u>Services</u>	<u>Contributions</u>	<u>Contributions</u>	<u>Activities</u>	<u>Activities</u>	<u>Total</u>	<u>Agency</u>	<u>Authority</u>		
Primary government: Governmental activities:											
Public protection	\$ 727,580	\$ 40,349	\$ 105,315	\$ -	\$ (581,916)	\$ -	\$ (581,916)	\$ -	\$ -		
Public works, transportation											
and commerce	169,179	83,176	20,244	30,134	(35,625)	_	(35,625)	-	-		
Human welfare and	,	,									
neighborhood development	651,250	23,931	434,980	-	(192,339)	-	(192,339)	<u>-</u>	-		
		38,933	259,164	_	(218,969)	_	(218,969)	-	-		
Community health		53,369	1,301	9,075	(168,442)	_	(168,442)		<u>-</u>		
Culture and recreation	232,187	33,309	1,501	0,070	(100,112)		( ,				
General administration and	400.050	40.505	2.446		(137,557)	_	(137,557)	_			
finance		43,585	2,116	-		_	(13,257)		_		
General City responsibilities	73,530	59,609	664	-	(13,257)	-	(13,231)				
Unallocated Interest on							(00.404)				
long-term debt	86,131			-	(86,131)		(86,131)				
Total governmental											
activities	2,640,181	342,952	823,784	39,209	(1,434,236)		(1,434,236)	-			
Business-type activities:											
Airport	618,301	486,132	-	27,404	-	(104,765)	(104,765)	-	-		
Transportation		186,390		64,669	-	(313,893)	(313,893)	-	-		
Port		56,702		2,745	-	(1,738)	(1,738)	-	-		
Water		168,260	_	-,-	_	(37,951)	(37,951)	-	-		
		124,474	6,123	_	_	8,968	8,968	•	-		
Power		453,607			_	(41,961)	(41,961)	-	-		
Hospitals			The state of the s		_	(11,454)	(11,454)		_		
Sewer		137,806	1,326	-	_	464	464	_	_		
Market	949	1,413				404					
Total business-type		•				(500.000)	(E02.220)				
activities		1,614,784	169,767	94,818		(502,330)	(502,330)				
Total primary government	\$ 5,021,880	\$ 1,957,736	\$ 993,551	\$ 134,027	(1,434,236)	(502,330)	(1,936,566)				
Component units:											
San Francisco Redevelopment								(00,000)			
Agency	\$ 117,264	\$ 22,133	\$ 14,271	\$ -				(80,860)	•		
Treasure Island Development									(0.705)		
Authority	11,035	8,270	-	-					(2,765)		
Total component units	\$ 128,299	\$ 30,403	\$ 14,271	<u>\$ -</u>				(80,860)	(2,765)		
	General Reve	enues:									
	Taxes:						_	,			
	Property	/ taxes			723,786	-	723,786	40,157	-		
	Busines	s taxes			264,832	-	264,832	-	-		
•		cal taxes			509,455	-	509,455	5,794	-		
			come		11,856	17,620	29,476	9,690	-		
					170,163	237,692	407,855	17,119	•		
					-	9,245	9,245	-	-		
			of primary gove		(251,937)	251,937	-	-	-		
			es, special item,		1,428,155	516,494	1,944,649	72,760	-		
					(6,081)	14,164	8,083	(8,100)	(2,765)		
		•	ets		1,312,822	4,298,813	5,611,635	(44,114)	4,760		
		, .	ng								
	Net assets (de	eficit) - ending.			\$ 1,306,741	\$ 4,312,977	\$ 5,619,718	\$ (52,214)	<u>\$ 1,995</u>		

#### Balance Sheet Governmental Funds

# June 30, 2004 (with comparative financial information as of June 30, 2003)

(In Thousands)

	General Fund					Gover	her nme nds		Total Governmental Funds			
		2004		2003		2004		2003		2004		2003
ASSETS												
Deposits and investments with City Treasury	\$	158,248	\$	137,738	\$	564,795	\$	567,264	\$	723,043	\$	705,002
Deposits and investments outside City Treasury Receivables:		361		4,149		74,065		126,034		74,426		130,183
Property taxes and penalties		28,020		25,455		6,575		5,294		34,595		30,749
Other local taxes		150,856		149,138		12,161		11,277		163,017		160,415
Federal and state grants and subventions		63,002		50,119		98,840		169,963		161,842		220,082
Charges for services		7,568		11,356		6,163		6,685		13,731		18,041
Interest and other		2,230		4,469		1,917		3,201		4,147		7,670
Due from other funds		52,917		72,730		5,384		9,665		58,301		82,395
Due from component unit		849		444				11,276		849		11,720
Loans receivable (net of allowance for uncollectible												
amount of \$173,367 in 2004; \$183,424 in 2003)		1,221		1,043		213,429		197,923		214,650		198,966
Deferred charges and other assets		6,598		6,224		1,625		1,832		8,223		8,056
5	\$	471,870	\$	462,865	\$	984,954	\$	1,110,414	\$	1,456,824	\$	1,573,279
Total assets	<del>9</del>	47 1,070	Ψ_	402,000	<u>Ψ</u>	304,334	Ψ_	1,110,414	Ψ_	1, 100,021	<u>~</u>	1,010,210
LIABILITIES AND FUND BALANCES Liabilities:												
Accounts payable	\$	83,934	\$	70,157	\$	58.894	\$	61.628	\$	142.828	\$	131,785
Accrued payroll	*	34,278	*	70,902	•	7,068	•	14,998		41,346		85,900
Deferred tax, grant and subvention revenues		30,151		28,622		31,620		11,743		61,771		40,365
Due to other funds		892		700		88,969		115,105		89,861		115,805
Agency obligations		-		-		138		40		138		40
Deferred credits and other liabilities		112,180		96,172		241,126		219,874		353,306		316,046
Bonds, loans, capital leases, and other payables		-		-		50,000		-		50,000		•
Total liabilities	_	261,435		266,553		477,815	_	423,388		739,250		689,941
Total liabilities		201,400		200,000		111,010	_					
Fund balances:										<;		
Reserved for cash requirements		-		55,139		-		-		· _		55,139
Reserved for rainy day		55,139		-		-		-		55,139		-
Reserved for emergencies		-		4,198		-		-		-		4,198
Reserved for assets not available for appropriation		7,142		6,768		17,443		25,906		24,585		32,674
Reserved for debt service		-		-		18,800		33,866		18,800		33,866
Reserved for encumbrances		42,501		43,195		142,784		278,656		185,285		321,851
Reserved for appropriation carryforward		35,754		26,880		287,690		227,818		323,444		254,698
Reserved for subsequent years' budgets		6,242		15,414		8,005		8,004		14,247		23,418
Unreserved (deficit), reported in:												
General fund		63,657		44,718		-		-		63,657		44,718
Special revenue funds		-		-		19,043		67,988		19,043		67,988
Capital project funds		-		-		10,048		40,561		10,048		40,561
Permanent fund			_	_		3,326		4,227		3,326	_	4,227
Total fund balances		210,435		196,312		507,139	_	687,026		717,574		883,338
Total liabilities and fund balances	\$	471,870	\$	462,865	\$	984,954	\$	1,110,414	\$	1,456,824	\$	1,573,279

# City and County of San Francisco Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets June 30, 2004

### (In Thousands)

	_	
Fund balances - total governmental funds	\$	717,574
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		2,311,608
Bond issue costs are not financial resources and, therefore, are not reported in the funds.		8,909
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.		(1,796,201)
Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.		(6,199)
Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the funds.		290,556
Internal service funds are used by management to charge the costs of capital lease financing, fleet management, printing and mailing services, and information systems to individual funds. The assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.		(219,506)
	_	
Net assets of governmental activities	\$	1,306,741

# Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds

# Year ended June 30, 2004 (with comparative financial information for the year ended June 30, 2003)

(In Thousands)

			Other				Total			
		eral	Governmental			Governmental Funds				
	Fu	2003	Funds 2004 2003			2004			2003	
Revenues:	=			<del></del>						
Property taxes	\$ 547,819	\$ 516,955	\$	173,618	\$ 169,199	\$	721,437	\$	686,154	
Business taxes	264,351	276,126		481	525		264,832		276,651	
Other local taxes	403,549	345,735		105,906	104,942		509,455		450,677	
Licenses, permits and franchises	17,501	16,217		6,287	5,431		23,788		21,648	
Fines, forfeitures and penalties	22,158	5,595		3,025	3,405		25,183		9,000	
Interest and investment income	3,222	7,798		8,408	17,772		11,630		25,570	
Rents and concessions	17,497	17,576		41,482	37,793		58,979		55,369	
Intergovernmental:	,									
Federal	163,047	151,790		181,108	168,464		344,155		320,254	
State	497,196	515,382		133,757	174,889		630,953		690,271	
Other	-	•		18,259	24,623		18,259		24,623	
Charges for services	95,951	93,840		121,696	128,043		217,647		221,883	
Other	29,564	11,880		27,580	15,212		57,144		27,092	
Total revenues	2,061,855	1,958,894	•	821,607	850,298		2,883,462		2,809,192	
Expenditures:										
Current:										
Public protection	670,729	695,693		36,029	39,118		706.758		734,811	
Public works, transportation and commerce	58,711	57,458		106,844	140,307		165,555		197,765	
Human welfare and neighborhood development	489,001	492,083		173,947	178,587		662,948		670,670	
Community health	413,725	424,302		99,189	100,469		512,914		524,771	
•	92,978	96,959		180,185	155,518		273,163		252,477	
Culture and recreationGeneral administration and finance	128,135	130,786		25,574	32,962		153,709		163,748	
	74,257	52,308	366		1,015	74,623			53,323	
General City responsibilities	14,231	32,300		000	1,010		1 1,020		00,020	
Debt service:				78,831	100.902		78,831		100,902	
Principal retirement	-	_		61,886	64,243		61,886		64,243	
Interest and fiscal charges	374	_		976	1,646		1,350		1,646	
Bond issuance costs	3/4	_		165,872	248,928		165,872		248,928	
Capital outlay	1 007 010	1,949,589		929,699	1,063,695	_	2,857,609	_	3,013,284	
Total expenditures	1,927,910 133,945	9,305		(108,092)	(213,397)	_	25,853		(204,092)	
Excess (deficiency) of revenues over expenditures	133,945	9,303		(100,032)	(210,091)	_	20,000		(204,002)	
Other financing sources (uses):	121 401	105,211		83,169	121,309		204,660		226,520	
Transfers in	121,491	•		(179,536)	(189,989)		(456,852)		(493,205)	
Transfers out	(277,316)	(303,216)		(179,550)	(109,909)		(430,032)		(455,255)	
Issuance of bonds and loans	20.480			87,165	71,310		116,645		71,310	
Face value of bonds issued	29,480	-		2,156	71,510		2,156		71,010	
Face value of loans issued	-	-		•	323		1,411		323	
Premium on issuance of bonds	358	-		1,053	323		(65,802)		525	
Payment to refunded bond escrow agent		0.000		(65,802)	20 000		6,165		32,585	
Other financing sources-capital leases	6,165	3,686	•		28,899	. 0,100		935		
Other	(440,000)	935		(74 705)	31,852	_	(191,617)		(161,532)	
Total other financing sources (uses)	(119,822)	(193,384)		(71,795)		_		_	(365,624)	
Net change in fund balances	14,123	(184,079)		(179,887)	(181,545)	_	(165,764)	_		
Fund balances at beginning of year	196,312	380,391	_	687,026	868,571	_	883,338	_	1,248,962	
Fund balances at end of year	\$ 210,435	<u>\$ 196,312</u>	\$	507,139	\$ 687,026	<u>\$</u>	717,574	\$	883,338	

# City and County of San Francisco

# Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year ended June 30, 2004

(In Thousands)

Net change in fund balances - total governmental funds	\$	(165,764)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.	1	106,037
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. This is the amount by which the increase in certain liabilities reported in the statement of net assets of the previous yea exceeded expenses reported in the statement of activities that do not require the use of curren financial resources.	ſ	(39,293)
Property tax revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		2,349
Governmental funds report expenditures pertaining to the establishment of certain deferred credits related to long-term loans made. These deferred credits are not reported on the statement of net assets and therefore, the corresponding expense is not reported on the statement of activities.	ļ ,	37,657
Lease payments on the Moscone Convention Center (including both principal and interest) are reported as expenditures in the governmental funds when paid. For the City as a whole, however, the principal portion of the payments serve to reduce the liability in the statement of net assets. This is the amount of property rent payments expended in the governmental funds in the current period.	l t	35,734
Bond issue costs are reported in the governmental funds when paid, and are capitalized and amortized in the statement of activities. This is the amount by which current year bond issue costs exceed amortization expense in the current period.	i	913
The issuance of long-term debt and capital leases provides current financial resources to governmental funds, while the repayment of the principal of long-term debt and capital leases consume the currer financial resources of governmental funds. These transactions, however, have no effect on net assets This is the amount by which principal retirement in the current period exceeded bond and other deb proceeds.	•	25,832
Bond premiums and discounts are expended in the governmental funds when the bonds are issued, and are capitalized and amortized in the statement of net assets. This is the net amount of bond premium capitalized during the current period.	S	(1,411)
Interest expense in the statement of activities differs from the amount reported in the governmental funds because of additional accrued and accreted interest; amortization of bond discounts, premiums an refunding losses; and change in the accrual of arbitrage liabilities.	d	(18,778)
The net revenues of certain activities of internal service funds is reported with governmental activities.		10,643
Changes in net assets of governmental activities	\$	(6,081)

# Budgetary Comparison Statement - General Fund Year ended June 30, 2004

(In Thousands)

	Original <u>Budget</u>	Final Budget	Actual Budgetary <u>Basis</u>	Variance Positive (Negative)		
Budgetary fund balance, July 1	\$ 58,483	\$ 207,167	\$ 207,167	\$ -		
Resources (inflows):		-				
Property taxes	527,744	527,767	546,812	19,045		
Business taxes	288,619	288,619	264,351	(24,268)		
Other local taxes:						
Sales tax	122,510	122,510	120,642	(1,868)		
Hotel room tax	90,052	90,052	98,457	8,405		
Utility users tax	68,360	68,360	70,938	2,578		
Parking tax	32,655	32,655	31,994	(661)		
Other local taxes	57,674	57,674	81,518	23,844		
Licenses, permits, and franchises:						
Licenses and permits	6,054	6,054	5,408	(646)		
Franchise tax	11,020	11,020	12,093	1,073		
Fines, forfeitures, and penalties	31,681	31,843	29,731	(2,112)		
Interest and investment income	12,511	12,579	7,593	(4,986)		
Rents and concessions:						
Garages - Recreation and Park	7,744	7,044	6,978	(66)		
Rents and concessions - Recreation and Park	11,949	11,949	10,199	(1,750)		
Other rents and concessions	322	323	320	(3)		
Intergovernmental:						
Federal subventions:						
Health and social service subventions	154,137	156,847	153,352	(3,495)		
Other grants and subventions	2,777	2,989	9,695	6,706		
State subventions:						
Social service subventions	101,616	104,374	97,684	(6,690)		
Health and welfare realignment	94,324	95,338	95,987	649		
Health/mental health subventions	132,558	132,558	137,701	5,143		
Public safety sales tax	65,320	65,320	64,158	(1,162)		
Motor vehicle in-lieu - county	82,610	82,610	84,627	2,017		
Other grants & subventions	23,872	23,961	17,039	(6,922)		
Charges for services:						
General government service charges	35,274	35,853	35,276	(577)		
Public safety service charges	15,935	16,146	15,066	(1,080)		
Recreation charges - Recreation and Park	5,365	5,366	5,446	80		
MediCal, MediCare and health service charges	49,990	50,482	39,818	(10,664)		
Other financing sources:						
Transfers from other funds	142,728	150,354	121,513	(28,841)		
Proceeds from issuance of bonds and loans	1,625	31,207	30,486	(721)		
Other resources (inflows)	19,251	19,296	<u>26,464</u>	7,168		
Total amounts available for appropriation	\$ 2,254,760	\$ 2,448,317	\$2,428,513	\$ (19,804)		

(Continued)

# **Budgetary Comparison Statement - General Fund (Continued)**

### Year ended June 30, 2004

(In Thousands)

	Original <u>Budget</u>	Final <u>Budget</u>	Actual Budgetary <u>Basis</u>	Variance Positive (Negative)		
Charges to appropriations (outflows):						
Public Protection						
Administrative Services - Animal Care and Control	\$ 2,999	\$ 3,105	\$ 3,105	\$ -		
Administrative Services - Consumer Assurance	1,405	1,409	1,409	-		
Administrative Services - Medical Examiner	4,140	4,162	4,162	-		
Adult Probation	8,863	9,023	9,023	-		
District Attorney	23,244	24,112	24,073	39		
Fire Department	196,077	199,369	198,274	1,095		
Juvenile Probation	28,732	29,472	29,447	25		
Mayor - Office of the Emergency Services	-	57	57	-		
Police Department	245,979	253,826	253,816	10		
Public Defender	15,455	15,451	15,262	189		
Sheriff	92,449	94,605	94,239	366		
Trial Courts	33,887	34,281	34,267	14		
Public Works Transportation and Commerce						
Board of Appeals	455	456	418	38		
Business and Economic Development	1,366	1,622	1,586	36		
Clean Water	196	279	212	67		
Department of Public Works	28,841	30,933	30,211	722		
Emergency Communications	26,252	25,487	23,550	1,937		
Telecommunications and Information Services	1,746	1,690	1,487	203		
Human Welfare and Neighborhood Development						
Adult and Aging Services	21,542	22,305	20,274	2,031		
Children, Youth and Their Families	10,636	11,148	11,058	90		
Commission on the Status of Women	2,415	2,401	2,341	60		
Environment	454	2,831	2,713	118		
Human Rights Commission	1,572	1,730	1,670	60		
Human Services	471,802	467,323	450,944	16,379		
Rent Arbitration Board	-	2	2	-		
Public Health	444,849	445,236	413,699	31,537		
Culture and Recreation						
Academy of Sciences	1,899	1,899	1,856	43		
Art Commission	6,122	5,843	5,807	36		
Asian Art Museum	6,106	6,027	6,027	-		
County Education Office	68	68	68	-		
Fine Arts Museum	4,565	4,616	4,616	-		
Law Library	513	510	489	21		
Administrative Services - Grants for the Arts	14,322	14,073	14,060	13		
Recreation and Park Commission	60,563	59,981	58,828	1,153		
General Administration and Finance						
Administrative Services	11,929	12,349	12,349	-		
Assessor/Recorder	8,988	8,976	8,308	668		
Board of Supervisors	9,224	8,743	8,743	-		
•						

(Continued)

# **Budgetary Comparison Statement - General Fund (Continued)**

#### Year ended June 30, 2004

(In Thousands)

	Original <u>Budget</u>	Final <u>Budget</u>	Actual Budgetary <u>Basis</u>	Variance Positive (Negative)
City Attorney	7,139	8,228	8,228	-
City Planning	11,939	13,649	12,274	1,375
Civil Service	524	543	543	
Controller	19,828	19,722	19,569	153
Elections	13,444	16,152	15,205	947
	910	902	867	35
Ethics Commission	16,271	17,164	17,164	
Human Resources	6,395	7,027	6,891	136
Mayor	385	392	392	
Retirement Services		18,112	17,476	636
Treasurer/Tax Collector	17,792	10,112	17,470	000
General City Responsibilities	40.040	02 242	92 200	12
General City Responsibilities	46,642	83,212	83,200	12
Other financing uses:	040	404	400	05
Debt Service	218	194	109	85
Transfers to other funds	285,206	292,664	275,534	17,130
Budgetary reserves and designations	38,412	9,301		9,301
Total charges to appropriations	2,254,760	2,292,662	2,205,902	86,760
Available before designations	<u> </u>	\$ 155,655	\$ 222,611	66,956
Increase to designations				(11,950)
Budgetary fund balance available for appropriation, June 30				\$ 55,006
Explanation of differences between budgetary inflows and outfl and GAAP revenues and expenditures: Sources/inflows of resources Actual amounts (budgetary basis) "available for appropriation			\$ 2,428,513	
Difference - budget to GAAP:				
The fund balance at the beginning of the year is a budg			(007.407)	
a current year revenue for financial reporting purpos	es		(207,167)	
Property tax revenue - Teeter Plan			1,007	
Unrealized loss on investment			(4,371)	
Interest reclassified as transfers from other funds			2,188	
Proceeds from issuance of bonds and loans			(30,486)	
Operating transfers out greater under GAAP			1,782	
Other budget to GAAP differences			(8,098)	
Transfers from other funds are inflows of budgetary res	ources but are r	not		
revenues for financial reporting purposes			(121,513)	
Total revenues as reported on the statement of revenues,	expenditures, an	nd changes		
in fund balances - governmental funds	•••••		\$2,061,855	
Uses/outflows of resources				
Actual amounts (budgetary basis) "total charges to approp	riations"		\$2,205,902	
Difference - budget to GAAP:				
Capital asset purchases funded under capital leases				
with Finance Corporation			(6,165)	
Other budget to GAAP differences			(1,467)	
Operating transfers in greater under GAAP			8,551	
Pension reimbursement and others			8,573	
Change recognized in budget basis reserves			(11,950)	
Transfers to other funds are outflows of budgetary reso			(,)	
expenditures for financial reporting purposes			(275,534)	
•				
Total expenditures as reported on the statement of revenu	es, expenditures	, and Granges	\$ 1 Q27 Q10	
in fund balances - governmental funds			\$1,927,910	

### Statement of Net Assets - Proprietary Funds

June 30, 2004

# (with summarized financial information as of June 30, 2003) (In Thousands)

**Business-type Activities - Enterprise Funds** 

Other													
				Major Fu	nde				Fund				
·.	San		Hetch	Wajoi Fu	ius								
	Francisco		Hetchy		General							Governi	mental
	Interna-		Water	Municipal	Hospital	Clean	Port of	Laguna				Activities	
	tional	Water	and	Transportation	Medical	Water	San	Honda	Market	Tot	al	Service	
	<u> Airport</u>	<b>Department</b>	<u>Power</u>	Agency	<u>Center</u>	<b>Program</b>	<u>Francisco</u>	<u>Hospital</u>	Corporation	2004	2003	2004	2003
ASSETS													
Current Assets:													
Deposits and investments with City Treasury	\$ 271,219	\$ 168,417	\$ 94,853	\$ 30,687	\$ -	\$ 48,934	\$ 60,777	\$ -	\$ -	\$ 674,887	\$ 656,155	\$ 6,705	\$ 9,105
Deposits and investments outside City Treasury	10	40	10	6,231	10	-	5	2	1,987	8,295	8,008	25,725	23,155
Receivables (net of allowance for													
uncollectible amounts of \$18,185 and													
\$23,093 in 2004 and 2003, respectively):													
Federal and state grants and subventions	-	-	2,483	42,949	1,414	180	-	-	-	47,026	45,700	-	-
Charges for services	33,034	27,002	7,704	5,519	27,953	19,268	4,618	14,432	8	139,538	149,538	-	-
Interest and other	493	2,439	1,453	62	41,277	91	-	-	-	45,815	62,111	583	461
Loans receivable	-	-	85	-	-	-	-	-	-	85	85	19,046	16,980
Due from other funds	-	2,221	14,305	43,975	-	-	-	-	-	60,501	67,312	-	-
Inventories	100	1,560	263	39,153	4,140	•	1,270	1,378	-	47,864	45,014	-	-
Deferred charges and other assets	1,285	-		15,608	-	-	697	-	25	17,615	8,534	149	294
Restricted assets:													
Deposits and investments with City Treasury	15,732	-	-	-	-	-	-	-	-	15,732	-	•	-
Deposits and investments outside City Treasury	47,121	-	-	-	-	-	-	-	-	47,121	-	-	-
Grants and other receivables									-	740			
Total current assets	369,734	201,679	_121,156	184,184	74,794	68,473	67,367	15,812	2,020	1,105,219	1,042,457	52,208	49,995
Noncurrent assets:													
Deferred charges and other assets	52,173	4,036	-	4,689	-	2,641	5,530	-	-	69,069	65,441	2,592	2,510
Loans receivable	-	-	768	-	-	-	•	-	-	768	767	227,766	236,263
Restricted assets:													
Deposits and investments with City Treasury	175,417	84,139	-	37,462	-	78,328	•	28,252	-	407,740	554,302	<b>-</b>	-
Deposits and investments outside City Treasury	193,226	13,841	-	27,385	8	32,533		870	-	278,665	354,896	-	-
Grants and other receivables	16,878	150		5,548		136		52	-	22,764	25,209		
Capital assets:													
Land and other assets not being depreciated	128,890	103,684	55,312	309,024	4,097	44,547	131,508	57,488	-	834,550	740,227	, <del>-</del>	-
Facilities, Infrastructrure, and											<b>=</b> 004 044		0.000
equipment, net of depreciation			204,949		51,839	1,264,615		8,369	5,256	7,648,775	7,681,344	2,955	2,620
Total capital assets		752,167	260,261	1,888,336	55,936	1,309,162		65,857	5,256	8,483,325	8,421,571	2,955	2,620
Total noncurrent assets		854,333	261,029		55,944	1,422,800		95,031	5,256	9,262,331	9,422,186	233,313	241,393
Total assets	4,708,333	1,056,012	382,185	2,147,604	130,738	1,491,273	333,286	110,843	7,276	10,367,550	10,464,643	285,521	291,388

(Continued)

# Statement of Net Assets - Proprietary Funds (Continued)

#### June 30, 2004

(with summarized financial information as of June 30, 2003) (In Thousands)

				Bus	iness-type	Activities -	Enterprise F	unds					
•									Other				
				Major Fu	nds				Fund				
	San Francisco Interna- tional	Water	Hetch Hetchy Water and	Municipal Transportation	General Hospital Medical	Clean Water	Port of San	Laguna Honda	Market	Tot		Governi Activities Service	-Internal Funds
LIADUITICO	<u>Airport</u>	<u>Department</u>	<u>Power</u>	Agency	<u>Center</u>	<u>Program</u>	<u>Francisco</u>	<u>Hospital</u>	Corporation	<u>2004</u>	<u>2003</u>	<u>2004</u>	<u>2003</u>
LIABILITIES Current liabilities:													
Accounts payable	11,254	8,320	25,316	59,023	15,665	3,266	2,770	2,978	136	128,728	104,540	5,466	4,713
Accrued payroll	4,121	3,466	637	13,556	6,989	1,187	698	4,370	-	35,024	66,791	1,265	2,464
Accrued vacation and sick leave pay	5,802	4,529	967	13,851	7,736	2,019	990	4,800	-	40,694	39,566	1,808	1,833
Accrued workers' compensation	1,186	2,393	455	26,535	4,928	1,006	650	2,955	-	40,108	37,946	263	244
Estimated claims payable	209	1,349	38	11,736	-	1,044	1,087	-	-	15,463	13,786	-	•
Due to other funds	1,052	1,903	528	2,911	15,981	-	598	5,109	-	28,082	33,854	859	48
Deferred credits and other liabilities	48,954	36,381	2,834	4,377	14,668	-	7,419	2,341	28	117,002	110,542	27,205	28,772
Accrued interest payable	-	4,067	-	483		7,062	144		-	11,756	15,146	986	1,095
Bonds, loans, capital leases, and other payables	65,462	39,055	98	7,299	630	15,413	500	394		128,851	95,467	<u>18,910</u> 56,762	<u>17,931</u> 57,100
Total current liabilities	138,040	101,463	30,873	139,771	66,597	30,997	14,856	22,947	164	545,708	517,638	50,762	57,100
Liabilities payable from restricted assets:													
Bonds, loans, capital leases, and other payables	13,093	-	-	-	-	-	3,920	-	-	17,013	15,367	-	-
Accrued interest payable	34,028	-	-	-	-	-	779	-	=	34,807	37,977	-	-
Other	16,472	6,921		941	8	653	4,393	1,002	-	30,390	43,837		
Total liabilities payable from restricted assets.	63,593	6,921		941	8	653	9,092	1,002		82,210	97,181		
Noncurrent liabilities:													
Accrued vacation and sick leave pay	5,774	4,601	831	10,368	5,828	1,737	849	3,208	-	33,196	31,063	1,875	1,754
Accrued workers' compensation	3,969	9,302	1,821	92,905	18,065	3,794	2,463	11,069	-	143,388	131,210	953	835
Estimated claims payable	250	4,762	131	22,108	-	3,717	1,200	-	-	32,168	21,185	-	-
Deferred credits and other liabilities	-	3,666	<u>-</u>	39,687		8	2,904		137	46,402	44,036	-	-
Bonds, loans, capital leases, and other payables		485,875	595	88,375	1,575	527,315	25,962	1,708		5,171,501	5,323,517	228,360	236,828
Total noncurrent liabilities	4,050,089	508,206	3,378	253,443	25,468	536,571	33,378	15,985	137	5,426,655	5,551,011	231,188	239,417 296,517
Total liabilities	4,251,722	616,590	34,251	394,155	92,073	568,221	57,326	39,934	301	6,054,573	6,165,830	287,950	290,517
NET ASSETS													0.000
Invested in capital assets, net of related debt	(30,535	) 279,085	260,261	1,796,064	53,730	769,386	224,407	63,756	-	3,416,154	3,331,481	1,511	2,620
Restricted:										0.40 555	075.000		
Debt service	191,808	14,976	-	2,509	-	33,244	-	-	-	242,537	275,068	-	-
Capital projects	9,721	20,724	-	3,162	-	70,410	-	24,370	-	128,387	147,693	-	-
Other purposes Unrestricted (deficit)	1,419 284,198	124,637	- 87,673	46,484 (94,770)	8 (15,073)	50,012	11,190 40,363	2,140 (19,357)	6,975	61,241 464,658	61,616 482,955	(3,940)	(7,749)

The notes to the financial statements are an integral part of this statement.

\$ 456,611

Total net assets (deficit).....

\$ 439,422 \$ 347,934 \$ 1,753,449 \$ 38,665 \$923,052 \$275,960 \$ 70,909

**\$4,312,977 \$4,298,813 \$ (2,429) \$ (5,129)** 

6,975

# Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds

#### Year ended June 30, 2004

(with summarized financial information for the year ended June 30, 2003) (In Thousands)

				Busin	ess-type Ac	tivities - En	terprise Fu	nds					
_									Other				
				Major Funds					<u>Fund</u>				
	San		Hetch	1	General							Governr	nental
	Francisco Interna-		Hetchy Water	Municipal	Hospital	Clean	Port of	Laguna				Activities-	
	tional	Water	and	Transportation	Medical	Water	San	Honda	Market	Tot	al	Service Funds	
	Airport	Department	Power	Agency	Center	<b>Program</b>	<u>Francisco</u>	<u>Hospital</u>	Corporation	2004	2003	2004	2003
Operating revenues:							_	_	_		<b>A</b> 0.17.000	•	<b>s</b> -
Aviation	\$ 325,256	*	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,256 280,903	\$ 347,998 289,690	\$ -	<b>a</b> -
Water and power service	-	156,660	124,243	444.000	-	-	-	-	-	114,232	97,764	_	-
Passenger fees	-	-	-	114,232	202 845	-	-	114,292	-	438,107	413,405	_	-
Net patient service revenue	-	-	-	•	323,815	133,160	-	114,292	-	133,160	130,013	_	-
Sewer service	-	0.454	231	24,429	3,165	133,100	45.259	-		150,864	132,783	_	8
Rents and concessions	69,329	8,451	231	24,429 33.855	3,105	_	8,154		-	93,751	86,636		-
Parking and transportation	51,742	-	•	53,655 571	-		0,104	_	_	571	668	97,416	96,334
Charges for services	39.805	3.149		13,303	12,032	4.646	3,289	303	1,413	77,940	78,894		-
Other revenues			404 474	186,390	339,012	137,806	56,702	114,595	1,413	1,614,784	1,577,851	97,416	96,342
Total operating revenues	486,132	168,260	124,474	100,390	339,012	137,000	30,702	114,000	1,410	1,014,704	1,077,007		
Operating expenses:				400.000	000 000	07.004	40.707	126,135	174	1,082,546	1,109,455	40,643	42.030
Personal services	141,249	54,627	20,217	422,836	230,380	37,221	49,707	4,976	401	204,426	211,283	32,596	33.010
Contractual services	44,789	5,438	4,477	36,650	101,893	5,802	-	4,976	79	80.599	65.404	52,550	00,010
Light, heat and power	20,303	-	59,556	661	40.000	7 1 1 2	-	11,333	2	108,019	97,925	14,958	15,100
Materials and supplies	6,157	8,124	1,535	27,063	46,663	7,142 38.094	9.547	1,211	282	351,854	313,616	1,218	1,438
Depreciation and amortization	161,112	35,110	9,865	89,999 48,656	6,634 274	20,294	9,547	1,211	7	114,449	81,935	537	889
General and administrative	991	28,863	15,364	40,000	214	20,234	_		•	,	,		
Services provided by other	12,314	31,561	2,749	29,892	26,239	20,572	_	5,320	_	128,647	112,293	3,598	2,832
departments	13,681	23,655	7,866	23,032	20,200	791	-	151	3	46,147	89,146	1,294	1,888
Other	400.596	187,378	121,629	655,757	412,083	129,916	59,254	149,126	948	2,116,687	2,081,057	94,844	97,187
Total operating expenses	85,536	(19,118)	2,845	(469,367)	(73,071)	7,890	(2,552)		465	(501,903)	(503,206)	2,572	(845)
Operating income (loss)	85,536	(19,116)	2,040	(409,307)	(73,071)	7,000	(2,002)	(04,001)		(00,,000)			
Nonoperating revenues (expenses):													
Operating grants:			156	18,714	•	_		_	_	18,870	19,462	-	-
Federal	-	-	5.967	76,984	66,620	1,326	_	_		150,897	144,795	-	-
State / other	7.550	6.268	438	1,151	82	1,036	1,080	-	15	17,620	50,215	5,340	4,258
Interest and investment income	(217,705)	-,	430	(4,893)	(679)	(20,670)	(1,931)	(300)	(1)	(265,012)	(247,651)	(5,467)	(4,333)
Interest expense	60,383	22.257	4,511	143,469	8,895	(1,202)	(699)		-	237,692	188,446	•	-
Other, net	00,303	22,231	4,011	140,400									
Total nonoperating revenues	(149,772)	9,692	11,072	235,425	74,918	(19,510)	(1,550)	(222)	14	160,067	155,267	(127)	(75)
(expenses)	(149,772	9,032	11,072	200,420	14,010	(10,010)							
Income (loss) before capital	(64.006)	(0.436)	13,917	(233,942)	1,847	(11,620)	(4,102)	(34,753)	479	(341,836)	(347,939)	2,445	(920)
contributions, transfers and special items	(64,236)	(9,426)	13,917		1,041	(11,020)	2.745			94,818	135,482		_
Capital Contributions	27,404	•	•	64,669	63,950	-	2,145	31,853	-	349,192	452,781	255	197
Transfers in	(40.404)	•	(489	253,389 (346)	(70,543)	(143)		(7,573)	-	(97,255)	(204,521)	-	-
Transfers out	(18,161								479	4,919	35,803	2,700	(723)
Net income (loss) before special item	(54,993)	) (9,426)	13,428	83,770	(4,746)	(11,703)	9,245		415	9,245	33,000	_,	
Special item			40.101		(4.740)	(44.700)			479	14,164	68,803	2,700	(723)
Change in net assets	(54,993		13,428		(4,746)		268,072		6,496	4,298,813	4,230,010	(5,129)	(4,406)
Net assets (deficit) at beginning of year	511,604		334,506		43,411	934,815			\$ 6,975	\$4,312,977	\$4,298,813	\$ (2,429)	\$ (5,129)
Net assets (deficit) at end of year	\$ 456,611	\$ 439,422	\$ 347,934	\$ 1,753,449	\$ 38,665	\$923,052	\$ 275,960	\$70,909	φ 0,975	94,312,877	ψ4,230,013	φ (2,420)	¥ (0,120)



#### Statement of Cash Flows Proprietary Funds

# Year ended June 30, 2004 (with summarized financial information for the year ended June 30, 2003)

(In Thousands)

