

## **Basic Financial Statements**

**CITY AND COUNTY OF SAN FRANCISCO**

**Statement of Net Assets**

June 30, 2008

(In Thousands)

|   | Primary Government             |                                 |                      | Component Units      |                              |                              |
|---|--------------------------------|---------------------------------|----------------------|----------------------|------------------------------|------------------------------|
|   | <u>Governmental Activities</u> | <u>Business-Type Activities</u> | <u>Total</u>         | San Francisco        | Treasure                     | Island Development Authority |
|   |                                |                                 |                      | Redevelopment Agency | Island Development Authority |                              |
| <b>ASSETS</b>   |                                |                                 |                      |                      |                              |                              |
| Current assets:   |                                |                                 |                      |                      |                              |                              |
| Deposits and investments with City Treasury.....  | \$ 1,162,391                   | \$ 991,537                      | \$ 2,153,928         | \$ -                 | \$ 3,551                     | -                            |
| Deposits and investments outside City Treasury.....   | 49,076                         | 9,109                           | 58,185               | 270,247              | -                            | -                            |
| Receivables (net of allowance for uncollectible amounts of \$72,381 for the primary government):  |                                |                                 |                      |                      |                              |                              |
| Property taxes and penalties.....   | 57,175                         | -                               | 57,175               | 20,297               | -                            | -                            |
| Other local taxes.....  | 197,381                        | -                               | 197,381              | -                    | -                            | -                            |
| Federal and state grants and subventions.....   | 156,543                        | 36,623                          | 193,166              | -                    | -                            | -                            |
| Charges for services.....   | 54,854                         | 206,507                         | 261,361              | -                    | -                            | -                            |
| Interest and other.....   | 20,816                         | 43,107                          | 63,923               | 5,215                | 15                           | -                            |
| Loans receivable.....   | -                              | 134                             | 134                  | -                    | -                            | -                            |
| Capital lease receivable from primary government.....   | -                              | -                               | -                    | 14,840               | -                            | -                            |
| Due from component unit .....   | 2,700                          | -                               | 2,700                | -                    | -                            | -                            |
| Inventories.....  | -                              | 56,248                          | 56,248               | -                    | -                            | -                            |
| Deferred charges and other assets.....  | 11,966                         | 6,918                           | 18,884               | 662                  | -                            | -                            |
| Restricted assets:  |                                |                                 |                      |                      |                              |                              |
| Deposits and investments with City Treasury.....  | -                              | 129,421                         | 129,421              | -                    | -                            | -                            |
| Deposits and investments outside City Treasury.....   | -                              | 47,388                          | 47,388               | 91,833               | -                            | -                            |
| Grants and other receivables.....   | -                              | 342                             | 342                  | 1,191                | -                            | -                            |
| Total current assets.....   | <u>1,712,902</u>               | <u>1,527,334</u>                | <u>3,240,236</u>     | <u>404,285</u>       | <u>3,566</u>                 |                              |
| Noncurrent assets:  |                                |                                 |                      |                      |                              |                              |
| Loans receivable (net of allowance for uncollectible amounts of \$453,577 and \$211,187 for the primary government and component unit, respectively)..... | 67,335                         | 188                             | 67,523               | 10,746               | -                            | -                            |
| Advance to component units.....   | 6,460                          | 2,599                           | 9,059                | -                    | -                            | -                            |
| Capital lease receivable from primary government.....   | -                              | -                               | -                    | 157,136              | -                            | -                            |
| Deferred charges and other assets.....  | 23,002                         | 60,413                          | 83,415               | 13,560               | -                            | -                            |
| Restricted assets:  |                                |                                 |                      |                      |                              |                              |
| Deposits and investments with City Treasury.....  | -                              | 191,989                         | 191,989              | -                    | -                            | -                            |
| Deposits and investments outside City Treasury.....   | 95,727                         | 301,500                         | 397,227              | 30,652               | -                            | -                            |
| Grants and other receivables.....   | -                              | 25,626                          | 25,626               | -                    | -                            | -                            |
| Property held for resale .....  | -                              | -                               | -                    | 15,821               | -                            | -                            |
| Capital assets:   |                                |                                 |                      |                      |                              |                              |
| Land and other assets not being depreciated.....  | 400,504                        | 1,390,516                       | 1,791,020            | 132,249              | -                            | -                            |
| Facilities, infrastructure, and equipment, net of depreciation.....   | <u>2,530,573</u>               | <u>7,757,878</u>                | <u>10,288,451</u>    | <u>141,193</u>       | <u>-</u>                     | <u>-</u>                     |
| Total capital assets.....   | <u>2,931,077</u>               | <u>9,148,394</u>                | <u>12,079,471</u>    | <u>273,442</u>       | <u>-</u>                     | <u>-</u>                     |
| Total noncurrent assets.....  | <u>3,123,601</u>               | <u>9,730,709</u>                | <u>12,854,310</u>    | <u>501,357</u>       | <u>-</u>                     | <u>-</u>                     |
| Total assets.....   | <u>\$ 4,836,503</u>            | <u>\$ 11,258,043</u>            | <u>\$ 16,094,546</u> | <u>\$ 905,642</u>    | <u>\$ 3,566</u>              |                              |

(Continued)

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**

**Statement of Net Assets (Continued)**

June 30, 2008

(In Thousands)

|   | Primary Government                 |  |  | Component Units                                |                   |
|---|------------------------------------|--|--|--|-------------------|
|   |                                    |  | San Francisco<br>Redevelopment<br>Agency | Treasure<br>Island<br>Development<br>Authority |                   |
|   | <u>Governmental<br/>Activities</u> | <u>Business-<br/>Type<br/>Activities</u> | <u>Total</u>                             |  |                   |
| <b>LIABILITIES</b>                                    |                                    |  |  |  |                   |
| Current liabilities:                                  |                                    |  |  |  |                   |
| Accounts payable.....                                 | \$ 240,585                         | \$ 155,329                               | \$ 395,914                               | \$ 9,702                                       | \$ 2,809          |
| Accrued payroll.....                                  | 82,870                             | 62,271                                   | 145,141                                  | 48   | -                 |
| Accrued vacation and sick leave pay.....              | 73,440                             | 49,114                                   | 122,554                                  | 1,011  | -                 |
| Accrued workers' compensation.....                    | 37,685                             | 26,573                                   | 64,258                                   | -  | -                 |
| Estimated claims payable.....                         | 41,249                             | 27,215                                   | 68,464                                   | -  | -                 |
| Bonds, loans, capital leases, and other payables..... | 299,066                            | 207,029                                  | 506,095                                  | 36,684   | -                 |
| Capital lease payable to component unit.....          | 14,840                             | -  | 14,840                                   | -  | -                 |
| Accrued interest payable.....                         | 11,569                             | 13,426                                   | 24,995                                   | 30,963   | -                 |
| Unearned grant and subvention revenues.....           | 15,494                             | -  | 15,494                                   | -  | -                 |
| Due to primary government.....                        | -                                  | -  | -  | 2,700  | -                 |
| Internal balances.....                                | 6,802                              | (6,802)                                  | -  | -  | -                 |
| Deferred credits and other liabilities.....           | 103,206                            | 197,963                                  | 301,169                                  | 3,643  | 403               |
| Liabilities payable from restricted assets:           |                                    |  |  |  |                   |
| Bonds, loans, capital leases, and other payables..... | -                                  | 37,119                                   | 37,119                                   | -  | -                 |
| Accrued interest payable.....                         | -                                  | 27,448                                   | 27,448                                   | -  | -                 |
| Other.....  | -                                  | 54,670                                   | 54,670                                   | -  | -                 |
| Total current liabilities.....                        | <u>926,806</u>                     | <u>851,355</u>                           | <u>1,778,161</u>                         | <u>84,751</u>                                  | <u>3,212</u>      |
| Noncurrent liabilities:                               |                                    |  |  |  |                   |
| Accrued vacation and sick leave pay.....              | 64,763                             | 37,499                                   | 102,262                                  | 1,066  | -                 |
| Accrued workers' compensation.....                    | 166,645                            | 120,703                                  | 287,348                                  | -  | -                 |
| Other postemployment benefits obligation.....         | 164,786                            | 120,383                                  | 285,169                                  | 493  | -                 |
| Estimated claims payable.....                         | 72,955                             | 65,523                                   | 138,478                                  | -  | -                 |
| Bonds, loans, capital leases, and other payables..... | 1,698,356                          | 5,169,576                                | 6,867,932                                | 825,563  | -                 |
| Advance from primary government.....                  | -                                  | -  | -  | 6,460  | 2,599             |
| Capital lease payable to component unit.....          | 157,136                            | -  | 157,136                                  | -  | -                 |
| Accrued interest payable.....                         | -                                  | -  | -  | 57,910   | -                 |
| Deferred credits and other liabilities.....           | -                                  | 44,655                                   | 44,655                                   | 3,406  | -                 |
| Total noncurrent liabilities.....                     | <u>2,324,641</u>                   | <u>5,558,339</u>                         | <u>7,882,980</u>                         | <u>894,898</u>                                 | <u>2,599</u>      |
| Total liabilities.....                                | <u>3,251,447</u>                   | <u>6,409,694</u>                         | <u>9,661,141</u>                         | <u>979,649</u>                                 | <u>5,811</u>      |
| <b>NET ASSETS</b>                                     |                                    |  |  |  |                   |
| Invested in capital assets, net of related debt.....  | 1,436,842                          | 3,935,008                                | 5,371,850                                | 66,728   | -                 |
| Restricted for:                                       |                                    |  |  |  |                   |
| Reserve for rainy day.....                            | 117,792                            | -  | 117,792                                  | -  | -                 |
| Debt service.....                                     | 23,130                             | 282,187                                  | 305,317                                  | -  | -                 |
| Capital projects.....                                 | -                                  | 111,463                                  | 111,463                                  | -  | -                 |
| Community development.....                            | 95,136                             | -  | 95,136                                   | -  | -                 |
| Transportation Authority activities.....              | 1,693                              | -  | 1,693                                    | -  | -                 |
| Grants and other purposes.....                        | 172,360                            | 28,254                                   | 200,614                                  | -  | -                 |
| Unrestricted (deficit).....                           | (261,897)                          | 491,437                                  | 229,540                                  | (140,735)                                      | (2,245)           |
| Total net assets (deficit).....                       | <u>\$ 1,585,056</u>                | <u>\$ 4,848,349</u>                      | <u>\$ 6,433,405</u>                      | <u>\$ (74,007)</u>                             | <u>\$ (2,245)</u> |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**