				E	usiness-type	Activities - E	nterprise Fu	nds					
							· · · · · · · · · · · · · · · · · · ·		Other				
				Major F	unds				Fund				
	San Francisco Interna- tional	Water	Hetch Hetchy Water and	Municipal Transportation		Clean Water	Port of San	Laguna Honda	Market	To	otal	Govern Activities Service	-Internal
Cook flows from exercting activities.	<u>Airport</u>	<u>Department</u>	Power	<u>Agency</u>	<u>Center</u>	<u>Program</u>	<u>Francisco</u>	<u>Hospital</u>	Corporation	2004	2003	2004	2003
Cash flows from operating activities:  Cash received from customers, including cash deposits	\$ 513,963	\$ 156,826	\$ 126,394	\$ 204.823	£ 222.000	£ 400 500	• • • • • •		•			_	
Cash received from tenants for rent	φ 513, <del>8</del> 03	8,451	231	\$ 204,823 1,948	\$ 336,630 3,165	\$ 139,580	\$ 8,334 45,887	\$ 120,845	\$ 1,433	\$ 1,608,828	\$ 1,510,065	\$ 113,158	\$ 111,900
Cash paid to employees for services	(146,136)	(47,694)	(19,062)	(422,549)	(236,377)	(36,462)	(20,582)	(129,094)	(174)	59,682 (1,058,130)	72,990 (1,037,599)	(41,609)	(44.040)
Cash paid to suppliers for goods and services	(107,431)	(103,508)	(83,558)	(142,148)	(171,239)	(51,157)	(23,095)	(22,028)	(522)	(704,686)	(652,472)		(41,043)
Cash paid for judgements and claims	-	(4,695)	(1,198)	(6,212)	(171,200)	(1,229)	(20,000)	(22,020)	(322)	(13,334)	(14,557)	(57,248)	(95,268)
Net cash provided by (used in) operating activities	260,396	9,380	22,807	(364,138)	(67,821)	50,732	10,544	(30,277)	737			44.004	
Cash flows from noncapital financing activities:		0,000		(004,100)	(07,021)	30,732	10,544	(30,277)		(107,640)	(121,573)	14,301	(24,411)
Operating grants	163	_	3,672	226,765	68,681	1,181				200 400	054 007		
Transfers in	103	-	3,072	151,135	63.949	1,101	-	31,704		300,462	251,637	-	-
Transfers out	(18,161)		(489)	(1,338)	(70,543)	(143)	-	•	-	246,788	321,846	255	197
Transit Impact Development fees received	(10,101)	_	(408)	559	(70,543)	(143)	-	(7,711)	•	(98,385)	(146,527)	-	•
Other noncapital increases	_	-	_	1,880	8,895	-	-	•	•	559	3,199	•	•
Other noncapital decreases	_	_	_	(2,332)	0,095	•	-	(772)	•	10,775	6,190	•	-
Net cash provided by (used in)				(2,002)		<del></del>		(112)		(3,104)	(171)		
noncapital financing activities	(17,998)		2 402	270 000	70.000	4.000							
Cash flows from capital financing activities:	(17,996)		3,183	376,669	70,982	1,038		23,221		457,095	436,174	255	197
Capital grants	27.067	40 400		04.007									
Transfers in	27,967	18,139	-	81,297	-	-	2,427	-	-	129,830	87,759	-	-
Bond sale proceeds and loans received	•	-	-	103,246	-	-	-	•	-	103,246	69,269		
Proceeds from sale of capital assets	8	-	•	1,643	-	-	0.005	-	•	1,643	265,878	9,530	11,070
Loss from disposition of fixed assets		•	-	•	-	-	9,025	-	-	9,033	1,874	-	-
Proceeds from commercial paper borrowings	_	25,000	-	•	-	-	-	-	-	05.000	(69)	-	-
Loans received	_	20,000	_		-	-	•	•	-	25,000	-	-	0.004
Proceeds from passenger facility charges	56,326	-	-	-	_		-	•	-	56,326	53,435	•	2,091
Acquisition of capital assets	(100,310)	(76,100)	(19,328)	(175,142)	(3,438)	(20,718)	(7,706)	(16,264)	(31)	(419,037)	(537,081)	(188)	(339)
Retirement of capital leases, bonds and loans	(108,090)	(13,345)	(10,020)	(6,911)	(0,400)	(14,929)	(4,103)	(222)	(31)	(147,600)		(18,289)	(16,869)
Retirement of commercial paper borrowings		•	-	(-,,	-	(14,020)	(4,100)	(222)	-	(147,000)	(90,000)	(10,209)	(10,009)
Bond issue costs paid	(717)	(141)	-	(130)	-	-	_	_	_	(988)	(736)	(112)	(264)
Interest paid on long term debt	(205,618)	(24,056)	-	(4,883)	(679)	(23,709)	(1,930)	(13)	-	(260,888)	(267,822)	(5,320)	(6,129)
Other capital financing increases	•		-	72,555	-		429	(,	-	72,984	21,072	(0,020)	(0,120)
Other capital financing decreases	(12,414)	-	(295)	(68,635)	-	-	(2,307)	-	-	(83,651)	(12,976)	-	-
Net cash provided by (used in) capital financing activities	(342,848)	(70,503)	(19,623)	3,040	(4,117)	(59,356)	(4,165)	(16,499)	(31)	(514,102)	(551,856)	(14,379)	(10,440)
Cash flows from investing activities:		(.0,000)				(00,000)	(4,100)	(10,400)	(31)	(314,102)	(331,030)	(14,379)	(10,440)
Purchases of investments with trustees	(1.630.490)	(38,247)	-	(5,794)	_	(20,361)	_	_	102	(1,694,790)	(2,421,897)	_	_
Proceeds from sale of investments with trustees	1,659,792	37,910	-	1.900	_	20,477	_	-	102	1,720,079	2,449,993	-	-
Purchases of restricted deposits and investments	•	,	-	.,555	-	20,477	-	-	_	1,720,073	(119,357)	_	
Proceeds from sale of restricted deposits and investments	19,933	_	-	-	_	-	-		_	19,933	324,859		_
Interest income received	12,051	7,676	658	1,496	82	1,571	1,834	150	14	25,532	50,359	(7)	789
Other investing activities		4,301	4,511	(322)	-	(1,202)	.,	1,018	-	8,306	12,282	-	(106)
Net cash provided by investing activities	61,286	11,640	5,169	(2,720)	82	485	1,834	1,168	116	79,060	296,239	(7)	683
Net increase (decrease) in cash and cash equivalents	(39,164)	(49,483)	11,536	12,851	(874)	(7,101)	8.213	(22,387)	822	(85,587)	58.984	170	(33,971)
Cash and cash equivalents-beginning of year		302,079	83,327	61,751	884	134,363	66,718	50,641	1,164	1,201,190	1,142,204	32,260	66,231
Cash and cash equivalents-end of year	\$ 461,099	\$ 252,596	\$ 94,863	\$ 74,602	\$ 10	\$ 127,262	\$ 74,931	\$ 28,254	<del></del>				
The state of the s	¥ 701,000	¥ 202,000	Ψ 04,000	<u>Ψ /4,002</u>	ψ 1 <u>0</u>	Ψ 121,202	ψ /4,931	φ ∠0,∠ <del>0</del> 4	\$ 1,986	\$ 1,115,603	\$ 1,201,188	\$ 32,430	\$ 32,260

# Statement of Cash Flows (Continued) Proprietary Funds

#### Year ended June 30, 2004 (with summarized financial information for the year ended June 30, 2003) (In Thousands)

**Business-type Activities - Enterprise Funds** Other **Major Funds** Fund San Hetch Francisco Hetchy General Governmental Interna-Water Municipal Hospital Clean Port of Laguna **Activities-Internal** tional Water and Transportation Medical Water San Honda Market Total Service Funds <u>Francisco</u> 2004 Airport Department Power Agency <u>Center</u> **Program Hospital** Corporation 2004 2003 2003 Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: (501,709) \$ (503,206) (845)Operating income (loss).. 85,536 \$ (19,118) 2,845 (469,173) \$ (73,071) 7,890 (2,552)\$ (34,531) 465 2,572 Adjustments for non-cash activities: Depreciation and amortization..... 164.831 35.110 9.865 89.869 6.634 38.094 9.547 1,211 282 355,443 316,656 1,218 1.438 Provision for uncollectibles..... (1,065)(11)31,008 91 (966)29,057 73.042 4,076 Write off of capital assets..... 187 187 (1,407)10,932 (661)5,968 Other..... (4,422)119 Changes in assets/liabilities: (1,237)4,247 (3,050)(18,547)1.564 284 4.093 20 (10.586)(26.340)15,741 13,937 Receivables, net..... 2,040 (7,437)(10, 292)(5,909)(2,903)Due from other funds..... 48 (464)746 (6.878)Inventories..... 714 127 (26)472 (77)146 1.014 (3.686)5,056 (5) 2,379 3,855 (95)Deferred charges and other assets..... 216 (32)18,267 (7,455)236 (2,101)Accounts payable..... 79 (399)13,893 2,909 2,790 (805)(384)5,967 (1,199)Accrued payroll..... (4,703)(3,042)(665)(10.286)(6,722)(1,111)765 (3.862)(29,626)149 Accrued vacation and sick leave pay..... 213 185 725 133 51 325 3.364 4.659 96 771 419 1,313 (604)1,874 383 10.387 570 970 182 579 14.341 41.395 137 67 Accrued workers' compensation..... Estimated claims payable..... 387 11,665 (5,135)2.288 26 6.172 (995)3,787 Due to other funds..... 732 (1,361)528 2,221 (7,029)(1,402)2,156 (4,155)(10,459)7 (4,434)(4,646)(37,732)(2,404)(18)7,311 Deferred credits and other liabilities..... 11,352 (1,940)314 (23,566)174.860 28,498 19,962 105,035 5,250 42,842 13,096 4,254 272 394,069 381,633 11,729 Total adjustments..... Net cash provided by (used in) operating 22,807 (364,138) \$ (67,821) 50,732 10,544 (30,277)737 (107,640) (121.573)14.301 \$ 260,396 9,380 activities.. Reconciliation of cash and cash equivalents to the statement of net assets: Deposits and investments with City Treasury: 30.687 \$ 48,934 \$ 60,777 \$ 2 \$ 674.889 \$ 656,155 6,705 \$ 9,105 .....\$ 271,219 \$ 168,417 \$ 94.853 \$ Unrestricted..... 37,462 78,328 4.142 28.252 422,574 554,302 Restricted 190,251 84,139 Unrestricted deposits and investments outside 1,986 8,008 25,725 23,155 10 10 6,233 10 8,294 City Treasury..... 94.863 74.382 10 127.262 64.924 28.254 1.986 1.105.757 1,218,465 32,430 32,260 461,480 252,596 Total deposits and investments..... Add: Restricted deposits and investments outside City 10,280 10,828 220 10,060 Treasury meeting the definition of cash equivalents...... Less: Investments not meeting the definition of cash equivalents..... (53)(434)(28, 105)(381)Cash and cash equivalents at end of year 252,596 94.863 74.602 \$ 10 \$ 127,262 74,931 \$ 28,254 1,986 \$ 1,115,603 32,430 32,260 \$ 461,099 on statement of cash flows.....

# **Statement of Fiduciary Net Assets**

# **Fiduciary Funds**

June 30, 2004

(In Thousands)

	Pension and Other		
	Employee	Investment	_
	Benefit Trust	Trust	Agency
400770	<u>Funds</u>	<u>Fund</u>	<u>Funds</u>
ASSETS	\$ 87.187	\$ 206,091	\$ 99,307
Deposits and investments with City Treasury	· · ·	φ 200,091	φ <del>99</del> ,507
Deposits and investments outside City Treasury	12,421,630	-	-
Receivables:			05.404
Payroll contribution	8,533	-	25,461
Interest and other	139,216	472	90,284
Invested securities lending collateral	1,356,618	-	<del>-</del>
Deferred charges and other assets	584	-	25,658
Total assets	14,013,768	206,563	<u>\$ 240,710</u>
Liabilities	47.077	4 446	43,224
Accounts payable	17,077	1,446	43,224
Estimated claims payable	14,547	-	-
Agency obligations	-	-	197,486
Obligations under fixed coupon dollar reverse repurchase agreements	199,000	-	-
Payable to brokers	446,432	-	-
Securities lending collateral	1,356,618	-	-
Deferred credits and other liabilities	31,360		
Total liabilities	2,065,034	1,446	\$ 240,710
Net Assets			
Held in trust for pension and other employee benefits and external pool participants	\$ 11,948,734	\$ 205,117	

# Statement of Changes in Fiduciary Net Assets

# **Fiduciary Funds**

# Year ended June 30, 2004

# (In Thousands)

		Pension		
		and Other		
		Employee	In	vestment
		enefit Trust		Trust
	-	Funds		Fund
Additions:				
Employees' contributions	\$	227,659	\$	-
Employer contributions		345,381		-
Contributions to pooled investments		, -		2,086,500
Total contributions		573,040		2,086,500
Investment income:				
Interest		162,377		1,728
Dividends		95,691		-
Net increase in fair value of investments		1,469,998		_
Securities lending income		15,391		-
Fixed coupon dollar reverse repurchase agreement income		3,083		_
Total investment income		1,746,540		1,728
Less investment expenses:	-			
Securities lending borrower rebates and expenses		(8,786)		_
Fixed coupon dollar reverse repurchase finance charges and exper		(1,928)		_
Other expenses		(24,700)		_
Total investment expenses		(35,414)		
Total additions, net		2,284,166		2,088,228
Total additions, net				
Deductions:				
Benefit payments		887,970		-
Refunds of contributions		7,935		<b>-</b>
Distribution from pooled investments		-		2,117,068
Administrative expenses		10,710		
Total deductions		906,615		2,117,068
Change in net assets		1,377,551		(28,840)
Net assets at beginning of year		10,571,183	_	233,957
Net assets at end of year	\$	11,948,734	<u>\$</u>	205,117

# (1) THE FINANCIAL REPORTING ENTITY

San Francisco is a city and county chartered by the State of California and as such can exercise the powers as both a city and a county under state law. As required by generally accepted accounting principles, the accompanying financial statements present the City and County of San Francisco (the City or Primary Government) and its component units. The component units discussed below are included in the City's reporting entity because of the significance of their operations or financial relationships with the City.

As a government agency, the City is exempt from both federal income taxes and California State franchise taxes.

#### **Blended Component Units**

Following is a description of those legally separate component units for which the City is financially accountable that are blended with the Primary Government because of their individual governance or financial relationships to the City.

San Francisco County Transportation Authority (Authority) - The Authority was created in 1989 by the voters of the City to impose a voter-approved sales and use tax of one-half of one percent to fund essential traffic and transportation projects. A Board consisting of the eleven members of the City's Board of Supervisors serving ex officio governs the Authority. The operations of the Authority are reported within other governmental funds. Financial statements for the Authority can be obtained from the Authority's administrative offices at 100 Van Ness Avenue, San Francisco, CA 94102.

San Francisco Finance Corporation (Finance Corporation) - The Finance Corporation was created in 1990 by a vote of the electorate to allow the City to lease-purchase \$20 million (plus 5% per year growth) of equipment using tax-exempt obligations. Although legally separate from the City, the Finance Corporation is reported as if it were part of the primary government because its sole purpose is to provide lease financing to the City. The Finance Corporation is reported as an internal service fund. Financial statements for the Finance Corporation can be obtained from the Finance Corporation's administrative offices at City Hall, Room 336, #1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

San Francisco Parking Authority (Parking Authority) – The Parking Authority was created in October 1949 to provide services exclusively to the City. In accordance with Proposition D authorized by the City's electorate in November 1988, a City Charter amendment created the Parking and Traffic Commission (DPT). The DPT consists of five commissioners appointed by the mayor. Upon creation of the DPT, the responsibility to oversee the City's off-street parking operations was transferred from the Parking Authority to the DPT. The staff and fiscal operations of the Parking Authority were also incorporated into the DPT. Beginning on July 1, 2002, the responsibility for overseeing the operations of the DPT became the responsibility of the Municipal Transportation Agency (MTA) pursuant to Proposition E which was passed by the voters in November 1999. Separate financial statements are not prepared for the Parking Authority. Further information about the Parking Authority can be obtained from the Parking Authority's administrative offices at 25 Van Ness Avenue, San Francisco, CA 94102.

#### **Discretely Presented Component Units**

San Francisco Redevelopment Agency (Agency) - The Agency is a public body, corporate and politic, organized and existing under the Community Redevelopment Law of the State of California. Seven commissioners who are appointed by the Mayor, subject to confirmation by the City's Board of Supervisors, govern it. The Agency has adopted as its mission the creation of affordable housing and economic development opportunities Citywide. Included in its financial data are the accounts of the San Francisco Redevelopment Financing Authority (SFRFA), a component unit of the Agency. The SFRFA is a separate joint-powers authority formed between the Agency and the City to facilitate the long-term financing of Agency activities. The Agency's governing commission serves as the Board of Directors of the SFRFA.

In Fiscal Year 2002, the Public Initiatives Development Corporation (PIDC) was formed to develop affordable housing on the Agency's behalf. The Board of PIDC is comprised of management of the Agency and other appointed individuals. Future funding will be dependent on the Agency and as such, PIDC is reported as a blended component unit of the Agency. Activities during the year are predevelopment activities including design and financing of a 106 affordable units mixed-use development.

The Agency's governing body is not substantively the same as that of the City, and the Agency does not provide services entirely or almost entirely to the City. The Agency is reported in a separate column to emphasize that it is legally separate from the City. The City is financially accountable for the Agency through the appointment of the Agency's Board and the ability of the City to approve the Agency's budget. Disclosures related to the Agency, where significant, are identified separately throughout these notes. Complete financial statements can be obtained from the Agency's administrative offices at 770 Golden Gate Avenue, San Francisco, CA 94102.

Treasure Island Development Authority (TIDA) – The TIDA is a nonprofit public benefit corporation. The TIDA was authorized in accordance with the Treasure Island Conversion Act of 1997 and designated as a redevelopment agency pursuant to Community Redevelopment Law of the State of California. Seven commissioners who are appointed by the Mayor, subject to confirmation by the City's Board of Supervisors, govern the TIDA. The specific purpose of the TIDA is to promote the planning, redevelopment, reconstruction, rehabilitation, reuse and conversion of the property known as Naval Station Treasure Island for the public interest, convenience, welfare and common benefit of the inhabitants of the City. The TIDA has adopted as its mission the creation of affordable housing and economic development opportunities on Treasure Island.

The TIDA's governing body is not substantively the same as that of the City and the TIDA does not provide services entirely or almost entirely to the City. The TIDA is reported in a separate column to emphasize that it is legally separate from the City. The City is financially accountable for the TIDA through the appointment of the TIDA's Board and the ability of the City to approve the TIDA's budget. Disclosures related to the TIDA, where significant, are separately identified throughout these notes. Separate financial statements are not prepared for TIDA. Further information about TIDA can be obtained from the TIDA administrative offices at 410 Palm Avenue, Building 1, Room 223, Treasure Island, San Francisco, CA 94130.

In accordance with Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, the City evaluated potential component units and determined that none of the potential component units were individually significant to the City's reporting entity.

#### Non Disclosed Organizations

There are other governmental agencies that provide services within the City. These entities have independent governing boards and the City is not financially accountable for them. The City's basic financial statements, except for certain cash held by the City as an agent, do not reflect operations of the San Francisco Airport Improvement Corporation, San Francisco Health Authority, San Francisco Housing Authority, Private Industry Council of San Francisco, San Francisco Unified School District and San Francisco Community College District. The City is represented in two regional agencies, the Bay Area Rapid Transit District (BART) and the Bay Area Air Quality Management District (BAAQM), which are also excluded from the City's reporting entity.

#### (2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# (a) Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely, to a significant extent, on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The basic financial statements include certain prior-year summarized comparative information. This information is presented only to facilitate financial analysis.

# (b) Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenues are considered to be available if they are generally collected within 120 days of the end of the current fiscal period. It is the City's policy to submit reimbursement and claim requests for federal and state grant revenues within 30 days of the end of the program cycle and payment is generally received within the first or second quarter of the following fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to vacation, sick leave, claims and judgments, are recorded only when payment is due.

Property taxes, other local taxes, grants and subventions, licenses, and interest associated with the current fiscal period are all considered susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when the City receives cash.

The City reports the following major governmental fund:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the City except those required to be accounted for in another fund.

The City reports the following major proprietary (enterprise) funds:

The **San Francisco International Airport Fund** accounts for the activities of the City-owned commercial service airport in the San Francisco Bay Area.

The *Water Department Fund* accounts for the activities of the San Francisco Water Department. The department is engaged in the distribution of water to the City and certain suburban areas.

The *Hetch Hetchy Water and Power Fund* accounts for the activities of Hetch Hetchy Water and Power Department (Hetch Hetchy). The department is engaged in the collection and conveyance of approximately 85% of the City's water supply and in the generation and transmission of electricity.

Transportation Agency (MTA). The MTA was established by Proposition E, passed by the City's voters in November 1999. The MTA includes the San Francisco Municipal Railway (MUNI), San Francisco Municipal Railway Improvement Corporation (SFMRIC), and beginning on July 1, 2002 the operations of the Parking and Traffic Commission (DPT), which includes the Parking Authority. MUNI was established in 1912 and is responsible for the operations of the City's public transportation system. SFMRIC is a nonprofit corporation established to provide capital financial assistance for the modernization of MUNI by acquiring, constructing, and financing improvements to the City's public transportation system. DPT is responsible for proposing and implementing street and traffic changes and oversees the City's off-street parking operations. DPT is a separate department of the MTA. The parking garages fund later accounted for the activities of various non-profit corporations formed by the Parking Authority to provide financial and other assistance to the City to acquire land, construct facilities, and manage various parking facilities.

The **General Hospital Medical Center Fund** accounts for the activities of the San Francisco General Hospital Medical Center, a City-owned acute care hospital.

The *Clean Water Program Fund* accounts for the activities of the Clean Water Program (CWP). It was created after the San Francisco voters approved a proposition in 1976, authorizing the City to issue \$240 million in bonds for the purpose of acquiring, construction, improving, and financing improvements to the City municipal sewage treatment and disposal system.

The **Port of San Francisco Fund** accounts for the activities of the Port of San Francisco. This was established in 1969 after the San Francisco voters approved a proposition to accept the transfer of the Harbor of San Francisco from the State of California.

The **Laguna Honda Hospital Fund** accounts for the activities of Laguna Honda Hospital, the Cityowned skilled nursing facility which specializes in serving elderly and disabled residents.

Additionally, the City reports the following fund types:

The **Permanent Fund** accounts for resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support specific programs.

The *Internal Service Funds* account for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Internal Service Funds account for the activities of the equipment maintenance services, centralized printing and mailing services, centralized telecommunications and information services, and lease financing through the Finance Corporation.

The **Pension and Other Employee Benefit Trust Funds** reflect the activities of the Employees' Retirement System and the Health Service System. The Retirement System accounts for employee contributions, City contributions, and the earnings and profits from investments. It also accounts for the disbursements made for employee retirement benefits, withdrawals, disability and death benefits as well as administrative expenses. The Health Service System accounts for contributions from active and retired employees and surviving spouses, City contributions, and the earnings and profits from investments. It also accounts for the disbursements to various health plans and health care providers for the medical expenses of beneficiaries.

The *Investment Trust Fund* accounts for the external portion of the Treasurer's Office investment pool. The funds of the San Francisco Community College District, San Francisco Unified School District, and the Trial Courts are accounted for within the Investment Trust Fund.

The **Agency Funds** account for the resources held by the City in a custodial capacity on behalf of other agencies.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

In general, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this rule are charges to other City Departments from the Water Department and Hetch Hetchy. These charges have not been eliminated because elimination would distort the direct costs and program revenues reported in the Statement of Activities.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with the fund's principal ongoing operations. The principal operating revenues of the City's enterprise and internal service funds are charges for customer services including: water, sewer and power charges, public transportation fees, airline fees and charges, parking fees, hospital patient service fees, commercial and industrial rents, printing services, vehicle maintenance fees, and telecommunication and information system support charges. Operating expenses for enterprise funds and internal service funds include the cost of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

#### (c) Budgetary Data

The City adopts annual budgets for all governmental funds on a substantially modified accrual basis of accounting except for capital project funds and certain debt service funds which substantially adopt project length budgets.

The budget of the City is a detailed operating plan, which identifies estimated costs and results in relation to estimated revenues. The budget includes (1) the programs, projects, services, and activities to be provided during the fiscal year, (2) the estimated resources (inflows) available for appropriation, and (3) the estimated charges to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

The Administrative Code Chapter 3 outlines the City's general budgetary procedures, with Section 3.3 detailing the budget timeline. A summary of the key budgetary steps are summarized as follows:

#### Original Budget

- (1) Departments and Commissions conduct hearings to obtain public comment on their proposed annual budgets beginning in December and submit their budget proposals to the Controller's Office no later than February 21.
- (2) The Controller's Office consolidates the budget estimates and transmits them to the Mayor's Office no later than the first working day of March. Staff of the Mayor's Office analyze, review and refine the budget estimates before transmitting the Mayor's Proposed Budget to the Board of Supervisors.
- (3) By the first working day of May, the Mayor submits the Proposed Budget for selected departments to the Board of Supervisors. The selected departments are determined by the Controller in consultation with the Board President and the Mayor's Budget Director. Criteria for selecting the departments include (1) that they are not supported by the City's General Fund or (2) that they do not rely on the State's budget submission in May for their revenue sources.
- (4) By the first working day of June, the Mayor submits the complete Proposed Budget to the Board of Supervisors along with a draft of the Annual Appropriation Ordinance prepared by the Controller's Office.
- (5) Within five working days of the Mayor's proposed budget transmission to the Board of Supervisors, the Controller reviews the estimated revenues and assumptions in the Mayor's Proposed Budget and provides an opinion as to their accuracy and reasonableness. The Controller also may make a recommendation regarding prudent reserves given the Mayor's proposed resources and expenditures.
- (6) The designated Committee (usually the Budget Committee) of the Board of Supervisors conducts hearings, hears public comment, and reviews the Mayor's Proposed Budget. The Committee recommends an interim budget reflecting the Mayor's budget transmittal and, by June 30, the Board of Supervisors passes an interim appropriation and salary ordinances.
- (7) Not later than the last working day of July, the Board of Supervisors adopts the budget through passage of the Annual Appropriation Ordinance, the legal authority for enactment of the budget.

#### Final Budget

The final budgetary data presented in the basic financial statements reflects the following changes to the original budget:

- (1) Certain annual appropriations are budgeted on a project or program basis. If such projects or programs are not completed at the end of the fiscal year, unexpended appropriations, including encumbered funds, are carried forward to the following year. In certain circumstances, other programs and regular annual appropriations may be carried forward after appropriate approval. Annually appropriated funds, not authorized to be carried forward, lapse at the end of the fiscal year. Appropriations carried forward from the prior year are included in the final budgetary data.
- (2) Appropriations may be adjusted during the year with the approval of the Mayor and the Board of Supervisors, e.g. supplemental appropriations. Additionally, the Controller is authorized to make certain transfers of surplus appropriations within a department. Such adjustments are reflected in the final budgetary data.

The Annual Appropriation Ordinance adopts the budget at the character level of expenditure within departments. As described above, the Controller is authorized to make certain transfers of appropriations within departments. Accordingly, the legal level of budgetary control by the Board of Supervisors is the department level.

Budgetary data, as revised, is presented in the basic financial statements for the General Fund. Final budgetary data excludes the amount reserved for encumbrances for appropriate comparison to actual expenditures.

Generally, new or one-time federal and state grants, other capital projects, and debt issues are budgeted by the Mayor and the Board of Supervisors through a supplemental appropriation.

#### (d) Deposits and Investments

#### Investment in the Treasurer's Pool

The Treasurer invests on behalf of most funds of the City and external participants in accordance with the City's investment policy and the California State Government Code. The City Treasurer who reports on a monthly basis to the Board of Supervisors manages the Treasurer's pool. In addition, the function of the County Treasury Oversight Committee is to review and monitor the City's investment policy and to monitor compliance with the investment policy and reporting provisions of the law through an annual audit.

The Treasurer's investment pool consists of two components: 1) pooled deposits and investments and 2) dedicated investment funds. The dedicated investment funds represent restricted funds and relate to bond issuance of the Enterprise Funds and the General Fund's cash reserve requirement. In addition to the Treasurer's investment pool, the City has other funds that are held by trustees. These funds are related to the issuance of bonds and certain loan programs of the City. The investments of the Employees' Retirement System and deposits and investments of the Redevelopment Agency are held by trustees (note 5).

The San Francisco Unified School District, San Francisco Community College District, and the Trial Courts of the State of California are voluntary participants in the City's investment pool. As of June 30, 2004, \$205 million was held on behalf of these voluntary participants. The total percentage share of the Treasurer's pool that relates to these three external participants is 9.23%. The deposits held for these entities are included in the Investment Trust Fund. The City has not provided nor obtained any legally binding guarantees during the fiscal year ended June 30, 2004 to support the value of shares in the pool.

For reports on the external investment pool, contact the Office of the Treasurer, Room 140, City Hall, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

#### Investment Valuation

Treasurer's Pool — Substantially all investments are carried at fair value. The fair value of pooled investments is determined annually and is based on current market prices. The fair value of participants' position in the pool is the same as the value of the pool shares. The method used to determine the value of participants' equity withdrawn is based on the book value of the participants' percentage participation at the date of such withdrawal. In the event that a certain fund overdraws its share of pooled cash, the overdraft is reported as a due to the General Fund. Certain U.S. government securities that have a remaining maturity at time of purchase of one year or less are carried at amortized cost, which approximates market value.

Employees' Retirement System (Retirement System) - Investments are reported at fair value. Securities traded on national or international exchanges are valued at the last reported sales price at current exchange rates. Investments that do not have an established market price are reported at estimated fair value. Purchases and sales of investments are recorded on a trade date basis. The fair values of real estate holdings are estimated primarily on appraisals prepared by third-party appraisers. The fair values of venture capital investments are estimated based primarily on audited financial statements provided by the individual fund managers. Such market value estimates involve subjective judgments, and the actual market price of these investments can only be determined by negotiation between independent third parties in a sales transaction.

Investments in forward currency contract investments are commitments to purchase or sell stated amounts of foreign currency. Changes in market value of open contracts are immediately recognized as gains or losses. The market values of forward currency contracts are determined by quoted currency prices from national exchanges. As of June 30, 2004, the fair value of open purchase contracts was \$839.2 million, offset by the fair value of open sales contracts of (\$842.7) million for a net fair value of (\$3.5) million. The Retirement System utilized contracts netting to \$320.6 million to hedge (or decrease) the currency risk of foreign investments or to settle trades, and contracts netting to \$317.1 million to increase investment exposure in foreign currencies beyond the amounts reported as international investment securities or to settle trades. Additionally, contracts may be used to effectively cancel previous contracts.

The City Charter and Retirement System Board (Board) policies permit the Retirement System to use investments of the Retirement System's Pension Plan (the Plan) to enter into securities lending transactions. These are loans of securities to broker-dealers and other entities for collateral, with a simultaneous agreement to return collateral for the same securities in the future. The Retirement System's securities custodians are agents in lending the Plan's securities for cash collateral of 102% for domestic securities and 105% for international securities. Securities on loan at year-end are presented as "non-categorized" in the schedule of custodial risk (note 5). As of June 30, 2004, the Retirement System has no credit risk exposure to borrowers because the amounts the Retirement System owes the borrowers exceed the amounts the borrowers owe the Retirement System. Contracts with the lending agents require them to indemnify the Retirement System if the borrowers fail to return the securities (and if the collateral were inadequate to replace the securities lent) or if the borrowers fail to pay the Retirement System for income distributions by the securities issuers while the securities are on loan. Non cash collateral cannot be pledged or sold unless the borrower defaults.

Either the Retirement System or the borrower can terminate all securities loans on demand, although the average term of the loans is fifty-three days. In lending domestic securities, cash collateral is invested in the lending agent's short-term investment pool, which at year-end had a weighted-average maturity of thirty-nine days. In lending international securities, cash collateral is invested in a separate short-term investment pool, which at year-end had a weighted-average maturity of eighteen days. The relationship between the maturities of the investment pools and the Retirement System's loans is affected by the maturities of the securities loans made by other entities that use the agent's pool, which the Retirement System cannot determine. Cash collateral may also be invested separately in term loans, in which case the maturity of the loaned securities matches the term of the loan. Cash received as collateral on securities lending transactions is reported as an asset, and liabilities from these transactions are reported in the statement of net assets. Additionally, the costs of securities lending transactions, such as borrower rebates and fees, are recorded as expenses.

The City Charter and Board policies permit the Retirement System to use investments to enter into fixed coupon dollar repurchase agreements, that is, a sale of securities with a simultaneous agreement to repurchase similar securities in the future at a lower price that reflects a financing rate. The fair value of the securities underlying fixed coupon dollar repurchase agreements equals the cash received. If the dealers default on their obligations to resell these securities to the Retirement System at the agreed buy back price, the Retirement System could suffer an economic loss if the securities have to be purchased in the open market at a price higher than the agreed-upon buy back price. This credit exposure at June 30, 2004 was approximately \$2.3 million.

Other funds – Non-pooled investments are also generally carried at fair value. However, money market investments (such as short term, highly liquid debt instruments including commercial paper, bankers' acceptances, and U.S. Treasury and agency obligations), and participating interest-earning investment contracts (such as negotiable certificates of deposit, repurchase agreements and guaranteed or bank investment contracts) that have a remaining maturity at the time of purchase of one year or less are carried at amortized cost, which approximates market value. The fair value of non-pooled investments is determined annually and is based on current market prices. The fair value of investments in open-end mutual funds is determined based on the fund's current share price.

Component Unit - San Francisco Redevelopment Agency - Investments are stated at fair value except for money market investments with maturities of one year or less which have been stated at amortized cost. The fair value of investments has been obtained by using market quotes as of June 30, 2004.

#### Investment Income

Income from pooled investments is allocated at month end to the individual funds or external participants based on the fund or participant's average daily cash balance in relation to total pooled investments. City management has determined that the investment income related to certain funds should be allocated to the General Fund. On a budget basis, the interest income is recorded in the General Fund. On a generally accepted accounting principles (GAAP) basis, the income is reported in the fund where the related investments reside. A transfer is then recorded to transfer an amount equal to the interest earnings to the General Fund. This is the case for certain other governmental funds, Internal Service Funds, and Trust and Agency Funds.

It is the City's policy to charge interest at month end to those funds that have a negative average daily cash balance. In certain instances, City management has determined that the interest expense related to the fund should be allocated to the General Fund. On a budget basis, the interest expense is recorded in the General Fund. On a GAAP basis, the interest expense is recorded in the fund and then a transfer from the General Fund for an amount equal to the interest expense is made to the fund. This is the case for certain other governmental funds, MTA, Laguna Honda Hospital, General Hospital Medical Center, and the Internal Service Funds.

Income from non-pooled investments is recorded based on the specific investments held by the fund. The interest income is recorded in the fund that earned the interest.

#### (e) Loans Receivable

For the purposes of the fund financial statements, the governmental funds expenditures relating to long-term loans arising from loan subsidy programs are charged to operations upon funding and the loans are recorded, net of an estimated allowance for potentially uncollectible loans, with an offset to a deferred credit account.

The Mayor's Office of Housing administers several housing programs and issues loans to qualified applicants. Many of these loans may be forgiven if certain terms and conditions of the loans are met. They are accounted for in the other governmental funds as long-term loans receivable with an allowance for forgivable loans, and an offsetting deferred credit account.

For purposes of the government-wide financial statements, long-term loans are not offset by deferred credit accounts.

#### (f) Inventory

Inventory recorded in the proprietary funds primarily consists of construction materials and maintenance supplies, as well as pharmaceutical supplies maintained by the hospitals. Generally, proprietary funds value inventory at cost or average cost and expense supply inventory as it is consumed. This is referred to as the consumption method of inventory accounting. An exception is the CWP which accounts for materials and supplies using the purchase method. This method records items as expenses when they are acquired. The governmental fund types also use the purchase method to account for supply inventories, which are not material.

# (g) Redevelopment Agency Property Held for Resale

Property held for resale is recorded as an asset at the lower of estimated cost or estimated conveyance value. Estimated conveyance value is management's estimate of net realizable value of a property based on current intended use.

#### (h) Capital Assets

Capital assets, which include land, facilities and improvements, machinery and equipment, and infrastructure assets, are reported in the applicable governmental or business-type activity columns in the government-wide financial statements. Capital assets are defined as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital outlay is recorded as expenditures of the General Fund and other governmental funds and as assets in the government-wide financial statements to the extent the City's capitalization threshold is met. Interest incurred during the construction phase of the capital assets of business-type activities is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period. Amortization of assets acquired under capital leases is included in depreciation and amortization. Facilities and improvements, infrastructure, machinery and equipment, and easements of the primary government, as well as the component units, are depreciated using the straight line method over the following estimated useful lives:

Assets	<u>Years</u>
Facilities and Improvements	15 to 175
Infrastructure	15 to 70
Machinery and Equipment	2 to 75
Easements	20

Works of art, historical treasures and zoological animals held for public exhibition, education, or research in furtherance of public service, rather than financial gain, are not capitalized. These items are protected, kept unencumbered, cared for and preserved by the City. It is the City's policy to utilize proceeds from the sale of these items for the acquisition of other items for collection and display.

#### (i) Accrued Vacation and Sick Leave Pay

Vacation pay, which may be accumulated up to ten weeks depending on an employee's length of service, is payable upon termination.

Sick leave may be accumulated up to six months, except for Local 21 members, who are all entitled to accumulate all unused sick leave. Unused amounts accumulated prior to December 6, 1978 are vested and payable upon termination of employment by retirement or disability caused by industrial accident or death. Effective July 1, 2002, the City established a pilot "wellness incentive program" (the Program) to promote workforce attendance. The Program was initially negotiated as part of the July 1, 2001 to June 30, 2004 labor contract between the City and forty-one labor organizations, representing about 48% of the City's workforce. It is described in several Memorandums of Understanding (MOUs) dated since July 1, 2001, between the City and the affected labor organizations. Under the terms of this MOUs and the labor contracts, the Program is in effect from July 1, 2002 to at least June 30, 2005. This Program provides:

Effective July 1, 2002, any full-time employee leaving the employment of the City upon service or disability retirement may receive payment for a portion of sick leave earned but unused at the time of separation. The amount of this payment shall be equal to 2.5% of sick leave balances earned but unused at the time of separation times the number of whole years of continuous employment times an employee's salary rate, exclusive of premiums of supplements, at the time of separation. Vested sick leave hours as described by Civil Service Commission rules, shall not be included in this computation.

The City accrues for all salary-related items, including the Program, in the government-wide and proprietary fund financial statements for which they are liable to make a payment directly and incrementally associated with payments made for compensated absences on termination. The City

includes its share of social security and Medicare payments made on behalf of the employees in the accrual for vacation and sick leave pay.

# (j) Bond Issuance Costs, Premiums, Discounts and Interest Accretion

In the government-wide financial statements and in the proprietary fund type financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental funds recognize bond premiums and discounts as other financing sources and uses, respectively, and bond issuance costs as debt service expenditures. Issuance costs, whether or not withheld from the actual debt proceeds received are reported as debt service expenditures.

Interest accreted on capital appreciation bonds is reported as accrued interest payable in the government-wide and proprietary fund financial statements.

#### (k) Fund Equity

#### Reservations of Fund Equity

Reservations of fund balances of the governmental funds indicate that portion of fund equity which is not available for appropriation for expenditure or is legally segregated for a specific future use. Following is a brief description of the nature of certain reserves.

Reserves for cash requirements and emergencies - The City's Charter was amended in November 2003 and replaced the requirements for a cash requirement reserve and an emergency reserve with the rainy day reserve.

Reserve for rainy day - The City's Charter requires that the City set aside funds into a reserve account in years in which revenue growth exceeds five percent compared to the year before. The City will be able to spend those funds in years in which revenues decline or grow by less than two percent.

Reserve for assets not available for appropriation - Certain assets, primarily cash and investments outside City Treasury and deferred charges, do not represent expendable available financial resources. Therefore, a portion of fund equity is reserved to offset the balance of these assets.

Reserve for debt service - The fund balance of the debt service funds is reserved for the payment of debt service in the subsequent year.

Reserves for encumbrances - Encumbrances are recorded as reservations of fund balances because they do not constitute expenditures or liabilities. In certain other governmental funds, this accounting treatment results in a deficit unreserved fund balance. This deficiency is carried forward to the next fiscal year where it is applied against estimated revenues in the year the commitments are expended.

Reserve for appropriation carryforward – At the end of the fiscal year, certain budgeted expenditures are authorized to be carried over and expended in the ensuing year. A reserve of fund balance is established in the amount of these budget authorizations.

Reserve for subsequent years' budgets – A portion of fund balance is reserved for subsequent years' budgets. This balance includes the reserve required by the City's Administrative Code for the budget incentive program for the purpose of making additional funds available for items and services that will improve the efficient operations of departments.

#### Restricted Net Assets

The government-wide and proprietary fund financial statements utilize a net assets presentation. Net assets are categorized as invested in capital assets (net of related debt), restricted, and unrestricted.

- Invested in Capital Assets, Net of Related Debt This category groups all capital assets, including
  infrastructure, into one component of net assets. Accumulated depreciation and the outstanding
  balances of debt that are attributable to the acquisition, construction, or improvement of these assets
  reduce the balance in this category.
- Restricted Net Assets This category represents net assets that have external restrictions imposed
  by creditors, grantors, contributors or laws or regulations of other governments and restrictions
  imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Assets This category represents net assets of the City, not restricted for any project or other purpose.

#### **Designations of Fund Equity**

Designations of fund balances (note 4) indicate that portion of fund balance that is not available for appropriation based on management's plans for future use of the funds. Following is a brief description of the nature of the designation as of June 30, 2004.

Designation for litigation and contingencies – This designation represents management's estimate of anticipated legal settlements or contingencies to be paid in the subsequent fiscal year.

#### Deficit Net Assets/Fund Balances

The Telecommunications and Information Internal Service Fund had a \$2.1 million deficit total net assets as of June 30, 2004. Approximately \$0.05 million of this deficit is due to depreciation that is not funded and will result in continuing deficits. The remaining portion of the deficit of total net assets relates to operations, and is expected to be reduced in future years through anticipated rate increases or reductions in operating expenses.

The Central Shops Internal Service Fund had a \$0.8 million deficit as of June 30, 2004. The deficit is due to depreciation and certain non-current accrued expenses that are not funded and will result in continuing deficits in future years.

The Culture and Recreation Fund had a \$8.3 million deficit as of June 30, 2004. It is due to incurring costs for grant programs before receiving grant resources. It will be eliminated once the resources become available.

The Moscone Convention Center Fund had a \$3.8 million deficit as of June 30, 2004. The deficit will be covered as budgeted hotel tax revenues are realized.

#### (I) Interfund Transfers

Interfund transfers are generally recorded as transfers in (out) except for certain types of transactions that are described below.

(1) Charges for services are recorded as revenues of the performing fund and expenditures of the requesting fund. Unbilled costs are recognized as an asset of the performing fund and a liability of the requesting fund at the end of the fiscal year.

(2) Reimbursements for expenditures, initially made by one fund which are properly applicable to another fund, are recorded as expenditures in the reimbursing fund and as a reduction of expenditures in the fund that is reimbursed.

#### (m) Refunding of Debt

Gains or losses occurring from advance refundings, completed subsequent to June 30, 1993, are deferred and amortized into expense for both business-type activities and proprietary funds. For governmental activities, they are deferred and amortized into expense if they occurred subsequent to June 30, 2000.

#### (n) Cash Flows

Statements of cash flows are presented for proprietary fund types. Cash and cash equivalents include all unrestricted and restricted highly liquid investments with original purchase maturities of three months or less. Pooled cash and investments in the City's Treasury represent monies in a cash management pool and such accounts are similar in nature to demand deposits.

#### (o) Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### (p) Reclassifications

Certain amounts presented as 2003 Summarized Comparative Financial Information in the basic financial statements have been reclassified for comparative purposes to conform with the presentation in the 2004 basic financial statements.

#### (q) Effects of New Pronouncements

In March 2003, GASB issued Statement No. 40, Deposit and Investment Risk Disclosures – an amendment of GASB Statement No. 3. This statement addresses common deposit and investment risks related to credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. As an element of interest rate risk, this statement requires certain disclosures of investments that have fair values that are highly sensitive to changes in interest rates. Deposit and investment policies related to the risk identified in this statement also should be disclosed. The City will implement the new reporting requirements in the fiscal year 2004-05 financial statements.

The City is currently analyzing its accounting practices to determine the potential impact on the financial statements for the following GASB Statements:

In November 2003, GASB issued Statement No. 42, Accounting and Financial Reporting for Impairment of Capital Assets and for Insurance Recoveries. This statement establishes accounting and financial reporting standards for impairment of capital assets. A capital asset is considered impaired when its service utility has declined significantly and unexpectedly. This statement also clarifies and establishes accounting requirements for insurance recoveries. This statement is effective for the City's fiscal year ending June 30, 2006.

In April 2004, GASB issued Statement No. 43, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. This statement establishes uniform financial reporting standards for other postemployment benefits (OPEB) plans. The approach followed in this statement generally is consistent with the approach adopted for defined benefit pension plans with modifications to reflect differences between pension plans and OPEB plans. The statement applies for OPEB trust funds included in the financial reports of plan sponsors or employers, as well as for the stand-alone financial reports of OPEB plans or the public employee retirement systems, or other third parties, that administer them. This statement also provides requirements for reporting of OPEB funds by administrators of multiple-employer

OPEB plans, when the fund used to accumulate assets and pay benefits or premiums when due is not a trust fund. This statement is effective for the City's fiscal year ending June 30, 2007.

In May 2004, GASB issued Statement No. 44, *Economic Condition Reporting: The Statistical Section—an amendment of NCGA Statement 1.* This statement amends the portions of NCGA Statement 1, *Governmental Accounting and Financial Reporting Principles*, that guide the preparation of the statistical section. The statistical section presents detailed information, typically in ten-year trends, that assists users in utilizing the basic financial statements, notes to basic financial statements, and required supplementary information to assess the economic condition of a government. This statement adds new information that financial statement users have identified as important and eliminates certain previous requirements. This statement is effective for the City's fiscal year ending June 30, 2006.

In June 2004, GASB issued Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, which addresses how state and local governments should account for and report their costs and obligations related to postemployment healthcare and other nonpension benefits. Collectively, these benefits are commonly referred to as other postemployment benefits, or OPEB. The statement generally requires that employers account for and report the annual cost of OPEB and the outstanding obligations and commitments related to OPEB in essentially the same manner as they currently do for pensions. Annual OPEB cost for most employers will be based on actuarially determined amounts that, if paid on an ongoing basis, generally would provide sufficient resources to pay benefits as they come due. This statement's provisions may be applied prospectively and do not require governments to fund their OPEB plans. An employer may establish its OPEB liability at zero as of the beginning of the initial year of implementation; however, the unfunded actuarial liability is required to be amortized over future periods. This statement also establishes disclosure requirements for information about the plans in which an employer participates, the funding policy followed, the actuarial valuation process and assumptions, and, for certain employers, the extent to which the plan has been funded over time. This statement is effective for the City's fiscal year ending June 30, 2008.

#### (r) Restricted Assets

Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheets because the use of the proceeds is limited by applicable bond covenants and resolutions. Restricted assets account for the principal and interest amounts accumulated to pay debt service, unspent bond proceeds, and amounts restricted for future capital projects. In addition, certain grant proceeds are restricted by the granting agency.

#### (3) RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

# (a) Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net assets

Total fund balances of the City's governmental funds, \$717,574, differs from net assets of governmental activities, \$1,306,741, reported in the statement of net assets. The difference primarily results from the long-term economic focus in the statement of net assets versus the current financial resources focus in the governmental fund balance sheets.

Balance Sheet/Statement of Net Assets (in thousands)

	Total Governmental Funds	Long-term Assets, Liabilities(1)	Internal Service Funds(2)	Reclassi- fications and Eliminations	Statement of Net Assets Totals
Assets	_				
Deposits and investments with City Treasury	\$ 723,043	\$ -	\$ 6,705	\$ -	\$ 729,748
Deposits and investments outside City Treasury	74,426	-	25,725	-	100,151
Receivables, net:					
Property taxes and penalties	34,595	-	-	-	34,595
Other local taxes	163,017	-	-	-	163,017
Federal and state grants and subventions	161,842	-	-	-	161,842
Charges for services	13,731		-	-	13,731
Interest and other	4,147	-	583	-	4,730
Due from other funds	58,301	-	-	(58,301)	-
Due from component unit	849	-	-	•	849
Loans receivable, net	214,650	•	-	-	214,650
Capital assets, net	•	2,311,608	2,955	-	2,314,563
Deferred charges and other assets	8,223	8,909	5,478	-	22,610
Total assets	1,456,824	2,320,517	41,446	(58,301)	3,760,486
Liabilities					
Accounts payable	142,828	-	5,466	-	148,294
Accrued payroll	41,346	-	1,265	-	42,611
Accrued vacation and sick leave pay	-	124,734	3,683	-	128,417
Accrued workers' compensation		212,414	1,216	•	213,630
Estimated claims payable	-	79,805	-	-	79,805
Accrued interest payable	-	6,199	986	-	7,185
Deferred tax, grant and subvention revenues	61,771	(56,485)	-	-	5,286
Due to other funds/internal balances	89,861	-	859	(58,301)	32,419
Deferred credits and other liabilities	353,444	(232,887)	207	-	120,764
Bonds, loans, capital leases, and other payables	50,000	1,378,064	247,270	-	1,675,334
Total Liabilities	739,250	1,511,844	260,952	(58,301)	2,453,745
Fund balances/net assets					
Total fund balances/net assets	717,574	808,673	(219,506)	-	1,306,741
Total liabilities and fund balances/net assets	\$ 1,456,824	\$ 2,320,517	\$ 41,446	\$ (58,301)	\$ 3,760,486

(1)	When capital assets (land, infrastructure, buildings, and equipment) that are to be used in governmental activities are purchased or constructed, the costs of those assets are reported as expenditures in governmental funds. However, the statement of net assets includes those capital assets, net of accumulated depreciation, among the assets of the City as a whole.		
	Cost of capital assets	\$ 	2,876,826 (565,218) 2,311,608
	Bond issuance costs are expended in governmental funds when paid and are capitalized and amortized over the life of the corresponding bonds for purposes of the statement of net assets.	\$	8,909
	Long-term liabilities applicable to the City's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities, both current and long-term, are reported in the statement of net assets.		
	Accrued vacation and sick leave pay		(124,734) (212,414) (79,805) (1,378,064) (1,184)
	Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when paid.	<u>\$</u> <u>\$</u>	(6,199)
	Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets (for example, receivables) are offset by deferred revenues in the governmental funds and thus are not included in fund balance.		
	Deferred tax, grant and subvention revenue  Deferred credits and other liabilities	\$ 	56,485 234,071 290,556
(2)	Internal service funds are used by management to charge the costs of certain activities, such as capital lease financing, equipment maintenance, printing and mailing services, and telecommunications, to individual funds. The assets and liabilities of certain internal service funds are included in governmental activities in the statement of net assets.		
	Net assets before adjustments		(2,429) (246,812) 2,737 26,998
	Deferred credits and other liabilities	\$	(219,506)

# (b) Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities

The net change in fund balances for governmental funds, (\$165,764), differs from the change in net assets for governmental activities (\$6,081), reported in the statement of activities. The differences arise primarily from the long-term economic focus in the statement of activities versus the current financial resources focus in the governmental funds. The effect of the differences is illustrated below.

	Total Governmental Funds	Re	ng-term evenues/ enses(3)	Capital- related tems(4)	5	nternal Service unds(5)	Long-term Debt Transactions(6)			atement of Activities Totals
Revenues					•		\$		\$	723,786
Property taxes	\$ 721,437	\$	2,349	\$ -	\$	•	Ф	-	Ψ	264,832
Business taxes	264,832		-	-		•		-		509,455
Other local taxes	509,455		•	•		-		•		23,788
Licenses, permits and franchises	23,788		-	•		-		-		25,183
Fines, forfeitures and penalties	25,183		-	-		226		-		11,856
Interest and investment income	11,630		-	•		-		-		58,979
Rents and concessions	58,979		-	-		-		-		50,575
Intergovernmental:										344,155
Federal	344,155		•	•		-		_		630.953
State	630,953		-	-		-		-		18,259
Other	18,259		-	•		•		-		217,647
Charges for services	217,647		-	•		-		-		57,144
Other revenues	57,144		-	 		-				37,144
Total revenues	2,883,462		2,349	 		226				2,886,037
Expenditures/Expenses										
Current:										
Public protection	706,758		15,337	10,019		(4,534)		-		727,580
Public works, transportation and commerce	165,555		(2,617)	14,924		(8,683)		•		169,179
Human welfare and neighborhood development	662,948		(12,103)	524		(119)		•		651,250
Community health	512,914		4,089	820		(757)		-		517,066
Culture and recreation	273,163		(17,583)	17,686		(5,345)		(35,734)		232,187
General administration and finance	153,709		13,765	15,862		(78)		•		183,258
General City responsibilities	74,623	La La	748			(2,278)		437		73,530
Debt service:										
Principal retirement	78,831		-	-		-		(78,831)		<u>-</u>
Interest and fiscal charges	61,886		-	•		5,467		18,778		86,131
Payments to refunded bond escrow agent	-		-	•		•				-
Bond issuance costs	1,350		-	•		-		(1,350)		-
Capital oulay	165,872			 (165,872)		-		-		
Total expenditures/expenses	2,857,609		1,636	 (106,037)		(16,327)		(96,700)		2,640,181
Other financing sources (uses)/changes in										
net assets										
Net transfers (to) from other funds	(252,192)		-	-		255		-		(251,937)
Issuance of bonds and loans:										
Face value of bonds issued	116,645			-		-		(116,6 <del>4</del> 5)		-
Premium on issuance of bonds	2,156		-	-		-		(2,156)		-
Discount on issuance of bonds	1,411		-	•		-		(1,411)		•
Payment to bond refunding escrow agent	(65,802)		•	-				65,802		
Other Financing sources - capital leases	6,165			 		(6,165)		-	-	-
Total other financing sources (uses)/changes										
in net assets	(191,617)			 -		(5,910)		(54,410)		(251,937)
Net change for the year	\$ (165,764)	\$	713	\$ 106,037	\$	10,643	\$	42,290	\$	(6,081)

(3)	Because some property taxes will not be collected for several months after the City's fiscal year ends, they are not considered as available revenues in the governmental funds	\$	2,349
	Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. Certain long-term liabilities reported in the prior year statement of net assets were paid during the current period resulting in expenditures in the governmental funds. This is the amount by which the increase in long term liabilities exceeded expenses reported in the statement of activities that do not require the use of current financial resources.	_\$	(39,293)
	Some expenditures reported in the governmental funds pertain to the establishment of deferred credits on long-term loans since the loans are not considered "available" to pay current period expenditures. The deferred credits are not reported in the statement of activities.		37.657
	reported in the statement of activities.	\$	(1,636)
(4)	When capital assets that are to be used in governmental activities are purchased or constructed, the resources expended for those assets are reported as expenditures in governmental funds. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. As a result, fund balance decreases by the amount of financial resources expended, whereas net assets decrease by the amount of depreciation expense charged for the year, and the loss on disposal of capital assets.		
	Capital expenditures  Depreciation expense  Loss on disposal of capital assets	\$	176,174 (63,343) (44)
	Expense of CIP		(6,750)
	Difference	\$	106,037
(5)	Internal service funds are used by management to charge the costs of certain activities, such as capital lease financing, equipment maintenance, printing and mailing services, and telecommunications, to individual funds. The adjustments for internal service funds "close" those funds by charging additional amounts to participating governmental activities to completely cover the internal service fund's costs for the year	\$	10,643
(0)	Lease payments on the Moscone Convention Center (note 8) are reported as a culture and recreation expenditure		
(6)	in the governmental funds and, thus, have the effect of reducing fund balance because current financial resources have been used. For the City as a whole, however, the principal payments reduce the liability in the statement of net assets and do not result in an expense in the statement of activities. The City's capital lease obligation was reduced because principal payments were made to lessee.		
	Total property rent payments	\$	35,734
	Bond issuance costs are expended in governmental funds when paid, and are capitalized and amortized over the life of the corresponding bonds for purposes of the statement of activities.  Bond issuance costs.	\$	1,350
	Bond issuance costs		(437)
	Difference	\$	913
	Bond premiums and discounts are expended in the governmental funds when the bonds are issued, and are capitalized in the statement of net assets. This is the amount of premiums capitalized during the current period	\$	(1,411)
	Repayment of bond principal is reported as expenditures in governmental funds and, thus, have the effect of reducing fund balance because current financial resources have been used. For the City as a whole, however, the principal payments reduce the liabilities in the statement of net assets and do not result in expenses in the statement of activities. The City's bonded debt was reduced because principal payments were made to bond		
	holders. Principal payments made Payments to escrow for refunded debt	\$	78,831 65,802
		\$	144,633
	Bond proceeds and capital leases are reported as other financing sources in governmental funds and thus contribute to the change in fund balance. In the government-wide statements, however, issuing debt and entering into capital lease arrangments increase long-term liabilities in the statement of net assets and do not affect the statement of activities. Proceeds were received from:	_	
	General obligation bonds	\$	(50,440) (66,205) (2,156)
		\$	(118,801) 25,832

Interest expense in the statement of activities differs from the amount reported in governmental funds because (1) additional accrued and accreted interest was calculated for bonds, notes payable and capital leases, (2) amortization of bond discounts, premiums and refunding losses which are expended within the fund statements, and (3) additional interest expense was recognized on the accrual of an arbitrage rebate liability which will not be recognized in the governmental funds until the liability is due and payable.

Interest payment on capital lease obligations on the Moscone Convention Center		(18,849)
Amortization of bond premiums, discounts and refunding losses		(327)
Reduction in arbitrage rebate liability		398
(Cadadon II di bilago i obalo ilizani)	•	(40 770)
	<u> </u>	(18,778)

# (4) BUDGETARY RESULTS RECONCILED TO RESULTS IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES

#### **Budgetary Results Reconciliation**

The budgetary process is based upon accounting for certain transactions on a basis other than GAAP basis. The results of operations are presented in the budget-to-actual comparison statement in accordance with the budgetary process (Budget basis) to provide a meaningful comparison with the budget.

The major differences between the Budget basis "actual" and GAAP basis are timing differences. Timing differences represent transactions that are accounted for in different periods for Budget basis and GAAP basis reporting. Certain revenues accrued on a Budget basis have been deferred for GAAP reporting. These primarily relate to the accounting for property tax revenues under the Teeter Plan (note 6).

The fund balance of the General Fund as of June 30, 2004 on a Budget basis is reconciled to the fund balance on a GAAP basis as follows (in thousands):

	. (	General
		Fund
Fund balance - Budget basis	\$	222,611
Unrealized gain on investments		277
Deferred charges and assets not available for appropriation		7,142
Cumulative excess property tax revenues recognized on a Budget basis		(19,882)
Other		287
Fund balance - GAAP basis	<u>\$</u>	210,435

General Fund Budget basis fund balance at June 30, 2004 is composed of the following (in thousands):

Reserved for rainy day  Reserved for encumbrances  Reserved for appropriation carryforward  Reserved for subsequent years' budgets:  Reserved for budget incentive program  Reserved for salaries and benefits (MOU)  Reserved for litigation	\$ 55,139 42,501 32,813 2,588 3,654 2,940	
Total reserved amounts		\$ 139,635
Designated for litigation and contingencies Unreserved - available for appropriation	 27,970 55,006	
Total unreserved amounts		 82,976
Fund Balance, June 30, 2004 - Budget basis		\$ 222,611

Of the \$55.0 million unreserved-available for appropriation, \$26.3 million has been subsequently appropriated as part of the General Fund budget for fiscal year 2005.

#### (5) DEPOSITS AND INVESTMENTS

The City's deposits and investments are invested pursuant to investment policy guidelines established by the City Treasurer subject to review by the Treasury Oversight Committee. The Treasury Oversight Committee established under California Government Code Sections 27130 to 27137 is composed of various City officials and representatives of agencies with large cash balances. The objectives of the policy are, in order of priority, preservation of capital, liquidity, and yield. The policy addresses the soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the portfolio which may be invested in certain instruments with longer terms to maturity. Investments permitted by the City's investment policy include the following:

- Public Time Deposits
- Public Demand Accounts
- Negotiable Certificates of Deposit
- U.S. Government Securities
  - Treasury Bills
  - Treasury Bonds
  - Treasury Notes
- Federal Agencies
  - Federal Home Loan Bank
  - Federal Farm Credit Bank
  - Federal National Mortgage Association
  - Federal Mortgage Corporation
  - Student Loan Marketing Association
- Money Market Instruments
  - Commercial Paper
  - · Bankers' Acceptances
  - Repurchase Agreements
  - Reverse Repurchase Agreements

The City's investment policy identifies certain restrictions related to the above investments. Investments held by the City Treasurer during the year did not include repurchase agreements or reverse repurchase agreements.

Other deposits and investments maintained outside the City Treasury are invested pursuant to governing bond covenants or California Government Code provisions. The following provides a brief description of the nature of these investments.

#### Employees' Retirement System

The Retirement System's funds are invested pursuant to policy guidelines established by the Retirement System's Board. The objective of the investment policy is to maximize the expected return of the fund at an agreed upon level of risk. The Retirement Board has established percentage guidelines for types of investments to ensure the portfolio is diversified. As of June 30, 2004, the Retirement System had no investments in any one organization that represented 5% or more of plan net assets. Investments held by the Retirement System during the year did not include reverse repurchase agreements.

#### Other Funds

Other funds consist primarily of deposits and investments with trustees related to the issuance of bonds and to certain loan programs operated by the City. These funds are invested either in accordance with bond covenants and are pledged for payment of principal, interest, and specified capital improvements or in accordance with grant agreements and may be restricted for the issuance of loans.

#### **Component Units**

The investment policy of the Redevelopment Agency is governed by Article 2 of the California Government Code (Code). Investments are restricted to certain types of instruments and certain of these instruments are only allowed within limits. The Code permits repurchase agreements, but reverse repurchase agreements require the prior approval of the Agency Commission. The Agency does not participate in reverse repurchase agreements or other high-risk investments as defined by the Agency's investment policy. It is the Agency's intention to hold investments until maturity, unless earlier liquidation would result in an investment gain.

The funds of the TIDA are invested solely in the City Treasury.

#### Deposits and investments

Total City deposits and investments at fair value are as follows (in thousands):

				Primary overnment				Component Units		
	Sovernmental Activities		Business-type Activities			Fiduciary Funds		Total		
Deposits and investments with							•			
City Treasury	\$ 729,748	1	\$	674,887	\$	392,585	<sup>2</sup> \$	1,797,220	\$	2,096
Deposits and investments outside		2								470 407
City Treasury	100,151	3		8,295		12,421,630		12,530,076		179,127
Restricted assets:										
Deposits and investments with				423,472		_		423,472		-
City Treasury  Deposits and investments outside	-			425,472				. 420,472		
City Treasury	_			325,786		-		325,786		236,021
Invested securities lending collateral						1,356,618		1,356,618		-
Total deposits and investments	\$ 829,899		\$	1,432,440	\$	14,170,833	_\$	16,433,172	\$	417,244
Deposits	\$ 14,579	•	\$	4.674	\$	13,867	\$	33,120	\$	65,467
Investments	 815,320			1,427,766	_	14,156,966	· <u> </u>	16,400,052		351,777
Total deposits and investments	\$ 829,899		\$	1,432,440	_\$	14,170,833	_\$	16,433,172	\$	417,244

Includes deposits and investments with the City Treasury of total governmental funds (\$723,043) and internal service funds (\$6,705).

Includes deposits and investments with the City Treasury of pension and other employee benefit trust funds (\$87,187), investment trust fund (\$206,091) and agency funds (\$99,307).

Includes deposits and investments outside the City Treasury of total governmental funds (\$74,426) and internal service funds (\$25,725).

#### Cash and Deposits

The City had cash and deposits at June 30, 2004, as follows (in thousands):

			Primary Government									Component Units			
	 Governmental Activities				Busine Activ	ss-ty vities	•			iciary nds					
	arrying mount	-	ank lance		arrying mount		Bank alance		rying nount	_	ank lance	Carrying Amount		Bank Balance	
Cash on handFederally insured deposits Collateralized deposits* Uninsured and	\$ 147 600 13,832	\$ 1	- 600 01,500	\$	617 1,353 170	\$	- 1,352 60	\$	-	\$	- - -	\$ 65	1 26 5,440	\$	- 1,527 65,439
uncollateralized	 				2,534		2,428	1	3,867		13,867				
	\$ 14,579	<u>\$ 1</u>	02,100	_\$_	4,674	\$	3,840	\$ 1	3,867	\$ 1	13,867	\$ 65	5,467	\$ 6	66,966

<sup>\*</sup> Under the City's cash management policy, investments are converted to cash as checks are presented for payment. At June 30, 2004, the carrying amount of collateralized deposits has been reduced by the amount of outstanding checks of approximately \$88.4 million. Of the \$88.4 million of outstanding checks, \$38.7 million relates to the San Francisco Unified School District and Community College District which have been reflected in an investment trust fund.

The California Government Code requires California banks and savings and loan associations to secure the City's deposits not covered by Federal depository insurance by pledging government securities as collateral. The fair value of pledged securities must equal at least 110% of the City's deposits or 150% of mortgage backed collateral. The collateral must be held at the pledging bank's trust department or other bank, acting as the pledging bank's agent, in the City's name.

The \$16.4 million of uninsured and uncollateralized cash outlined above consists of \$13.9 million of cash held on behalf of the Employees' Retirement System by a third party trustee, \$0.17 million, \$2.1 million, \$0.08 million, \$0.22 million, \$0.01 million, of cash held on behalf of Port Commission, Parking Garages, San Francisco General Hospital, Municipal Railway, and Parking and Traffic, respectively, by third party trustees.

#### Investments

Investments of the City are summarized below. The investments that are represented by specific identifiable investment securities are classified as to custodial credit risk by three categories. They are as follows:

- Category 1 includes investments that are insured or registered or securities held by the City or its agent in the City's name;
- Category 2 includes uninsured and unregistered investments, with the securities held by counterparty's trust department or agent in the City's name;
- Category 3 includes uninsured and unregistered investments, with the securities held by the counterparty, or by its trust department or agent but not in the City's name.

At June 30, 2004, investments included the following (in thousands):

		Ca	tegory			Carrying		
Type of Investment	1		2		3	value		
Primary Government including Pension								
and investment Trust Funds								
Investments in City Treasury:								
U.S. government securities	\$ 1,181,984	\$	-	\$	-	\$ 1,181,984		
Federal agencies	175,333		- `		-	175,333		
Commercial Paper	565,269		-		-	565,269		
Negotiable certificates of deposit	289,955		-		-	289,955		
Public time deposit	100		-		-	100		
Total Investments in City Treasury	2,212,641		-		-	2,212,641		
Employees' Retirement System (ERS):								
U.S. government securities	285,866		-		2,026	287,892		
Short term bills and notes	16,989		-		33,987	50,976		
Debt securities	1,046,155		-		75,912	1,122,067		
Equity securities	4,770,379				6,902	4,777,281		
Total categorized investments	6,119,389		-		118,827	6,238,216		
Non-categorized investments:								
Mortgage backed securities						554,065		
Fixed interest mutual funds						551,627		
Equity investments, including mutual funds						711,151		
Real estate						958,368		
Venture capital						1,311,960		
Money market mutual funds						757,205		
Investment in lending agents' short-term								
Investment pool						1,356,618		
Investments lent to broker-dealers						1,325,171		
Total non-categorized investments						7,526,165		
Total Employees' Retirement System						13,764,381		
Other Funds:								
U.S. governmental securities	56,434		4195		327,951	388,580		
Equity Securities	770				-	770		
Total categorized investments	57,204		4,195		327,951	389,350		
Non-categorized investments:								
Commercial Paper						722		
Money market mutual funds						32,958		
Total non-categorized investments						33,680		
Total Other Funds						1423,030		
Total Primary Government including								
Pension and Investment Trust Funds	\$ 8,389,234	_\$	4,195		446,778	\$ 16,400,052		
Component Units -								
Redevelopment Agency								
U.S. government securities and Federal agencies	\$ 9,638	\$	43,600	\$	54,007	107,245		
Bankers' acceptances	-		6,470		-	6,470		
Commercial paper	-		7,626		-	7,626		
Corporate medium term notes	-		2,003		<b>-</b>	2,003		
Repurchase agreements			-		1,802	1,802		
Total categorized investments	9,638		59,699		55,809	125,146		
Non-categorized investments:								
Guaranteed investment contracts						23,119		
Local agency investment fund						108,018		
Money market mutual funds						93,398		
Total non-categorized investments						224,535		
Total Redevelopment Agency						349,681		
Treasure Island Development Authority								
Investments in City Treasury:								
U.S. government securities	2,096		-		-	2,096		
Total Treasure Island Development Authority	2,096		-	_	-	2,096		
Total Component Units	\$ 11,734	\$	59,699	\$_	55,809	\$ 351,777		

The types of investments made during the year were substantially the same as those held as of June 30, 2004. Fair value fluctuates with interest rates, and increasing rates could cause fair value to decline below original cost. City management believes the liquidity in the portfolio is sufficient to meet cash flow requirements and to preclude the City from having to sell investments below original cost for that purpose. The interest and net investment gain is comprised of the following at June 30, 2004 (in thousands):

Interest and dividends, net of amounts capitalized Net increase in the fair value of investments	\$ 336,004 1,421,130
Total investment gain	\$ 1,757,134

The net increase in the fair value of investments takes into account all changes in fair value (including purchases and sales) that occurred during the year. The primary component of this figure is the net increase in fair value of pension investments.

The earned yield, which includes net gains on investments sold, on all investments held by the City Treasurer for the fiscal year ended June 30, 2004 was 1.860%.

The following represents a condensed statement of net assets and changes in net assets for the Treasurer's Pool as of June 30, 2004 (in thousands):

Statement of Net Assets  Net assets held in trust for all pool participants	\$ 2,222,788
Equity of internal pool participants  Equity of external pool participants	2,017,671 205,117
Total Equity	\$ 2,222,788
Statement of Changes in Net Assets  Net assets at July 1, 2003  Net change in investments by pool participants	\$ 2,315,169 (92,381)
Net assets at June 30, 2004	\$ 2,222,788

The following provides a summary of key investment information for the Treasurer's Pool as of June 30, 2004 (in thousands):

Types of Investment	Rates	Maturities	Par Value	Carrying Value				
U.S. government securities  Federal agencies  Negotiable certificate of deposits  Commercial paper  Public time deposits	0.89% - 3.53% 1.00% - 1.42% 1.03% - 1.26% 1.03% - 1.15% 1.20%	07/01/04-08/15/08 07/07/04-09/29/04 07/08/04-08/24/04 07/02/04-08/30/04 07/17/04	\$ 1,188,000 176,000 290,000 567,000	\$ 1,184,080 175,333 289,955 565,269 100				
			\$ 2,221,100	2,214,737				
Carrying amount of deposits in Treasurer's Pool								
Total cash and investments in Treasurer's Pool								

# Supplemental disclosure of non-cash investing and financing activities

#### San Francisco International Airport

During the fiscal year 2004, the San Francisco International Airport (SFO) issued Second Series Revenue Bonds Issue 30 and Issue 31 to refund previously issued debt. The \$35.8 million in proceeds from Issue 30 and the \$224.0 million in proceeds from Issue 31 were deposited immediately into irrevocable trusts for the defeasance of \$259.8 million of Second Series Refunding Bonds.

Bond issuance costs of \$7.6 million that were deducted from the proceeds of the Second Series Revenue Bonds were capitalized and will be amortized over the debt repayment period.

#### Other Non Cash Transactions (in thousands):

	Ho: Me	neral spital dical		ort of San	Н	aguna onda ospital	Se	ternal ervice unds		To	otal	2003
	<u>Ce</u>	nter	Fra	<u>ncisco</u>		ospitai		ulius		2004		
Loss on abandonment of property and equipment Acquisition of capital assets on accounts payable and	\$	-	\$	39	\$	-	\$	-	\$	39	\$	119
capital leases		48		363		2,102		1,237		3,750		1,616
•••	\$	48	\$	402	\$	2,102	\$	1,237	\$	3,789	\$	1,735
									-			

#### (6) PROPERTY TAXES

The City is responsible for assessing, collecting and distributing property taxes in accordance with enabling state law. Property taxes are levied on both real and personal property. Liens for secured property taxes attach on January 1<sup>st</sup> preceding the fiscal year for which taxes are levied. Secured property taxes are levied on the first business day of September and are payable in two equal installments: the first is due on November 1<sup>st</sup> and delinquent with penalties after December 10<sup>th</sup>; the second is due February 1<sup>st</sup> and delinquent with penalties after April 10<sup>th</sup>. Secured property taxes that are delinquent and unpaid as of June 30<sup>th</sup> are subject to redemption penalties, costs, and interest when paid. If not paid at the end of five years, the property may be sold at public auction and the proceeds used to pay delinquent amounts due. Any excess is remitted, if claimed, to the taxpayer. Unsecured personal property taxes do not represent a lien on real property. Those taxes are due on January 1<sup>st</sup> and become delinquent with penalties after August 31<sup>st</sup>. Supplemental property tax assessments associated with changes in the assessed valuation due to transfer of ownership in property or upon completion of new construction are levied in two equal installments and have variable due dates based on the dates of the underlying transaction.

Since the passage of California's Proposition 13, beginning with fiscal year 1978-79, general property taxes are based either on a flat 1% rate applied to the 1975-76 full value of the property or on 1% of the sales price of the property on sales transactions or construction value added after the 1975-76 valuation. Taxable values on properties (exclusive of increases related to sales and construction) can rise at the lesser of 2% per year or inflation.

The Proposition 13 limitations on general property taxes do not limit taxes levied to pay the interest and redemption charges on any indebtedness approved by the voters prior to June 6, 1978 (the date of passage of Proposition 13). Proposition 13 was amended in 1986 to allow property taxes in excess of the 1% tax rate limit to fund general obligation bond debt service when such bonds are approved by two-thirds of the local voters. In 2000, California voters approved Proposition 39 which set the approval threshold at 55% for school facilities-related bonds. These "override" taxes for debt service amounted to approximately \$101.2 million for the year ended June 30, 2004, of which \$2.7 million was for the San Francisco Community College District (CCD).

Taxable valuation for the year ended June 30, 2004 (net of non-reimbursable exemptions, reimbursable exemptions, and tax increment allocations to the Redevelopment Agency) was approximately \$95.4 billion, an increase of 5.8%. The secured tax rate was \$1.107 per \$100 of assessed valuation. After adjusting for a State mandated property tax shift to schools, the tax rate is comprised of: \$0.65 for general government, \$0.107, for bond debt service, and \$0.35 for the San Francisco Unified School District, CCD, the Bay Area Air Quality Management District, and the Bay Area Rapid Transit District. Delinquencies in the current year on secured taxes and unsecured taxes amounted to 1.81% and 3.78%, respectively, of the current year tax levy, for an average delinquency rate of 1.96% of the current year tax levy.

As established by the Teeter Plan, the Controller allocates to the City and other agencies 100% of the secured property taxes billed but not yet collected by the County; in return, as the delinquent property taxes and associated penalties and interest are collected, the County retains such amounts in the Agency Fund. To the extent the Agency Fund balances are higher than required, transfers may be made to benefit the City's General Fund on a budgetary basis. The balance of the tax loss reserve, as of June 30, 2004 was \$8.9 million, which is included in the Agency Fund for reporting purposes. The City has funded payment of accrued and current delinquencies, together with the required reserve, from interfund borrowing.