**Statement of Activities**  
**Year ended June 30, 2008**

(In Thousands)

| Functions/Programs   | Expenses           | Net (Expense) Revenue and Changes in Net Assets |                                    |                                  |                          |                          |                     | Component Units                    |                                       |
|--|--------------------|---|------------------------------------|----------------------------------|--------------------------|--------------------------|---------------------|------------------------------------|---------------------------------------|
|  |                    | Program Revenues                                |                                    |                                  | Primary Government       |                          | Total               | San Francisco Redevelopment Agency | Treasure Island Development Authority |
|  |                    | Charges for Services                            | Operating Grants and Contributions | Capital Grants and Contributions | Govern-mental Activities | Business-Type Activities |                     |                                    |                                       |
| <b>Primary government:</b>                                 |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| Governmental activities:                                   |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| Public protection.....                                     | \$ 1,020,457       | \$ 66,343                                       | \$ 116,042                         | \$ -                             | \$ (838,072)             | \$ -                     | \$ (838,072)        | \$ -                               | \$ -                                  |
| Public works, transportation and commerce.....             | 342,411            | 115,939   | 42,779                             | 23,941                           | (159,752)                | -                        | (159,752)           | -                                  | -                                     |
| Human welfare and neighborhood development...              | 848,195            | 108,956   | 472,846                            | 570                              | (265,823)                | -                        | (265,823)           | -                                  | -                                     |
| Community health.....                                      | 567,410            | 52,455  | 277,142                            | 1,389                            | (236,424)                | -                        | (236,424)           | -                                  | -                                     |
| Culture and recreation.....                                | 347,433            | 70,576  | 2,970                              | 10,179                           | (263,708)                | -                        | (263,708)           | -                                  | -                                     |
| General administration and finance.....                    | 250,295            | 20,376  | 6,526                              | -                                | (223,393)                | -                        | (223,393)           | -                                  | -                                     |
| General City responsibilities....                          | 80,887             | 26,980  | 7,784                              | -                                | (46,123)                 | -                        | (46,123)            | -                                  | -                                     |
| Unallocated interest on long-term debt.....                | 97,694             | -   | -                                  | -                                | (97,694)                 | -                        | (97,694)            | -                                  | -                                     |
| Total governmental activities.....                         | <u>3,554,782</u>   | <u>461,625</u>                                  | <u>926,089</u>                     | <u>36,079</u>                    | <u>(2,130,989)</u>       | <u>-</u>                 | <u>(2,130,989)</u>  | <u>-</u>                           | <u>-</u>                              |
| Business-type activities:                                  |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| Airport.....   | 651,581            | 535,771   | -                                  | 41,060                           | -                        | (74,750)                 | (74,750)            | -                                  | -                                     |
| Transportation.....  | 830,411            | 257,341   | 118,522                            | 107,509                          | -                        | (347,039)                | (347,039)           | -                                  | -                                     |
| Port.....  | 67,495             | 64,498  | -                                  | 3,942                            | -                        | 945                      | 945                 | -                                  | -                                     |
| Water.....   | 252,802            | 234,216   | 1,958                              | -                                | -                        | (16,628)                 | (16,628)            | -                                  | -                                     |
| Power.....   | 109,436            | 119,855   | 52                                 | -                                | -                        | 10,471                   | 10,471              | -                                  | -                                     |
| Hospitals.....   | 812,399            | 558,167   | 61,193                             | -                                | -                        | (193,039)                | (193,039)           | -                                  | -                                     |
| Sewer.....   | 182,712            | 202,549   | -                                  | -                                | -                        | 19,837                   | 19,837              | -                                  | -                                     |
| Market.....  | 1,052              | 1,564   | -                                  | -                                | -                        | 512                      | 512                 | -                                  | -                                     |
| Total business-type activities.....                        | <u>2,907,888</u>   | <u>1,973,961</u>                                | <u>181,725</u>                     | <u>152,511</u>                   | <u>-</u>                 | <u>(599,691)</u>         | <u>(599,691)</u>    | <u>-</u>                           | <u>-</u>                              |
| Total primary government.....                              | <u>\$6,462,670</u> | <u>\$2,435,586</u>                              | <u>\$ 1,107,814</u>                | <u>\$ 188,590</u>                | <u>(2,130,989)</u>       | <u>(599,691)</u>         | <u>(2,730,680)</u>  | <u>-</u>                           | <u>-</u>                              |
| <b>Component units:</b>                                    |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| San Francisco Redevelopment Agency.....                    | \$ 185,575         | \$ 22,189                                       | \$ 13,949                          | \$ -                             | -                        | -                        | -                   | (149,437)                          | -                                     |
| Treasure Island Development Authority.....                 | 7,881              | 7,955   | -                                  | -                                | -                        | -                        | -                   | -                                  | 74                                    |
| Total component units.....                                 | <u>\$ 193,456</u>  | <u>\$ 30,144</u>                                | <u>\$ 13,949</u>                   | <u>\$ -</u>                      | <u>-</u>                 | <u>-</u>                 | <u>-</u>            | <u>(149,437)</u>                   | <u>74</u>                             |
| <b>General Revenues:</b>                                   |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| Taxes:   |                    |   |                                    |                                  |                          |                          |                     |                                    |                                       |
| Property taxes.....  |                    |   |                                    |                                  | 1,189,511                | -                        | 1,189,511           | 102,559                            | -                                     |
| Business taxes.....  |                    |   |                                    |                                  | 396,025                  | -                        | 396,025             | -                                  | -                                     |
| Other local taxes.....                                     |                    |   |                                    |                                  | 652,971                  | -                        | 652,971             | 5,393                              | -                                     |
| Interest and investment income.....                        |                    |   |                                    |                                  | 57,929                   | 67,217                   | 125,146             | 16,451                             | 93                                    |
| Other.....   |                    |   |                                    |                                  | 25,939                   | 233,244                  | 259,183             | 8,570                              | 1,742                                 |
| Special item.....  |                    |   |                                    |                                  | -                        | (41,026)                 | (41,026)            | -                                  | -                                     |
| Transfers - internal activities of primary government..... |                    |   |                                    |                                  | (477,341)                | 477,341                  | -                   | -                                  | -                                     |
| Total general revenues, special item and transfers..       |                    |   |                                    |                                  | <u>1,845,034</u>         | <u>736,776</u>           | <u>2,581,810</u>    | <u>132,973</u>                     | <u>1,835</u>                          |
| Change in net assets.....                                  |                    |   |                                    |                                  | <u>(285,955)</u>         | <u>137,085</u>           | <u>(148,870)</u>    | <u>(16,464)</u>                    | <u>1,909</u>                          |
| Net assets (deficit) - beginning.....                      |                    |   |                                    |                                  | <u>1,871,011</u>         | <u>4,711,264</u>         | <u>6,582,275</u>    | <u>(57,543)</u>                    | <u>(4,154)</u>                        |
| Net assets (deficit) - ending.....                         |                    |   |                                    |                                  | <u>\$ 1,585,056</u>      | <u>\$ 4,848,349</u>      | <u>\$ 6,433,405</u> | <u>\$ (74,007)</u>                 | <u>\$ (2,245)</u>                     |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**