# (7) CAPITAL ASSETS

#### **Primary Government**

Capital asset activity of the primary government for the year ended June 30, 2004, was as follows (in thousands):

#### **Governmental Activities:**

	Balance July 1, 2003	_Increases_		Balance June 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$ 141,608 215,658	\$ 2,032 166,478	\$ - (136,459)	\$ 143,640 245,677
Total capital assets, not being depreciated	357,266	168,510	(136,459)	389,317
Capital assets, being depreciated: Facilities and improvements	2,015,981 232,463 131,808 4,816 2,385,068	76,401 13,229 49,168  138,798	(1,573) - - (1,573)	2,092,382 244,119 180,976 4,816 2,522,293
Less accumulated depreciation for: Facilities and improvements Machinery and equipment Infrastructure Property held under lease	359,812 169,564 487 4,280	37,372 23,410 3,651	(1,529) - 	397,184 191,445 4,138 4,280
Total accumulated depreciation	534,143	64,433	(1,529)	597,047
Total capital assets, being depreciated, net	1,850,925	74,365	(44)	1,925,246
Governmental activities capital assets, net	\$ 2,208,191	\$ 242,875	\$ (136,503)	\$ 2,314,563

#### **Business-type Activities:**

#### San Francisco International Airport

	Balance July 1, 2003	Increases		Balance June 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$ 2,316 106,967	\$ - 90,164	\$ - (70,557)	\$ 2,316 126,574
Total capital assets, not being depreciated	109,283	90,164	(70,557)	128,890
Capital assets, being depreciated: Facilities and improvements Machinery and equipment Easements	4,604,727 70,240 131,848	66,137 1,241 3,750	(1,274)	4,670,864 70,207 135,598 4,876,669
Total capital assets, being depreciated	4,806,815	71,128	(1,274)	4,670,009
Less accumulated depreciation for:	850,011 54,953 39,795	148,496 5,966 6,650	(1,217)	998,507 59,702 46,445
Total accumulated depreciation	944,759	161,112	(1,217)	1,104,654
Total capital assets, being depreciated, net	3,862,056	(89,984)	(57)	3,772,015
Capital assets, net	\$ 3,971,339	\$ 180	\$ (70,614)	\$ 3,900,905

# **Water Department**

	Balance July 1, 2003	Increases	Decreases	Balance June 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$ 18,112 117,313	\$ - 101,027	\$ (183) (132,585)	\$ 17,929 85,755
Total capital assets, not being depreciated	135,425	101,027	(132,768)	103,684
Capital assets, being depreciated: Facilities and improvements Machinery and equipment Total capital assets, being depreciated	863,745 95,681 959,426	104,757 4,951 109,708	(727) (727)	968,502 99,905 1,068,407
Less accumulated depreciation for: Facilities and improvements Machinery and equipment	331,830 53,684	27,288 7,822	- (700)	359,118 60,806
Total accumulated depreciation	385,514	35,110	(700)	419,924
Total capital assets, being depreciated, net	573,912	74,598	(27)	648,483
Capital assets, net	\$ 709,337	\$ 175,625	\$ (132,795)	\$ 752,167

# **Hetch Hetchy Water and Power**

	-	alance July 1, 2003	Inc	creases	De	ecreases	alance une 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$	4,215 57,664	\$	- 24,090	\$	(30,657)	\$ 4,215 51,097
Total capital assets, not being depreciated		61,879		24,090		(30,657)	 55,312
Capital assets, being depreciated: Facilities and improvements Machinery and equipment  Total capital assets, being depreciated	-	402,153 36,912 439,065		24,512 1,388 25,900		- (144) (144)	 426,665 38,156 464,821
Less accumulated depreciation for: Facilities and improvements Machinery and equipment		225,796 24,350		8,270 1,595		- (139)	 234,066 25,806
Total accumulated depreciation		250,146		9,865		(139)	 259,872
Total capital assets, being depreciated, net		188,919		16,035		(5)	 204,949
Capital assets, net	\$	250,798	_\$_	40,125	\$	(30,662)	\$ 260,261

# **Municipal Transportation Agency**

	Balance July 1, 2003	Increases	Decreases	Balance June 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$ 26,245 190,189	\$ - 172,858	\$ - (80,268)	\$ 26,245 282,779
Total capital assets, not being depreciated	216,434	172,858	(80,268)	309,024
Capital assets, being depreciated: Facilities and improvements	374,938 1,042,893 693,029 2,110,860	1,960 71,136 10,644 83,740	(47) (25,392) ————————————————————————————————————	376,851 1,088,637 703,673 2,169,161
Less accumulated depreciation for: Facilities and improvements	115,207 222,982 186,534	8,234 59,127 22,469	(45) (24,659)	123,396 257,450 209,003
Total accumulated depreciation	524,723	89,830	(24,704)	589,849
Total capital assets, being depreciated, net	1,586,137	(6,090)	(735)	1,579,312
Capital assets, net	\$ 1,802,571	\$ 166,768	\$ (81,003)	\$ 1,888,336

# General Hospital Medical Center

	_	Balance July 1, 2003	Inc	reases	Dec	creases_	Jι	alance ine 30, 2004
Capital assets, not being depreciated:  Land  Construction in progress	\$	542 2,327	\$	- 1,228	\$	-	\$	542 3,555
Total capital assets, not being depreciated		2,869		1,228				4,097
Capital assets, being depreciated: Facilities and improvements Machinery and equipment  Total capital assets, being depreciated		124,664 45,531 170,195		1,239 399 1,638		<u>-</u>		125,903 45,930 171,833
Less accumulated depreciation for: Facilities and improvements Machinery and equipment		79,109 34,251		4,260 2,374		-		83,369 36,625
Total accumulated depreciation		113,360		6,634				119,994
Total capital assets, being depreciated, net		56,835		(4,996)		_		51,839
Capital assets, net	\$	59,704	\$	(3,768)	\$		\$	55,936

# Clean Water Program

	Balance July 1, 2003	Increases	Decreases	Balance June 30, 2004
Capital assets, not being depreciated: Land Construction in progress	\$ 22,168 8,524	\$ - 23,070	\$ - (9,215)	\$ 22,168 22,379
Total capital assets, not being depreciated	30,692	23,070	(9,215)	44,547
Capital assets, being depreciated: Facilities and improvements  Machinery and equipment  Total capital assets, being depreciated	1,916,830 23,444 1,940,274	6,685 759 7,444	<u> </u>	1,923,515 24,203 1,947,718
Less accumulated depreciation for: Facilities and improvements Machinery and equipment	625,397 19,612	37,535 559	-	662,932 20,171
Total accumulated depreciation	645,009	38,094		683,103
Total capital assets, being depreciated, net	1,295,265	(30,650)		1,264,615
Capital assets, net	\$ 1,325,957	\$ (7,580)	\$ (9,215)	\$ 1,309,162

# Port of San Francisco

	_	Balance July 1, 2003	Inci	reases	De	ecreases	Jun	ance le 30, 004
Capital assets, not being depreciated:		2003	11101	cases		.ci cascs		
Land	\$	119,512	\$	19	\$	(79)	\$ 11	9,452
Construction in progress		22,709		7,567		(18,220)	1	2,056
Total capital assets, not being depreciated		142,221		7,586		(18,299)	13	31,508
Capital assets, being depreciated:		.)						
Facilities and improvements		250,121		17,105		(1,400)	26	55,826
Machinery and equipment		12,877		1,125		(634)	1	3,368
Total capital assets, being depreciated		262,998		18,230		(2,034)	27	79,194
Less accumulated depreciation for:								
Facilities and improvements		150,323		8,348		(1,371)	15	57,300
Machinery and equipment		7,241		1,199		(483)		7,957
Total accumulated depreciation		157,564		9,547		(1,854)	16	55,257
Total capital assets, being depreciated, net		105,434		8,683		(180)	<u>- 11</u>	13,937
Capital assets, net	_\$_	247,655	_\$_	16,269	\$	(18,479)	\$ 24	15,445

# Laguna Honda Hospital

	,	alance July 1, 2003	Inc	reases *	Decr	reases *	Jı	alance une 30, 2004
Capital assets, not being depreciated:  Land  Construction in progress	\$	914 40,510	\$	- 16,064	\$	-	\$	914 56,574
Total capital assets, not being depreciated		41,424		16,064				57,488
Capital assets, being depreciated: Facilities and improvements		26,564 12,611 824 39,999		824 8 2,294 3,126		- (824) (824)		27,388 12,619 2,294 42,301
Less accumulated depreciation for: Facilities and improvements Machinery and equipment Property held under lease		20,355 11,644 721		1,701 206 46		- (20) (721)		22,056 11,830 46
Total accumulated depreciation		32,720		1,953		(741)		33,932
Total capital assets, being depreciated, net		7,279		1,173		(83)		8,369
Capital assets, net	\$	48,703	\$	17,237	\$	(83)	_\$_	65,857

<sup>\*</sup> The increases and decreases include transfers of categories of fixed assets from properties held under lease to facilities and improvements.

# Other Fund - San Francisco Market Corporation

	Balance July 1, 2003	Increases_	Decreases	Balance June 30, 2004
Capital assets, not being depreciated: Construction in progress	\$ -	\$ -	\$ -	\$ -
Total capital assets, not being depreciated		-		
Capital assets, being depreciated: Facilities and improvements Machinery and equipment	9,472	11 4	-	9,483
Total capital assets, being depreciated	9,497	15_		9,512
Less accumulated depreciation for: Facilities and improvements Machinery and equipment	3,990	266 	-	4,256
Total accumulated depreciation	3,990	266	-	4,256
Total capital assets, being depreciated, net	5,507	(251)		5,256
Capital assets, net	\$ 5,507	\$ (251)	<u> </u>	\$ 5,256

## **Total Business-type Activities**

	Balance July 1, 2003	Increases *	Decreases *	Balance June 30, 2004
Capital assets, not being depreciated:				
Land  Construction in progress	\$ 194,024 546,203	\$ 19 436,068	\$ (262) (341,502)	\$ 193,781 640,769
Total capital assets, not being depreciated	740,227	436,087	(341,764)	834,550
Capital assets, being depreciated:				
Facilities and improvements	8,573,214	223,231	(1,448)	8,794,997
Machinery and equipment	1,340,214	81,011	(28,171)	1,393,054
Infrastructure	693,029	10,644	-	703,673
Property held under lease	824	2,294	(824)	2,294
Easements	131,848	3,750		135,598
Total capital assets, being depreciated	10,739,129	320,930	(30,443)	11,029,616
Less accumulated depreciation for:				
Facilities and improvements	2,402,018	244,399	(1,416)	2,645,001
Machinery and equipment	428,717	78,848	(27,218)	480,347
Infrastructure	186,534	22,468	-	209,002
Property held under lease	721	46	(721)	46
Easements	39,795	6,650		46,445
Total accumulated depreciation	3,057,785	352,411	(29,355)	3,380,841
Total capital assets, being depreciated, net	7,681,344	(31,481)	(1,088)	7,648,775
Capital assets, net	\$ 8,421,571	\$ 404,606	\$ (342,852)	\$ 8,483,325

<sup>\*</sup> The increases and decreases include transfers of categories of fixed assets from properties held under lease to facilities and improvements.

Depreciation expense was charged to functions/programs of the primary government as follows (in thousands):

Governmental Activities	•
Public protection	\$ 10,692
Public works transportation and commerece	15,268
Human welfare and neighborhood development	534
Community Health	884
Culture and recreation	22,431
General administration and finance	13,533
Capital assets held by the City's internal service funds	
charged to the various functions on a prorated basis	
based on their usage of the assets	 1,091
Total depreciation expense - governmental activities	\$ 64,433
Business-type activities:	
Airport	\$ 161,112
Water	35,110
Power	9,865
Transit	89,830
Hospitals	8,587
Sewer	38,094
Port	9,547
Market	 266
Total depreciation expense - business-type activities	\$ 352,411

Equipment is generally estimated to have useful lives of 2 to 40 years, except for certain equipment of the Water Department that has an estimated useful life of up to 75 years. Facilities and improvements are generally estimated to have useful lives from 15 to 50 years, except for utility type assets of the Water Department and Hetch Hetchy Water and Power (Hetch Hetchy), the CWP, MTA, Laguna Honda Hospital (LHH), and the Port of San Francisco (Port) that have estimated useful lives from 51 to 175 years. These long-lived assets include reservoirs, aqueducts, pumping stations of Hetch Hetchy, Cable Car Barn facilities and structures of MTA, building and structures of LHH, and pier substructures of the Port and totaled \$1.5 billion as of June 30, 2004. In addition, the Hetch Hetchy had utility type assets with useful lives over 100 years which totaled \$4.5 million at June 30, 2004.

During the fiscal year ended June 30, 2004, the City's enterprise funds incurred total interest expense and interest income of approximately \$274 million and \$17.6 million, respectively. Of these amounts, interest expense and interest income of approximately \$8.8 million and \$0 million respectively, was capitalized as part of the cost of constructing proprietary capital assets. The net amount of approximately \$8.8 million was capitalized into capital assets.

During fiscal year ended June 30, 2004, Water, Hetch Hetchy, and CWP expensed \$27 million, \$7.8 million, \$2.5 million respectively, related to capitalized design and planning costs on certain projects which were discontinued. The amounts of the write-off were recognized as other operating expense in the accompanying financial statements.

## Component Unit - Redevelopment Agency

Capital asset activity of the Redevelopment Agency for the year ended June 30, 2004 was as follows (in thousands):

	Balance July 1, 2003	Increases	Decreases	Balance June 30, 2004
Capital assets, not being depreciated: Property held under lease Construction in progress	\$ 77,612 7,572	\$ 5,080 23,996	\$ - -	\$ 82,692 31,568
Total capital assets, not being depreciated/amortized	85,184	29,076		114,260
Capital assets, being depreciated: Facilities and improvements Leasehold improvements Machinery and equipment	137,212 21,602 7,727	- - 32	- - -	137,212 21,602 7,759 166,573
Total capital assets, being depreciated	166,541	32		100,575
Less accumulated depreciation and amortization for: Facilities and improvements Leasehold improvements Machinery and equipment	28,902 6,922 6,763	3,430 432 394	- - -	32,332 7,354 7,157
Total accumulated depreciation and amortization	42,587	4,256		46,843
Total capital assets, being depreciated, net	123,954	(4,224)		119,730
Redevelopment Agency capital assets, net	\$ 209,138	\$ 24,852	<u>\$ -</u>	\$ 233,990

# (8) BONDS, LOANS, CAPITAL LEASES AND OTHER PAYABLES

The following is a summary of long-term obligations of the City as of June 30, 2004 (in thousands):

#### **GOVERNMENTAL ACTIVITIES**

Type of Obligation and Purpose	Final Maturity Date	Remaining Interest Rates	Amount
GENERAL OBLIGATION BONDS (a): Affordable housing City hall improvement project Fire protection Library Museums Parks and playgrounds Public safety improvements Schools	2021 2005 2005 2022 2019 2023 2005 2023	4.0 to 7.375% 5.0% 5.2% 2.5 to 6.8% 4.5 to 5.5% 2.0 to 6.5% 5.2% 2.0 to 6.5%	\$ 87,540 2,810 630 37,495 15,100 72,295 335 139,925
Zoo facilities Refunding	2022 2016	2.5 to 6.0% 3.0 to 5.75%	35,065 453,155
General obligation bonds - governmental activities			844,350
LEASE REVENUE BONDS: San Francisco Finance Corporation* (b) & (e)	2030	2.0 to 5.5%	245,680
Lease revenue bonds - governmental activities			245,680
OTHER LONG-TERM OBLIGATIONS:  Certificates of participation (c) & (d)	2034 2005 2014 2024 2011	3.0 to 5.875% 1.02 to 1.05% 4.3 to 6.7% 1.5 to 7.05% 2.0 to 3.05%	290,635 50,000 9,515 194,815 44,275 128,417 213,630 79,805
Other long-term obligations - governmental activities			1,011,092
DEFERRED AMOUNTS:  Bond issuance premiums  Bond issuance discounts  Bond refunding			4,912 (2,509) (6,339) (3,936)
Deferred amounts			
Governmental activities total long-term obligations			\$ 2,097,186

Debt service payments are made from the following sources:

- (a) Property tax recorded in the Debt Service Fund.
- (b) Lease revenues from participating departments in the General, Special Revenue and Enterprise Funds.
- (c) Revenues recorded in the Special Revenue Funds.
- (d) Revenues recorded in the General Fund.
- (e) Hotel taxes and other revenues recorded in the General and Special Revenue Funds.
- (f) User-charge reimbursements from the General, Special Revenue and Enterprise Funds.

Internal Service Funds serve primarily the governmental funds. Accordingly, long-term liabilities for the Internal Service Funds are included in the above amounts.

\*Includes the Moscone Center West Expansion Project which was financed with variable rate bonds that reset weekly. The average interest rate from issuance date of November 2, 2000 through June 30, 2004 was 1.5% The rate at June 30, 2004 was 1%.

#### **BUSINESS-TYPE ACTIVITIES**

Entity and Type of Obligation	Final Maturity Date	Remaining Interest Rates	Amount
San Francisco International Airport: Revenue bonds	2032	1.55 to 8.0%*	\$ 4,173,170
Water Department: Revenue bonds Commercial paperAccreted interest	2032 2005	2.5 to 6.5% 1.05%	501,025 25,000 2,567
Hetch Hetchy Water and Power:  Notes, loans and other payables	2010	3%	693
Municipal Transportation Agency:  Municipal Railway  Capital leases	2005	3.43%	168
Parking and Traffic Revenue bonds Lease revenue bonds Capital leases	2020 2022 2006	4.0 to 6.75% 3.7 to 6.0% 3.41 to 3.5%	22,135 11,425 393
Notes, loans and other payables**  Downtown Parking - parking revenue refunding bonds  Ellis-O'Farrell - parking revenue refunding bonds	2010 2018 2017	3.0 to 5.25% 3.0 to 5.375% 3.5 to 4.7%	24,299 12,100 5,465
Uptown Parking - revenue bonds  General Hospital Medical Center: Capital leases	2031	4.5 to 6.0% 5.7 to 8.5%	18,720 2,205
Clean Water Program: Revenue bonds State of California - Revolving fund loans	2025 2021	3.0 to 5.25% 2.8 to 3.5%	396,270 150,196
Port of San Francisco: General Obligation Bonds - City and County of San Francisco	2005 2010 2029 2005	6.30% 5.5 to 9.0% 4.50% 6.31%	400 27,095 3,436 23
Laguna Honda Hospital: Capital leases	2009	3.465%	2,102
Accrued vacation and sick leave			73,890 183,496 47,631
Deferred Amounts:  Bond issuance premiums  Bond issuance discounts  Bond refunding			47,047 (21,768) (86,801)
Business-type activities total long-term obligations			\$ 5,622,382

<sup>\*</sup>Includes Second Series Revenue Bonds Issue 31 which were issued in an auction mode. The average interest rate for the period March 25, 2004 through June 30, 2004 was 1.065%.

Sources of funds to meet debt service requirements are revenues derived from user fees and charges for services recorded in their respective Enterprise Funds.

<sup>\*\*</sup>Includes an unamortized loan premium of \$1.1 million for Parking and Traffic.

#### **COMPONENT UNIT**

Town of Obligation	Final Maturity Date	Remaining Interest Rates	Amount
Type of Obligation	Date	Rates	Amount
SAN FRANCISCO REDEVELOPMENT AGENCY AND FINANCING AUTHORITY:			
Lease Revenue Bonds:		0.04- 0.5%	e 474.054
Moscone Convention Center (a)	2024	2.0 to 8.5%	\$ 171,651
Hotel Tax Revenue Bonds (b)	2025	4.1 to 6.75%	70,165
Financing Authority Bonds:			
Tax Allocation Revenue Bonds (c)	2030	1.8 to 8.3%	485,897
South Beach Harbor Variable Rate			
Refunding Bonds (d)	2017	Variable (1.08% at 6/30/04)	11,500
Less deferred amounts:		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
Less deferred amounts.			
Bond issuance premiums			9,641
Refunding loss			(3,263)
			745 504
Sub-total			745,591
California Department of Boating and			
Waterways Loan (e)	2037	4.50%	8,000
Accreted Interest payable			142,388
Accrued vacation and sick leave pay			2,733
Component unit total long-term obligations			\$ 898,712

Debt service payments are made from the following sources:

- (a) Hotel taxes and operating revenues recorded in the Convention Facilities Special Revenue Fund and existing debt service/escrow trust funds.
- (b) Hotel taxes from hotels located in the Redevelopment Project Areas.
- (c) Property taxes allocated to the Redevelopment Agency based on increased assessed valuations in project areas (note 12) and existing debt service/escrow trust funds.
- (d) South Beach Harbor Project cash reserves, property tax increments and project revenues.
- (e) South Beach Harbor Project revenues (subordinated to Refunding Bonds).

#### Debt Compliance

There are a number of limitations and restrictions contained in the various bond indentures. The City believes it is in compliance with all significant limitations and restrictions.

#### Legal Debt Limit and Legal Debt Margin

As of June 30, 2004, the City's debt limit (3% of valuation subject to taxation) was \$3.0 billion. The total amount of debt applicable to the debt limit was \$0.8 billion, net of certain assets in other non-major governmental funds, and other deductions allowed by law. The resulting legal debt margin was \$2.2 billion.

#### <u>Arbitrage</u>

Under U.S. Treasury Department regulations, all governmental tax-exempt debt issued after August 31, 1986 is subject to arbitrage rebate requirements. The requirements stipulate, in general, that the earnings from the investment of tax exempt bond proceeds, which exceed related interest expenditures on the bonds, must be remitted to the Federal government on every fifth anniversary of each bond issue. The City has evaluated each general obligation bond and has recognized an arbitrage liability of \$1.7 million as of June 30, 2004. This arbitrage liability is reported in deferred credits and other liabilities in the governmental activities of the statement of net assets. The Finance Corporation has evaluated their lease revenue bonds and a liability of \$0.2 million was reported in the deferred credits and other liabilities in the Internal Service Fund as of June 30, 2004. Each Enterprise Fund has performed a similar analysis of its debt which is subject to arbitrage rebate requirements. Any material arbitrage liability related to the

debt of the Enterprise Funds has been recorded as a liability in the respective fund. In addition, the Redevelopment Agency records any arbitrage liability in deferred credits and other liabilities.

#### **Assessment District**

During June 1996, the City issued \$1 million of Limited Obligation Improvement Bonds for the Bayshore Hester Assessment District No. 95-1. These bonds were issued pursuant to the Improvement Bond Act of 1915. The proceeds were used to finance the construction of a new public right-of-way. The bonds began to mature during the fiscal year ended June 30, 1999 and continue through 2026 bearing interest from 6.0% to 6.85%. These bonds do not represent obligations of the City. Neither the faith and credit nor the taxing power of the City is pledged to the payment of the bonds. Accordingly, the debt has not been included in the basic financial statements. Assessments collected for repayment of this debt are received in the Tax Collection Agency Fund. Unpaid assessments constitute fixed liens on the lots and parcels assessed within the Bayshore-Hester Assessment District and do not constitute a personal indebtedness of the respective owners of such lots and parcels.

#### Mortgage Revenue Bonds

In order to facilitate affordable housing, the City issues mortgage revenue bonds for the financing of multifamily rental housing and for below-market rate mortgage financing for first time homebuyers. These obligations are secured by the related mortgage indebtedness and are not obligations of the City. As of June 30, 2004, the aggregate outstanding obligation of such bonds was \$132.5 million.

#### **Changes in Long-Term Obligations**

The changes in long-term obligations for governmental activities for the year ended June 30, 2004, are as follows (in thousands):

		July 1, 2003	Old A	dditional ligations, nterest ccretion and Net	M Ref	Current laturities tirements, and Net ecreases	J	lune 30, 2004	Du	vmounts ue Within one Year
Governmental activities:										
Bonds payable:									_	
General obligation bonds	\$	859,625	\$	72,370	\$	(87,645)	\$	844,350	\$	62,300
Lease revenue bonds		252,035		9,530		(15,885)		245,680		18,060
Certificates of participation		296,135		-		(5,500)		290,635		8,005
Settlement obligation bond		49,470		44,275		(49,470)		44,275		5,605
Less deferred amounts:										
For issuance premiums		3,852		1,464		(404)		4,912		-
For issuance discounts		(2,737)		-		228		(2,509)		-
On Refunding		(6,077)		(889)		627		(6,339)		
Total Bonds payable		1,452,303		126,750		(158,049)		1,421,004		93,970
Commercial Paper		-		50,000		-		50,000		50,000
Loans		9,278		2,156		(1,919)		9,515		2,054
Capital leases		212,649		41,022		(58,856)		194,815		2,046
Accrued vacation and sick leave pay		128,893		72,209		(72,685)		128,417		63,682
Accrued workers' compensation		195,100		54,797		(36,267)		213,630		45,138
Estimated claims payable		58,333		44,064		(22,592)		79,805		19,881
Governmental activities long-term obligations	\$ :	2,056,556	\$	390,998	\$	(350,368)	\$	2,097,186	\$	276,771

Internal Service Funds serve primarily the governmental funds, the long-term liabilities of which are included as part of the above totals for governmental activities. At the year ended June 30, 2004, \$245.8 million of lease revenue bonds, \$1.1 million of capital leases, \$0.3 million of loans, \$3.7 million of accrued vacation and sick leave pay and \$1.2 million of accrued workers' compensation are included in the above amounts. Also, for the governmental activities, claims and judgments and compensated absences are generally liquidated by the general fund.

The changes in long-term obligations for each enterprise fund for the year ended June 30, 2004, are as follows (in thousands):

	July 1, 2003	Ot:	dditional oligations, Interest occretion and Net ocreases	Re	Current Maturities etirements, and Net decreases	Management	June 30, 2004	Du	mounts e Within ne Year
San Francisco International Airport									
Bonds payable:									
Revenue bonds	\$ 4,270,600	\$	265,145	\$	(362,575)	\$	4,173,170	\$	78,555
Less deferred amounts:									
For issuance premiums	15,489		2,269		(214)		17,544		-
For issuance discounts	(19,946)		-		887		(19,059)		-
On refunding	(41,193)		(16,408)		4,597		(53,004)		
Total bonds payable	4,224,950		251,006		(357,305)		4,118,651		78,555
Accrued vacation and sick leave pay	11,157		8,183		(7,764)		11,576		5,802
Accrued workers' compensation	5,759		1,822		(2,426)		5,155		1,186
Estimated claims payable	459		178		(178)	_	459		209
Long-term obligations	\$ 4,242,325	\$	261,189	\$	(367,673)	_\$	4,135,841	\$	85,752

The changes in long-term obligations for each enterprise fund for the year ended June 30, 2004, are as follows (in thousands) - continued:

		luly 1, 2003	Obli In Ac ai	ditional igations, iterest cretion nd Net creases	M Ret	Current aturities irements, and Net ecreases	J	une 30, 2004	Du	mounts e Within ne Year
Water Department										
Bonds payable:	_				•	(40.045)	•	E04 00E	\$	14,055
Revenue bonds	\$	514,370	\$	-	\$	(13,345)	Ф	501,025	Ф	14,000
Less deferred amounts:		7,178				(246)		6,932		_
For issuance premiums  For issuance discounts		(2,633)		_		(76)		(2,709)		_
On refunding		(8,365)		-		480		(7,885)		<u>-</u>
On returning				<del></del>						44.055
Total bonds payable		510,550		-		(13,187)		497,363		14,055
Accreted interest payable		2,396		171		-		2,567		-
Commercial paper		-		25,000		-		25,000		25,000
Accrued vacation and sick leave pay		7,817		6,686		(5,373)		9,130		4,529
Accrued workers' compensation		9,821		3,968		(2,094)		11,695		2,393
Estimated claims payable		3,823		4,889		(2,601)		6,111		1,349
Long-term obligations	_\$_	534,407	_\$_	40,714	_\$_	(23,255)	\$	551,866	_\$_	47,326
Hetch Hetchy Water and Power										
Notes, loans, and other payables	\$	971	\$	_	\$	(278)	\$	693	\$	98
Accrued vacation and sick leave pay	Ψ	1,585	Ψ.	984	•	(771)	•	1,798		967
Accrued workers' compensation		1,893		809		(426)		2,276		455
Estimated claims payable		143		1,224		(1,198)		169		38
Long-term obligations	\$	4,592	\$	3,017	\$	(2,673)	\$	4,936	\$	1,558
Municipal Transportation Agency										
Bonds payable:	•	CO 050	ø		œ	(4 920)	\$	58,420	\$	2,070
Revenue bonds	\$	60,250	\$	-	\$	(1,830) (930)	Ф	11,425	φ	960
Lease revenue bonds		12,355		-		(930)		11,425		300
Less deferred amounts:		908		87		(26)		969		_
For issuance premiums						<del></del>	_		-	0.000
Total bonds payable		73,513		87		(2,786)		70,814		3,030
Notes, loans, and other payables		26,511		1,600		(3,812)		24,299	*	3,827
Capital leases		1,141		23		(603)		561		442
Accrued vacation and sick leave pay		24,034		18,539	,	(18,354)		24,219		13,851
Accrued workers' compensation		109,053		34,109		(23,722)		119,440		26,535
Estimated claims payable		27,672		15,098		(8,926)	_	33,844		11,736
Long-term obligations	\$	261,924	\$	69,456	\$	(58,203)	_\$	273,177	_\$_	59,421
* Includes an unamortized loan premium	of \$1	I.1 million f	or Par	king and Tr	affic.					
General Hospital Medical Center										
Capital leases	\$	2,779	\$	242	\$	(816)	\$	2,205	\$	630
Accrued vacation and sick leave pay	~	12,839	*	10,157	•	(9,432)		13,564		7,736
Accrued workers' compensation		22,425		4,653		(4,085)		22,993	_	4,928
•	_		•		-		_		•	
Long-term obligations	_\$_	38,043		15,052		(14,333)		38,762		13,294

The changes in long-term obligations for all enterprise funds for the year ended June 30, 2004, are as follows (in thousands) – continued:

		July 1, 2003	Obli In Ac	ditional igations, iterest cretion and Net creases	s, Current Maturities Retirements, and Net			June 30, 2004	Du	mounts e Within ne Year
Clean Water Program										
Bonds payable:  Revenue bonds  Less deferred amounts:	\$	396,270	\$	-	\$	-	\$	396,270	\$	-
For issuance premiums		22,391 (26,850)		-		(1,005) 1,726		21,386 (25,124)		-
Total bonds payable		391,811		-		721		392,532		-
State of California - Revolving fund loans  Accrued vacation and sick leave pay  Accrued workers' compensation  Estimated claims payable		165,125 3,623 3,830 974		- 2,091 1,737 4,249		(14,929) (1,958) (767) (462)		150,196 3,756 4,800 4,761		15,413 2,019 1,006 1,044
Long-term obligations	\$	565,363	\$	8,077	\$	(17,395)	\$	556,045	_\$_	19,482
Port of San Francisco  Bonds payable: General obligation bonds  Revenue bonds Less deferred amounts:	\$	800 30,690	\$	- -	\$	(400) (3,595)	\$	400 27,095	\$	400 3,920
For issuance premiums		260 (946)		- 		(44) 158		216 (788)		-
Total bonds payable		30,804		-		(3,881)		26,923		4,320
Notes, loans, and other payables  Capital leases  Accrued vacation and sick leave pay  Accrued workers' compensation  Estimated claims payable		3,510 68 1,890 2,931 1,900		- 1,295 1,122 2,265		(74) (45) (1,346) (940) (1,878)		3,436 23 1,839 3,113 2,287		77 23 990 650 1,087
Long-term obligations	\$	41,103	\$_	4,682	\$	(8,164)	_\$_	37,621	_\$_	7,147
Laguna Honda Hospital Capital leases Accrued vacation and sick leave pay Accrued workers' compensation	\$	222 7,684 13,444	\$	2,102 6,038 5,160	\$	(222) (5,714) (4,580)	\$	2,102 8,008 14,024	\$	394 4,800 2,955
Long-term obligations	_\$	21,350	_\$_	13,300	\$	(10,516)	_\$_	24,134	\$	8,149

A summary of the changes in long-term obligations for all enterprise funds for the year ended June 30, 2004, are as follows (in thousands):

	July 1, 2003	Additional Obligations, Interest Accretion and Net Increases	Current Maturities Retirements, and Net Decreases	June 30, 2004	Amounts Due Within One Year
Total Business-type Activities:					
Bonds payable:					
General obligation bonds	\$ 800	\$ -	\$ (400)	\$ 400	\$ 400
Revenue bonds	5,272,180	265,145	(381,345)	5,155,980	98,600
Lease revenue bonds	12,355	-	(930)	11,425	960
Less deferred amounts:				:	
For issuance premiums	46,226	2,356	(1,535)	47,047	-
For issuance discounts	(22,579)	-	811	(21,768)	-
On refunding	(77,354)	(16,408)	6,961	(86,801)	
Total bonds payable	5,231,628	251,093	(376,438)	5,106,283	99,960
Accreted interest payable	2,396	171	•	2,567	-
Commercial paper	•	25,000	-	25,000	25,000
State of California - Revolving fund loans	165,125	-	(14,929)	150,196	15,413
Notes, loans, and other payables	30,992	1,600	(4,164)	28,428	4,002
Capital leases	4,210	2,367	(1,686)	4,891	1,489
Accrued vacation and sick leave pay	70,629	53,973	(50,712)	73,890	40,694
Accrued workers' compensation	169,156	53,380	(39,040)	183,496	40,108
Estimated daims payable	34,971	27,903	(15,243)	47,631	15,463
Business-type activities long term obligations	\$ 5,709,107	\$ 415,487	\$ (502,212)	\$ 5,622,382	\$ 242,129

The changes in long term obligations for the component unit for the year ended June 30, 2004, are as follows (in thousands):

		July 1, 2003	Ob A	dditional bligations, Interest accretion and Net acreases	Re	Current Maturities etirements, and Net	 lune 30, 2004	Dυ	mounts le Within ne Year	
Component Unit:										
Redevelopment Agency										
Bonds payable:					_			•	50.007	
Revenue bonds	\$	698,261	\$	174,615	\$	(145,163)	\$ 727,713	\$	52,667	
Refunding bonds		11,500		-		-	11,500		700	
Less deferred amounts:										
For issuance premiums		8,232		1,958		(549)	9,641		•	
On refunding		(213)		(3,064)		14	 (3,263)			
Total bonds payable		717,780		173,509		(145,698)	745,591		53,367	
Accreted interest payable		159,478		9,407		(26,497)	142,388		75,171	(1)
Notes, loans, and other payables		8,000		-		-	8,000		-	
Accrued vacation and sick leave pay		2,900		21		(188)	 2,733		1,168	
Component unit - long term obligations	\$_	888,158	\$	182,937		(172,383)	 898,712	\$	129,706	:

<sup>(1)</sup> This amount is included in accrued interest payable in the accompanying statement of net assets.

Annual debt service requirements to maturity for all bonds and loans outstanding as of June 30, 2004, for governmental activities are as follows (in thousands):

			Govern	mental Activit	ies <sup>(1)(2)(3)</sup>	•		
Fiscal Year Ending		Obligation nds	Lease F	Revenue nds	Other Lo	ong-Term ations	To	tal
June 30,	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2005	\$ 62,300	\$ 41,864	\$ 18,060	\$ 5,176	\$ 15,664	\$ 16,011	\$ 96,024	\$ 63,051
2006	65,155	39,043	17,780	4,665	15,898	15,428	98,833	59,136
2007	68,070	35,874	15,805	4,159	15,483	14,802	99,358	54,835
2008	69.065	32,481	13,955	3,712	15,403	14,221	98,423	50,414
2009	72,355	29.084	12,265	3,307	16,007	13,623	100,627	46,014
2010-2014	306,500	93,586	35,800	12,761	65,235	58,725	407,535	165,072
2015-2019	162,570	33,188	35,670	8,724	50,150	44,933	248,390	86,845
2020-2024	38,335	3,374	41,445	5,095	43,825	32,972	123,605	41,441
2025-2029	-	·_	44,700	1,978	49,135	21,395	93,835	23,373
2030-2034			10,200	115	57,625	7,604	67,825	7,719
Total	\$ 844,350	\$ 308,494	\$ 245,680	\$ 49,692	\$ 344,425	\$ 239,714	\$ 1,434,455	\$ 597,900

The annual debt service requirement to maturity for all bonds and loans outstanding as of June 30, 2004, for each enterprise fund is as follows (in thousands):

	San Francisco International Airport (1)															
Fiscal Year Ending	G	Seneral ( Bo	Obligat nds	ion		Rev	enue nds			Other L	ong-Te pations			To	tal	
June 30,	Prin	ncipal	Int	erest	P	rincipal		Interest		Principal		erest	_P	rincipal		Interest
2005	\$	-	\$	-	\$	78,555	\$	210,893	\$	-	\$		\$	78,555	\$	210,893
2006	•	-	·	-		82,700		207,071		-		-		82,700		207,071
2007		_		-		90,340		203,796		-		-		90,340		203,796
2008		_		_		107,400		198,479		-		-		107,400		198,479
2009		_		_		112,810		193,874		-		-		112,810		193,874
2010-2014		_		_		706.660		874,968		-		-		706,660		874,968
2015-2019		_		-		880.230		681,003		_		-		880,230		681,003
2020-2024		_		_		1,080,360		434,965		-		-	1	,080,360		434,965
2025-2029		_		_		892,840		159,363		-		-		892,840		159,363
2030-2034		-		-		141,275		10,964		-				141,275		10,964
Total	\$	_	\$		\$ 4	1,173,170	\$	3,175,376	\$	-	\$		\$ 4	,173,170	\$	3,175,376

<sup>(1)</sup> The specific year for payment of estimated claims payable, accrued vacation and sick leave pay and accrued workers' compensation is not practicable to determine.

<sup>(2)</sup> The payment stream for principal and interest on commercial paper is not practicable to determine because the timing of the issuance and payment is based on project expenditures.

<sup>(3)</sup> Includes the Moscone Center Expansion Project Lease Revenue Bonds with variable rate bonds currently reset weekly.

The annual debt service requirement to maturity for all bonds and loans outstanding as of June 30, 2004, for each enterprise fund is as follows (in thousands) - continued:

		(4) (2)
Water	Denartment	(1)(2)

Fiscal Year Ending	G	eneral ( Bo	Obliga nds	ition			enue nds		C	other Lo	_			To	rtal		
June 30.	Prir	ncipal	Int	erest	Р	Principal		nterest	Prir	ncipal	Int	erest	P	rincipal	ı	nterest	
2005	\$	-	\$	-	\$	<del></del>		23,939	\$	-	\$	-	\$	14,055	\$	23,939	
2006		-		-		14,790		23,315		-		-		14,790		23,315	
2007		-		-		15,450		22,666		-		-		15,450		22,666	
2008		-		-		16,225		21,921		-		-		16,225		21,921	
2009		_		-		17,035		21,131		-		-		17,035		21,131	
2010-2014		-		-		97,905		92,969		-		-		97,905		92,969	
2015-2019		_				92,120		68,489		-		-		92,120		68,489	
2020-2024		-		_		82,935		47,860		-		-		82,935		47,860	
2025-2029		-		-		86,645		26,502		-		_		86,645		26,502	
2030-2034						63,865		5,911						63,865		5,911	
Total	\$		\$	-	\$	501,025	\$	354,703	\$		\$		\$	501,025	\$	354,703	

Hetch Hetchy Water and Power (1)

						01111000	,	460. WIII		<del></del>						
Fiscal Year Ending	General Obligation Bonds					Revenue Bonds					ong-Te ations		Total			
June 30,	Pri	ncipal	Int	erest	Principal Interest		Principal Interest			erest	Pri	ncipal	Interest			
2005	\$	-	\$	-	\$	-	\$	-	\$	98	\$	20	\$	98	\$	20
2006		-		-		-		-		101		17		101		17
2007		-		-		-		-		104		14		104		14
2008		-		-		-				107		11		107		11
2009		-		-		-		-		110		8		110		8
2010-2014				-		-				173		5		173		5
Total	\$	_	\$	-	\$	_	\$	_	\$	693	\$	75	\$	693	\$	75

Municipal Transportation Agency (1)(3)

					man	oipui iii	41 10 PC	/ tation	, 90.							
Fiscal Year	G	eneral (	Obliga	tion		Reven	ue an	ıd		Other Lo	ong-T	erm				
Ending		Во	nds		Lea	se Reve	enue l	Bonds		Oblig	ation	s		To	otal	
June 30,	Prin	ncipal	Int	erest	Pri	ncipal	Int	erest	Pr	incipal	In	terest	Pı	incipal	lr	terest
2005	\$	-	\$	-	\$	\$ 3,030		3,422	\$	3,827	\$ 1,104		\$	6,857	\$	4,526
2006		_		-		3,375		3,281		4,017		913		7,392		4,194
2007		_		-		3,500		3,147		4,218		713		7,718		3,860
2008		-		-		3,650		3,003		4,429		502		8,079		3,505
2009		-		_		3,810		2,851		6,381		283		10,191		3,134
2010-2014		-		-	1	15,400	1	2,025		279		61		15,679		12,086
2015-2019		-		-	. 1	19,340		7,430		-		-		19,340		7,430
2020-2024		-		-		6,820		3,343		-		-		6,820		3,343
2025-2029		_		-		´-		1,831		-		-		-		1,831
2030-2034					1	10,920		230				-		10,920		230
Total	\$	-	\$	-	\$ 6	69,845	\$ 4	0,563	\$ :	23,151	\$	3,576	\$	92,996	\$	44,139

<sup>(1)</sup> The specific year for payment of accreted interest payable (Water Department), estimated claims payable, accrued vacation and sick leave pay and accrued workers' compensation is not practicable to determine.

The payment stream for principal and interest on commercial paper is not practicable to determine because the timing of the issuance and payment is based on project expenditures.

Unamortized loan premiums of \$1.1 million (MTA) are not included in principal payments.