**Balance Sheet  
Governmental Funds**

**June 30, 2008**  
**(with comparative financial information as of June 30, 2007)**  
**(In Thousands)**

|  | General Fund      |                   | Other Governmental Funds |                     | Total Governmental Funds |                     |
|--|-------------------|-------------------|--------------------------|---------------------|--------------------------|---------------------|
|  | 2008              | 2007              | 2008                     | 2007                | 2008                     | 2007                |
| <b>ASSETS</b>  |                   |                   |                          |                     |                          |                     |
| Deposits and investments with City Treasury.....   | \$ 400,328        | \$ 489,610        | \$ 750,431               | \$ 849,221          | \$ 1,150,759             | \$ 1,338,831        |
| Deposits and investments outside City Treasury.....  | 242               | 225               | 48,834                   | 51,518              | 49,076                   | 51,743              |
| Receivables:   |                   |                   |                          |                     |                          |                     |
| Property taxes and penalties.....  | 47,312            | 48,348            | 9,863                    | 11,330              | 57,175                   | 59,678              |
| Other local taxes.....   | 182,112           | 171,134           | 15,269                   | 15,049              | 197,381                  | 186,183             |
| Federal and state grants and subventions.....  | 57,531            | 84,416            | 99,012                   | 77,251              | 156,543                  | 161,667             |
| Charges for services.....  | 43,152            | 22,239            | 11,556                   | 8,357               | 54,708                   | 30,596              |
| Interest and other.....  | 13,145            | 15,346            | 6,323                    | 15,041              | 19,468                   | 30,387              |
| Due from other funds .....   | 16,890            | 30,115            | 11,578                   | 16,644              | 28,468                   | 46,759              |
| Due from component unit .....  | 6,581             | 5,707             | 2,579                    | 958                 | 9,160                    | 6,665               |
| Loans receivable (net of allowance for uncollectible amounts of \$453,577 in 2008; \$414,545 in 2007)..... | 10                | -                 | 67,325                   | 64,504              | 67,335                   | 64,504              |
| Deferred charges and other assets.....   | 6,486             | 7,823             | 3,819                    | 1,789               | 10,305                   | 9,612               |
| Total assets.....  | <b>\$ 773,789</b> | <b>\$ 874,963</b> | <b>\$ 1,026,589</b>      | <b>\$ 1,111,662</b> | <b>\$ 1,800,378</b>      | <b>\$ 1,986,625</b> |
| <b>LIABILITIES AND FUND BALANCES</b>   |                   |                   |                          |                     |                          |                     |
| Liabilities:   |                   |                   |                          |                     |                          |                     |
| Accounts payable.....  | \$ 118,109        | \$ 99,151         | \$ 114,889               | \$ 82,424           | \$ 232,998               | \$ 181,575          |
| Accrued payroll.....   | 65,640            | 56,494            | 15,279                   | 12,628              | 80,919                   | 69,122              |
| Deferred tax, grant and subvention revenues.....   | 83,973            | 44,122            | 59,457                   | 22,899              | 143,430                  | 67,021              |
| Due to other funds.....  | 1,501             | 1,272             | 22,575                   | 49,963              | 24,076                   | 51,235              |
| Deferred credits and other liabilities.....  | 98,931            | 132,463           | 98,355                   | 83,270              | 197,286                  | 215,733             |
| Bonds, loans, capital leases, and other payables.....  | -                 | -                 | 150,000                  | 150,000             | 150,000                  | 150,000             |
| Total liabilities.....   | <b>368,154</b>    | <b>333,502</b>    | <b>460,555</b>           | <b>401,184</b>      | <b>828,709</b>           | <b>734,686</b>      |
| Fund balances:   |                   |                   |                          |                     |                          |                     |
| Reserved for rainy day.....  | 117,792           | 133,622           | -                        | -                   | 117,792                  | 133,622             |
| Reserved for assets not available for appropriation....  | 11,358            | 12,665            | 19,814                   | 19,413              | 31,172                   | 32,078              |
| Reserved for debt service.....   | -                 | -                 | 47,334                   | 51,299              | 47,334                   | 51,299              |
| Reserved for encumbrances.....   | 63,068            | 60,948            | 193,461                  | 288,948             | 256,529                  | 349,896             |
| Reserved for appropriation carryforward.....   | 99,959            | 161,127           | 314,051                  | 292,234             | 414,010                  | 453,361             |
| Reserved for subsequent years' budgets.....  | 36,341            | 32,062            | 13,504                   | 8,004               | 49,845                   | 40,066              |
| Unreserved (deficit), reported in:   |                   |                   |                          |                     |                          |                     |
| General fund.....  | 77,117            | 141,037           | -                        | -                   | 77,117                   | 141,037             |
| Special revenue funds.....   | -                 | -                 | (27,758)                 | 47,445              | (27,758)                 | 47,445              |
| Capital project funds.....   | -                 | -                 | 2,126                    | (373)               | 2,126                    | (373)               |
| Permanent fund.....  | -                 | -                 | 3,502                    | 3,508               | 3,502                    | 3,508               |
| Total fund balances.....   | <b>405,635</b>    | <b>541,461</b>    | <b>566,034</b>           | <b>710,478</b>      | <b>971,669</b>           | <b>1,251,939</b>    |
| Total liabilities and fund balances.....   | <b>\$ 773,789</b> | <b>\$ 874,963</b> | <b>\$ 1,026,589</b>      | <b>\$ 1,111,662</b> | <b>\$ 1,800,378</b>      | <b>\$ 1,986,625</b> |

The notes to the financial statements are an integral part of this statement.

**City and County of San Francisco**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Statement of Net Assets**  
**June 30, 2008**

**(In Thousands)**

|  |                     |
|--|---------------------|
| Fund balances - total governmental funds   | \$ 971,669          |
| Amounts reported for governmental activities in the statement of net assets are different because:   |                     |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.  | 2,926,092           |
| Bond issue costs are not financial resources and, therefore, are not reported in the funds.  | 16,473              |
| Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.   | (2,350,679)         |
| Interest on long-term debt is not accrued in the funds, but rather is recognized as an expenditure when due.   | (8,865)             |
| Because the focus of governmental funds is on short-term financing, some assets will not be available to pay for current period expenditures. Those assets are offset by deferred revenue in the funds.  | 226,288             |
| Internal service funds are used by management to charge the costs of capital lease financing, fleet management, printing and mailing services, and information systems to individual funds. The assets and liabilities of internal service funds are included in governmental activities in the statement of net assets. | <u>(195,922)</u>    |
| Net assets of governmental activities  | <u>\$ 1,585,056</u> |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**

**Statement of Revenues, Expenditures and Changes  
in Fund Balances  
Governmental Funds**

**Year ended June 30, 2008**

**(with comparative financial information for year ended June 30, 2007)**

**(In Thousands)**

|  | General<br>Fund   |                   | Other<br>Governmental<br>Funds |                   | Total<br>Governmental<br>Funds |                     |
|--|-------------------|-------------------|--------------------------------|-------------------|--------------------------------|---------------------|
|  | <u>2008</u>       | <u>2007</u>       | <u>2008</u>                    | <u>2007</u>       | <u>2008</u>                    | <u>2007</u>         |
|  |                   |                   |                                |                   |                                |                     |
| <b>Revenues:</b>                                       |                   |                   |                                |                   |                                |                     |
| Property taxes.....                                    | \$ 939,812        | \$ 887,690        | \$ 239,876                     | \$ 220,174        | \$ 1,179,688                   | \$ 1,107,864        |
| Business taxes.....                                    | 394,267           | 336,757           | 1,758                          | 835               | 396,025                        | 337,592             |
| Other local taxes.....                                 | 519,867           | 540,695           | 133,104                        | 128,129           | 652,971                        | 668,824             |
| Licenses, permits and franchises.....                  | 23,212            | 19,639            | 7,731                          | 7,789             | 30,943                         | 27,428              |
| Fines, forfeitures and penalties.....                  | 8,398             | 4,720             | 4,819                          | 4,151             | 13,217                         | 8,871               |
| Interest and investment income.....                    | 15,779            | 30,089            | 38,477                         | 53,757            | 54,256                         | 83,846              |
| Rents and concessions.....                             | 19,490            | 18,449            | 50,670                         | 34,044            | 70,160                         | 52,493              |
| Intergovernmental:                                     |                   |                   |                                |                   |                                |                     |
| Federal.....   | 173,059           | 183,573           | 155,256                        | 198,115           | 328,315                        | 381,688             |
| State.....   | 476,864           | 479,748           | 84,231                         | 102,918           | 561,095                        | 582,666             |
| Other.....   | -                 | -                 | 15,907                         | 15,689            | 15,907                         | 15,689              |
| Charges for services.....                              | 135,473           | 125,682           | 153,216                        | 147,375           | 288,689                        | 273,057             |
| Other .....  | 17,948            | 21,697            | 63,373                         | 22,387            | 81,321                         | 44,084              |
| <b>Total revenues.....</b>                             | <b>2,724,169</b>  | <b>2,648,739</b>  | <b>948,418</b>                 | <b>935,363</b>    | <b>3,672,587</b>               | <b>3,584,102</b>    |
| <b>Expenditures:</b>                                   |                   |                   |                                |                   |                                |                     |
| Current:   |                   |                   |                                |                   |                                |                     |
| Public protection.....                                 | 874,881           | 800,383           | 52,317                         | 56,481            | 927,198                        | 856,864             |
| Public works, transportation and commerce.....         | 79,187            | 65,184            | 252,984                        | 215,723           | 332,171                        | 280,907             |
| Human welfare and neighborhood development.....        | 613,135           | 568,241           | 215,768                        | 171,930           | 828,903                        | 740,171             |
| Community health.....                                  | 454,935           | 410,169           | 88,111                         | 99,675            | 543,046                        | 509,844             |
| Culture and recreation.....                            | 105,036           | 93,992            | 204,576                        | 192,143           | 309,612                        | 286,135             |
| General administration and finance.....                | 193,315           | 166,673           | 17,151                         | 9,524             | 210,466                        | 176,197             |
| General City responsibilities.....                     | 70,874            | 56,834            | 331                            | 698               | 71,205                         | 57,532              |
| Debt service:  |                   |                   |                                |                   |                                |                     |
| Principal retirement.....                              | 864               | -                 | 105,716                        | 98,169            | 106,580                        | 98,169              |
| Interest and fiscal charges.....                       | 147               | -                 | 75,697                         | 71,266            | 75,844                         | 71,266              |
| Bond issuance costs.....                               | -                 | -                 | 1,090                          | 3,683             | 1,090                          | 3,683               |
| Capital outlay.....                                    | -                 | -                 | 133,155                        | 283,370           | 133,155                        | 283,370             |
| Total expenditures.....                                | <b>2,392,374</b>  | <b>2,161,476</b>  | <b>1,146,896</b>               | <b>1,202,662</b>  | <b>3,539,270</b>               | <b>3,364,138</b>    |
| Excess (deficiency) of revenues over expenditures..... | <b>331,795</b>    | <b>487,263</b>    | <b>(198,478)</b>               | <b>(267,299)</b>  | <b>133,317</b>                 | <b>219,964</b>      |
| <b>Other financing sources (uses):</b>                 |                   |                   |                                |                   |                                |                     |
| Transfers in.....                                      | 70,969            | 71,277            | 173,801                        | 146,021           | 244,770                        | 217,298             |
| Transfers out.....                                     | (543,640)         | (486,600)         | (180,532)                      | (182,247)         | (724,172)                      | (668,847)           |
| Issuance of bonds and loans                            |                   |                   |                                |                   |                                |                     |
| Face value of bonds and refunding bonds issued.....    | -                 | -                 | 310,155                        | 312,955           | 310,155                        | 312,955             |
| Face value of loans issued.....                        | -                 | -                 | 1,829                          | 141               | 1,829                          | 141                 |
| Premium on issuance of bonds.....                      | -                 | -                 | 13,071                         | 3,521             | 13,071                         | 3,521               |
| Discount on issuance of bonds .....                    | -                 | -                 | -                              | (1,856)           | -                              | (1,856)             |
| Payment to refunded bond escrow agent .....            | -                 | -                 | (283,494)                      | (159,610)         | (283,494)                      | (159,610)           |
| Other financing sources-capital leases.....            | <b>5,050</b>      | <b>8,245</b>      | <b>19,204</b>                  | <b>4,544</b>      | <b>24,254</b>                  | <b>12,789</b>       |
| Total other financing sources (uses).....              | <b>(467,621)</b>  | <b>(407,078)</b>  | <b>54,034</b>                  | <b>123,469</b>    | <b>(413,587)</b>               | <b>(283,609)</b>    |
| Net change in fund balances.....                       | <b>(135,826)</b>  | <b>80,185</b>     | <b>(144,444)</b>               | <b>(143,830)</b>  | <b>(280,270)</b>               | <b>(63,645)</b>     |
| Fund balances at beginning of year.....                | <b>541,461</b>    | <b>461,276</b>    | <b>710,478</b>                 | <b>854,308</b>    | <b>1,251,939</b>               | <b>1,315,584</b>    |
| Fund balances at end of year.....                      | <b>\$ 405,635</b> | <b>\$ 541,461</b> | <b>\$ 566,034</b>              | <b>\$ 710,478</b> | <b>\$ 971,669</b>              | <b>\$ 1,251,939</b> |

The notes to the financial statements are an integral part of this statement.