The annual debt service requirement to maturity for all bonds and loans outstanding as of June 30, 2004, for each enterprise fund is as follows (in thousands) – continued:

Cloon	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Program	(1)
Gean	water	Prouran	

Fiscal Year Ending	Ger	neral C Bo	Obliga nds	tion			enue nds			Other Lo	_		Total		tal	al	
June 30,	Princ	ipal	Int	erest	Pri	ncipal	li	nterest	P	incipal	lr	nterest	P	rincipal_		nterest	
2005	\$	<del>-</del>	\$	-	\$		\$	17,219	\$	15,413	\$	4,718	\$	15,413	\$	21,937	
2006	•	-		_		-		17,219		15,915		4,218		15,915		21,437	
2007		_		_		33,445		16,718		16,430		3,701		49,875		20,419	
2008		_		-		34,500		15,698		13,337		3,168		47,837		18,866	
2009		_		_		35,665		14,646		13,761		2,744		49,426		17,390	
2010-2014		_		-	1	32.950		54.664		54,956		7,499		187,906		62,163	
2015-2019		_		-		90.925		27,001		17,028		1,650		107,953		28,651	
2020-2024		_		-		62.530		8.197		3,356		147		65,886		8,344	
2025-2029		-		-		6,255		315		<u>-</u>				6,255		315	
Total	\$	-	\$	_	\$ 3	96,270	\$	171,677	_\$	150,196	\$	27,845	\$	546,466	_\$_	199,522	

Port of San Francisco (1)

						1010	. 👊	1114165	~							
Fiscal Year Ending	G	General Obligation Bonds				Revenue Bonds			Other Long-Term Obligations			Total				
June 30,	Pri	ncipal		erest	Pı	rincipal	Ir	nterest	Pri	incipal	Ir	terest	Pr	incipal	lr	terest
2005	\$	400	\$	25	\$	3,920	\$	1,449	\$	77	\$	155	\$	4,397	\$	1,629
2006	•	-	•	-		4,135		1,226		81		151		4,216		1,377
2007		_		-		4,370		985		84		148		4,454		1,133
2008		_		-		4,615		727		88		144		4,703		871
2009		_		_		4,885		449		92		140		4,977		589
2010-2014		_		-		5,170		153		525		633		5,695		786
2015-2019		_		_		· <b>-</b>		-		656		503		656		503
2020-2024		_				-		-		816		342		816		342
2025-2029		_		_		-		-		1,017		141		1,017		141
Total	\$	400	\$	25	\$	27,095	\$	4,989	\$	3,436	\$	2,357	\$	30,931	\$	7,371

A summary of the annual debt service requirement to maturity for all bonds and loans outstanding as of June 30, 2004, for business type activities follows (in thousands):

Total Business-type Activities (1)(2)(3)

Fiscal Year	General	Obligation	Rev	enue	Other Long	y-Term			
Ending	Во	onds	Bo	Bonds		ons	Total		
June 30,	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	
2005	\$ 400	\$ 25	\$ 99,560	\$ 256,922	\$ 19,415	\$ 5,997	\$ 119,375	\$ 262,944	
2006	· -	-	105,000	252,112	20,114	5,299	125,114	257,411	
2007	-	_	147,105	247,312	20,836	4,576	167,941	251,888	
2008	-	_	166,390	239,828	17,961	3,825	184,351	243,653	
2009	-	_	174,205	232,951	20,344	3,175	194,549	236,126	
2010-2014	-	-	958,085	1,034,779	55,933	8,198	1,014,018	1,042,977	
2015-2019	-	-	1,082,615	783,923	17,684	2,153	1,100,299	786,076	
2020-2024	-	-	1,232,645	494,365	4,172	489	1,236,817	494,854	
2025-2029	-	-	985,740	188,011	1,017	141	986,757	188,152	
2030-2034	-	-	216,060	17,105	-		216,060	17,105	
Total	\$ 400	\$ 25	\$ 5,167,405	\$ 3,747,308	\$ 177,476	\$ 33,853	\$ 5,345,281	\$ 3,781,186	

- (1) The specific year for payment of accreted interest payable (Water Department), estimated claims payable, accrued vacation and sick leave pay and accrued workers' compensation is not practicable to determine.
- (2) The payment stream for principal and interest on commercial paper is not practicable to determine because the timing of the issuance and payment is based on project expenditures.
- (3) Unamortized loan premiums of \$1.1 million (MTA) are not included in principal payments.

The annual debt service requirement to maturity for all bonds and loans outstanding as of June 30, 2004, for the component unit are as follows (in thousands):

Commonant	I loit	Redevelopment Agency (1	)
COHOURE	. UI IIL	REDEVELUITE IL AUGUV	

Fiscal Year	Lease F	Lease Revenue		evenue	Other Lo	ong-Term		
Ending		nds	Bo	Bonds		ations	Total	
June 30,	Principal	Interest	Principal	Interest	Principal	Interest	Principal	interest
2005	\$ 33,496	\$ 82,435	\$ 19,170	\$ 26,872	\$ 700	\$ 697	\$ 53,366	\$ 110,004
2006	5,510	12,361	25,137	27,880	-	697	30,647	40,938
2007	5,146	12,728	24,745	26,959	776	696	30,667	40,383
2008	5,544	13,027	27,118	24,166	907	678	33,569	37,871
2009	5,350	13,289	26,327	24,652	1,107	665	32,784	38,606
2010-2014	24,574	69,784	152,906	100,436	7,202	2,399	184,682	172,619
2015-2019	75,116	19,819	187,157	51,683	2,664	1,564	264,937	73,066
2020-2024	14.035	2,709	70,374	34,849	1,420	1,260	85,829	38,818
2025-2029	2,880	76	21,253	13,777	1,769	910	25,902	14,763
2030-2034	· <del>-</del>	_	1,875	221	2,204	475	4,079	696
2035-2037	-	-	-	-	751	46_	751	<u>46</u>
Total	\$ 171,651	\$ 226,228	\$ 556,062	\$ 331,495	\$ 19,500	\$ 10,087	\$ 747,213	\$ 567,810

<sup>(1)</sup> The specific year for payment of accreted interest payable and accrued vacation and sick leave pay is not practicable to determine.

#### Governmental Activities Long-term Liabilities

#### **General Obligation Bonds**

The City issues general obligation bonds to provide funds for the acquisition or improvement of real property and construction of affordable housing. General obligation bonds have been issued for both governmental and business-type activities; however, general obligation bonds have not been issued for business-type activities since 1979. The net authorized and unissued governmental activities general obligation bonds for the year ended June 30, 2004, are as follows (in thousands):

# Governmental Activities - General Obligation Bonds (in thousands)

Authorized and unissued as of June 30, 2003 Bonds issued:	\$ 922,500
Series 2003A, Neighborhood Recreation and Park Facilities Improvement BondsSeries 2003B, Educational Facilities Bonds, San Francisco	(20,960)
Unified School District	 (29,480)
Net authorized and unissued as of June 30, 2004	\$ 872,060

There were no new authorizations on general obligation bonds in the year ended June 30, 2004.

In July 2003, the City issued General Obligation Bonds, Neighborhood Recreation and Park Facilities Improvement Bonds, Series 2003A in the amount of \$20.9 million. Interest rates range from 2.0% to 5.0%. The bonds mature from June 2004 through June 2023. The bonds were issued to provide funds to finance the acquisition, construction and/or reconstruction of certain improvements to recreation and park facilities in the City, and all other works, property and structures necessary or convenient for these purposes. Debt service payments are funded through ad valorem taxes on property.

In July 2003, the City issued General Obligation Bonds, Educational Facilities Bonds, Series 2003B in the amount of \$29.5 million. Interest rates range from 2.0% to 5.0%. The bonds mature from June 2004 through June 2023. The bonds were issued to provide funds to finance the acquisition, construction, installation, equipping and/or reconstruction or completion of educational facilities and other related improvements to be used by the San Francisco Unified School District. Debt service payments are funded through ad valorem taxes on property.

The Port of San Francisco is the only business-type activity that has General Obligation Bonds outstanding which amount to \$0.4 million as of June 30, 2004. The bonds were issued in 1971 for the improvement of the San Francisco harbor area. The final maturity is in fiscal year 2004-2005. Debt service payments are funded from Port's revenues.

#### **Current Refundings**

In June 2004, the City issued \$21.9 million of General Obligation Refunding Bonds, Series 2004-R1 with interest rates ranging from 3.0% to 4.0% (maturing from June 2005 through June 2014) to refund all or a portion of the City's outstanding General Obligation Bonds as follows:

# General Obligation Refunding Bonds (in thousands)

Description of Refunded Bonds	Amount <u>Refunded</u>	Average Interest <u>Rate</u>
Series 1995A – Public Safety Improvement Projects, 1990 Series 1995B – Golden Gate Park Improvements, 1992		5.25% 5.25%
Series 1996A – City Hall Improvement Project		5.11%
Series 1996B – Public Safety Improvement Projects, 1989		5.30%
Series 1996C - Fire Department Facilities Project, 1992		5.30%
Series 1996D - School District Facilities Improvements, 1994	. 1,960	5.30%
Series 1996E - Asian Art Museum Relocation Project		5.30%
Total	.\$21,525	

The net proceeds of \$21.9 million (including original issue premium of \$0.3 million, and after payment of \$0.4 million in underwriting fees and other issuance costs) were used to purchase certain direct obligations of the United States of America. These securities were deposited into an escrow account held by the Treasurer. The Treasurer applied the principal of and interest on the escrow securities to the redemption of the respective refunded bonds on June 25, 2004.

Although the refunding resulted in the recognition of an accounting loss of \$0.3 million for the year ended June 20, 2004, the City in effect reduced its aggregate debt service payments by \$1 million over the next 10 years, and obtained an economic gain (difference between preset value of the old and new debt service payments) of \$0.9 million.

#### Lease Revenue Bonds

The changes in governmental activities - lease revenue bonds for the year ended June 30, 2004 were as follows:

## Governmental Activities - Lease Revenue Bonds

(in thousands)

Authorized and unissued as of June 30, 2003	\$	126,107
Increase in authorization in this fiscal year:  Current year annual increase in Finance Corporation's equipment program  Current year maturities in Finance Corporation's equipment program		1,796 6,845
Bonds issued:		
Series 2004A, San Francisco Finance Corporation		(9,530)
Net authorized and unissued as of June 30, 2004	<u>\$</u>	125,218

## **Finance Corporation**

The purpose of the Finance Corporation is to provide a means to publicly finance through lease financings, the acquisition, construction and installation of facilities, equipment and other tangible real and personal property for the City's general governmental purposes.

The Finance Corporation uses lease revenue bonds to finance the purchase or construction of property and equipment, which are in turn leased to the City under the terms of an Indenture and Equipment Lease Agreement. These assets are then recorded in the basic financial statements of the City. Since the sole purpose of the bond proceeds is to provide lease financing to the City, any amounts that are not applied towards the acquisition or construction of real and personal property such as unapplied acquisition funds, bond issue costs, amounts withheld pursuant to reserve fund requirements, and amounts designated for capitalized interest are recorded as deferred credits until such time as they are used for their intended purposes.

## (a) Equipment Lease Program

In the June 5, 1990 election, the voters of the City approved Proposition C, which amended the City Charter to allow the City to lease-purchase up to \$20 million of equipment through a non-profit corporation using tax-exempt obligations.

Beginning July 1, 1991, the Finance Corporation was authorized to issue lease revenue bonds up to \$20 million in aggregate principal amount outstanding plus 5% annual adjustment each July 1. As of June 30, 2004, the total authorized amount is \$37.7 million. The total accumulated annual authorization since 1990 is \$17.7 million of which \$1.8 million is new annual authorization for the fiscal year ended June 30, 2004.

The equipment lease program functions as a revolving bond authorization fund. That is, for each dollar in bond principal that is repaid, a new dollar can be issued. The Finance Corporation has issued \$104 million in equipment lease revenue bonds since 1991. As of June 30, 2004, \$77.4 million has been repaid leaving \$26.6 million in equipment lease revenue bonds outstanding and \$11 million available for new issuance.

In June 2004, the Finance Corporation issued its twelfth Series of equipment lease revenue bonds Series 2004A in the amount of \$9.5 million with interest rates ranging from 2.3% to 3.1%. The bonds mature from April 2005 through October 2009.

#### (b) City-wide Communication System

In 1993, the voters approved the issuance of up to \$50 million in lease revenue bonds to finance the acquisition and construction of a citywide emergency radio communication system (800 mhz). The Finance Corporation issued two series in January 1998 and January 1999 for \$31.2 million and \$18.7 million, respectively. As of June 30, 2004, the amount authorized and unissued was \$0.1 million. Further, in 1994, the voters approved the issuance of up to \$60 million in lease revenue bonds to finance the acquisition and construction of a combined emergency communication center to house the City's 911-emergency communication system. The Finance Corporation issued two series in June 1997 and in June 1998 for \$22.6 million and \$23.3 million, respectively. As of June 30, 2004, the amount authorized and unissued was \$14.1 million.

## (c) Moscone Center West Expansion Project

In 1996, the voters approved the issuance of up to \$157.5 million in lease revenue bonds for the purpose of financing a portion of the costs of acquiring, constructing, and improving a free-standing expansion to the City's Moscone Convention Center. On November 2, 2000, Series 2000-1, 2000-2 and 2000-3 totaling \$157.5 million were issued. Each series of bonds may bear interest at a different rate and in a different interest rate mode from other series of bonds.

#### Refunding Settlement Obligation Bonds

In December 2003, the City issued \$44.3 million of Refunding Settlement Obligation Bonds, Series 2003-R1 with interest rates ranging from 2.0% to 3.05% (maturing from March 2005 through March 2011) to refund a portion of the \$49.5 million outstanding principal amount of the Settlement Obligation Bonds, Series 2001 (Business Tax Judgment). The Series 2001 Bonds were issued in August 2001 to refund certain obligations resulting from settlement of business tax litigation against the City.

The net proceeds of \$44.4 million (including original issue premium of \$0.5 million, and after payment of \$0.4 million in underwriting fees, and other issuance costs) were used to refund a portion of the Series 2001 Bonds.

Although the refunding resulted in the recognition of an accounting loss of \$0.6 million for the year ended June 30, 2004, the City in effect reduced its aggregate debt service payments by \$2 million over the next seven years, and obtained an economic gain of \$1.9 million.

#### Asphalt Plant Expansion Loan

In September 2003, the City entered into a loan agreement of \$2.2 million through the State of California's Alpha Plan for installment purchases of two, one hundred fifty ton asphalt storage silos. The project will allow the City's asphalt plant to serve larger projects than currently possible, and will extend the life of other plant equipment. The loan has an interest rate of 4.3% and semi-annual loan repayments began in April 2004 through October 2013.

#### San Francisco County Transportation Authority Commercial Paper Notes

In March 2004, the San Francisco County Transportation Authority authorized the issuance of an initial tranche of up to \$50 million of a programmed \$200 million aggregate principal amount of Commercial Paper Notes (Limited Tax Bonds), Series A and B. The Commercial Paper Notes are issued to provide an interim source of financing for the Authority's New Transportation Expenditure Plan until a permanent

financing plan is finalized and implemented. Under this program, the Authority is able to issue commercial paper notes at prevailing interest rates not to exceed 12% per annum. The maximum maturity of the notes is 270 days. The principal amount of the commercial paper notes plus interest thereon is backed as to credit and liquidity by an irrevocable Letter of Credit (LOC), issued by Landesbank Baden-Württemberg, New York Branch in the amount up to \$217.8 million, with an expiration date of April 14, 2007. The commercial paper notes are secured by a first lien gross pledge of the Authority's ability to levy a half-cent sales tax collected by the California State Board of Equalization. The principal and interest on the commercial paper notes will be payable at each maturity.

As of June 30, 2004, \$50 million in commercial paper notes was outstanding and maturing within 21 to 43 days after year-end with interest rates ranging from 1.02% to 1.05%.

#### Business-Type Activities Long-Term Liabilities

The following provides a brief description of the current year additions to the long-term debt of the business-type activities.

#### San Francisco International Airport

In February 2004, the San Francisco International Airport (SFO) issued Second Series Revenue Bond Issue 30 (issue 30) in the amount of \$34.8 million with interest rates ranging from 3.6% to 5.25%. Proceeds from issue 30 were deposited into an irrevocable trust with an escrow agent to advance refund certain of the SFO's Second Series Revenue Bonds as follows (in thousands):

# San Francisco International Airport Refunding Bonds (in thousands)

	Amount Refunded		Interest Rate	Call Price	
Second Series Revenue Bond Issuance:	•				
Issue 8	\$	545	5.10%	\$	101.000
Issue 9		1,700	5.0%		101.000
Issue 11		1,725	5.75%		101:000
Issue 15		9,670	4.0 - 4.1%		
Issue 16		1,270	5.0%		
Issue 18		2,925	5.0%		
Issue 21		290	5.0%		
Issue 23		4,625	4.0 - 4.5%		
Issue 24		950	5.0%		
Issue 26		2,475	5.0%		
Issue 28		8,190	3.0%		
	\$	34,365			

The refunded Second Series Revenue Bonds have final maturity dates ranging from May 1, 2005 to May 1, 2007 and call dates of May 1, 2004 and May 1, 2005.

The net proceeds of \$35.8 million (including original issue premium of \$2.3 million, and after payment of \$1.3 million in underwriting fees, insurance, surety premium, and other issuance costs) plus an additional \$0.5 million of available debt service funds were used to purchase U.S. Treasury Securities — State and Local Government Series. These securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments on the refunded bonds identified above until redeemed on May 1, 2004 through May 1, 2007.

The refunded bonds are considered legally defeased where the debt is legally satisfied based on certain provisions in the debt instrument even though the debt is still outstanding. Accordingly, the liability for the refunded bonds has been removed from the Statement of Net Assets.

The issue 30 refunding was structured to achieve maximum cash flow savings in fiscal years 2005, 2006, and 2007. Beginning in fiscal year 2008 and through fiscal year 2018, the final bond maturity date, the SFO's net debt service payments will increase resulting in a net incremental debt service cost of \$17.5 million over the next 15 years and an economic loss (the difference between the present values of the old and new debt service payments) of \$2.7 million. The refunding also resulted in the recognition of a deferred accounting loss of \$2.4 million.

In March 2004, SFO issued Second Series Variable Rate Revenue Refunding Bonds Issue 31 (issue 31) in the amount of \$230.3 million. The issue 31 bonds were initially issued in an Auction Mode, subject to conversion by the Commission to another interest rate mode. The initial interest rate was established by the Airport Commission for the interest rate period commencing March 25, 2004 for each series of issue 31 bonds.

Each series of issue 31 bonds may bear a different auction rate and be subject to a different auction period. As of June 30, 2004, series issue 31A, 31B, 31C, 31D, and 31E were in 343 days, 35 days, 35 days, and 7 days auction periods, respectively. For the period March 25, 2004 through June 30, 2004, the average interest rate on the issue 31 bonds was 1.065%.

Proceeds of the issue 31 bonds were deposited into an irrevocable trust with an escrow agent to advance refund certain of SFO's Second Series Revenue Bonds as follows (in thousands):

	-	4mount		Call
	Refunded		Interest Rate	Price
Second Series Revenue Bond Issuance:				
Issue 5	\$	71,005	6.0% - 6.5%	\$ 102.000
Issue 6		74,935	5.9% - 6.6%	102.000
Issue 7		21,675	5.4% - 6.15%	102.000
Issue 8		52,505	5.4% - 6.3%	101.000
	_\$_	220,120	•	

The net proceeds of \$224 million (after payment of \$6.3 million in underwriting fees, insurance, surety premium, and cost of issuance account) plus an additional \$6.7 million of available debt service funds were used to purchase U.S. Treasury Securities - State and Local Government Series. These securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments on the refunded bonds identified above until called on May 1, 2004.

The refunded bonds are considered legally defeased where the debt is legally satisfied based on certain provisions in the debt instrument even though the debt is still outstanding. Accordingly, the liability for the refunded bonds has been removed from the Statement of Net Assets.

Although the advance refunding resulted in the recognition of a deferred accounting loss of \$14 million for the year ended June 30, 2004, SFO in effect reduced its aggregate debt service payments by approximately \$33.2 million (based on an assumed interest rate of 3.52% plus 10 basis points for AMT Bonds) over the next 23 years and obtained an economic gain (the difference between the present values of the old and new debt service payments) of \$39.8 million.

#### Water Department

In November 1997, the voters approved Propositions A and B, authorizing up to \$304 million in Water Revenue Bonds to fund capital improvements for the Water Enterprise. In May and June 1999, the San Francisco Public Utilities Commission (the Commission) and the Board of Supervisors, respectively, approved a commercial paper program to provide short-term financing for capital improvement projects funded under the \$304 million Water Revenue Bond Program. In October 2000, the Commission and the Board of Supervisors approved the expansion of the commercial paper program to up to \$250 million.

In March and May 2003, the Commission and the Board of Supervisors, respectively, approved the reestablishment of the commercial paper program in an amount not to exceed \$250 million. As of June 30, 2004, the program had \$25 million in commercial paper notes outstanding.

On November 5, 2002, the San Francisco voters passed Proposition A, which provides for the issuance of revenue bonds and/or other forms of revenue financing by the Commission in a principal amount not to exceed \$1.6 billion to finance the acquisition and construction of improvements to the City's Water System. As of June 30, 2004, no bonds had been issued pursuant to this authorization.

#### Laguna Honda Hospital

The Department of Public Health, for the Laguna Honda Hospital, entered into a capital lease agreement for laundry equipment, at a current rate of 3.465%, maturing in January 2009. Also the Department of Public Health, for the facilities, entered into several capital leases for various pieces of equipment at different interest rates and maturity period up to five years. The total new capital lease obligations for the hospital as of June 30, 2004 was \$2.1 million.

## Component Unit Debt - Redevelopment Agency

The current year debt activities of the Redevelopment Agency are discussed in note 12.

### (9) EMPLOYEE BENEFIT PROGRAMS

#### (a) Retirement Plans

The City maintains a single-employer, defined benefit pension plan (the Plan) which covers substantially all of its employees, and certain classified and certified employees of the San Francisco Community College District and Unified School District. The Plan is administered by the San Francisco City and County Employees' Retirement System (the Retirement System). Some City employees participate in the California Public Employees Retirement System (PERS), an agent multiple-employer, public employee pension plan which covers certain employees in public safety functions, the Port, SFO and the Redevelopment Agency.

#### Employees' Retirement System

<u>Plan Description</u> - Substantially all full-time employees of the City participate in the Plan. The Plan provides basic service retirement, disability and death benefits based on specified percentages of defined final average monthly salary and provides annual cost-of-living adjustments after retirement. The Plan also provides pension continuation benefits to qualified survivors. The San Francisco City and County Charter and Administrative Code is the authority which establishes and amends the benefit provisions and employer obligations of the Plan. The retirement related payroll for employees covered by the Retirement System for the year ended June 30, 2004 was \$2.1 billion. The Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by writing to the San Francisco City and County

Employees' Retirement System, 30 Van Ness, Suite 3000, San Francisco, CA 94102 or by calling (415) 487-7020.

#### Membership

Membership of the Retirement System at July 1, 2003, the date of the latest actuarial valuation is:

	Police	Fire	Others	Total
Retirees and beneficiaries currently receiving benefits	2,006	1,804	14,680	18,490
Active members:				
Vested	1,853	1,333	20,095	23,281
Nonvested	384	435	8,021	8,840
Subtotal	2,237	1,768	28,116	32,121
Total	4,243	3,572	42,796	50,611

Plan member contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan.

<u>Funding Policy</u> - Contributions are made to the basic plan by both the City and the participating employees. Employee contributions are mandatory. Employee contribution rates for fiscal year 2003-04 varied from 7.00% to 8.00% as a percentage of gross salary. The City is required to contribute at an actuarially determined rate. Based on the actuarial report, there were no required employer contributions for fiscal year 2003-04 because the Plan is funded at 109% of liability. In collective bargaining during the year ended June 30, 1994, the City and County agreed to pay a portion of the employee contributions on behalf of employees. From 1994 through June 2003, the City and County portion of these contributions has been negotiated through the various unions on a member group basis, and did not exceed 8.0% of base salary. For fiscal year ended June 30, 2004, most employee groups agreed through collective bargaining for employees to contribute the full amount of the employee contributions on a pretax basis.

Employer contributions and member contributions made by the employer to the Plan are recognized when due and the employer has made a formal commitment to provide the contributions.

Annual Pension Cost - The annual required contribution for the current year was determined as part of an actuarial valuation performed as of July 1, 2003. The actuarial method used was the entry age normal cost method. The significant actuarial assumptions include: (1) annual rate of return on investments of 8.00%; (2) inflation element in wage increase of 3.50%; and (3) salary merit increases of 4.50%. Unfunded liabilities are amortized using the level percentage of payroll method. Changes in actuarial gains and loss assumptions and purchasable services are amortized as a level percentage of pay over a closed 15 year period. Plan amendments are amortized over 20 years.

Three-year trend information is as follows (amounts in thousands):

Fiscal Year Ended	Annual Pension Cost (APC)		Pension of APC		Net Pension Obligation	
6/30/2002	\$	-	N/A	\$	-	
6/30/2003	\$	-	N/A	\$	-	
6/30/2004	\$	-	N/A	\$	-	

#### California Public Employees' Retirement System

Various City public safety, Port, and all Redevelopment Agency employees are eligible to participate in PERS. Disclosures for the Redevelopment Agency are included in the separately issued financial statements.

<u>Plan Description</u> - The City and County of San Francisco contributes to PERS, an agent multiple-employer public employee defined benefit pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS acts as a common investment and administrative agent for participating public entities within the State of California. Benefit provisions and all other requirements are established by state statute and city ordinance. Copies of PERS' annual financial report may be obtained from their executive office: 400 P Street, Sacramento, CA 95814.

#### Miscellaneous Plan

<u>Funding Policy - Miscellaneous plan</u> – Participants are required to contribute 7% of their annual covered salary. The City is required to contribute at an actuarially determined rate. For the miscellaneous plan, the fiscal year 2003-04 contribution rate is 0% of annual covered payroll because the City is funded at 148.8%. The contribution requirements of plan members and the City are established and may be amended by PERS.

Annual Pension Cost – Miscellaneous plan - cost for PERS for fiscal year 2003-04 was equal to the City's required and actual contributions which was determined as part of the June 30, 2001 actuarial valuation using the entry age actuarial cost method. The assumptions included in the June 30, 2001 actuarial valuation were: (a) 8.25% investment rate of return (net of administrative expenses), (b) 3.75% to 14.20% projected annual salary increases that vary by age, service, and type of employment, and (c) 3.75% per year cost-of-living adjustments. Both (a) and (b) included an inflation component of 3.50%. The actuarial value of PERS assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments. Changes in unfunded liability/(excess assets) due to changes in actuarial methods or assumptions or changes in plan benefits are amortized, as a level percentage of pay, over a closed 20 year period. Actuarial gains and losses are first offset against one another and then 10% of the net unamortized gain/loss is recognized.

Three-year trend information is as follows (amounts in thousands):

Fiscal Year Ended			Percentage of APC Contributed	Net Pension Obligation	
6/30/2002	\$	_	N/A	\$	· <u>-</u>
6/30/2003	\$	-	N/A	\$	-
6/30/2004	\$	-	N/A	\$	-

#### Safety Plan

<u>Funding Policy – Safety plan</u> - Participants are required to contribute 9% of their annual covered salary. The City makes the contributions required of City employees on their behalf and for their account. The City is required to contribute at an actuarially determined rate. For the safety plan, the fiscal year contribution rate is 6.431% because the City is funded at 124.1%. The contribution requirements of plan members and the City are established and may be amended by PERS.

Annual Pension Cost — Safety Plan - cost for PERS for fiscal year 2003-04 was equal to the City's required and actual contributions which was determined as part of the June 30, 2001 actuarial valuation using the entry age actuarial cost method. The assumptions included in the June 30, 2001 actuarial valuation were: (a) 8.25% investment rate of return (net of administrative expenses), (b) 4.27% to 11.59% projected annual salary increases that vary by age, service and type of employment, and (c) 3.75% per year cost-of-living adjustments. Both (a) and (b) included an inflation component of 3.5%. The actuarial value of PERS assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments. Changes in unfunded liability/(excess assets) due to changes in actuarial methods or assumptions or changes in plan benefits are amortized over as a level percentage of pay over a closed 20 year period. Actuarial gains and losses are first offset against one another and then 10% of the net unamortized gain/loss is recognized.

Three-year trend information is as follows (amounts in thousands):

Fiscal Year Ended	Pe	nnual ension st (APC)	Percentage of APC Contributed	Net Pension Obligation	
6/30/2002	\$	-	N/A	\$	-
6/30/2003	\$	-	N/A	\$	-
6/30/2004	\$	5,606	100%	\$	-

# (b) Deferred Compensation Plan

The City offers its employees a deferred compensation plan in accordance with Internal Revenue Code (IRC) Section 457. The plan, available to all employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees or other beneficiaries until termination, retirement, death, or unforeseeable emergency.

The City has no administrative involvement and does not perform the investing function. The City has no fiduciary accountability for the plan and, accordingly, the plan assets and related liabilities to plan participants are not included in the basic financial statements.

# (c) Health Service System

The Health Service System was established in 1937. Health care benefits of employees, retired employees and surviving spouses are financed by beneficiaries and by the City through the Health Service System. The employers' contribution, which includes the San Francisco Community College District and Unified School District, amounted to approximately \$345.4 million in fiscal year 2004. The employers' contribution is mandated and determined by Charter provision based on similar contributions made by the ten most populous counties in California. Included in this amount is \$96 million to provide post-retirement health care benefits for 19,216 retired employees. The City's liability for both current employee and post-retirement health care benefits is limited to its annual contribution. The City's contribution is paid out of current available resources and funded on a pay-as-you-go basis. The Health

Service System issues a publicly available financial report that includes financial statements and required supplementary information for the health care benefits. That report may be obtained by writing to the San Francisco Health Service System, 1145 Market Street, 2<sup>nd</sup> Floor, San Francisco, CA 94103 or by calling (415) 554-1700.

## (10) SAN FRANCISCO COUNTY TRANSPORTATION AUTHORITY

The San Francisco County Transportation Authority (the Authority) was established in 1989 by the voters of the City and County of San Francisco pursuant to State Code Section 131.000. The purpose of the Authority is to impose the voter-approved transactions and use tax of one-half of one percent to fund essential traffic and transportation projects, as set forth in the San Francisco County Transportation Expenditure Plan, for a period not to exceed 20 years. The principal focus of the Authority's Expenditure Plan is to define a program of prioritized projects to ensure that funding is allocated across major transportation categories. The City accounts for these activities in the other governmental funds.

In June 1992, the Authority was designated by the Board of Supervisors as the overall program manager for the Local Guarantee share of transportation funds available through the "Transportation Fund for Clean Air" Program (AB 434) which is administered by the Bay Area Air Quality Management District. The source of funds is a \$4.00 surcharge on the vehicle registration fee.

The Authority serves as the Congestion Management Agency under state laws, and in that capacity prioritizes state and federal transportation funds for San Francisco. The funding is administered by the Metropolitan Transportation Commission in accordance with the Federal Surface Transportation Program for congestion management activities.

In April 1998, the Authority signed a memorandum of understanding with the State of California Department of Transportation (Caltrans) to serve as the lead agency for the environmental impact research and study and the preliminary design for the Doyle Drive Replacement Project for which Caltrans was awarded \$6 million in federal grant funds.

Following is a summary of the Authority's financial position and changes in financial position as of and for the year ended June 30, 2004 (in thousands):

ASSETS OPER	RATIONS
Total assets	\$ 61,925 ent income 1,002 58,663 3,038 124,628
LIABILITIES AND FUND BALANCE	
	ortation, and commerce 21,374
Total liabilities	ds <u>116,875</u>
Fund balance:  Reserved for debt service	138,249 under expenditures ses(13,621)
Total fund balance 135,466 Fund balance at the beg	inning of year 149,087
Total liabilities and fund balance \$ 235,950 Fund balance at end of	year <u>\$ 135,466</u>

## (11) DETAILED INFORMATION FOR ENTERPRISE FUNDS

## (a) San Francisco International Airport

San Francisco International Airport (SFO), which is owned and operated by the City, is the principal commercial service airport for the San Francisco Bay Area. A five member Commission is responsible for the operation and management of the SFO. SFO is located 14 miles south of downtown San Francisco in an unincorporated area of San Mateo County between the Bayshore Freeway (U.S. Highway 101) and the San Francisco Bay. According to final data for calendar year 2003 from the Airports Council International (the ACI), SFO is one of the largest airports in the United States both in terms of passengers (14th) and air cargo (13th). SFO is also a major origin and destination point and one of the nation's principal gateways for Pacific traffic.

The San Francisco Bay Area Rapid Transit District (BART) extension to SFO opened for full operation on June 22, 2003. The extension creates a convenient connection between SFO and the greater San Francisco Bay Area that is served by BART. An intermodal station in the City of Millbrae provides a direct link to Caltrain offering additional transit options and connection to the southern parts of the Bay Area. Access from the BART station throughout SFO is enhanced by the AirTrain system, a shuttle train that connects airport terminals. The AirTrain system, which opened for full operation on March 24, 2003, provides transit service over a "terminal loop" to serve the terminal complex and over a "north corridor loop" to serve the rental car facility and other locations situated north of the terminal complex.

SFO has developed a revised Capital Plan to better fit the changes in the aviation industry. The Capital Plan was completed in the Fall of 2003 and included projects related to improvements to the airfield, groundside activities and customer service functions, environmental mitigation, utilities infrastructure upgrades, seismic retrofit of certain facilities, health, safety and security enhancements, and cost savings and revenue generating enhancements.

SFO currently has outstanding \$4.2 billion in aggregate principal amount of Second Series Revenue Bonds. SFO has issued \$1.5 billion in Bonds to refund previously outstanding Bonds and Commercial Paper Notes of the Commission, \$432.9 million in Bonds for noise mitigation and other capital projects, \$60 million in Bonds to finance a portion of the construction costs of the BART extension to SFO.

On July 27, 2001, the Federal Aviation Administration (FAA) approved the SFO's first Passenger Facility Charge application (PFC#1) to impose and use a \$4.50 Passenger Facility Charge (PFC) per enplaning passenger from October 1, 2001 through June 1, 2003, to pay for approximately \$113 million in PFC eligible project development activities and studies associated with the potential runway reconfiguration. On March 21, 2002, the FAA approved the SFO's PFC Application Number 2 (PFC#2) to impose and use a \$4.50 PFC per enplaning passenger from June 1, 2003 through April 1, 2008, to pay for approximately \$224 million in the principal and interest on bonds issued for certain eligible costs relating to the new International Terminal Complex.

On March 25, 2003, as a result of decrease in enplanement, SFO notified PFC collecting carriers of the intent to extend the PFC#1 collection, thereby revising the current PFC#1 charge expiration date from June 1, 2003 to January 1, 2004. With the PFC#1 collection period extension in place, the PFC#2 effective date changes from June 1, 2003 to January 1, 2004. Automatically, the PFC#2 expiration date changes from April 1, 2008 to November 1, 2008. During the extended collection period, the PFC is maintained at \$4.50.

For the year ended June 30, 2004, SFO reported approximately \$57.5 million of PFC revenue, which is included in other non-operating revenues in the accompanying basic financial statements. SFO designated \$48.1 million of PFC revenues as "Revenues" under the 1991 Master Bond Resolution for the purpose of paying debt service in fiscal year 2004. In addition, during the year ended June 30, 2004, SFO did not designate any PFC revenues as "Revenues" for the purpose of paying debt service in fiscal year 2005, as required in the 1991 Master Bond Resolution.

Due to the SFO's noise mitigation efforts, significant progress has been made in reducing the impact of aircraft noise on the communities surrounding the Airport through the implementation of (1) noise abatement flight procedures, (2) an aircraft noise insulation program, (3) community outreach through the Airport Community Roundtable, and (4) requests that certain surrounding communities adopt ordinances to protect new purchasers of homes within their community.

Pursuant to an agreement with certain airlines, SFO makes an annual payment to the City's General Fund equal to 15% of concession revenue, but not less than \$5 million per fiscal year. The amount transferred to the General Fund during the year ended June 30, 2004 was \$18.2 million.

Purchase commitments for construction, material and services as of June 30, 2004 are as follows (in thousands):

Construction	\$ 28,336
Operating	3,854
Total	\$ 32,190

SFO has a Memorandum of Understanding with various surrounding communities to insulate residential and nonresidential structures such as schools, churches and hospitals. The total estimated funding for this program is approximately \$154 million funded by bond proceeds, by federal grant reimbursements to the local communities, and by operating and other internally generated funds. As of June 30, 2004, approximately \$121 million has been disbursed under this program.

SFO maintains a capital plan which included in particular, the Near Term Master Plan (NTMP) program. All projects included in the NTMP have been completed as of June 30, 2003. The total master plan funding is \$2.85 billion. In addition to the NTMP projects, SFO's capital program also includes infrastructure projects. The current budget for capital projects is \$393 million. SFO spent \$97 million for these projects as of June 30, 2004.

In May 2002, SFO obtained a standby letter of credit with a maximum stated principal amount of \$200 million. The subordinate Lien Resolution authorizes a maximum authorized principal amount of notes of \$400 million. There were no commercial borrowings during the year ended June 30, 2004.

SFO leases facilities to the airlines pursuant to the Lease and Use Agreements and to other businesses to operate concessions at SFO. During the year ended June 30, 2004, revenues realized from the following SFO tenants exceeded five percent of SFO's total operating revenues:

United Airlines	25.5%
AMPCO Parking Systems	8.9%
American Airlines	5.4%

## (b) Port of San Francisco

A five-member Port Commission is responsible for the operation, development, and maintenance activities of the Port of San Francisco (Port). Prior to 1969, the Port was owned by the State of California. At that time the Port was transferred in trust to the City under the terms and conditions of legislation as ratified by the electorate of the City. The State retains the right to amend, modify or revoke the transfer of lands in trust provided that it assumes all lawful obligations related to such lands.

In 1996, the Department of Parking and Traffic (DPT) entered into an Annual Payment Agreement with the Port to resolve a dispute concerning the City's collection of parking fine revenues from Port property. Among other things, DPT agreed to pay the Port a guaranteed annual payment of \$1.2 million for twenty

years commencing on July 1, 1997, for parking fine revenues collected from Port property. Thereafter, amounts remitted to the Port are based on actual ticket collections, net of administrative costs.

In connection with a mixed-use cruise terminal development project at Piers 30-32, and as approved by state legislation in 2001 (Assembly Bill No. 1389), a portion of Seawall Lot No. 330 was sold to a developer in 2004. The land was sold for \$9.3 million, slightly above its appraised fair value. Certain proceeds from the land sale (\$9 million) are restricted for the construction of a public plaza area called Brannan Street Wharf. The remainder of the proceeds from the land sale, together with certain residual receipts from the future sale of residential condominium units built on the land sold, is restricted for the construction of the cruise terminal.

The Port is presently planning various development projects that involve a commitment to expend significant funds. Purchase commitments at June 30, 2004 were \$5.3 million for capital projects and \$1.5 million for general operating costs. Under an agreement with the San Francisco Bay Conservation and Development Commission (BCDC), the Port is committed to fund and expend up to \$30 million over a 20 year period for pier removal, parks and plazas and other public access improvements. As of June 30, 2004, \$14.3 million has been appropriated and \$1.6 million has been expended for projects under the agreement.

## (c) Water Department

The Water Department was established in 1930. The Water Department, which consists of a system of reservoirs, storage tanks, water treatment plants, pump stations, and pipelines, is engaged in the collection, transmission and distribution of water to the City and certain suburban areas. The Water Department delivers water, approximately 95,265 million gallons annually, to a total population of approximately 2.4 million people who reside primarily in four Bay Area counties (San Francisco, San Mateo, Santa Clara and Alameda).

The Commission, established in 1932, provides the operational oversight for the Water Department, Hetch Hetchy, and the Clean Water Program. The Commission consists of five members appointed by the Mayor who are responsible for determining such matters as the rates and charges for services, approval of contracts, and organizational policy.