**City and County of San Francisco**  
**Reconciliation of the Statement of Revenues,**  
**Expenditures, and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**Year ended June 30, 2008**  
**(In Thousands)**

|  |                     |
|--|---------------------|
| Net change in fund balances - total governmental funds   | \$ (280,270)        |
| Amounts reported for governmental activities in the statement of activities are different because:   |                     |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period plus assets donated to the City and acquired by funding from other revenues.  | 30,859              |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. This is the amount by which the decrease in certain liabilities reported in the statement of net assets of the previous year exceeded expenses reported in the statement of activities that do not require the use of current financial resources.   | (173,573)           |
| Property tax revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.  | 9,823               |
| Some other revenues that do not provide current financial resources are not reported as revenues in the governmental funds but are recognized in the statement of activities.  | 60,415              |
| Governmental funds report expenditures pertaining to the establishment of certain deferred credits related to long-term loans made. These deferred credits are not reported on the statement of net assets and, therefore, the corresponding expense is not reported on the statement of activities.   | (2,153)             |
| Lease payments on the Moscone Convention Center (including both principal and interest) are reported as expenditures in the governmental funds when paid. For the City as a whole, however, the principal portion of the payments serve to reduce the liability in the statement of net assets. This is the amount of property rent payments expended in the governmental funds that were reclassified as capital lease principal and interest payments in the current period. | 19,338              |
| Bond issue costs are reported in the governmental funds when paid, and are capitalized and amortized in the statement of activities. This is the amount by which current year bond issue costs exceed amortization expense in the current period.  | 117                 |
| The issuance of long-term debt and capital leases provides current financial resources to governmental funds, while the repayment of the principal of long-term debt and capital leases consume the current financial resources of governmental funds. These transactions, however, have no effect on net assets. This is the amount by which principal retirement exceeded bond and other debt proceeds in the current period.  | 78,090              |
| Bond premiums and discounts are reported in the governmental funds when the bonds are issued, and are capitalized and amortized in the statement of net assets. This is the amount of bond premiums capitalized during the current period.   | (13,071)            |
| Interest expense in the statement of activities differs from the amount reported in the governmental funds because of additional accrued and accreted interest; amortization of bond discounts, premiums and refunding losses; and change in the accrual of arbitrage liabilities.   | (10,632)            |
| The net revenues of certain activities of internal service funds is reported with governmental activities.   | <u>(4,898)</u>      |
| Change in net assets of governmental activities  | <u>\$ (285,955)</u> |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Budgetary Comparison Statement - General Fund**  
**Year ended June 30, 2008**  
**(In Thousands)**

|   | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> | <u>Actual<br/>Budgetary<br/>Basis</u> | <u>Variance<br/>Positive<br/>(Negative)</u> |
|---|----------------------------|-------------------------|---------------------------------------|---|
| <b>Budgetary Fund Balance, July 1</b>             | \$ 142,392                 | \$ 563,435              | \$ 563,435                            | \$ -  |
| <b>Resources (Inflows):</b>                       |                            |                         |                                       |   |
| Property taxes.....                               | 934,720                    | 934,720                 | 943,500                               | 8,780                                       |
| Business taxes.....                               | 359,718                    | 359,718                 | 394,268                               | 34,550                                      |
| Other local taxes:                                |                            |                         |                                       |   |
| Sales tax.....                                    | 111,546                    | 111,546                 | 111,410                               | (136)                                       |
| Hotel room tax.....                               | 148,868                    | 151,368                 | 165,541                               | 14,173                                      |
| Utility users tax.....                            | 80,208                     | 80,208                  | 86,964                                | 6,756                                       |
| Parking tax.....                                  | 64,820                     | 64,820                  | 67,285                                | 2,465                                       |
| Real property transfer tax.....                   | 123,520                    | 123,520                 | 86,219                                | (37,301)                                    |
| Stadium admission tax.....                        | 2,958                      | 2,958                   | 2,447                                 | (511)                                       |
| Licenses, permits, and franchises:                |                            |                         |                                       |   |
| Licenses and permits.....                         | 7,278                      | 7,278                   | 7,512                                 | 234   |
| Franchise tax.....                                | 14,799                     | 14,798                  | 15,701                                | 903   |
| Fines, forfeitures, and penalties.....            | 3,899                      | 6,496                   | 8,398                                 | 1,902                                       |
| Interest and investment income.....               | 35,481                     | 35,519                  | 31,173                                | (4,346)                                     |
| Rents and concessions:                            |                            |                         |                                       |   |
| Garages - Recreation and Park.....                | 9,649                      | 9,649                   | 10,059                                | 410   |
| Rents and concessions - Recreation and Park.....  | 8,438                      | 8,438                   | 7,919                                 | (519)                                       |
| Other rents and concessions.....                  | 1,718                      | 1,718                   | 2,101                                 | 383   |
| Intergovernmental:                                |                            |                         |                                       |   |
| Federal grants & subventions.....                 | 214,140                    | 217,034                 | 182,149                               | (34,885)                                    |
| State subventions:                                |                            |                         |                                       |   |
| Social service subventions.....                   | 101,039                    | 101,248                 | 107,848                               | 6,600                                       |
| Health / mental health subventions.....           | 114,686                    | 115,237                 | 111,802                               | (3,435)                                     |
| Health and welfare realignment.....               | 170,166                    | 170,166                 | 166,624                               | (3,542)                                     |
| Public safety sales tax.....                      | 73,270                     | 73,270                  | 69,687                                | (3,583)                                     |
| Motor vehicle in-lieu - county.....               | 5,294                      | 5,294                   | 3,529                                 | (1,765)                                     |
| Other grants and subventions.....                 | 29,719                     | 31,045                  | 33,697                                | 2,652                                       |
| Charges for services:                             |                            |                         |                                       |   |
| General government service charges.....           | 40,665                     | 41,054                  | 39,757                                | (1,297)                                     |
| Public safety service charges.....                | 27,000                     | 27,000                  | 24,860                                | (2,140)                                     |
| Recreation charges - Recreation and Park.....     | 7,456                      | 7,456                   | 8,054                                 | 598   |
| MediCal, MediCare and health service charges..... | 62,046                     | 61,593                  | 62,869                                | 1,276                                       |
| Other financing sources:                          |                            |                         |                                       |   |
| Transfers from other funds.....                   | 62,308                     | 68,847                  | 68,865                                | 18  |
| Proceeds from issuance of bonds and loans.....    | 1,278                      | 1,278                   | -                                     | (1,278)                                     |
| Other resources (inflows).....                    | 14,932                     | 9,306                   | 9,922                                 | 616   |
| Total amounts available for appropriation.....    | <u>2,974,011</u>           | <u>3,406,017</u>        | <u>3,393,595</u>                      | <u>(12,422)</u>                             |

(Continued)

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Budgetary Comparison Statement - General Fund (Continued)**  
**Year ended June 30, 2008**  
**(In Thousands)**

|  | Original<br>Budget | Final<br>Budget | Actual<br>Budgetary<br>Basis | Variance<br>Positive<br>(Negative) |
|--|--------------------|-----------------|------------------------------|------------------------------------|
| <b>Charges to Appropriations (Outflows):</b>                 |                    |                 |                              |                                    |
| <b>Public Protection</b>                                     |                    |                 |                              |                                    |
| Adult Probation.....   | \$ 12,307          | \$ 12,203       | \$ 11,293                    | \$ 910                             |
| District Attorney.....                                       | 33,137             | 33,186          | 32,436                       | 750                                |
| Emergency Communications.....                                | 3,574              | 6,453           | 6,128                        | 325                                |
| Fire Department.....   | 234,113            | 239,892         | 238,878                      | 1,014                              |
| Juvenile Probation.....                                      | 38,431             | 36,937          | 35,753                       | 1,184                              |
| Police Department.....                                       | 341,241            | 347,973         | 347,972                      | 1                                  |
| Public Defender.....   | 23,371             | 23,577          | 23,559                       | 18                                 |
| Sheriff.....   | 146,930            | 149,540         | 149,538                      | 2                                  |
| Trial Courts.....  | 31,797             | 33,778          | 33,740                       | 38                                 |
| <b>Subtotal - Public Protection</b>                          | <b>864,901</b>     | <b>883,539</b>  | <b>879,297</b>               | <b>4,242</b>                       |
| <b>Public Works, Transportation and Commerce</b>             |                    |                 |                              |                                    |
| Board of Appeals.....  | 620                | 624             | 529                          | 95                                 |
| Business and Economic Development.....                       | 5,132              | 5,022           | 4,636                        | 386                                |
| General Services Agency - Public Works.....                  | 49,779             | 65,771          | 63,787                       | 1,984                              |
| Parking and Traffic Commission.....                          | -                  | 585             | 571                          | 14                                 |
| Public Utilities Commission.....                             | -                  | 9               | 1                            | 8                                  |
| Water Department.....  | -                  | 22              | 22                           | -                                  |
| <b>Subtotal - Public Works, Transportation and Commerce</b>  | <b>55,531</b>      | <b>72,033</b>   | <b>69,546</b>                | <b>2,487</b>                       |
| <b>Human Welfare and Neighborhood Development</b>            |                    |                 |                              |                                    |
| Children, Youth and Their Families.....                      | 29,672             | 31,842          | 30,018                       | 1,824                              |
| Commission on the Status of Women.....                       | 3,332              | 3,368           | 3,182                        | 186                                |
| County Education Office.....                                 | 76                 | 76              | 76                           | -                                  |
| Environment.....   | 1,467              | 1,094           | 986                          | 108                                |
| Human Rights Commission.....                                 | 1,060              | 1,077           | 823                          | 254                                |
| Human Services.....  | 598,421            | 610,330         | 567,039                      | 43,291                             |
| <b>Subtotal - Human Welfare and Neighborhood Development</b> | <b>634,028</b>     | <b>647,787</b>  | <b>602,124</b>               | <b>45,663</b>                      |
| <b>Community Health</b>                                      |                    |                 |                              |                                    |
| Public Health.....   | 468,612            | 458,462         | 454,935                      | 3,527                              |
| <b>Culture and Recreation</b>                                |                    |                 |                              |                                    |
| Academy of Sciences.....                                     | 3,955              | 3,955           | 3,918                        | 37                                 |
| Art Commission.....  | 8,990              | 9,319           | 9,214                        | 105                                |
| Asian Art Museum.....  | 6,757              | 7,067           | 7,060                        | 7                                  |
| Fine Arts Museum.....  | 10,805             | 10,850          | 10,619                       | 231                                |
| Law Library.....   | 595                | 617             | 611                          | 6                                  |
| Recreation and Park Commission.....                          | 70,754             | 70,446          | 70,446                       | -                                  |
| <b>Subtotal - Culture and Recreation</b>                     | <b>101,856</b>     | <b>102,254</b>  | <b>101,868</b>               | <b>386</b>                         |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Budgetary Comparison Statement - General Fund (Continued)**  
**Year ended June 30, 2008**  
**(In Thousands)**

|  | Original<br>Budget | Final<br>Budget | Actual<br>Budgetary<br>Basis | Variance<br>Positive<br>(Negative) |
|--|--------------------|-----------------|------------------------------|------------------------------------|
| <b>General Administration and Finance</b>                    |                    |                 |                              |                                    |
| Assessor/Recorder.....                                       | \$ 12,475          | \$ 12,160       | \$ 11,646                    | \$ 514                             |
| Board of Supervisors.....                                    | 10,573             | 10,377          | 10,210                       | 167                                |
| City Attorney.....   | 11,867             | 12,381          | 12,369                       | 12                                 |
| City Planning.....   | 22,380             | 21,946          | 21,095                       | 851                                |
| Civil Service.....   | 579                | 571             | 568                          | 3                                  |
| Controller.....  | 15,295             | 15,869          | 15,020                       | 849                                |
| Elections.....   | 19,199             | 21,701          | 21,480                       | 221                                |
| Ethics Commission.....                                       | 3,592              | 2,545           | 2,494                        | 51                                 |
| General Services Agency - Administrative Services.....       | 66,612             | 53,202          | 51,184                       | 2,018                              |
| General Services Agency - Telecomm. and Info. Services ..... | 3,976              | 3,351           | 3,115                        | 236                                |
| Health Service System.....                                   | -                  | 27              | 27                           | -                                  |
| Human Resources.....   | 11,100             | 20,407          | 20,300                       | 107                                |
| Mayor.....   | 20,411             | 17,186          | 17,032                       | 154                                |
| Mayor- Deappropriation of Housing Carryforward               | (33,050)           | -               | -                            | -                                  |
| Retirement Services.....                                     | 506                | 414             | 414                          | -                                  |
| Treasurer/Tax Collector.....                                 | 21,025             | 21,296          | 20,709                       | 587                                |
| <b>Subtotal - General Administration and Finance</b>         | <b>186,540</b>     | <b>213,433</b>  | <b>207,663</b>               | <b>5,770</b>                       |

|  |                   |                   |                   |        |
|--|-------------------|-------------------|-------------------|--------|
| <b>General City Responsibilities</b>                       |                   |                   |                   |        |
| General City Responsibilities.....                         | 75,518            | 76,161            | 69,287            | 6,874  |
| Other financing uses:                                      |                   |                   |                   |        |
| Debt Service.....  | 1,011             | 1,011             | 1,011             | -      |
| Transfers to other funds.....                              | 529,904           | 541,853           | 541,853           | -      |
| Budgetary reserves and designations.....                   | 56,110            | 15,195            | -                 | 15,195 |
| Total charges to appropriations.....                       | 2,974,011         | 3,011,728         | 2,927,584         | 84,144 |
| Total Sources less Current Year Uses                       | -                 | 394,289           | 466,011           | 71,722 |
| Budgetary Reserves Carried Forward into Subsequent Year... | (38,160)          | (4,818)           | 33,342            |        |
| <b>Budgetary Fund Balance, June 30</b>                     | <b>\$ 356,129</b> | <b>\$ 461,193</b> | <b>\$ 105,064</b> |        |

**Explanation of differences between budgetary inflows and outflows, and GAAP revenues and expenditures:**

Sources/inflows of resources

Actual amounts (budgetary basis) "available for appropriation" ..... \$3,393,595

Difference - budget to GAAP:

|   |           |  |
|---|-----------|--|
| The fund balance at the beginning of the year is a budgetary resource but is not          |           |  |
| a current year revenue for financial reporting purposes.....                              | (563,435) |  |
| Property tax revenue - Teeter Plan.....   | (3,688)   |  |
| Grants, subventions and other receivables received after 120-day recognition period ..... | (26,071)  |  |
| Unrealized gain/(loss) on investment.....   | (2,254)   |  |
| Interest earnings / charges from other funds are reclassified.....                        | (13,139)  |  |
| Interest earnings from agency funds reclassified as other revenues.....                   | 8,026     |  |
| Transfers from other funds are inflows of budgetary resources but are not                 |           |  |
| revenues for financial reporting purposes.....  | (68,865)  |  |

Total revenues as reported on the statement of revenues, expenditures, and changes  
in fund balances - governmental funds..... \$2,724,169

Uses/outflows of resources

Actual amounts (budgetary basis) "total charges to appropriations" ..... \$2,927,584

Difference - budget to GAAP:

|   |           |  |
|---|-----------|--|
| Capital asset purchases funded under capital leases                               |           |  |
| with Finance Corporation & Other Vendors.....                                     | 5,050     |  |
| Recognition of expenditures for advances and imprest cash.....                    | 2,045     |  |
| Other budget to GAAP differences.....   | 11        |  |
| Loans to Redevelopment Agency for Visitation Valley & Bay View Hunters Point..... | (463)     |  |
| Transfers to other funds are outflows of budgetary resources but are not          |           |  |
| expenditures for financial reporting purposes.....                                | (541,853) |  |

Total expenditures as reported on the statement of revenues, expenditures, and changes  
in fund balances - governmental funds..... \$2,392,374