The Water Department purchases water from Hetch Hetchy. This amount, totaling approximately \$19.0 million, is included in the charges for services provided by other departments in the accompanying financial statements.

During fiscal year 2004, water sales to suburban resale customers were \$82.3 million. As of June 30, 2004, the Water Department owed suburban resale customers approximately \$19.8 million under the Suburban Water Rate Agreement.

As of June 30, 2004, the Water Department had outstanding commitments with third parties of \$60.1 million for various capital projects and for materials and supplies.

In July 1999, the California Regional Water Quality Control Board (CRWQCB) issued a directive instructing the Water Department to develop a remedial action plan (Plan) that addresses environmental contamination at certain real property owned by the Water Department. In response to the directive, the Commission developed a remedial action plan and in August 2001 received the final directive from the CRWQCB to execute the plan by middle of 2004. The Commission appropriated funding for pre-work and the award of Phase I of the plan during fiscal year 2002. The cost of cleanup associated with the Plan was estimated to be \$22.7 million and was accrued in fiscal year 2001. At June 30, 2004, the outstanding estimated liability is \$15.8 million.

#### (d) Hetch Hetchy Water and Power

Hetch Hetchy was established as a result of the Raker Act of 1913, which granted water and power resources rights-of-way on the Tuolumne River in Yosemite National Park to the City. Hetch Hetchy is engaged in the collection and conveyance of approximately 85% of the City's water supply and in the generation and transmission of electricity from that resource. Approximately one-third of the electricity is used by the City's municipal customers (e.g., the San Francisco Municipal Railway, the Recreation and Parks Department, the Port of San Francisco, San Francisco County hospitals, street lighting, Moscone Center, and the water and sewer utilities). The balance of the power generated is sold to other publicly owned utilities, such as the Modesto and Turlock Irrigation Districts (the Districts).

Hetch Hetchy consists of a system of reservoirs, hydroelectric power plants, aqueducts, pipelines, and transmission lines. This system carries water and power more than 165 miles from the Sierra Nevada Mountains to customers in the City and portions of the surrounding San Francisco Bay Area.

Hetch Hetchy also purchases wholesale electric power from various energy providers that are used in conjunction with owned hydro resources to meet the power requirements of its customers. Operations and business decisions can be greatly influenced by state and federal power matters before the California Public Utilities Commission (CPUC) and the Federal Energy Regulatory Commission (FERC). Therefore, Hetch Hetchy serves as the City's representative at both CPUC and FERC forums and continues to monitor regulatory proceedings.

Charges for services for the year ended June 30, 2004 include \$63.1 million in sales of power by Hetch Hetchy to other City Departments. Income from Hetch Hetchy is available for certain operations of the City.

As of June 30, 2004, Hetch Hetchy had outstanding commitments with third parties of \$19.6 million for various capital projects and other purchase agreements for materials and services.

Hetch Hetchy facilitates all electric and gas service connections between Pacific Gas and Electric Company (PG&E) and City Departments. In this capacity, Hetch Hetchy, as a pass-through agent on behalf of the City departments, coordinates the payment for the service connections that are performed by PG&E. As of June 30, 2004, there were no outstanding amounts from City departments related to this work.

Hetch Hetchy receives title to the underlying assets of certain completed projects on behalf of the City and assumes responsibility for their maintenance, repair and replacement following their initial year of operation.

The Commission has contracted with PG&E to provide transmission capacity on PG&E's system where needed to deliver Hetch Hetchy's power to its customers. In addition, the PG&E agreement provides backup power and other support services to Hetch Hetchy. The PG&E agreement allows PG&E to review past billings paid by Hetch Hetchy and to retroactively adjust these payments to actual backup power, transmission, and other charges as finally determined by PG&E. During fiscal year 2004, Hetch Hetchy purchased \$30.5 million of transmission services, backup power, and other support services from PG&E under the terms of the agreement.

To meet certain requirements of the Don Pedro Reservoir operating license, the City entered into an agreement with the Districts in which they would be responsible for an increase in water flow releases from the reservoir in exchange for annual payments of \$3.5 million from the City. The payments are to be made for the duration of the license, but may be terminated with one year's prior written notice after 2001. The City and the Districts have also agreed to monitor the fisheries in the lower Tuolumne River for the duration of the license. A maximum monitoring expense of \$1.4 million is to be shared between the City and the Districts over the term of the license. The City's share of the monitoring costs is 52% and the Districts are responsible for 48% of the costs.

In April 1988, Hetch Hetchy entered into a long-term power sales agreement (the Agreement) with the Districts. The Agreement expires in 2015 and requires that Hetch Hetchy provide, as generated, an amount equivalent to the difference between 260 megawatts and the amount required to meet the City's demand. In June 2003, Hetch Hetchy amended the terms of the Agreement with the Modesto Irrigation District (MID). Under the terms of the amended and restated long-term power sales agreement, which became effective on January 1, 2003, the expiration date was shortened to 2007, the existing pricing structure was modified, and Hetch Hetchy's firm obligation to provide power to the MID was relaxed. For fiscal year 2004, power sales to the Districts totaled 828,918 MWhrs or \$24.3 million.

On May 9, 2001, Hetch Hetchy entered into a fixed price, forward contract (the Contract) to purchase 2.19 million MWhrs of electric energy from a third party energy provider with scheduled future delivery over a five-year period beginning July 1, 2001. Effective March 9, 2003, Hetch Hetchy executed an amended and restated transaction confirmation with the third party energy provider to amend and retroactively restate the terms of the original agreement entered into on May 9, 2001 in its entirety, to settle any pending disputes brought forth by Hetch Hetchy. Under this amended take or pay contract, Hetch Hetchy is obligated to pay for a minimum amount of electricity even if the electricity is not required for operations. Commitments related to this contract total \$86.1 million from July 1, 2003 through June 30, 2006. Expenses under this contract totaled \$29 million in fiscal year 2004.

In December 2002, the City entered into an agreement (the Power Purchase Agreement) with the California Department of Water Resources in anticipation of the settlement and implementation agreements. Under the terms of the Power Purchase Agreement, the California Department of Water Resources has agreed to purchase power and rated capacity from the City at rates that will essentially provide for the full recovery of the City's costs incurred in the construction of a power generating facility (The Facility) over a ten year period from the date in which the California Department of Water Resources accepts the City's certification that the Facility meets all requirements of commercial operation as set forth in the Power Purchase Agreement (Commercial Operation Date).

The City may terminate the Power Purchase Agreement at any time from and after the fifth anniversary of the Commercial Operation Date upon providing a one-year notice to the California Department of Water Resources, and the California Department of Water Resources may terminate the Power Purchase Agreement at such time that there is no longer a debt service component within the capacity payment.

On January 21, 2003, the City's Board of Supervisors authorized the settlement of a lawsuit filed in January 2001 by the City, on behalf of the people of the State of California (the State), against certain energy companies. Under the terms of the settlement, the City received or is to receive (i) four gas turbine generator sets valued at approximately \$33 million for use within the City, (ii) future funding from a State administered fund (the Fund) to assist with the costs of sitting and developing electric generating equipment in the City, and (iii) payment to the City of \$0.5 million for attorney's fees and other expenses of litigation.

Effective January 23, 2003, the City entered into an implementation agreement with the Attorney General of the State of California (the Attorney General), the California Consumer Power and Conservation Financing Authority (the Financing Authority), and the California Department of Water Resources, outlining the terms of execution of the settlement agreement.

In conjunction with the execution of the settlement agreement, the Attorney General has received the first \$5.3 million from the defendants, and deposited that amount into the Fund. The City has eligible costs incurred in the development of the facility of about \$2.5 million. As of June 30, 2004, the City has requested and received a total of \$1.9 million for reimbursement from the Fund. Under the terms of the Agreement, the City only has claim to the proceeds held by the Fund to the extent that eligible costs are incurred in the development of the Facility. As such, the corresponding revenue will be recognized as eligible costs. Hetch Hetchy has recognized \$1.9 million of revenue from the Fund as of June 30, 2004.

## (e) Municipal Transportation Agency

The MTA is responsible for overseeing the City's public transportation operations, including those of MUNI, SFMRIC, and the DPT which includes the Parking Authority and its five parking garages operated by separate nonprofit corporations organized by the City. Created in November 1999, with the passage of Proposition E, by the voters, the MTA replaced the San Francisco Public Transportation Commission as the oversight agency for the operations of MUNI and SFMRIC, and effective July 1, 2002, the MTA also assumed responsibility for overseeing the operations of the DPT.

The tables below reflect the financial information of MUNI, the DPT (excluding the parking garages) and the parking garages that are reported within the MTA (in thousands), net of \$0.6 million interagency accounts payables and receivables and interfund transfers of \$1 million:

Assets Current Assets Noncurrent Assets Total Assets	MUNI \$ 158,873 1,796,824 1,955,697	DPT \$ 21,433 49,429 70,862	Parking Garages  \$ 4,470 117,167  121,637	Total \$ 184,776     1,963,420 2,148,196
Liabilities Current liabilities Liabilities payable from restricted assets Noncurrent liabilities Total liabilities	102,724	16,759	20,880	140,363
	941	-	-	941
	151,480	65,853	36,110	253,443
	255,145	82,612	56,990	394,747
Net assets Invested in capital assets, net of related debt Restricted net assets Unrestricted net assets (deficit) Total net assets (deficit)	1,745,231	(6,892)	57,725	1,796,064
	46,484	3,845	1,826	52,155
	(91,163)	(8,703)	5,096	(94,770)
	\$ 1,700,552	\$ (11,750)	\$ 64,647	\$ 1,753,449
	MUNI	DPT	Parking Garages	Total
Operating Revenues Operating Expenses Net Operating Income (Loss) Nonoperating Income (Loss) Capital Contributions Transfers In Transfers Out Change in Net Assets	\$ 127,317 553,121 (425,804) 221,113 64,669 218,943 	\$ 23,054 69,773 (46,719) 16,201 - 34,446 (346) 3,582	\$ 36,019 32,863 3,156 (1,889) - - - 1,267	\$ 186,390 655,757 (469,367) 235,425 64,669 253,389 (346) 83,770
Net Assets at Beginning of Year  Net Assets (Deficit) at End of Year	1,620,639	(14,340)	63,380	1,669,679
	\$ 1,699,560	\$ (10,758)	\$ 64,647	\$ 1,753,449

The City's Annual Appropriation Ordinance provides funds to subsidize the operating deficits of MUNI and the DPT determined by the City's budgetary accounting procedures, subject to the appropriation process. The amount of General Fund subsidy to the MTA was \$133.7 million (\$99.3 million for MUNI and \$34.4 million for DPT).

#### Municipal Railway

MUNI receives capital grants from various federal, state, and local agencies to finance transit related property and equipment purchases. As of June 30, 2004, MUNI had approved capital grants with unused balances amounting to \$232 million. Capital grants receivable as of June 30, 2004 totaled \$55 million.

MUNI also receives operating assistance from various federal, state, and local sources, including Transit Development Act funds and sales tax allocations. As of June 30, 2004, MUNI had various operating grants receivable of \$27.9 million.

These capital grants and operating assistance include funds from the San Francisco Transportation Authority (SFCTA). During the year ended June 30, 2004, the SFCTA approved \$62.5 million in new capital grants and \$15.8 million in new operating grants for MUNI. During the same period, MUNI received total payments of \$116.4 million for capital grants and \$12.8 million in operating grants from the Authority. As of June 30, 2004, MUNI had \$35.8 million due from the SFCTA for capital grants and \$5.09 million due from the SFCTA for operating grants reported in due from other funds.

The State Public Utilities Code requires that fare revenues must equal or exceed 33% of operating costs in order to qualify for an allocation of certain sales tax revenues available for public transit. Transit operators may add local support to fare revenues in order to calculate the fare recovery ratio. The City provides significant local support to MUNI from parking revenues and the General Fund.

MUNI has outstanding contract commitments of approximately \$77 million with third parties for various capital projects. Grant funding is available for a majority of this amount. MUNI also has outstanding commitments of approximately \$8 million for non-capital expenditures. Various local funding sources are used to finance these expenditures. MUNI is committed to numerous capital projects for which it anticipates that federal and state grants will be the primary source of funding. SMFRIC's Board of Directors has authorized SMFRIC to extend financial guarantees to MUNI for certain projects totaling \$2.5 million.

In March 2001, MUNI and the Port entered in to a Memorandum of Understanding (MOU) under which MUNI may use the Metro East site in perpetuity for rail vehicle maintenance, operations and other operational needs at a cost of \$25.7 million. MUNI received a capital contribution from the Authority for this. As part of this MOU, MUNI paid the Port an additional \$4 million in fiscal year 2002 to construct the Illinois Street Bridge over Islais Creek that will mitigate traffic in the area and improve coordination with MUNI's Metro East and Third Street Light Rail Project. MUNI has agreed to reasonably extend this deadline up to March 2005 provided the Port has procured the design and construction contract and has issued direction to proceed with Phase II to build the Illinois Street Bridge. The construction is expected to be completed in early 2006.

## Leveraged Lease-Leaseback with BREDA Vehicles

#### Tranche 1

The Municipal Transportation Agency board of directors authorized the Director of Transportation to solicit proposals regarding a leveraged lease-leaseback transaction involving up to 150 BREDA light rail vehicles. The transaction would not involve financing or procurement of any new vehicles. Rather, MUNI's intention was to obtain an upfront economic benefit in return for entering into a lease-leaseback transaction involving the Breda light rail vehicles, without impairing the day-to-day operations of the transit system.

In April 2002, MUNI entered into the leveraged lease-leaseback transaction over 118 Breda light rail vehicles (the Tranche 1 Equipment). The transaction was structured as a head lease of the Tranche 1 Equipment to separate special purpose trusts and a sublease of the Tranche 1 Equipment back from such trusts. The sublease provides MUNI with an option to purchase the Tranche 1 Equipment in

approximately 27 years, the scheduled completion date of the sublease. During the term of the sublease, MUNI maintains custody of the Tranche 1 Equipment and is obligated to insure and maintain the Tranche 1 Equipment throughout the life of the sublease.

MUNI received an aggregate of \$388.2 million from the equity investors in full prepayment of the head lease. MUNI deposited \$352.7 million of this head lease payment into two escrows. One escrow was deposited with a debt payment undertaker whose repayment obligations are guaranteed by Financial Security Assurance, an "Aaa/AAA" rated bond insurance company. The other escrow was invested in U.S. government bonds with maturity dates that match the completion of the sublease. Payments under these escrows are to be made at such times and in such amounts so as to fund MUNI's scheduled payments under the sublease as well as to provide a source of funding for MUNI's purchase option if it chooses to exercise it. Although these escrows do not represent a legal defeasance of MUNI's obligations under the sublease, management believes that the creditworthiness of these escrows is such that they will fund MUNI's obligations under the sublease and that the possibility that MUNI will need to access other monies to make sublease payments is remote. Therefore, the trust assets and the sublease obligations are not recorded on the financial statements of MUNI as of June 30, 2004.

As a result of the cash transactions above, MUNI recorded deferred revenue in fiscal year 2002 of \$35.5 million for the difference between the amount received of \$388.2 million and the amount paid to the escrows of \$352.7 million. The deferred revenue will be amortized over the life of the sublease. The deferred revenue amortized in fiscal year 2004 amounted to \$1.3 million.

As of June 30, 2004, the outstanding payments to be made on the sublease through 2027 are \$308.2 million and the payments to be made on the purchase option of the Tranche 1 Equipment would be \$643.1 million, if exercised. All of these payments are to be funded from the amounts in escrow. If MUNI does not exercise the purchase option, MUNI would be required to either: 1) pay service and maintenance costs related to the continued operation and use of the vehicles beyond the term of the sublease; or 2) arrange for another party to be the "service recipient," under a "service contract," and to perhaps guarantee the obligations of that party under the service contract if the replacement service recipient does not meet specified credit or net worth criteria.

#### Tranche 2

In September 2003, after obtaining final approval from the Municipal Transportation Agency board of directors and the City's board of supervisors, MUNI entered into a second leveraged lease-lease back transaction over 21 BREDA light rail vehicles (the Equipment). The transaction was structured as a head lease of the Equipment to one separate special purpose trust (formed on behalf of a certain equity investor) and a sublease of the Equipment back from such trust. The sublease provides MUNI with an option to purchase the Equipment in approximately 26 years, the scheduled completion date of the sublease. During the term of the sublease, MUNI maintains custody of the Equipment and is obligated to insure and maintain the Equipment throughout the life of the sublease.

MUNI received an aggregate of \$72.6 million from the equity investors in full prepayment of the head lease. MUNI deposited approximately \$67.5 million of this head lease payment into two escrows. One escrow was deposited with a debt payment undertaker whose repayment obligations are guaranteed by Financial Security Assurance, an "Aaa/AAA" rated bond insurance company. The other escrow was invested in U.S. government bonds with maturity dates that match the completion of the sublease. Payments under these escrows are to be made at such times and in such amounts so as to fund MUNI's scheduled payments under the sublease as well as to provide a source of funding for MUNI's purchase option if it chooses to exercise it. Although these escrows do not represent a legal defeasance of MUNI's obligations under the sublease, management believes that the creditworthiness of these escrows is such that they will fund MUNI's obligations under the sublease and that the possibility that MUNI will need to access other monies to make sublease payments is remote.

As a result of the cash transactions above, MUNI recorded deferred revenue in fiscal year 2004 of \$4.4 million for the difference between the amount received of \$72.6 million and the amount paid to the

escrows of \$67.5 million (minus \$0.7 for certain transaction expenses). The deferred revenue will be amortized over the life of the sublease. The deferred revenue amortized in fiscal year 2004 amounted to \$0.1 million.

As of June 30, 2004, the outstanding payments to be made on the sublease through 2029 are \$59.7 million and the payments to be made on the purchase option of the Equipment would be \$198.5 million, if exercised. All of these payments are to be funded from the amounts in escrow. If MUNI does not exercise the purchase option, MUNI would be required to either: 1) pay service and maintenance costs related to the continued operation and use of the vehicles beyond the term of the sublease; 2) arrange for another party to be the "service recipient," under a "service contract," and to perhaps guarantee the obligations of that party under the service contract if the replacement service recipient does not meet specified credit or net worth criteria.

The data below reflects the operations of the five parking garages operated by separate nonprofit corporations organized by the City, which are under the Parking Authority. Information about these nonprofit corporations for the year ended June 30, 2004 follows (in thousands), including \$0.6 million accounts payable to MUNI:

	Downtown Parking	Uptown Parking	Japan Center Garage	Ellis- O'Farrell Parking	Portsmouth Plaza Parking	Total
Operating revenues	\$ 11,083	\$ 14,772	\$ 2,407	\$ 4,509	\$ 3,248	\$ 36,019
Depreciation	727	1,077			127	1,931
Operating income	791	1,117	270	879	99	3,156
Interest and other non-operating revenues (expenses)	(673)	(1,013)	<u> </u>	(214)	11	(1,889)
Change in net assets	118	104	270	665	110	1,267
Capital assets, increases	104	57	56	26	189	432
Capital assets, decreases	-	_	(32)	_	_	(32)
Net working capial (deficit)	(6,843)	(9,618)	239	(1,138)	(9,824)	(27,184)
Total assets	29,317	61,947	7,594	19,657	3,122	121,637
Total liabilities	19,449	30,341	250	6,487	463	56,990
Net assets	9,868	31,606	7,344	13,170	2,659	64,647
Total debt outstanding	\$ 12,343	\$ 19,399	\$ -	\$ 5,473	\$ -	\$ 37,215

## (f) Laguna Honda Hospital

The Laguna Honda Hospital (LHH) is a skilled nursing facility which specializes in serving elderly and disabled residents. The operations of LHH are subsidized by the City. It is the City's policy to fund operating deficits of the enterprise on a budgetary basis, however, the amount of operating subsidy provided is limited to the amount budgeted by the City. Accordingly, depreciation and certain non-current accrued expenses are not funded, resulting in continuing deficits on a budget basis. In those circumstances, the City allows the enterprise to show a deficit on a budget basis. For the fiscal year ended June 30, 2004, the subsidy for LHH was \$32 million.

	(in t	housands)
Changes in net assets of LHH on a GAAP basis	\$	(10,473)
Transfer to General Fund*		7,562
Net loss on specific/donor restricted funds		(79)
Operating subsidy from City General Fund		(31,853)
Net loss on LHH on a GAAP basis before operating subsidy		(34,843)
Expenses which require budgetary funding but are not GAAP basis expenses:		
Capitalized services and other asset purchases		(2,455)
Change in encumbrances and appropriation carryforward		3,181
Expenses which do not require budgetary funding but are GAAP basis expenses:		
Depreciation and other expenses		2,264
Net loss of LHH requiring General Fund subsidy on a budget basis	<u>\$</u>	(31,853)

<sup>\*</sup> During the fiscal year ended June 30, 2004, LHH transferred approximately (\$7.6) million of the tobacco settlement funds. In addition, LHH received approximately \$0.6 million in income from investments, which is included in the net loss on specific/donor restricted funds calculation. As a result, LHH's net assets on a GAAP basis do not show a deficit.

LHH has agreements with third-party payors that provide for reimbursement to LHH at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between the hospital's established rate for services and amounts reimbursed by third-party payors. Medicare and Medi-Cal are the major third-party payors with whom such agreements have been established. During the fiscal year ended June 30, 2004, Medicare and Medi-Cal charges for services amounted to approximately \$4 million and \$107 million, respectively. As of June 30, 2004, LHH had net patient receivables from Medi-Cal of \$14 million.

During fiscal year ended June 30, 2004, LHH received approximately \$16 million in payments as a result of matching federal funds to local funds which provided a Medi-Cal supplemental in the form of quarterly payments effective August 1, 2001.

In November 1999, San Francisco voters approved Proposition A, a ballot measure authorizing the City to finance the acquisition, improvement, construction and/or reconstruction of a new health care, assisted living and/or other type of continuing care facility or facilities to replace Laguna Honda Hospital. Proposition A stipulates that \$100 million of tobacco settlement funds received by the City, excluding \$1 million set aside each year for smoking education and prevention programs, may be used to pay for construction of a replacement facility for LHH. As of June 30, 2004, no bonds have been sold. LHH is actively involved in the planning and design phase for new facilities to replace Laguna Honda Hospital.

The California Hospital Facilities Safety Act (SB 1953) specifies certain requirements that must be met at various dates in order to increase the probability that LHH could maintain uninterrupted operations following major earthquakes. By January 1, 2008, all general acute care buildings must be life safe. By January 1, 2030, all general acute care inpatient buildings must be operational after an earthquake. In December 2001, LHH finalized and submitted a plan to the State of California indicating that the Laguna

Honda Hospital Replacement Project will be fully operational by 2013 and thereby in full compliance with the 2030 requirements. A five-year extension for the January 2008 deadline was requested and granted postponing the deadline to 2013.

LLH received a report initiated by the California Integrated Waste Management Board declaring an old dumpsite on Hospital property a "hazardous waste site" under California hazardous waste statute. The San Francisco Department of Public Health, as the local enforcement agency, has been designated to oversee and certify the future abatement of the dumpsite. LHH management has subsequently received a number of estimates to remedy this situation, ranging from \$0.7 million to \$2.5 million. The hospital and the S.F. Department of Public Health are evaluating the bids submitted. The State has mentioned that this particular hazardous waste site is classified as a low priority considering the other more hazardous waste sites within the State. The specific site has been contained and secured for the safety of the general public.

As of June 30, 2004, LHH has entered into various purchase contracts totaling approximately \$9.9 million that are related to future construction for the Hospital Replacement Project.

## (g) General Hospital Medical Center

The San Francisco General Hospital Medical Center (SFGH) is an acute care hospital. The operations of SFGH are subsidized by the City. It is the City's policy to fully fund enterprise operations on a budgetary basis; however, the amount of operating subsidy provided is limited to the amount budgeted by the City. Accordingly, depreciation and certain non-current accrued expenses are not funded, resulting in continuing deficits on a budget basis. In those circumstances, the City allows the enterprise to show a deficit on a budget basis. For the year ended June 30, 2004, the subsidy for SFGH was \$62 million.

	(in thousands)
Income before transfers of SFGH on a GAAP basis	\$ 1,847
Reimbursement to City General Fund for SB 855 matching program	(69,384)
Transfers from City General Fund to support SFGH on:	
Other Program Support	1,329
Interest expense on the over draft funds with the City Treasury	464
Transfers from SFGH to City facility projects	1,159
Expenses which require budgetary funding but are not GAAP basis expenses:	
Capitalized services and other asset purchases	(2,865)
Change in encumbrances and appropriation carryforwards	(1,252)
Other expenses	(88)
Expenses which do not require budgetary funding but are GAAP basis expenses:	
Depreciation expense	6,634
Net loss of SFGH requiring General Fund subsidy on a Budget basis	\$ (62,156)

SFGH has agreements with third-party payors that provide for reimbursement to SFGH at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between SFGH's established rates and amounts reimbursed by third-party payors. Major third-party payors with whom such agreements have been established are Medicare, Medical, the State of California through Senate Bills 855 and 1255 and the Short-Doyle mental health program, the federal Medi-Cal Medical Education Program and Administrative Claiming System, and a managed care agreement signed with a health maintenance organization (HMO).

During the year ended June 30, 2004, Medicare and Medi-Cal revenue accounted for \$53 million and \$52 million of net patient service revenue respectively. As of June 30, 2004, SFGH had net patient receivables from Medicare of \$7.8 million and net patient receivables from Medi-Cal of \$15.7 million.

State of California Senate Bill 855 (SB-855) was passed by the state legislature in July 1991 to provide additional funding to hospitals which provide a significant portion of their services to Medi-Cal recipients. In order to receive additional funds, the City must transfer funds to the State Medi-Cal program so that the funds may be matched by federal funds. Gross patient revenue recorded by SFGH for SB-855 totaled \$100.4 million for the year ended June 30, 2004. This revenue was offset by a reduction in the General Fund operating subsidy of \$69.4 million for net SB 855 revenues of \$31 million for the year ended June 30, 2004.

In addition, SFGH receives funding from the State of California under Senate Bill 1255 (SB-1255) which establishes a funding pool through public and private sector contributions with matching federal participation. For the year ended June 30, 2004, SFGH recognized gross patient revenue in the amount of \$63.5 million offset by a reduction in the contribution provided by the City of \$35 million for net SB 1255 revenues of \$28.5 million.

Under the Medi-Cal Medical Education program, SFGH is reimbursed for medical education costs incurred for services rendered to Medi-Cal beneficiaries. For the year ended June 30, 2004, SFGH recognized net patient service revenue in the amount of \$1.8 million pertaining to this program.

As of June 30, 2004, SFGH had Medi-Cal supplemental reimbursement receivables for SB-855, SB-1255, and other federal and state settlement payments of approximately \$33.8 million.

The State of California provides support to SFGH through a realignment of funding provided from vehicle license fees and sales tax allocated to California's counties. SFGH recognized \$61.1 million as other operating revenue for the year ended June 30, 2004, from realignment funding.

In addition, SFGH was reimbursed by the State of California, under the Short-Doyle program, for mental health services provided to qualifying residents based on an established rate per unit of service not to exceed an annual negotiated contract amount. During the year ended June 30, 2004, reimbursement under the Short-Doyle program amounted to approximately \$5 million and is included in transfers in.

State of California Proposition 99, the Tobacco Tax Initiative, allocates funds to counties for health care services to indigent persons and others who are unable to pay for health care services. Proposition 99 funds allocated to SFGH for the year ended June 30, 2004, amounted to \$1.3 million and are included in other operating revenue.

SFGH provides care without charge or at amounts less than its established rates to patients who meet certain criteria under its charity care policy. Charges foregone based on established rates were \$191 million and estimated costs and expenses to provide charity care were \$103 million in fiscal year 2004.

The City contracts on a year-to-year basis on behalf of SFGH with the University of California (UC). Under the contract, SFGH serves as a teaching facility for UC professional staff, medical students, residents, and interns who, in return, provide medical and surgical specialty services to SFGH's patients. The total amount for services rendered under the contract for the year ended June 30, 2004, was approximately \$62.5 million.

In 1996, California passed Senate Bill 1953, mandating that all California acute care hospitals meet new seismic safety standards by 2013. In January 2001, the San Francisco Health Commission approved a resolution to support a rebuild effort for the hospitals, and the Department of Public Health conducted a series of planning meetings to review its options. It became evident that rebuilding rather than retrofitting was required, and that rebuilding SFGH presented a unique opportunity for the Department to make

system-wide as well as structural improvements in its delivery of care for patients in 2013 and beyond. As of June 30, 2004, SFGH was studying available options, including co-location opportunities with UCSF Medical Center. The total funding required to rebuild the hospital is unknown at this time.

## (h) Clean Water Program

The Clean Water Program (CWP) was established in 1977 pursuant to bond resolutions to account for the City's municipal sewage treatment and disposal system.

CWP's revenue, which consists mainly of sewer service charges, is pledged for the payment of principal and interest on various outstanding Sewer Revenue Bonds.

As of June 30, 2004, the CWP had outstanding commitments with third parties for capital projects and for materials and services totaling \$28.7 million.

## (i) San Francisco Market Corporation

The San Francisco Market Corporation is a non-profit corporation organized to acquire, construct, finance, and operate a produce market. The information about this non-profit corporation is presented in the financial statements of the proprietary funds as a non-major fund.

## (12) SAN FRANCISCO REDEVELOPMENT AGENCY

The Redevelopment Agency of the City and County of San Francisco (the Agency) is a public body, corporate and politic, organized and existing under the Community Redevelopment Law of the State of California. Since the organization of the Agency in 1948, the Agency has completed four redevelopment project areas and twelve redevelopment project areas are now underway. In addition, the Agency is undertaking feasibility studies for two potential redevelopment areas designated by the Board of Supervisors of the City and proposed expansion to two existing project areas.

The Agency acts as the lead Agency in administering the Housing Opportunities for Persons with AIDS (HOPWA) program, which is funded by a grant from the U.S. Department of Housing and Urban Development. The Agency applied for and was awarded a "Special Projects of National Significance" grant under the HOPWA program to provide partial rent subsidies and back to work job training.

In 1998, the Board of Supervisors approved ordinances and resolutions adopting the Mission Bay North and South Redevelopment Plans, Interagency Cooperation Agreements, Tax Allocation Agreements and related ordinances and resolutions. The two project areas total 303 acres. Mission Bay North consists of approximately 65 acres adjacent to the Pacific Bell Park. Mission Bay South includes approximately 238 acres of land. The Agency has entered into an Owner Participation Agreement with the owner/developer to provide for development of the project areas. The proposed development in the north includes 3,000 housing units, 20% of which will be affordable units, 350,000 square feet of urban entertainment retail space, 100,000 square feet of City-serving retail space, 55,000 square feet of neighborhood-serving retail space and six acres of public open space. The proposed development in the south will include 3,090 housing units, 20% of which will be affordable units, a 43-acre University of California San Francisco (UCSF) research campus, a 500 room hotel, 210,000 square feet of City-serving and neighborhoodserving retail space, five million square feet of commercial industrial space, a new fire and police station and a 500-student public school on land to be donated by UCSF. Mission Bay is expected to create over 31,000 new permanent jobs. The Mission Bay development will take place over 20 to 30 years and will require investment of over \$145 million in new public infrastructure. Total development costs for the two project areas are expected to exceed \$4 billion.

As of June 30, 2004, 1,079 residential units, including 148 affordable units, 24,000 square feet of office space, and 72,650 square feet of neighborhood retail space have been completed in Mission Bay North. A commercial office building totaling 285,000 square feet and two UCSF research buildings of 550,000 square feet have been completed in Mission Bay South.

The Agency has no direct taxing power and does not have the power to pledge the general credit or taxing power of the City, the State of California or any political subdivision thereof. However, California's Health and Safety Code allows redevelopment agencies with appropriate approvals of the local legislative bodies to recover costs of financing public improvements from increased tax revenues (tax increment) associated with increased property values of individual project areas. During the year, the Agency's revenue from property tax increment was \$40.1 million.

The Public Initiatives Development Corporation (PIDC), was formed in May of 2002 to develop affordable housing on the Agency's behalf. The Board of PIDC is comprised of management of the Agency and other appointed individuals. Funding is dependent on the Agency and PIDC is reflected as a blended component unit in the Agency's financial statements. Activities during the year are relocating tenants, demolishing the building and starting construction of a 106 affordable units mixed-use development at the corner of 6<sup>th</sup> and Howard Streets.

In May 2004, the Agency issued \$33.6 million in Moscone Convention Center Lease Revenue Refunding Bonds, Series 2004. These bonds mature through July 1, 2024 with varying interest rates from 3% to 5.375%. A portion of the proceeds from the sale of the Series 2004 Moscone Refunding Bonds was used to establish an irrevocable escrow fund to refund the entire \$38.4 million principal amount of the Agency's outstanding Moscone Convention Center Lease Revenue Bonds, Series 1994. The net proceeds of \$40.5 million (including original issue premium of \$0.6 million, \$4.0 million from the Series 1994 Moscone Bonds reserve fund, and \$8.7 million from the City; and after (1) depositing \$3.4 million in a reserve fund; (2) depositing \$2.1 million in an additions and betterment fund; and (3) payment of \$0.9 million in underwriting fees, insurance and other costs) were used to purchase U.S. Government Securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the refunded bonds identified above until called and redeemed. The Series 94 Moscone Bonds will be called and redeemed on July 1, 2004. Although the advance refunding resulted in the recognition of a deferred accounting loss of \$2.1 million for the fiscal year ended June 30, 2004, the Agency in effect reduced its aggregate debt service payments by approximately \$15.9 million over the next 21 years and obtained an economic gain (difference between the present values of the old and new debt service payments) of \$4.2 million.

In March 2004, the Authority issued \$83 million in 2004 Series A Tax Allocation Refunding and Capital Improvement Revenue Bonds (San Francisco Redevelopment Projects) (2004 Series A Refunding Bonds). The 2004 Series A Refunding Bonds are secured by a pledge of the Agency's share of certain property tax revenues derived from related project areas. These bonds mature through August 1, 2021 with varying interest rates from 2.0% to 5.0%. The net proceeds were used to refund a portion of the 1993 Series B Tax Allocation Refunding Bonds (1993 Series B Refunding Bonds), in the amount of \$50 million, and all of the 1993 Series C Tax Allocation Revenue Bonds (1993 Series C Bonds), in the amount of \$25.7 million. In addition, the Agency intends to use approximately \$11.5 million of the proceeds to aid construction, rehabilitation, and preservation of low and moderate-income housing in the City. The net proceeds of \$78.9 million (including original issue premium of \$2.1 million; and \$7.2 million from the 1993 Series B Refunding Bonds and 1993 Series C Bonds reserve funds; and after (1) depositing \$0.2 million in a revenue fund; (2) depositing \$11.5 million in the low and moderate income housing fund; and (3) payment of \$1.9 million in underwriting fees, insurance and other costs) were used to purchase U.S. Government Securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the refunded bonds identified above until called and redeemed.

The refunded 1993 Series B Refunding Bonds and the 1993 Series C Bonds were called and redeemed on May 20, 2004, and the liability for these bonds has been removed from the statement of net assets. Although the advance refunding resulted in the recognition of a deferred accounting loss of \$3.0 million for the fiscal year ended June 30, 2004, the Agency in effect reduced its aggregate debt service payments by approximately \$17.8 million over the next 18 years and obtained an economic gain (difference between the present values of the old and new debt service payments) of \$6.5 million.

In March 2004, the Authority issued \$4.4 million in 2004 Series B Taxable Tax Allocation Refunding Revenue Bonds (San Francisco Redevelopment Projects) (2004 Series B Refunding Bonds). The net proceeds of the 2004 Series B Refunding Bonds were used to refund all of the 1996 Series C Taxable Tax Allocation Revenue Bonds (1996 Series C Bonds), in the amount of \$4.9 million. The net proceeds of \$5.0 million (including original issue premium of \$52.8 thousand; and \$0.6 million from the 1993 Series B Refunding Bonds; and after payment of \$79.7 thousand in underwriting fees, insurance and other costs) were used to purchase U.S. Government Securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the refunded bonds identified above until called and redeemed. The refunded 1996 Series C Bonds were called and redeemed on May 20, 2004, and the liability for these bonds has been removed from accompanying statement of net assets. Although the advance refunding resulted in the recognition of a deferred accounting loss of \$97.1 thousand for the fiscal year ended June 30, 2004, the Agency in effect reduced its aggregate debt service payments by approximately \$0.8 million over the next 4 years and obtained an economic gain (difference between the present values of the old and new debt service payments) of \$0.2 million. The 2004 Series B Refunding Bonds are secured by a pledge of the Agency's share of certain property tax revenues derived from related project areas. These bonds mature through August 1, 2007 with interest rates of 2.0% and 3.0%.

In June 2004, the Authority issued \$7.8 million in 2004 Series C Tax Allocation Revenue Bonds (Rincon Point-South Beach Redevelopment Project) (2004 Series C Bonds) and \$45.9 million in 2004 Series D Taxable Tax Allocation Revenue Bonds (San Francisco Redevelopment Projects) (2004 Series D Bonds). These bonds are secured by a pledge of the Agency's share of certain property tax revenues derived from related Project Areas. The 2004 Series C Bonds mature through August 1, 2030 with varying interest rates of 3.4% to 5.0%. The 2004 Series D Bonds mature through August 1, 2018 with varying interest rates of 5.0% to 5.85%. The net proceeds from the 2004 Series C Bonds will be used to finance the construction of an office building at the Agency owned and operated small craft harbor and improvements to an adjacent pier in the Rincon Point South Beach Project Area. The major portion of the net proceeds from the 2004 Series D Bonds will be used to finance the construction, rehabilitation, and preservation of low-income housing and to complete a parking garage in the Yerba Buena Center Project Area. The remaining proceeds will be used to fund improvements and economic development activities in various Project Areas.

Outstanding bond issues had cumulative interest accretion of approximately \$142.4 million as of June 30, 2004. Interest accretion is included in the accrued interest payable balance in the basic financial statements.

In order to facilitate construction and rehabilitation within the project areas, various construction loan notes, promissory notes and mortgage revenue bonds with an aggregate outstanding balance of approximately \$701 million at June 30, 2004, have been issued. When these obligations are issued, they are secured by the related mortgage indebtedness and, in the opinion of management, are not considered obligations of the Agency or the City and therefore not included in the basic financial statements. Debt service payments will be made by developers or property owners.

California Health and Safety Code Section 33334.3 requires the Agency to set aside 20% of the proceeds from its incremental property tax revenues for expenditures for low and moderate income housing. Related interest earned must also be set aside for such purposes. The Agency established a Low and Moderate Income Housing Fund to account for this commitment.

The Agency had commitments under contracts for capital improvements of approximately \$36 million at June 30, 2004.