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Net Assets - Proprietary Funds**  
**June 30, 2008**  
**(with comparative financial information as of June 30, 2007)**  
**(In Thousands)**

|   | San Francisco<br>International<br>Airport | San Francisco<br>Water<br>Enterprise | Hetch<br>Water<br>and<br>Power | Business-type Activities - Enterprise Funds |                                       |                   |                               |                             |                             | Other<br>Fund     |  |
|---|---|--------------------------------------|--------------------------------|---|---------------------------------------|-------------------|-------------------------------|-----------------------------|-----------------------------|-------------------|--|
|   |   |                                      |                                | Major Funds                                 |                                       |                   | San Francisco                 |                             |                             |                   |  |
|   |   |                                      |                                | General<br>Hospital                         | Municipal<br>Transportation<br>Agency | Medical<br>Center | Waste-<br>water<br>Enterprise | Port of<br>San<br>Francisco | Laguna<br>Honda<br>Hospital |                   |  |
| <b>ASSETS</b>   |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Current Assets:   |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Deposits and investments with City Treasury.....  | \$ 299,153                                | \$ 138,654                           | \$ 165,846                     | \$ 197,677                                  | \$ 64,348                             | \$ 44,361         | \$ 81,498                     | \$ -                        | \$ 991,537                  | \$ 809,548        |  |
| Deposits and investments outside City Treasury.....   | 10  | 36                                   | 10                             | 3,977                                       | 10                                    | -                 | 5                             | 1                           | 5,060                       | 9,109             |  |
| Receivables (net of allowance for uncollectible amounts of \$30,750 and \$32,789 in 2008 and 2007, respectively): |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Federal and state grants and subventions.....   | 38,352                                    | 47,560                               | 9,424                          | 35,113                                      | -                                     | 4,889             | 47,339                        | 34,290                      | 2,791                       | 21,847            |  |
| Charges for services.....   | 2,007                                     | 786                                  | 6,272                          | 5,509                                       | 6,509                                 | 26,495            | 240                           | 798                         | -                           | -                 |  |
| Interest and other.....   | -   | -                                    | 134                            | -   | -                                     | -                 | -                             | -                           | -                           | 15                |  |
| Loans receivable.....   | -   | -                                    | 250                            | 13,947                                      | 1,747                                 | -                 | 26                            | 226                         | -                           | 43,107            |  |
| Due from other funds.....   | 87  | 250                                  | 296                            | 46,697                                      | 5,077                                 | -                 | 1,034                         | 1,199                       | -                           | -                 |  |
| Inventories.....  | 73  | 1,872                                | -                              | 2,120                                       | 1,451                                 | -                 | -                             | 75                          | -                           | -                 |  |
| Deferred charges and other assets.....  | 3,248                                     | -                                    | -                              | -   | -                                     | -                 | -                             | -                           | 24                          | -                 |  |
| Restricted assets:  |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Deposits and investments with City Treasury.....  | 27,522                                    | -                                    | -                              | -   | -                                     | -                 | 6,192                         | 95,707                      | -                           | -                 |  |
| Deposits and investments outside City Treasury.....   | 41,814                                    | -                                    | -                              | -   | -                                     | -                 | 5,574                         | -                           | -                           | -                 |  |
| Grants and other receivables.....   | 311                                       | -                                    | -                              | -   | -                                     | -                 | 31                            | -                           | -                           | -                 |  |
| Total current assets.....   | <u>412,577</u>                            | <u>189,217</u>                       | <u>198,049</u>                 | <u>298,060</u>                              | <u>143,269</u>                        | <u>78,917</u>     | <u>99,675</u>                 | <u>118,754</u>              | <u>5,099</u>                | <u>1,543,617</u>  |  |
| Noncurrent assets:  |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Deferred charges and other assets.....  | 45,700                                    | 7,164                                | -                              | 1,460                                       | -                                     | -                 | 2,735                         | 3,354                       | -                           | -                 |  |
| Loans receivable.....   | -   | -                                    | 188                            | -   | -                                     | -                 | -                             | -                           | -                           | -                 |  |
| Due from component unit.....  | -   | -                                    | 2,599                          | -   | -                                     | -                 | -                             | -                           | -                           | -                 |  |
| Restricted assets:  |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Deposits and investments with City Treasury.....  | 100,089                                   | 21,740                               | -                              | 17,352                                      | -                                     | 52,808            | -                             | -                           | -                           | -                 |  |
| Deposits and investments outside City Treasury.....   | 220,554                                   | 41,051                               | -                              | 36,804                                      | 18                                    | 27                | 2,176                         | 870                         | -                           | -                 |  |
| Grants and other receivables.....   | 17,900                                    | 260                                  | -                              | 6,830                                       | -                                     | 252               | -                             | 384                         | -                           | -                 |  |
| Capital assets:   |   |                                      |                                |   |                                       |                   |                               |                             |                             |                   |  |
| Land and other assets not being depreciated.....  | 57,937                                    | 440,949                              | 29,111                         | 289,876                                     | 22,212                                | 84,762            | 154,218                       | 311,448                     | 3                           | 1,390,516         |  |
| Facilities, infrastructure, and equipment, net of depreciation.....   | 3,542,695                                 | 827,045                              | 230,285                        | 1,704,116                                   | 45,161                                | 1,276,099         | 120,840                       | 7,107                       | 4,550                       | 7,757,878         |  |
| Total capital assets.....   | <u>3,600,632</u>                          | <u>1,267,994</u>                     | <u>259,376</u>                 | <u>1,993,992</u>                            | <u>67,373</u>                         | <u>1,360,861</u>  | <u>275,058</u>                | <u>318,555</u>              | <u>4,553</u>                | <u>9,148,394</u>  |  |
| Total noncurrent assets.....  | <u>3,984,875</u>                          | <u>1,338,209</u>                     | <u>262,163</u>                 | <u>2,056,438</u>                            | <u>67,391</u>                         | <u>1,416,663</u>  | <u>280,588</u>                | <u>319,809</u>              | <u>4,553</u>                | <u>9,730,709</u>  |  |
| Total assets.....   | <u>4,397,452</u>                          | <u>1,527,726</u>                     | <u>460,212</u>                 | <u>2,354,498</u>                            | <u>210,660</u>                        | <u>1,495,600</u>  | <u>380,263</u>                | <u>438,563</u>              | <u>9,652</u>                | <u>11,274,326</u> |  |
|   |   |                                      |                                |   |                                       |                   |                               |                             |                             | <u>11,006,614</u> |  |
|   |   |                                      |                                |   |                                       |                   |                               |                             |                             | <u>402,883</u>    |  |
|   |   |                                      |                                |   |                                       |                   |                               |                             |                             | <u>330,410</u>    |  |

(Continued)

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Net Assets - Proprietary Funds (Continued)**  
**June 30, 2008**  
**(with comparative financial information as of June 30, 2007)**  
**(In Thousands)**