## (13) TREASURE ISLAND DEVELOPMENT AUTHORITY

The TIDA is a nonprofit public benefit corporation. The TIDA was authorized in accordance with the Treasure Island Conversion Act of 1997 and designated as a redevelopment agency pursuant to Community Redevelopment Law of the State of California. The TIDA is governed by seven commissioners who are appointed by the Mayor, subject to confirmation by the City's Board of Supervisors. The specific purpose of the TIDA is to promote the planning, redevelopment, reconstruction, rehabilitation, reuse and conversion of the property known as Naval Station Treasure Island for the public interest, convenience, welfare and common benefit of the inhabitants of the City.

The mission of TIDA is to redevelop the former Naval Station Treasure Island and to manage its integration with the City in compliance with federal, state and City guidelines (including the California Tidelands Trust) to maximize revenues to the City's General Fund; to create new job opportunities for San Francisco residents, including assuring job opportunities for homeless and economically disadvantaged residents; to increase recreational and bay access venues for San Francisco and Bay Area residents; and to promote the welfare and well being of the citizens of San Francisco.

The services provided by TIDA include negotiating the acquisition of former Naval Station Treasure Island with the U.S. Navy and establishing the Treasure Island Redevelopment Project; renting Treasure Island facilities leased from the U.S. Navy to generate revenues sufficient to cover operating costs; maintaining Treasure Island facilities owned by the U.S. Navy which are not leased to the TIDA or the City; providing facilities for special events, film production and other commercial business uses; providing 1,000 housing units; and overseeing the U.S. Navy's toxic remediation activities on the former naval base.

During fiscal year 2004, TIDA's primary source of revenues included facility and housing rents. During fiscal year 2003, TIDA received Navy agreement to initiate the process of early transfer, including competitive selection of a contractor to complete the Navy's Treasure Island Remediation Program with Navy funding but under TIDA direction and supervision; entered an exclusive negotiating agreement with a private developer for the redevelopment of the former naval base; and completed a draft Environmental Impact Report (EIR) for the transfer. TIDA assisted with the opening of a new childcare center for Treasure Island residents and employees, and funded an extensive new program of recreation services for Island residents.

## (14) INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

"Due to" and "due from" balances have primarily been recorded when funds overdraw their share of pooled cash or when there are transactions between entities where one or both entities do not participate in the City's pooled cash. The composition of interfund balances as of June 30, 2004, is as follows (in thousands):

## Due to/from other funds (in thousands):

Receivable Fund Payable Fund		Amount		
General	Nonmajor Governmental Funds	\$	28,894	
	Internal Service Funds		859	
	San Francisco International Airport		1,052	
	Hetch Hetchy Water and Power		528	
	Municipal Transportation Agency		589	
	General Hospital Medical Center		15,288	
	Port of San Francisco		598	
	Laguna Honda Hospital		5,109	
*			52,917	
Nonmajor Governmental Funds	Nonmajor Governmental Funds		5,384	
			5,384	
Water Department	Municipal Transportation Agency		2,221	
			2,221	
Hetch Hetchy Water and Power	General Fund		892	
The second secon	Nonmajor Governmental Funds		12,619	
	Municipal Transportation Agency		101	
	General Hospital Medical Center		693	
	•		14,305	
Municipal Transportation Agency	Nonmajor Governmental Funds		42,072	
,	Water Department Fund		1,903	
·	·		43,975	
Total	4	\$	118,802	
Due to/from primary government ar				
Receivable Entity	Payable Entity	Ar	nount	
Primary government - governmental	Component unit - SF Redevelopment Agency	\$	849	

#### Transfers In (in thousands):

Transfers Out:	Funds										
Funds	General Fund		lonmajor vernmental	Se	ternal ervice unds	Tra	Muncipal nsportation Agency	(	San rancisco General Hospital	_aguna Honda Hospital	 Total
General fund	\$ -	\$	47,236	\$	255	\$	134,022	\$	63,950	\$ 31,853	\$ 277,316
Nonmajor governmental fundsSan Francisco	26,372		33,797		-		119,367		-	-	179,536
International Airport	18,161		-		-		-		-	• -	18,161
Hetch Hetchy	-		489		-		-		-	-	489
AgencySan Francisco General	-		346		-		-		-	-	346
Hospital	69,385		1,158		-		-		-	-	70,543
Clean Water	-		143		-		-		-	-	143
Laguna Honda Hospital	7,573		-							-	 7,573
Total transfers out	\$ 121,491	\$	83,169	\$	255	_\$_	253,389	\$	63,950	\$ 31,853	\$ 554,107

The \$277.3 million General Fund transfer out includes a total of \$229.8 million in operating subsidies to Municipal Railway, General Hospital Medical Center, and Laguna Honda Hospital (note 11). The transfers of \$47.2 million from the General Fund to the nonmajor governmental funds is to provide support to various City programs such as the public library and community health services. The transfers between the nonmajor governmental funds are to provide support for various City programs and to provide resources for the payment of debt service.

The General Fund received transfers in of \$69.4 million from General Hospital Medical Center as reimbursement for the SB 855 matching program (note 11(g)), \$18.2 million from the San Francisco International Airport, representing a portion of concession revenue (note 11(a)), and \$7.6 million transferred from Laguna Honda Hospital for prior year Tobacco Tax reimbursement.

## (15) COMMITMENTS AND CONTINGENT LIABILITIES

## (a) Grants and Subventions

Receipts from federal and state grants and other similar programs are subject to audit to determine if the monies were expended in accordance with appropriate statutes, grant terms and regulations. The City believes that no significant liabilities will result.

## (b) Operating Leases

The City has noncancellable operating leases for certain buildings and data processing equipment which require the following minimum annual payments (in thousands):

## **Primary Government**

## **Governmental Activities**

Fiscal	
Years	
2005	\$ 28,363
2006	24,735
2007	20,659
2008	17,425
2009	8,263
2010-2014	 11,293
Total	\$ 110,738

## **Business-type Activities**

Fiscal Years	inte	San Francisco International Airport		General Municipal Hospital Transportation Medical Agency Center		Total ness-type ctivities	
2005	\$	5,237	\$	4,228	\$	3,763	\$ 13,228
2006		5,512		1,651		1,718	8,881
2007		5,741		1,027		1,036	7,804
2008		5,741		802		340	6,883
2009		4,631		803		180	5,614
2010-2014		· - · · ·		334		-	334
2015-2019		-		177		-	177
2020-2024		_		147		-	147
2025-2029		-		121		-	121
2030-2034		_		36_			 36_
Total	\$	26,862	\$	9,326	\$	7,037	\$ 43,225

## Component Unit - Redevelopment Agency

The Redevelopment Agency (Agency) has noncancellable operating leases for its offices sites which require the following minimum annual payments (in thousands):

Fiscai	
Years	
2005	\$ 2,280
2006	1,197
2007	838
2008	846
2009	854
2010-2014	4,267
2015-2019	4,267
2020-2024	4,267
2025-2029	4,267
2030-2034	4,267
2035-2039	4,267
2040-2044	4,267
2045-2049	4,267
2050	854
Total	\$ 41,005

Several City departments lease land and various facilities to tenants and concessionaires who will provide the following minimum annual payments (in thousands):

## **Primary Government**

## **Governmental Activities**

Fiscal	
Years	
2005	\$ 1,206
2006	1,057
2007	725
2008	476
2009	445
2010-2014	2,360
2015-2019	2,281
2020-2024	340
2025-2029	130
2030-2034	 25
Total	\$ 9,045

## **Business-type Activities**

•			General			
	San Francis		Hospital	Municipal		Total
Fiscal	Internation	nal of San	Medical	Transportation		Business-type
Years	Airport	Francisco	<u>Center</u>	Agency	Corp	Activities
2005	\$ 63,7	713 \$ 27,31	1 \$ 1,884	\$ 2,674	\$ 891	\$ 96,473
2006	57,2	266 23,53	0 1,950	2,390	856	85,992
2007	50,8	356 21,17	3 1,991	2,147	774	76,941
2008	50,0	095 19,71	9 2,033	1,891	475	74,213
2009	26,9	925 17,94	1 2,077	1,747	379	49,069
2010-2014	36,0	099 73,13	6 2,123	4,010	1,707	117,075
2015-2019		- 59,67	2 -	-	-	59,672
2020-2024	-	- 51,15	5 -	- ,	-	51,155
2025-2029	-	- 44,40	4 -	-	-	44,404
2030-2034		- 41,91		-	-	41,916
2035-2039		- 34,58	3 -	<u> -</u>		34,583
2040-2044		- 21,00	7	-	-	21,007
2045-2049		- 17,43	7 -	-	-	17,437
2050-2054		- 8,02	0 -	_	-	8,020
2055-2059		- 7,02	3 -	-	-	7,023
2060-2064		- 7,02		-	-	7,023
2065-2069	-	- 3,90		-	-	3,903
Total	\$ 284,9	954 \$ 478,95	3 \$ 12,058	\$ 14,859	\$ 5,082	\$ 795,906

## Component Unit - Redevelopment Agency

The Agency leases various facilities within the Yerba Buena Center, Western Addition and Hunters Point areas. The minimum annual payments are as follows (in thousands):

Fiscal Years	
2005	\$ 3,016
2006	2,900
2007	2,839
2008	2,839
2009	2,843
2010-2014	14,753
2015-2019	15,368
2020-2024	14,454
2025-2029	14,982
2030-2034	16,029
2035-2039	17,151
2040-2044	18,427
2045-2049	9,160
2050-2054	555
2055-2059	365
2060-2064	325
2065-2069	302
2070-2074	250
2075-2079	178
2080-2084	150
2085-2089	150
2090-2094	150
2095-2097	 98
Total	\$ 137,284

## (c) Other Lease Commitments

The City is making lease payments to the Agency for the Moscone Convention Center in the amount of approximately \$14 million per year through July 1, 2025. The lease payments are intended to approximate the debt service requirements of the corresponding lease revenue bonds that were issued by the Agency to finance the construction and expansion of the Moscone Convention Center which are recorded as a long term obligation of the Agency. The City is also making lease payments to outside lessors for various telecommunication and information equipment through an internal service fund.

Amounts to be provided for capital leases are as follows (in thousands):

Fiscal Years	Moscone Convention Center	0	ther	Total
2005	\$ 6,758	\$	645	\$ 7,403
2006	18,741		424	19,165
2007	18,744		65	18,809
2008	19,441		-	19,441
2009	19,510		-	19,510
2010-2014	98,708		-	98,708
2015-2019	98,414		-	98,414
2020-2024	16,744		-	16,744
2025-2026	2,956			 2,956
Total minimum lease payments	300,016		1,134	301,150
Less amounts representing interest	(106,298)		(37)	 (106,335)
Present value of maximum lease payments	\$ 193,718	\$	1,097	\$ 194,815

## (d) Other Commitments

The Retirement System has commitments to contribute capital for real estate and alternative investments in the aggregate amount of approximately \$904 million at June 30, 2004.

The City is a participant in the Peninsula Corridor Joint Powers Board ("PCJPB"), which was formed in 1991 to plan, administer and operate the Peninsula CalTrain rail service. The City, on behalf of MUNI, is responsible for 11.6% of the net operating costs and administrative expenses of the PCJPB for operating and capital needs. During the fiscal year ended June 30, 2004, the City contributed approximately \$8.6 million to the PCJPB. This is paid by MTA from the subsidy transfer it receives from the City.

## (16) RISK MANAGEMENT

## **Risk Retention Program Description**

The City is exposed to various risks of losses related to torts, theft of, damage to, and destruction of assets; business interruption; errors and omissions; automobile liability and accident claims (primarily for Muni Railway); medical malpractice; natural disasters; employee health benefit claim payments for direct provider care (collectively referred to herein as estimated claims payable); and injuries to employees (workers' compensation). With certain exceptions, it is the policy of the City not to purchase commercial insurance for the risks of losses to which it is exposed. Instead, the City believes it is more economical to manage its risks internally and set aside funds as needed for estimated current claim settlements and unfavorable judgments through annual appropriations and supplemental appropriations.

The City maintains limited excess coverage for certain facilities. The SFO carries liability insurance coverage of \$750 million and commercial property insurance coverage for full replacement value on all facilities owned by the SFO. The SFO does not carry insurance for losses due to seismic activity. The

SFO is self-insured for general liability up to the first \$10,000 and the SFO carries liability insurance for any amounts in excess of \$10,000. The Port carries commercial insurance for all general liability, property and casualty risks of loss. Additionally, limited insurance coverage is maintained by the City for the Moscone Convention Center property, personal liability, and for art at City-owned museums.

The San Francisco Redevelopment Agency is a member of the Bay Cities Joint Powers Authority which provides coverage for its general liability, automobile liability, and public officials errors and omissions risks with combined single limits of \$15 million per occurrence and a deductible of \$50,000 self-insurance retention per occurrence.

Any claims relating to the construction of the Moscone Convention Center are indemnified by the City under an agreement between the Agency and the City.

Settled claims have not exceeded commercial insurance coverage in any of the past three fiscal years.

Expenditures and liabilities for all workers' compensation claims and other estimated claims payable are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Because actual claim liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards, the process used in computing claim liabilities does not necessarily result in an exact amount. Claim liabilities are re-evaluated periodically to take into consideration recently settled claims, the frequency of claims, and other legal and economic factors. The recorded liabilities have not been discounted.

### Estimated Claims Payable

Numerous lawsuits related to the governmental fund types are pending or threatened against the City. The City's liability as of June 30, 2004 has been actuarially determined and includes an estimate of incurred but not reported losses. In addition, various businesses in the City had filed suit in California Superior Court challenging the constitutionality of the City Gross Receipts and Payroll Expense Tax Ordinances. The majority of these suits have been settled for approximately \$63 million. The City has issued debt to pay off this liability over 10 years. A few remaining unsettled claims may be settled over the next 12 months and funds are included in the City's estimated claims payable to cover these expected expenses.

Changes in the reported estimated claims payable since June 30, 2002, resulted from the following activity (in thousands):

	Fis	eginning scal Year Liability	Current Year Claims and Changes in Estimates		Year Claims and Changes Claim		
2002-2003 2003-2004	\$ \$	86,731 93,304	\$ \$	35,793 71,967	\$ (29,2 \$ (37,8	•	

Breakdown of the estimated claims payable at June 30, 2004 is as follows (in thousands):

Governmental activities:	
Current portion of estimated claims payables	\$ 19,881
Long-term portion of estimated claims payable	59,924
Business-type activities:	
Current portion of estimated claims payables	15,463
Long-term portion of estimated claims payable	 32,168
Total	\$ 127,436

The Retirement System is involved in two class action type lawsuits which are collectively referred to as "Final Compensation" cases. These lawsuits allege that the Retirement System should include additional "pay types" in pension calculations. The most significant pay types common to all members of the Retirement System are lump sum payments after termination of employment for sick leave and vacation. The police, fire, and transit employees have additional claims for special pay types specific to those employee groups. There is also a new lawsuit against the Retirement System by the Veteran Police Officers Association (VPOA) that alleges that the Retirement System should include Police Officers' Standards Training (POST) pay in pension calculations for those police officers who retired prior to the creation of the POST ranks. These cases are being vigorously contested. The City Attorney has sought outside counsel to help defend the claims. The possible loss to the Retirement System, should these cases be successful, while difficult to estimate, could range between \$500 million and \$750 million. The actual loss could exceed this range. No liability has been accrued by the City relating to these lawsuits as of June 30, 2004.

## Workers' Compensation

The City self-insures for workers' compensation coverage. The City's liability as of June 30, 2004 has been actuarially determined and includes an estimate of incurred but not reported losses. The total amount estimated to be payable for claims incurred as of June 30, 2004 was \$397.1 million which is reported in the appropriate individual funds in accordance with the City's accounting policies (note 2).

Changes in the reported accrued workers' compensation since June 30, 2002, resulted from the following activity (in thousands):

	Beginning Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Ending Fiscal Year Liability
2002-2003	\$ 304,181	\$ 127,008	\$ (66,933)	\$ 364,256
2003-2004	\$ 364,256	\$ 108,177	\$ (75,307)	\$ 397,126

Breakdown of the accrued workers' compensation liability at June 30, 2004 is as follows (in thousands):

Governmental activities:		
Current portion of accrued workers' compensation liability	\$	45,138
Long-term portion of accrued worker's compensation liability		168,492
Business-type activities:		
Current portion of accrued workers' compensation liability		40,108
Long-term portion of accrued worker's compensation liability		143,388
Total	_\$_	397,126

## (17) SUBSEQUENT EVENTS (UNAUDITED)

#### **Short-term Debt**

In August 2004, the Water Department issued an additional \$25 million of commercial paper notes to fund capital projects associated with Proposition A, which passed in November 2002 to support the renovation of the water system. As of that date, the commercial paper program had a weighted average interest rate of 1.2% and a weighted average term of 112 days.

In September 2004, the San Francisco County Transportation Authority issued the second tranche of \$100 million of the programmed \$200 million aggregate principal amount of Commercial Paper Notes (Limited Tax Bonds), Series A and B. In September 2004, the Authority entered into a loan agreement with MUNI in the amount of \$22.6 million and authorized a draw against the loan of \$12 million for reimbursement of construction costs for the Metro East Maintenance Facility of the Third Street Light Rail Project.

#### Long-term Debt

In July 2004, the City issued Refunding Certificates of Participation, Series 2004-R1 (San Francisco Courthouse Project) in the amount of \$39.4 million. The Series 2004-R1 were issued to provide funds to refinance an existing City courthouse building located at 400 McAllister Street in the City by refunding in whole a series of certificates of participation executed and delivered to finance the construction, furnishing and equipping of said building, \$40.6 million of which are currently outstanding. The Series 2004-R1 bonds have interest rates ranging from 3.0% to 4.5% and mature April 2007 through April 2021. The refunding resulted in gross debt service savings of \$7.4 million.

In August 2004, the Port issued Refunding Revenue Bonds, Series 2004 in the amount of \$19.9 million. The 2004 Bonds were issued to provide funds to refund and redeem all \$23.2 million in aggregate principal amount of the Port's outstanding Refunding Revenue Bonds, Series 1994. The Series 2004 Bonds have interest rates ranging from 2.25% to 4.0% and mature July 2005 through July 2009. The Series 2004 Bonds are secured by revenues of the Port. The refunding resulted in gross debt service savings of \$5.2 million.

In October 2004, the City issued a total of \$76.9 million in General Obligation Bonds. They consist of the following two bonds: \$68.8 million Neighborhood Recreation and Park Facilities Improvement Bonds, Series 2004A and \$8.1 million California Academy of Sciences Improvement Bonds, Series 2004B. The 2004A Bonds will finance the acquisition, construction, and reconstruction of certain improvements to recreation and park facilities. The 2004B will finance the acquisition, construction, and reconstruction of certain improvements to the California Academy of Sciences.

#### **Elections**

On November 2, 2004 the San Francisco voters approved the following propositions that will have fiscal impact on the City:

**Proposition C – Health Service System** This Charter amendment removes the Health Service System from the Department of Human Resources and makes it a separate City department. There is no immediate fiscal impact on the City. However, the amendment may affect costs in that it changes the composition of the Health Service Board, which oversees City employee and retiree health benefits, from a majority of members who are appointed by City officers to a majority of members who are elected from among the beneficiaries of the system.

**Proposition E – Police Fire Survivor Benefits** This Charter amendment provides that when a police officer or firefighter dies in the line of duty, his or her survivor receives 100% of the retirement benefits, regardless of when the officer or firefighter was hired. Formerly, if the police officer or firefighter was hired after 1976, the survivor received 75% of the retirement benefits. The cost to the City and County will increase, as estimated by the Retirement System Actuary, by approximately \$1.0 million per year, approximately .05% of payroll at current rates, for the next 20 years.

**Proposition G – Health Plans for City Residents** This Charter amendment authorizes the Health Service Board, by a two-thirds vote of its members, to establish medical and dental plans for City residents, in addition to the other plans currently available to City employees and retirees. This measure does not require the City to pay any portion of the cost of these plans. However, the cost to research, establish and fund any health plan that would offer coverage to City residents could be significant.

**Proposition I – Economic Analysis of Legislation** This ordinance creates an Office of Economic Analysis that would employ two staff economists. This Office would analyze proposed City legislation and report on the likely impact of the legislation on the City's ability to attract and retain businesses, create and retain jobs, and other matters affecting the overall economic health of the City. The salary and fringe benefit cost of staff economists can be expected to be approximately \$250,000 annually depending on the qualifications desired. It is also estimated that the cost of preparing a required economic development plan and funding for survey and research work can be at least an additional \$250,000 per year.

**Proposition AA – Bart Earthquake Safety Bond** This authorizes the San Francisco Bay Area Rapid Transit District to issue bonds not to exceed \$980 million dollars to make earthquake safety improvements to BART facilities in Contra Costa, San Francisco and Alameda Counties, including strengthening tunnels, bridges, overhead tracks and the underwater Transbay tube, and establish an independent citizens' oversight committee to verify bond revenues are spent as promised.

On November 2, 2004 the San Francisco voters did not approve the following propositions that would have allowed the City to increase taxes to minimize budget shortfalls and maintain City Services.

**Proposition J – Sales Tax Increase** This was an ordinance that would have allowed the City to increase the local sales tax by ¼% (one-quarter-of-one percent) to 8 ¾%. The City would have controlled the additional tax funds and could have spent them for any public purpose. This proposed ordinance would have generated additional sales tax revenue for the City of approximately \$8 million in the fiscal year which began of July 1, 2004, and total revenues of approximately \$33.6 million annually beginning in fiscal year 2005-06, the first full fiscal year that the new tax rate would have been effective. Although Proposition J failed to pass, the Mayor's

Office has already begun to implement an 18-month plan to cover the funding shortfall and the Controller is controlling expenditures to ensure that no structural shortfall occurs.

**Proposition K – Business Tax** This was an ordinance that would have created a temporary four-year "gross receipts" tax on certain companies and individuals doing business with the City. In 2005, the City would have collected 0.1% (one-tenth-of-one percent) of gross receipts from companies and individuals doing business in the City. The gross receipts tax funds would have been used by the City for any public purpose. This proposed ordinance would have generated business tax revenues for the City of approximately \$17 million in the fiscal year which began on July 1, 2004, and total revenues of approximately \$43 million annually beginning in fiscal year 2005-06, the first fiscal year that the new tax rate would have been effective. Although Proposition K failed to pass, the Mayor's Office has already begun to implement an 18-month plan to cover the funding shortfall and the Controller is controlling expenditures to ensure that no structural shortfall occurs.

# Required Supplementary Information





## CITY AND COUNTY OF SAN FRANCISCO

## Required Supplementary Information -Historical Pension Data (Unaudited)

## **Employees' Retirement System - Analysis of Funding Progress**

Historical trend information is presented.

Schedule of funding progress for the Employees' Retirement System (amounts in thousands):

	Actuarial				
	Accrued	Over-			OAAL as
Actuarial	Liability	funded			a % of
Asset	(AAL)	AAL	Funded	Covered	Covered
<u>Value</u>	<b>Entry Age</b>	(OAAL)	<u>Ratio</u>	<u>Payroll</u>	<u>Payroll</u>
7,945,707	6,351,397	1,594,310	125.1%	1,474,007	108.2%
8,862,168	6,430,740	2,431,428	137.8%	1,591,240	152.8%
10,076,469	7,258,394	2,818,075	138.8%	1,727,127	163.2%
10,797,024	8,371,843	2,425,181	129.0%	1,858,565	130.5%
11,102,516	9,415,905	1,686,611	117.9%	2,019,097	83.5%
11,173,636	10,249,896	923,740	109.0%	2,130,071	43.4%
	Asset <u>Value</u> 7,945,707 8,862,168 10,076,469 10,797,024 11,102,516	Actuarial Liability Asset (AAL)  Value 7,945,707 6,351,397 8,862,168 6,430,740 10,076,469 7,258,394 10,797,024 8,371,843 11,102,516 9,415,905	Actuarial Asset Value 8,862,168 10,797,024 11,102,516Accrued Liability 6,AAL 6,351,397 6,351,397 1,594,310 2,431,428 2,431,428 2,425,181 1,686,611Accrued funded funded (AAL) (OAAL) (OAAL) 1,594,310 2,431,428 2,431,428 2,431,428 2,425,181 1,686,611	Actuarial Asset Value 8,862,168 10,797,024Entry Age 6,430,740 7,258,394(OAAL) 2,431,428 2,431,428Ratio 125.1% 137.8% 2,431,428 2,818,075 1,594,31010,076,469 10,797,024 11,102,5167,258,394 8,371,843 9,415,9052,425,181 1,686,611129.0% 117.9%	Actuarial Asset Value 10,076,469 10,797,024 11,102,516Actuarial Liability (AAL) AAL AAL (OAAL) 1,594,310 1,594,

## California Public Employees' Retirement System - Analysis of Funding Progress Historical trend information is presented.

Schedule of funding progress for PERS (amounts in thousands):

Actuarial Valuation <u>Date</u> 06/30/96:	Actuarial Asset <u>Value</u>	Actuarial Accrued Liability (AAL) Entry Age	Over- funded AAL (OAAL)	Funded <u>Ratio</u>	Covered <u>Payroll</u>	OAAL as a % of Covered <u>Payroll</u>
Misc.	\$ 20,901	\$ 19,615	\$ 1,286	106.6%	\$ 1,171	109.8%
Safety	214,416	196,124	18,292	109.3%	54,673_	33.5%
Total	\$ 235,317	\$ 215,739	\$ 19,578	109.1%	\$ 55,844	35.1%
06/30/97:						
Misc.	\$ 25,017	\$ 19,882	\$ 5,135	125.8%	\$ 1,119	458.9%
Safety	275,556	219,726	55,830	125.4%	54,708	102.1%
Total	\$ 300,573	\$ 239,608	\$ 60,965	125.4%	\$ 55,827	109.2%
06/30/98:		201.00			<del>1</del>	
	\$ 28,215	\$ 20,914	\$ 7,301	134.9%	\$ 1,149	635.4%
Misc.	•	260,893	ت 7,301 76,167	134.9%	57,834	131.7%
Safety Total	337,060 \$ 365,275	\$ 281,807	\$ 83,468	129.2%	\$ 58,983	141.5%
Total	\$ 303,273	φ 201,007	<del>\$ 05,400</del>	123.070	<del>\$ 30,303</del>	141.570
06/30/99:						
Misc.	\$ 30,355	\$ 21,042	\$ 9,313	144.3%	\$ 1,123	829.3%
Safety	381,063	290,509	90,554	131.2%	55,633	162.8%
Total	\$ 411,418	\$ 311,551	\$ 99,867	132.1%	<u>\$ 56,756</u>	176.0%
06/30/00:						
Misc.	\$ 32,572	\$ 22,430	\$ 10,142	145.2%	\$ 1,079	939.9%
Safety	423,369	330,118	93,251	128.2%	58,775	158.7%
Total	\$ 455,941	\$ 352,548	\$ 103,393	129.3%	\$ 59,854	172.7%
06/30/01:						
Misc.	\$ 32,773	\$ 22,031	\$ 10,742	148.8%	\$ 1,087	988.2%
Safety	445,005	358,626	86,379	124.1%	63,581	135.9%
Total	\$ 477,778	\$ 380,657	\$ 97,121	125.5%	\$ 64,668	150.2%



Federal Grantor/Pass-Through Grantor/Program Title	Catalog of Federal Domestic Assistance Number (CFDA)	Federal Expenditures	Amount Provided to Subrecipients
U.S. DEPARTMENT OF AGRICULTURE			
Direct Program: Summer Food Service Program for Children	10.559	\$ 628.621	¢
	10.559		_\$
Sub-Total of Direct Program		628,621	<del></del>
Pass-Through Program, State Department of Aging:			
Nutrition Services Incentive	10.570	564,974	564,974
Pass-Through Programs, State of California, Department of Social Services: Food Stamp Cluster:			
Food Stamps	10.551	32,653,522	<del>-</del>
State Administrative Matching Grants for Food Stamp Program	10.561	16,774,152	2,384,111
Sub-Total of Food Stamps Cluster		49,427,674	2,384,111
Pass-Through Program, State of California, Department of Health and Human Services: Special Supplemental Nutrition Program for Women, Infants, and Children	10.557	2,050,039	-
Sub-Total of Pass-Through Programs		52,042,687	2,949,085
TOTAL U.S. DEPARTMENT OF AGRICULTURE		52,671,308	2,949,085
		02,0: :,000	2,0 :0,000
U.S. DEPARTMENT OF COMMERCE			
Direct Programs:			
Economic Adjustment Assistance	11.307	131,000	-
Coastal Zone Management Administration Awards	11.419	102,500	-
Technology Opportunities Program	11.552	251,352	
Sub-Total of Direct Programs		484,852	
TOTAAL U.S. DEPARTMENT OF COMMERCE		484,852	
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT			
Direct Programs:			
Community Development Block Grants/Entitlement Grants	14.218	26,440,493	14,597,805
Emergency Shelter Grants Program	14.231	856,012	821,368
Supportive Housing Program	14.235	8,450,233	7,134,337
Shelter Plus Care	14.238	3,828,491	3,523,858
HOME Investment Partnerships Program	14.239	6,897,223	219,990
Community Development Block Grants/Brownfields Economic			
Development Initiative	14.246	19,000	-
Community Development Block Grants-Section 108 Loan Guarantees	14.248 14.870	2,297,853 98,550	- 00 550
Resident Opportunity and Supportive Services Lead-Based Paint Hazard Control in Privately-Owned Housing	14.870	366,614	98,550 -
Sub-Total of Direct Programs	14.500	49,254,469	26,395,908
C .			
TOTAL U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT		49,254,469	26,395,908

Fadeval Constant/Dage Through Constant/Dagevan Title	Catalog of Federal Domestic Assistance	Federal	Amount Provided to
Federal Grantor/Pass-Through Grantor/Program Title	Number (CFDA)	Expenditures	Subrecipients
U.S. DEPARTMENT OF JUSTICE			
Direct Programs:			
Juvenile Accountability Incentive Block Grants	16.523	473,936	
Supervised Visitation, Safe Havens for Children	16.527	257,896	-
Missing Children's Assistance	16.543	841,370	=
Gang-Free Schools and Communities-Community-Based Gang Intervention	16.544	42,135	700.007
Local Law Enforcement Block Grants Program	16.592	1,850,200	786,827
Executive Office for Weed and Seed	16.595	62,064	-
State Criminal Alien Assistance Program	16.606	1,268,857	-
Bulletproof Vest Partnership Program Community Prosecution and Project Safe Neighborhoods	16.607	5,297	-
Public Safety Partnership and Community Policing Grants	16.609 16.710	115,493 2,988,822	-
	10.710		
Sub-Total of Direct Programs		7,906,070	786,827
Pass-Through Programs, State of California, Office of Criminal Justice Planning:			
Developing, Testing and Demonstrating Promising New Programs	16.541	5,264	-
Crime Victim Assistance	16.575	213,897	-
Violent Offender Incarceration and Truth in Sentencing Incentive Grant	16.586	12,059,985	-
Violence Against Women Formula Grants	16.588	208,662	-
Grants to Encourage Arrest Policies and Enforcement of Protection Orders	16.590	345,159	-
Forfeiture Assets	Not Available	586,990	<u> </u>
Sub-Total of Pass-Through Programs		13,419,957	<u> </u>
TOTAL U.S. DEPARTMENT OF JUSTICE		21,326,027	786,827
U.S. DEPARTMENT OF LABOR			
Pass-Through Programs, State of California, Employment Development Department:			
Welfare-to-Work Grants to States and Localities	17.253	170,503	
Workforce Investment Act (WIA) Cluster:			
WIA Adult Program	17.258	169,796	56,568
WIA Youth Activities	17.259	154,814	62,042
WIA Dislocated Workers	17.260	174,790	63,867
Sub-Total of Workforce Investment Act Cluster	•	499,400	182,477
Employment & Training Administration Pilots, Demonstrations, and			
Research Projects	17.261	651,161	565,898
Youth Opportunity Grants	17.263	200,670	<u> </u>
Sub-Total of Pass-Through Programs	•	1,521,734	748,375
TOTAL U.S. DEPARTMENT OF LABOR		1,521,734	748,375
U.S. DEPARTMENT OF TRANSPORTATION			
Direct Programs:			
Airport Improvement Program	20.106	26,605,813	
Federal Transit Cluster:			
Federal Transit-Capital Investment Grants	20.500	21,072,292	-
Federal Transit-Formula Grants	20.507	71,536,898	2,486,403
Sub-Total of Federal Transit Cluster:		92,609,190	2,486,403
Job Access-Reverse Commute	20.516	229,953	
Maritime Security Fleet Program	20.813	98,915	-
Sub-Total of Direct Programs	•	119,543,871	2,486,403
	•	-,,	,,

	Catalog of Federal Domestic Assistance	Federal	Amount Provided to
Federal Grantor/Pass-Through Grantor/Program Title	Number (CFDA)	Expenditures	Subrecipients
U.S. DEPARTMENT OF TRANSPORTATION (Continued)			
Pass-Through Program, State of California, Department of Transportation: Highway Planning and Construction	20.205	8,596,568	
Pass-Through Program, State of California, Office of Traffic Safety: State and Community Highway Safety	20.600	360,216	<u> </u>
Sub-Total of Pass-Through Programs		8,956,784	
TOTAL U.S. DEPARTMENT OF TRANSPORTATION		128,500,655	2,486,403
U.S. ENVIRONMENTAL PROTECTION AGENCY			
Direct Program:  Beach Monitoring and Notification Program Implementation Grants  Sub-Total of Direct Program	66.472	48,677 48,677	<u> </u>
Pass-Through Programs, State of California, State Water Control Resources Board: Leaking Underground Storage Tank Trust Fund Program Solid Waste Management Assistance	66.805 66.808	453,162 11,513	- :
Sub-Total of Pass-Through Programs		464,675	<u> </u>
TOTAL U.S. ENVIRONMENTAL PROTECTION AGENCY		513,352	
OFFICE OF ENERGY EFFICIENCY AND RENEWABLE ENERGY, U.S. DEPARTMENT OF  Pass-Through Program, State Office of Emergency Services:  Energy Efficiency and Renewable Energy Information Discomination	ENERGY		
Energy Efficiency and Renewable Energy Information Dissemination, Outreach, Training and Technical Analysis/Assistance	81.117	96,796	
TOTAL OFFICE OF ENERGY EFFICIENCY AND RENEWABLE ENERGY, U.S. DEPARTMENT OF ENERGY		96,796	
U.S. DEPARTMENT OF EDUCATION			
Direct Program: Literacy Programs for Prisoners	84.255	391,156	-
TOTAL U.S. DEPARTMENT OF EDUCATION		391,156	-
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Direct Programs:  Special Programs for the Aging-Title III, Part D-Disease Prevention and	02.042	55 424	
Health Promotion Services  National Family Caregiver Support  Injury Prevention and Control Research and State and Community	93.043 93.052	55,421 416,838	416,838
Based Programs	93.136	25,458	- 250.044
Consolidated Knowledge Development and Application (KD&A) Program  Mental Health Research Grants	93.230 93.242	3,091,397 19,297	2,758,914
Substance Abuse and Mental Health Services-Projects of Regional			C44 000
and National Significance Occupational Safety and Health Research Projects	93.243 93.262	2,025,690 3,457	611,980 -
Alcohol Research Programs	93.273	38,542	-
Drug Abuse Research Programs	93.279	322,260	91,905

Federal Grantor/Pass-Through Grantor/Program Title	Catalog of Federal Domestic Assistance Number (CFDA)	Federal Expenditures	Amount Provided to Subrecipients
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (Continued)			
Centers for Disease Control and Prevention-Investigations and Technical	93.283	1,863,991	
Assistance			402.005
Adoption Opportunities	93.652	212,316	163,985
Centers for Medicare and Medicaid Services (CMS) Research,  Demonstrations and Evaluations	93,779	22,585	22,585
Child Health and Human Development Extramural Research	93.865	19,800	22,363
Grants to Provide Outpatient Early Intervention Services with Respect	33.005	19,000	
to HIV Disease	93.918	95,725	_
HIV Prevention Activities-Health Department Based	93.940	10,745,064	5,418,396
Human Immunodeficiency Virus (HIV)/Acquired Immunodeficiency	30.340	10,740,004	0,410,000
Virus Syndrome (AIDS) Surveillance	93.944	1,573,086	142,808
Preventive Health Services-Sexually Transmitted Diseases Research,	00.01.	.,0.0,000	,000
Demonstrations, and Public Information and Education Grants	93.978	77,662	-
Sub-Total of Direct Programs	,	20,608,589	9,627,411
Pass-Through Programs, State of California, Department of Aging:	•		
State and Territorial and Technical Assistance Capacity Development			
Minority HIV/AIDS Demonstration Program	93.006	569,765	517,806
Special Programs for the Aging-Title VII, Chapter 3-Programs for	00.000	000,100	011,000
Prevention of Elder Abuse, Neglect and Exploitation	93.041	6,284	5,616
Special Programs for the Aging-Title VII, Chapter 2-Long Term Care	00.01.	0,20	0,0.0
Ombudsman Services for Older Individuals	93.042	287,812	30,171
Special Programs for the Aging Cluster:			
Special Programs for the Aging-Title III, Part B-Grants for Supportive			
Services and Senior Centers	93.044	1,036,951	1,036,951
Special Programs for the Aging-Title III, Part C-Nutrition Services	93.045	1,645,083	1,645,083
Sub-Total of Special Programs for the Aging Cluster		2,682,034	2,682,034
Comprehensive Community Mental Health Services for Children with	•	_,,,,,,,,,	
Serious Emotional Disturbances (SED)	93.104	543,981	129,650
Pass-Through Programs, State of California, Department of Health and Human Services:		•	
Project Grants and Cooperative Agreements for Tuberculosis Control			
Programs	93.116	4,321,983	1,979,858
Oral Diseases and Disorders Research	93.121	1,137	-
Community Programs to Improve Minority Health Grant Program	93.137	641,619	232,922
Projects for Assistance in Transition from Homelessness (PATH)	93.150	244,365	
Coordinated Services and Access to Research for Women, Infants,		,	
Children, and Youth	93.153	80,138	-
Immunization Grants	93.268	488,680	153,282
Grants to States for Access and Visitation Programs	93.597	86,997	· -
Medical Assistance Program	93.778	26,082,985	671,779
Aging Research	93.866	54,480	-
HIV Emergency Relief Project Grants	93.914	33,993,959	26,920,505
HIV Care Formula Grants	93.917	1,432,092	236,107
HIV Demonstration, Research, Public and Professional Education Projects	93.941	310,466	266,982
Epidemiologic Research Studies of Acquired Immunodeficiency Syndrome (AIDS) and Human Immunodeficiency Virus (HIV) Infection in			
Selected Population Groups	93.943	293,437	-
Assistance Programs for Chronic Disease Prevention and Control	93.945	1,302,973	810,502
Preventive Health Services- Sexually Transmitted Diseases Control Grants	93.977	2,743,842	612,283
Preventive Health and Health Services Block Grant	93.991	2,368,191	-
Maternal and Child Health Services Block Grant to the States	93.994	1,736,986	453,174

	Catalog of Federal Domestic Assistance	Federal	Amount Provided to
Federal Grantor/Pass-Through Grantor/Program Title	Number (CFDA)	Expenditures	Subrecipients
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (Continued)			
Pass-Through Programs, State of California, Department of Social Services:			
Promoting Safe and Stable Families	93.556	475,469	475,469
Temporary Assistance for Needy Families	93.558	61,308,539	19,300,767
Child Support Enforcement	93.563	19,454,208	-
Refugee and Entrant Assistance-State Administered Programs	93.566	454,540	454,540
Child Care and Development Block Grant	93.575	9,177,971	9,177,971
Refugee and Entrant Assistance-Discretionary Grants	93.576	210,279	210,279
Refugee and Entrant Assistance-Targeted Assistance Grants	93.584	409,546	409,546
Community-Based Family Resource and Support Grants	93.590	17,669	17,669
Adoption Incentive Payments Child Welfare Services-State Grants	93.603 93.645	126,031 525,659	126,031
Foster Care-Title IV-E	93.658	35,714,917	159,170
Adoption Assistance	93.659	6,782,587	233,794
Social Services Block Grant	93.667	992,101	200,704
Chafee Foster Care Independent Living	93.674	747,805	605,304
	00.01	7 17,000	000,001
Pass-Through Programs, State of California, Department of Alcohol and Drug Programs:  Drug-Free Communities Support Program Grants	93.276	74,256	
Block Grants for Community Mental Health Services	93.958	4,177,554	1.986.076
•	93.930	4,177,354	1,300,070
Pass-Through Program, State of California, Department of Mental Health: Block Grants for Prevention and Treatment of Substance Abuse	93.959	10,468,212	10,053,264
Pass-Through Programs, San Francisco Community Clinic Consortium: Consolidated Health Centers Cluster:			
Health Center Grants for Homeless Populations	93.151	561,511	-
Community Health Centers	93.224	13,070	
Sub-Total of Consolidated Heatlh Centers Cluster		574,581	
Pass-Through Programs, California Family Planning Council			
Family Planning Services	93.217	460,952	8,749
Family Violence Prevention and Services/Grants for Battered Women's Shelters-Grants to States and Indian Tribes	93.671	4,819	-
Pass-Through Program, University of California, San Francisco: Microbiology and Infectious Diseases Research	93.856	1,096,288	382,956
Sub-Total of Pass-Through Programs	00.000	233,528,189	79,304,256
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES	•	254,136,778	88,931,667
U.S. DEPARTMENT OF HOMELAND SECURITY		201,100,170	00,001,001
Direct Programs:	a= aa.		
One-Time Projects	97.001	147,043	=
Urban Areas Security Initiative Assistance to Firefighters Grant	97.008	14,908	-
Port Security Grant Program for Critical National Seaports	97.044 97.056	244,022 238,219	-
	97.000		
Sub-Total of Direct Programs		644,192	
Pass-Through Programs, State of California, Governor's Office of Emergency Services:			
State Domestic Preparedness Equipment Support Program	97.004	442,145	-
State and Local Homeland Security Training Program	97.005	12,883	-
Public Assistance Grants	97.036	218,151	-
State and Local All Hazard Emergency Operations Planning	97.051	40,518	-
Citizens Corps	97.053	1,247	
Sub-Total of Pass-Through Programs		714,944	<del>-</del>
TOTAL U.S. DEPARTMENT OF HOMELAND SECURITY		1,359,136	<del>-</del>
TOTAL EXPENDITURES OF FEDERAL AWARDS		\$ 510,256,263	\$ 122,298,265

# CITY AND COUNTY OF SAN FRANCISCO NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2004

#### 1. GENERAL

The schedule of expenditures of federal awards (Schedule) includes the federal grant activity of the City and County of San Francisco (the City). All federal awards received directly from federal agencies as well as federal awards passed through other governmental and educational agencies are included in this Schedule except for assistance related to Medical Assistance (Medical) and Medicare Hospital Insurance (Medicare) (Note 5).

The basic financial statements include the operations of the San Francisco Redevelopment Agency (Agency) and the San Francisco County Transportation Authority, which expended \$10,106,058 and \$458,774, respectively, in federal awards that are not included in the accompanying Schedule for the fiscal year ended June 30, 2004. The Agency issued a separate single audit report.

#### 2. BASIS OF ACCOUNTING

The accompanying Schedule is presented using the modified accrual basis of accounting for program expenditures accounted for in the governmental funds and the accrual basis of accounting for program expenditures accounted for in the proprietary funds as described in Note 2(b) of the City's basic financial statements.

#### 3. RELATIONSHIP TO FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying Schedule agree or can be reconciled with amounts reported in the related federal award reports.

#### 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

Federal award expenditures agree or can be reconciled with the amounts reported in the City's basic financial statements.

#### 5. MEDICAL AND MEDICARE

Direct Medical and Medicare expenditures are excluded from the Schedule. These expenditures represent fees for services and are not included in the Schedule or in determining major programs. The City assists the State in determining eligibility and provides Medical and Medicare services through City-owned facilities. Administrative costs related to Medical and Medicare are, however, included in the Schedule under the Medical Assistance Program (Federal CFDA number 93.778).

#### 6. FOOD COUPONS

The City issued food coupons valued at \$32,653,522the fiscal year ended June 30, 2004, which are included in the accompanying Schedule. This amount is for information only as receipts and issuances of food coupons are not recorded in the City's financial records.

## 7. RESTATEMENT

The City inadvertently excluded \$12,059,985 of expenditures related to the Violent Offender Incarceration and Truth in Sentencing Incentive Grant (CFDA number 16.586) from the original Schedule. The Schedule has been restated to include such expenditures.

# CITY AND COUNTY OF SAN FRANCISCO NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2004 (CONTINUED)

#### 8. LOANS OUTSTANDING

The City participates in certain federal award programs that sponsor revolving loan programs, which are administered by the City. These programs maintain servicing and trust arrangements with the City to collect loan repayments. The funds are returned to the programs upon repayment of the principal and interest. The federal government has imposed certain continuing compliance requirements with respect to the loans rendered under the programs. The schedule below reports the outstanding balance of loans from previous years that have continuing compliance requirements as of June 30, 2004 along with the value of total outstanding and new loans made during the current year.

The following is a summary of the loan programs maintained by the City and their balances at June 30, 2004:

Program Title	CFDA Number	Amount Outstanding	Prior year loans with continuing compliance requirements	New Loans
Economic Adjustment	44.007	Φ 050 000	Ф. <b>7</b> 40.000	Ф 404 000
Assistance Community Development	11.307	\$ 850,003	\$ 719,003	\$ 131,000
Block Grants/				
Entitlement Grants	14.218	108,696,964	104,735,503	3,961,461
Community Development				
Block Grant/Technical Assistance Program	14.227	5,467,792	5,467,792	_
Home Investment	11.227	0, 101,102	0,107,702	
Partnerships Program	14.239	61,153,927	56,124,692	5,029,235
Community Development				
Block Grants – Section	44.040	0.050.740	0.004.470	404.000
108 Loan Guarantees	14.248	8,358,740	8,224,472	134,268
		\$184,527,426	\$175,271,462	\$9,255,964

Included in the loan receivable amount outstanding are expenditures related to new loans issued during fiscal year 2003-04. The City incurred \$9,255,964 in expenditures related to new loans under the programs mentioned above.

#### 9. SAN FRANCISCO MUNICIPAL RAILWAY

The San Francisco Municipal Railway (MUNI) federal expenditures were separately audited by other auditors. Expenditures for the programs of the MUNI listed below are taken from the separately issued single audit report. MUNI's federal programs are as follows:

Program Title	CFDA Number	Federal Expenditures
Federal Transit-Capital Investment Grants	20.500	\$ 21,072,292
Federal Transit-Formula Grants	20.507	71,536,898
Job Access-Reverse Commute	20.516	229,953
State and Local Homeland Security Training Program	97.005	12,883
		\$ 92,852,026



3000 S Street, Suite 300 Sacramento, CA 95816

2175 N. California Boulevard, Suite 645 Walnut Creek, CA 94596

> 515 S. Figueroa Street, Suite 325 Los Angeles, CA 90071 213.286.6400

402 West Broadway, Suite 400 San Diego, CA 92101

The Honorable Mayor Gavin Newsom
The Honorable Members of the Board of Supervisors
City and County of San Francisco, California

# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City and County of San Francisco, California (the City) as of and for the year ended June 30, 2004, which collectively comprise the City's basic financial statements and have issued our report thereon dated November 30, 2004, except for Note 7 to the schedule of expenditures of federal awards, which is dated April 24, 2008. We did not audit the financial statements of the San Francisco International Airport, Water Department, Hetch Hetchy Water and Power, San Francisco Municipal Railway, the Parking Garage Corporations, Clean Water Program, Port of San Francisco, City of San Francisco Market Corporation, City and County of San Francisco Finance Corporation, Employees' Retirement System, Health Service System, and the San Francisco Redevelopment Agency, which collectively represent the following percentages of assets, net assets/fund balances and revenues as of and for the year ended June 30, 2004:

	Net Assets/ Fund		
Opinion Unit	Assets	Balances	Revenues
Governmental activities	0.8%	16.6%	-
Business-type activities	97.5%	97.6%	73.4%
Discretely presented component units	99.7%	100.0%	93.0%
Municipal Transportation Agency enterprise fund	96.7%	100.0%	91.5%
Aggregate remaining fund information	90.8%	94.4%	43.2%

Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those entities, is based on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

## Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide an opinion on the internal control over financial reporting. Our consideration of the internal control would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses.

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A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted other matters involving internal control over financial reporting, which we have reported to management of the City in a separate letter dated November 30, 2004.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the Board of Supervisors, City management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

id C Connel 9 LLP

Certified Public Accountants

Walnut Creek, California November 30, 2004



3000 S Street, Suite 300 Sacramento, CA 95816

2175 N. California Boulevard, Suite 645 Walnut Creek, CA 94596

> 515 S. Figueroa Street, Suite 325 Los Angeles, CA 90071

402 West Broadway, Suite 400 San Diego, CA 92101

The Honorable Mayor Gavin Newsom
The Honorable Members of the Board of Supervisors
City and County of San Francisco, California

Independent Auditor's Report on Compliance With Requirements
Applicable to Each Major Program and Internal Control Over
Compliance in Accordance With OMB Circular A-133

## Compliance

We have audited the compliance of the City and County of San Francisco, California (the City) with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 *Compliance Supplement* that are applicable to each of its major federal programs for the fiscal year ended June 30, 2004. The City's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

The City's basic financial statements include the operations of the San Francisco Redevelopment Agency (Agency), San Francisco Municipal Railway (MUNI), and the San Francisco County Transportation Authority (Authority), which expended \$10,106,058, \$92,852,026 and \$458,774, respectively, in federal awards. The expenditures of the Agency and the Authority are not included in the schedule of expenditures of federal awards for the fiscal year ended June 30, 2004. MUNI's expenditures are included in the schedule of federal awards for the fiscal year ended June 30, 2004. Our audit, described below, did not include the operations of the Agency, MUNI, and the Authority because the Agency and the MUNI engaged other auditors to perform an audit in accordance with OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and we reported on the Authority as a separate engagement. MUNI's expenditures were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the MUNI, is based on the report of the other auditors.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit and the report of other auditors of MUNI provide a reasonable basis for our opinion. Our audit does not provide a legal determination on the City's compliance with those requirements.

As described in item 2004-01, in the accompanying schedule of findings and questioned costs, the City did not comply with requirements regarding airport revenue diversion special test and provision that is applicable to its Airport Improvement Program (CFDA No. 20.106). Compliance with such requirements is necessary, in our opinion, for the City to comply with the requirements applicable to that program.

In our opinion, based on our audit and the report of other auditors, except for the noncompliance described in the preceding paragraph, the City complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the fiscal year ended June 30, 2004. The results of our auditing procedures also disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as items 2004-02, 2004-03, 2004-04, 2004-05, 2004-06, 2004-07, 2004-08 and 2004-09.

## Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

We noted certain matters involving the internal control over compliance and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over compliance that, in our judgment, could adversely affect the City's ability to administer a major federal program in accordance with the applicable requirements of laws, regulations, contracts, and grants. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 2004-01, 2004-02, 2004-03, 2004-06, 2004-07 and 2004-09.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of law, regulations, contracts, and grants caused by error or fraud that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Of the reportable conditions in internal control over compliance described in the accompanying schedule of findings and questioned costs, we consider item 2004-09 to be a material weakness.

This report is intended solely for the information and use of the Board of Supervisors, City management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Certified Public Accountants

Walnut Creek, California

January 21, 2005, except for the expenditures of federal awards of the San Francisco Municipal Railway, which is dated March 15, 2005 and the expenditures of the Violent Offender Incarceration and Truth in Sentencing Incentive Grant (CFDA number 16.586), which is dated April 24, 2008

Macias Gini & C Connel LLP

## Section I – Summary of Auditor's Results

#### Financial Statements:

Type of auditor's report issued:

Unqualified

Internal control over financial reporting:

Material weaknesses identified?

Reportable conditions identified that are
not considered to be material weaknesses

Noncompliance material to financial statements noted?

## Federal Awards:

Internal control over major programs:

Material weaknesses identified?

 Reportable conditions identified that are not considered to be material weaknesses

Yes

Type of auditor's report issued on compliance

for major programs Qualified

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?

10(a) of Circular A-133?

## Identification of major programs:

Food Stamp Cluster	10.551 & 10.561
Community Development Block Grants/Entitlement Grants	14.218
Supportive Housing Program	14.235
Shelter Plus Care	14.238
State Criminal Alien Assistance Program	16.606
Violent Offender Incarceration and Truth-In Sentencing Grant	16.586
Airport Improvement Program	20.106
Federal Transit Cluster	20.500 & 20.507
Centers for Disease Control and Prevention – Investigations and Technical Assistance	93.283
Temporary Assistance for Needy Families	93.558
Foster Care – Title IV-E	93.658
Adoption Assistance	93.659
Social Services Block Grant	93.667
Chafee Foster Care Independent Living	93.674
Medical Assistance Program	93.778
HIV Emergency Relief Project Grants	93.914
HIV Prevention Activities – Health Department Based	93.940
Block Grants for Prevention and Treatment of Substance Abuse	93.959

Dollar threshold used to distinguish

between Types A and B programs: \$3,000,000

Auditee qualified as a low-risk auditee under Section 530 No of OMB Circular A-133:

### Section II - Financial Statement Findings

No matters were reported.

## Section III – Federal Award Findings and Questioned Costs

Finding No. 2004-01 – Airport Improvement Program (20.106)
Special Tests and Provisions

#### Criteria:

In accordance with OMB Circular A-133, Airport Improvement Program Special Tests and Provisions and *Polices and Procedures Concerning the Generation and Use of Airport Revenue* (FAA Guidelines), revenues generated by a public airport must be expended for the capital or operating costs of the airport, the local airport system, or other local facilities which are owned or operated by the owner or operator of the airport and are directly and substantially related to the actual air transportation of passengers or property. Pursuant to Section VI (A) of the FAA Guidelines,

Revenue diversion is the use of airport revenue for purposes other than capital or operating costs of the airport, the local airport system, or other local facilities owned or operated by the airport owner or operator and directly and substantially related to the air transportation of passengers or property, unless that use is grandfathered under 49 USC § 47107(b)(2) and the use does not exceed the limits of the "grandfather" clause. When such use is so grandfathered, it is known as lawful revenue diversion. Unless the revenue diversion is grandfathered, the diversion is unlawful and prohibited by the revenue-use restrictions.

In addition, documentary evidence to support direct and indirect charges to the airport must show the amounts claimed were actually expended and budgeted estimates are not sufficient to establish a claim for reimbursement.

#### Condition:

In 1981, the City executed a Lease and Use/Settlement Agreement (the Settlement Agreement) with the airlines which provides for continuing annual service payments from the San Francisco International Airport (the Airport) to the City equal to 15% of concession revenues (net of certain adjustments) or \$6 million per year from 1982 through 1985 and \$5 million per year thereafter, whichever is greater. These payments are meant as reimbursement to the City for certain allowable indirect services provided to the Airport. The Agreement also provides for the payment for certain direct services provided by the City to the Airport. The direct services permitted under the Agreement are illustrated in the terms and conditions of the Agreement.

Since the Agreement was entered into prior to the enactment of the Airport and Airway Improvement Act of 1982 (the Act), which established the FAA's policies regarding the use of airport revenues, it is considered to be grandfathered under the revenue use requirement of the Act. During the fiscal year ended June 30, 2004, the Office of Inspector General (OIG) of the U.S. Department of Transportation initiated a review of the City's compliance with the FAA Guidelines with regards to revenue diversion. In August 2004, the City responded to the OIG review in an effort to resolve this matter. The resolution of this matter will assist in clarifying whether the City is allowed to bill for indirect costs of direct services. For example, during our testing, we noted that certain City departments (Controller's Office and Department of Public Works) charged approximately \$24,149 of departmental indirect costs. These indirect costs include professional development and leave allocations and bureau overhead allocations associated with the direct services rendered. Currently, the OIG finds that the Settlement Agreement only allows the City to charge the Airport the direct costs of providing direct services versus the City's view that if the City service qualifies as "direct" within the meaning of the Settlement Agreement, all of its costs may be charged to the Airport if they otherwise meet the requirements of the 1981 Settlement Agreement.

### Finding No. 2004-01 (Continued)

In addition, during our testing of revenue diversion transactions during the current year, we noted the following:

- Reimbursements for City-wide information and technology services should be made on actual expenditures of \$130,176 rather than budgeted amounts of \$155,675, resulting in a difference of \$25,498.
- Advance payments of \$13,000 were made to the Mayor's Office for youth interns scheduled to render service primarily in fiscal year 2005.

#### Questioned costs:

\$62,647

#### Recommendation:

We recommend the City continue to work with the OIG and FAA to reach an agreement on the application of the Agreement to indirect costs charged to the Airport. In addition, the Airport should improve its controls over its review of interdepartmental charges to ensure that they are for goods or services actually incurred and are supported. Furthermore, the City departments should provide the Airport with documentation to support actual costs incurred and the Airport should adjust payments to the City based on the actual costs.

## Management Response and Corrective Action Plan:

The City intends to continue working with the OIG and FAA with regard to the application of the City's 1981 Settlement Agreement with the Airlines, which was grandfathered in its entirety under the FAA's Final Policy in 1999.

The City disputes the OIG finding that, as a general matter, the City may only use charging methods consistent with the FAA's Final Policy. Instead the City relies upon the 1981 Settlement Agreement to determine charging methods, which include charging for the *costs* of providing direct services.

Regarding the Department of Public Works (DPW) questioned costs, it should be noted that unlike many municipal departments, the DPW receives no appropriation from the General Fund to cover its general operating costs. Instead, the DPW charges overhead to all departments it serves, to fully recover all operating costs. The 1981 Settlement Agreement permits the Airport to pay the DPW for the actual costs, and the overhead charges have been well documented as part of the costs of providing direct services.

Beginning immediately, expenditures for the City-wide information and technology services will be adjusted from budgeted to actual on a bi-annual basis to ensure that the year end charges reflect actual costs. Further, the Airport will review bills from Mayor's Office to ensure that scheduled services are not paid in advance.

As of July 2004, the Airport and the Controller's Office have developed new written procedures and an approval process for all work orders between City departments and the Airport. These procedures include a requirement for Airport staff and performing departments to reconcile all payments made to actual costs incurred, and also require written Memorandums of Understanding with detailed description of services to be provided. The Controller's Office will conduct periodic audits to assure that all payments are in accordance with the FAA regulations.

Finding No. 2004-02 – Foster Care Title IV-E (93.658) Eligibility

#### Criteria:

In accordance with OMB A-133, a grantee is responsible for documenting eligibility determinations. Under the eligibility requirements of this grant, all forms used for eligibility determination should be properly reevaluated and approved. Foster Care maintenance payments are allowable only if the foster child was removed from his or her home by means of a judicial determination or pursuant to a voluntary placement agreement, as defined in 42 USC 672(f) (42 USC 672(a) and 45 CFR section 1356.21).

Under the Foster Care guidelines, recipient eligibility should be re-certified using the following forms:

- FC 2 (Determination Form) This process must be reviewed every six months at the time of judicial review to determine if individuals are eligible for benefits.
- Judicial Determination This process must begin on the date the child is considered to have entered Foster Care and at least once every 12 months thereafter while the child is in Foster Care.

#### Condition:

During our testing of 40 participant files for compliance with eligibility requirements, we noted the following:

- One participant did not have the appropriate renewed FC 2 eligibility documentation reassessed within six months.
- One participant did not have the appropriate reassessment of the judicial determination form.
- Seven FC 2 forms did not have the required signatures from both the eligibility worker and the social worker documenting controls over eligibility determinations.

#### Effect:

Untimely re-determinations and missing approvals may result in inadequate determinations, thus benefits could be disbursed to ineligible participants.

#### **Questioned Costs:**

\$3,810

#### Recommendation:

We recommend that the City strengthen its monitoring controls over the eligibility re-determination process to ensure the timely completion and maintenance of required documentation. Program staff should be held responsible for filing documentation and supervisors should review and monitor the process of adequately documenting re-determinations.

#### Management Response and Corrective Action Plan:

The Department of Human Services is working to fill two staff vacancies to help keep redeterminations up to date. Supervisors have been instructed to continue monitoring the monthly reports of due and overdue re-determinations with staff in their unit and individual meetings.

Regarding the one case that did not have appropriate reassessment of judicial determination form, this has been treated as a training issue, and staff have been reminded of the importance of rechecking judicial determination dates on new cases after 12 months. Staff have also been instructed to ensure all required signatures are on FC-2 forms.

## Finding No. 2004-03 – Medical Assistance Program (93.778) Eligibility

#### Criteria:

In accordance with OMB A-133, a grantee is responsible for documenting eligibility determinations. Under the eligibility requirements of this grant, all forms used for eligibility determination should be properly completed, approved and maintained.

#### Condition:

During our testing of 40 participant files for compliance with eligibility requirements, we noted the following:

- Two files were missing the Income and Eligibility Verification System (IEVS) reports,
- Three files were either missing or contained an incomplete determination, and
- Six files were missing the proper approving signatures on the applicable eligibility determination form (Form SOC 310, MC 120RV, MC 13, or MC 210).

#### Effect:

Incomplete and missing documentation and/or missing approvals may result in improper determinations, thus benefits could be disbursed to ineligible participants.

#### **Questioned Costs:**

Not applicable.

#### Recommendation:

We recommend that the City strengthen its monitoring controls over the eligibility determination process to ensure that proper eligibility has been determined and forms are completed in accordance with program guidelines. The City should obtain the appropriate documentation for the participants identified in our sample.

#### Management Response and Corrective Action Plan:

To strengthen quality control of the In-Home Support Services Program eligibility unit, the Department of Human Services is merging it into the Medical eligibility program structure beginning March 2005. This will provide more consistent training and management oversight that is focused on and knowledgeable about Medical program requirements.

## Finding No. 2004-04 – Temporary Assistance for Needed Families (93.558) Special Tests and Provisions

#### Criteria:

If the State agency responsible for administering the State plan approved under Title IV-D of the Social Security Act determines an individual is not cooperating with the State in establishing paternity, or in establishing, modifying, or enforcing a support order with respect to a child of the individual, and reports that information to the State agency responsible for Temporary Assistance for Needy Families (TANF), the State TANF agency must (1) deduct an amount equal to not less than 25% from the TANF assistance that would otherwise be provided to the family of the individual, and (2) may deny the family any TANF assistance. The U.S. Department of Health and Human Services (HHS) may penalize a State for up to 5% of the State Family Assistance Grant (SFAG) for failure to substantially comply with the required State child support program (42 USC 608(a)(2) and 609(a)(8); 45 CFR Sections 264.30 and 264.31).

### Finding No. 2004-04 (Continued)

The State agency must reduce or terminate the assistance payable to the family for refusal to work subject to any good cause or other exemptions established by the State. HHS may penalize the State by an amount not less than 1% and not more than 5% of the SFAG for violation for this provision (42 USC 609(a)(14); 45 CFR Sections 261.14, 261.16, and 261.54).

Before reduction or termination of assistance occurs, the City requires that a notice of action form be sent to all participants that refuse to work or do not cooperate with child support inquiries at least 10 days before the effective date of reduction or termination.

#### Condition:

During the performance of our testwork over these federal compliance requirements, we noted the following:

- Out of a sample of 15 cases tested for child support non-cooperation, a notice of action form was not sent to the participants for 1 case within the required 10 days notice period.
- Out of a sample of 40 cases where benefits were reduced or terminated as a result of "Penalty for refusal to work", 2 case files did not have notice of action forms.

#### Effect:

Missing or incomplete documentation may result in improper benefit determinations.

#### **Questioned Costs:**

Not applicable.

#### Recommendation:

We recommend the City strengthen its oversight controls over the administration of the TANF program with respect to maintaining adequate documentation of enforcing the federal requirements governing the recipient's responsibility (1) to cooperate in establishing paternity, or in establishing, modifying, or enforcing a support order with respect to a child of the individual and (2) when making eligibility determinations and adhering to standardized formats and procedures in exchanging information.

## Management Response and Corrective Action Plan:

To strengthen oversight controls, the Department of Human Services instituted an additional level of second-party case reviews in September 2004. Supervisors conduct at least 15 full-case reviews each month (out of an average 356 cases per supervisor). Further, the program quality assurance staff randomly selects three reviews per supervisor for an additional review each month.

Findings are forwarded to the Section Managers each month. The Section Managers meets with unit supervisors to address any shortcomings or patterns that have emerged.

In addition, a long-standing separate process of quality control reviews is conducted by a specialized independent unit of our Investigations Program. The results of these reviews are also forwarded to Section Managers and discussed with supervisors on a monthly basis.

Finding No. 2004-05 – HIV Prevention Activities Health Department Based (93.940)

Federal Transit-Formula Grants (20.507)

Subrecipient Monitoring

#### Criteria:

Under the requirements of the Single Audit Act and OMB Circular A-133, subrecipients of federal awards must be monitored by the primary recipient to determine whether the subrecipient has expended the awards in accordance with applicable laws and regulations. Furthermore, OMB Circular A-133 provides that, in such instances, the primary recipient should, among other things:

- 1. Determine whether the subrecipient has met the audit requirements of OMB Circular A-133, if applicable;
- 2. Determine whether the subrecipient spent federal awards provided in accordance with applicable laws and regulations; and
- 3. Consider various risk factors in developing subrecipient monitoring procedures such as:
  - a. relative size and complexity of the federal awards administered by the subrecipient,
  - b. prior experience with each subrecipient, and
  - c. cost-effectiveness of various monitoring procedures.

The primary recipient's responsibilities may be discharged for subrecipients receiving federal awards of \$500,000 or more by relying upon independent audits of the subrecipients, performed in accordance with OMB Circular A-133. For those subrecipients that are required to obtain single audit reports in accordance with OMB Circular A-133, the City, as the primary recipient, is also required to ensure that the audits are performed, and must follow-up on the resolution of all reported findings and questioned costs.

The primary recipient's responsibilities may be discharged for subrecipients receiving federal awards less than \$500,000 by performing a combination of the following procedures:

- 1. Relying on appropriate procedures performed by the primary recipient's internal audit department or program management personnel through on-site visits;
- Reviewing documentation in support of amounts claimed for reimbursement; and
- 3. Applying certain agreed-upon procedures.

#### Condition:

One of the ten HIV Prevention Activities Health Department Based grant files selected for testing did not note that the City followed up on the subrecipient's corrective action plan or on findings.

Even though neither the Transbay Terminal Project nor the Translink Procurement Project were direct and material to MUNI's major program, it came to the auditors' attention that MUNI had not requested nor reviewed the A-133 audit reports from the subrecipients for pass-through grants Section 9-FY01-02 CA-90-0124 and Section 9-FY 02/03 CA-90-0212. However, MUNI management has informed their auditors that MUNI representatives review each invoice billed from the subrecipients to ensure that the invoices are approved appropriately and that the expenditures are reasonable in relation to the grant allowable costs.

### Finding No. 2004-05 (Continued)

#### Effect:

Without reviewing the City's subrecipient single audit reports for findings and questioned costs, the City did not issue a management decision on audit findings within six months after receipt of the subrecipient's audit report and did not ensure that the subrecipient takes appropriate and timely corrective action and consider whether subrecipient audits necessitate adjustment of the City's own records as required under OMB Circular A-133 § Subpart D.400. If questioned costs at the subrecipient level are found to be unallowable by the City, the City may require the pass-through entity to adjust its financial records and its federal expenditure reports. As part of the City's finding-resolution process, the City should estimate the total unallowable costs that are associated with each subrecipient finding and consider the need to adjust financial records and federal expenditure reports.

#### **Questioned Costs:**

\$302,670 – HIV Prevention Activities Health Department Based None – Federal Transit-Formula Grants

#### Recommendation:

We recommend that the City develop and implement policies requiring the review and resolution of subrecipient findings and questioned costs. The City should obtain and review the subrecipient A-133 audit reports and ensure that the subrecipients have taken the appropriate and timely corrective action on any findings.

#### Management Response and Corrective Action Plan:

The City concurs that in the case noted there was no follow up on the subrecipient's single audit findings or corrective action plan. However, the Department of Public Health (DPH) conducts its own audit of the subrecipient's financial activities. DPH found the subrecipient's records and follow through on all past years corrective actions to be very complete. DPH also conducts annual program monitoring of the subrecipient, that includes the review of units of service and other program objectives.

During FY 2003-04, DPH revised procedures to centralized audit functions for the department. Beginning in fiscal year 2005, audit functions for DPH will be performed by the Controller's Internal Audit Division. Controller's Internal Audit will be responsible for reviewing subrecipient's compliance with OMB Circular A-133. This review will include follow up on subrecipient's corrective action plan or other findings.

MUNI will request the 2004 A-133 report from the Transbay Terminal Project when it becomes available in 2005, and will request both the 2003 and 2004 A-133 reports for the Translink Procurement Project from the Metropolitan Transportation Commission and review the audit findings, if any.

Finding No. 2004-06 – State Criminal Alien Assistance Program (16.606)
Chafee Foster Care Independent Living (93.674)
Reporting

#### Criteria:

Under the requirements of the Single Audit Act and OMB Circular A-133, the underlying data of performance and special reports must be accumulated and summarized in accordance with the required or stated criteria and methodology. Furthermore, the data should be accurate and complete.

In addition, pursuant to the State Criminal Alien Assistance Program fiscal year 2004 guidelines "Excluded and prohibited costs include employee benefits and overtime, except where as obligations require posting staffing minimums, etc. OMB Circular A-87 provides general guidance on how benefits are defined for units of general government."

#### Condition:

During the SOC 405a performance report testing for the Chafee Foster Care Independent Living Program (ILP), we noted one out of the four report items tested contained duplicate youth participants. In addition, we noted that the SOC 405a Performance Report was due on November 15, 2004, but was submitted on December 21, 2004 to the State.

During our testing of the State Criminal Alien Assistance Program (SCAAP), we noted the following:

- Discrepancies between the Sheriff's Office daily count sheets and what was reported on the grant application's total number of days for all inmates (legal aliens, illegal aliens, unknowns and U.S. citizens) housed during the fiscal year 2003.
- Employee benefits costs were inappropriately included as part of total correctional officers earnings in the grant application.

## Effect:

Reported numbers may be incomplete, incorrect or not representative of performance results or applicable data elements, which could result in incorrect grantor funding determinations and performance evaluations.

#### **Questioned Costs:**

Not applicable.

#### Recommendation:

The City should review its reporting process, improve training on reporting documentation requirements and prepare a manual describing how the information required in the reports should be completed. Supporting documentation should also be maintained to meet the federal record retention requirements.

### Finding No. 2004-06 (Continued)

### Management Response and Corrective Action Plan:

The Department of Human Services concurs with the finding related to the Chafee Foster Care Independent Living Program (ILP) and agrees to address the issues as follows:

- a. Duplicate youth participants: The City will create a new database for ILP statistics. Effective April 1, 2005, a staff member will be assigned to enter information in the database. The database will enable ILP to better track participants and avoid duplication.
- b. Late SOC405a Performance Report: ILP management has had the annual November 15<sup>th</sup> deadline for the ILP noted in their work plan, and has been instructed to submit the report within the required time frame.

The Sheriff Department concurs with the finding and agrees to develop and train staff on appropriate documentation procedures with respect to State Criminal Alien Assistance Program (SCAAP). Since the 2002-03 fiscal year, the Department has restructured the accounting of its financial data to enable more accurate reporting of expenditures by cost center and function. The Department has reviewed the current year data, and confirmed its accuracy.

Beginning April 1, 2005, the Sheriff Department's Fiscal Division will maintain a master grant application file including all source documentation used to submit the online application. The file will also contain a written procedural document explaining how the claim is calculated. This file will be maintained for a minimum of three years from the point of receipt of funding. With regard to discrepancies in the daily count sheets, the Department agrees to use the same time of day to report daily counts to ensure that all data is systematically collected.

## Finding No. 2004-07 – Chafee Foster Care Independent Living (93.674) Eligibility

#### Criteria:

Pursuant to the State Department of Social Services regulations over the Chafee Foster Care Independent Living Program (ILP), the City is required to determine the eligibility of program participants before disbursements of assistance. In order to document eligibility, the City social workers/probation officers should prepare and approve the Transitional Independent Living Plan (TILP) document available from the Child Welfare Services Case Management Services (CWS/CMS). In addition, pursuant to section 31-236 of the regulations the social worker/probation officer shall ensure that the initial TILP and each update is signed and dated by the social worker/probation officer and the youth.

#### Condition:

During our audit, we noted 29 out of 43 TILPs selected for testing did not include indication of social worker's/probation officer's and/or the youth's approval.

In addition, the program does not have a central database system to maintain an accurate count and pertinent statistics of the youth participants and their activities.

#### Effect:

Incomplete documentation and missing approvals may result in inadequate eligibility determinations, thus benefits could be provided to ineligible participants.

## **Questioned Costs:**

Not applicable.

### Finding No. 2004-07 (Continued)

#### Recommendation:

We recommend that the City ensure proper approvals on all TILP forms and improve its participant data collection system to track data necessary for timeliness and completeness. Program staff should be held responsible for filing documentation and supervisors should review and monitor the process of adequately documenting the TILP.

## Management Response and Corrective Action Plan:

The Department of Human Services concurs that there were cases where social worker/probation officer/youth approvals were not documented on some plans. To correct these problems, we have reviewed our operating procedures and will do the following:

- a. The Department will issue a memo by March 31, to remind staff that they will be held accountable for documenting approval on TILP forms as a performance issue. Workers are required to give their supervisors monthly compliance reports identifying when TILPs were completed. Supervisors will monitor for compliance and timeliness on a monthly basis.
- b. The Department will secure a database for the ILS program, and expects to have it operational by June 30, 2005.

## Finding No. 2004-08 – Federal Transit-Formula Grants (20.507) Matching, Level of Effort, Earmarking

#### Criteria:

Per the Section 9-FY01/02 – CA-90-0124 grant document, the billing to the federal grant should only be up to 80% of allowable costs.

#### Condition:

During our testwork, we noted that San Francisco Municipal Railway (MUNI) billed the Federal Transit Administration \$69,594 more than the 80% of allowable costs for the afore-mentioned grant. The difference should have been billed to local matched funds. In discussing the finding with MUNI officials, a miscalculation in the percentage of allowable costs to be billed to the federal funds was not found through internal review.

#### Effect:

The allowable costs billed to the federal funds were overstated by \$69,594.

#### **Questioned Costs:**

\$69,594

#### Recommendation:

We recommend that MUNI perform an internal review of all allowable costs to be billed to federal funds to ensure that any potential calculation errors are found and corrected before the billing is made. MUNI has informed us that they reduced future billings to this grant by the \$69,594 after June 30, 2004.

#### Management Response and Corrective Action Plan:

MUNI reduced future billings to this grant by the \$69,594 after June 30, 2004 and will review future billings to ensure that the percentage of allowable costs is properly calculated.

Finding No. 2004-09 - Violent Offender Incarceration and Truth-In Sentencing Grant (CFDA 16.586)

#### Criteria:

The U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations* (OMB Circular A-133), requires that the City prepare a schedule showing total expenditures for the fiscal year for each federal program. This schedule is used by the City's auditor to plan the City's single audit in accordance with OMB Circular A-133.

#### Condition:

The Mayor's Office of Criminal Justice (MOCJ) did not properly identify the expenditure of the Violent Offender Incarceration and Truth in Sentencing Incentive Grant (CFDA 16.586) in the City's accounting records as federally funded. This error resulted in the City excluding approximately \$12 million in federally funded expenditures from the fiscal year 2004 schedule of expenditures of federal awards (SEFA). This program should have been considered a high-risk Type A program and tested as part of the fiscal year 2004 single audit.

#### Effect:

The City's SEFA was understated by the amount of federal expenditures for the Violent Offender Incarceration and Truth in Sentencing Incentive Grant (CFDA 16.586). Because this program was excluded from the SEFA, a complete risk assessment of the City's federal awards was not performed. As a result, a type A program was not assessed and tested as required by OMB Circular A-133.

#### Questioned Cost:

Not applicable.

#### Recommendation:

We recommend that MOCJ develop procedures to reconcile federal intergovernmental revenues as reported in the financial statements to the SEFA. This reconciliation should identify and capture federal expenditures that may have been excluded from the SEFA. In addition, the Controller's Office should provide additional training to departments regarding the identification of program funding sources to ensure that all federal expenditures are captured in the SEFA.

## Management Response:

The Major's Office of Criminal Justice (MOCJ) concurs with the finding. The Mayor's Office is taking the following corrective actions immediately to properly identify the funding sources of all grants:

- During the grant application process, the Grants Program Officer reviews Request for Proposals to identify funding source and label funding source in all grant tracking databases. The information will be reviewed by both the Mayor's Office of Community Development (MOCD) Financial Officer and the MOCJ Financial Officer.
- 2. During the contract process, the Grants Program Officer, the MOCD Financial Officer, and the MOCJ Financial Officer will be responsible for reviewing contract to confirm funding source.
- 3. After the grant is approved, the Fiscal Accountant will confirm with the granting agency the correct funding source. The Mayor's Office will identify and capture federal expenditures with correct CFDA number(s).
- 4. The Fiscal Accountant prepares quarterly reconciliations to properly identify and capture federal expenditures. The reconciliations will be reviewed by MOCD Financial Officer and MOCJ Financial Officer.
- 5. Mayor's Office staff has attended a Controller's Office training on the proper administration of federal grants in November 2007. MOCJ staff will continue to refer to the Controller's Office Grant Administration Manual and will also attend relevant training opportunities in the future.