| LIABILITIES   | Business-type Activities - Enterprise Funds |                                |                              |                                 |                                 |                                  |                       |                       |                              |              | Other Fund                          |  |
|---|---|--------------------------------|------------------------------|---------------------------------|---------------------------------|----------------------------------|-----------------------|-----------------------|------------------------------|--------------|-------------------------------------|--|
|   | Major Funds                                 |                                |                              |                                 |                                 | San Francisco Market Corporation |                       |                       |                              |              |                                     |  |
|   | San Francisco International Airport         | San Francisco Water Enterprise | Hetch Hetchy Water and Power | Municipal Transportation Agency | General Hospital Medical Center | Waste-water Enterprise           | Port of San Francisco | Laguna Honda Hospital | Francisco Market Corporation | Total        |                                     |  |
| Current liabilities:                                  |   |                                |                              |                                 |                                 |                                  |                       |                       |                              | 2008         | 2007                                |  |
| Accounts payable.....                                 | \$ 28,995                                   | \$ 8,394                       | \$ 12,726                    | \$ 63,318                       | \$ 24,862                       | \$ 7,096                         | \$ 4,675              | \$ 5,106              | \$ 157                       | \$ 155,329   | \$ 7,587 \$ 10,077                  |  |
| Accrued payroll.....                                  | 7,726                                       | 6,099                          | 1,223                        | 21,305                          | 14,529                          | 3,296                            | 1,247                 | 6,936                 | -                            | 62,271       | 54,436 1,951 1,773                  |  |
| Accrued vacation and sick leave pay.....              | 6,930                                       | 5,738                          | 1,330                        | 15,935                          | 9,894                           | 2,680                            | 1,082                 | 5,525                 | -                            | 49,114       | 47,728 2,097 1,974                  |  |
| Accrued workers' compensation.....                    | 948   | 1,512                          | 380                          | 16,857                          | 3,644                           | 822                              | 393                   | 2,017                 | -                            | 26,573       | 30,829 166 145                      |  |
| Estimated claims payable.....                         | 15  | 3,011                          | 4,157                        | 16,222                          | -                               | 2,989                            | 821                   | -                     | -                            | 27,215       | 21,486 -                            |  |
| Due to other funds.....                               | 21  | -                              | 150                          | 1,869                           | -                               | 83                               | 7,358                 | -                     | 9,481                        | 32,669       | 11,194 3,663                        |  |
| Deferred credits and other liabilities.....           | 65,555                                      | 9,496                          | 2,283                        | 62,263                          | 55,195                          | -                                | 2,339                 | 666                   | 166                          | 197,963      | 108,521 89,354 58,535               |  |
| Accrued interest payable.....                         | -   | 7,434                          | -                            | 238                             | -                               | 5,626                            | 128                   | -                     | -                            | 13,426       | 14,185 2,704 1,748                  |  |
| Bonds, loans, capital leases, and other payables..... | 73,271                                      | 25,520                         | 110                          | 6,951                           | 1,139                           | 99,430                           | 92                    | 516                   | -                            | 207,029      | 202,176 23,775 21,510               |  |
| Liabilities payable from restricted assets:           |   |                                |                              |                                 |                                 |                                  |                       |                       |                              |              |                                     |  |
| Bonds, loans, capital leases, and other payables..... | 32,934                                      | -                              | -                            | -                               | -                               | -                                | -                     | -                     | -                            | 37,119       | 19,087 -                            |  |
| Accrued interest payable.....                         | 27,301                                      | -                              | -                            | -                               | 1,497                           | -                                | -                     | -                     | -                            | 27,448       | 25,411 -                            |  |
| Other.....  | 13,453                                      | 27,322                         | -                            | -                               | -                               | -                                | -                     | -                     | -                            | 54,670       | 50,847 -                            |  |
| Total current liabilities.....                        | 257,149                                     | 94,436                         | 22,209                       | 204,736                         | 111,132                         | 4,605                            | 6,720                 | 1,073                 | -                            | 323          | 867,638 138,828 99,425              |  |
| Noncurrent liabilities:                               |   |                                |                              |                                 |                                 |                                  |                       |                       |                              |              |                                     |  |
| Accrued vacation and sick leave pay.....              | 5,983                                       | 5,118                          | 1,041                        | 11,088                          | 7,263                           | 2,318                            | 859                   | 3,829                 | -                            | 37,499       | 37,171 1,912 1,865                  |  |
| Accrued workers' compensation.....                    | 3,888                                       | 6,623                          | 1,767                        | 75,259                          | 18,272                          | 3,853                            | 2,150                 | 8,891                 | -                            | 120,703      | 115,610 888 609                     |  |
| Other postemployment benefits obligation.....         | 15,413                                      | 15,048                         | 2,723                        | 35,438                          | 30,065                          | 5,684                            | 2,805                 | 13,207                | -                            | 120,383      | - 4,147 -                           |  |
| Estimated claims payable.....                         | 22  | 8,243                          | 11,144                       | 39,759                          | -                               | 6,055                            | 300                   | -                     | -                            | 65,523       | 57,023 -                            |  |
| Deferred credits and other liabilities.....           | 355   | 355                            | -                            | 29,810                          | 55,051                          | 2,055                            | 89                    | 14,401                | -                            | 44,655       | 44,445 -                            |  |
| Bonds, loans, capital leases, and other payables..... | 3,801,602                                   | 936,210                        | 172                          | 246,405                         | 57,655                          | 387,144                          | 7,149                 | 133                   | -                            | 5,169,576    | 5,275,685 259,949 228,786           |  |
| Total noncurrent liabilities.....                     | 3,826,908                                   | 971,157                        | 16,847                       | 451,141                         | 168,787                         | 385,143                          | 27,664                | 26,060                | -                            | 5,558,339    | 5,529,934 266,896 231,260           |  |
| Total liabilities.....                                | 4,034,057                                   | 1,066,093                      | 39,056                       | 451,141                         | 168,787                         | 511,687                          | 49,576                | 55,257                | -                            | 323          | 6,425,977 6,295,350 405,724 330,685 |  |
| <b>NET ASSETS</b>                                     |   |                                |                              |                                 |                                 |                                  |                       |                       |                              |              |                                     |  |
| Invested in capital assets, net of related debt.....  | (177,974)                                   | 324,091                        | 259,376                      | 1,932,340                       | 64,178                          | 940,602                          | 269,936               | 317,906               | 4,553                        | 3,935,008    | 3,795,006 4,730 5,335               |  |
| Restricted:   |   |                                |                              |                                 |                                 |                                  |                       |                       |                              |              |                                     |  |
| Debt service.....                                     | 220,132                                     | 27,434                         | -                            | 33,305                          | -                               | 1,316                            | -                     | 617                   | -                            | 282,187      | 249,656 -                           |  |
| Capital projects.....                                 | 18,212                                      | -                              | -                            | -                               | 26,494                          | -                                | -                     | -                     | -                            | 111,463      | 75,771 -                            |  |
| Other purposes.....                                   | -   | -                              | -                            | (88,782)                        | (22,305)                        | -                                | -                     | -                     | -                            | 28,254       | 23,709 -                            |  |
| Unrestricted (deficit).....                           | 253,025                                     | 109,868                        | 161,780                      | \$ 1,903,357                    | \$ 41,873                       | \$ 41,995                        | \$ 60,134             | (28,994)              | 4,776                        | 491,437      | 567,122 (7,571) (5,610)             |  |
| Total net assets (deficit).....                       | \$ 313,395                                  | \$ 461,333                     | \$ 421,156                   | \$ 1,903,357                    | \$ 41,873                       | \$ 330,687                       | \$ 333,306            | \$ 9,329              | \$ 4,848,349                 | \$ 4,711,264 | \$ (2,841) \$ (275)                 |  |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**Year ended June 30, 2008**  
**(with comparative financial information for year ended June 30, 2007)**  
**(In Thousands)**

|   | Business-type Activities - Enterprise Funds |                                |                              |                                 |                  |                |                                      |                       |                       |                                  | Other Fund |            | Governmental Activities-Internal Service Funds<br>2008 |
|---|---|--------------------------------|------------------------------|---------------------------------|------------------|----------------|--------------------------------------|-----------------------|-----------------------|----------------------------------|------------|------------|--|
|   | San Francisco International Airport         | San Francisco Water Enterprise | Hetch Hetchy Water and Power | Municipal Transportation Agency | General Hospital | Medical Center | San Francisco Waste-water Enterprise | Port of San Francisco | Laguna Honda Hospital | San Francisco Market Corporation | Total      | 2007       |  |
|   | \$  | \$                             | \$                           | \$                              | \$               | \$             | \$                                   | \$                    | \$                    | \$                               | \$         | 2008       | 2007   |
| Operating revenues:   |   |                                |                              |                                 |                  |                |                                      |                       |                       |                                  |            |            |  |
| Aviation.....   | \$ 306,348                                  | \$ 216,819                     | \$ 119,630                   | -                               | \$ 149,886       | -              | \$ 406,003                           | -                     | \$ 137,991            | -                                | \$ 306,348 | \$ 296,368 | \$ -   |
| Water and power service.....  | -   | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | 336,449    | 310,796    | \$ -   |
| Passenger fees.....   | -   | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | 149,886    | 141,518    | \$ -   |
| Net patient service revenue.....  | -   | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | 505,054    | 505,994    | \$ -   |
| Sewer service.....  | -   | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | 187,810    | 176,344    | \$ -   |
| Rents and concessions.....  | 96,288                                      | 9,645                          | 225                          | 49,532                          | 2,635            | -              | 51,184                               | -                     | -                     | -                                | 209,489    | 180,748    | 14 19  |
| Parking and transportation.....   | 76,679                                      | -                              | -                            | 42,468                          | -                | -              | 10,891                               | -                     | -                     | -                                | 130,038    | 118,412    | \$ -   |
| Other charges for services.....   | -   | -                              | -                            | 2,331                           | -                | -              | -                                    | -                     | -                     | -                                | 3,895      | 3,673      | \$ -   |
| Other revenues.....   | 56,476                                      | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | 111,809    | 111,520    | \$ -   |
| Total operating revenues.....   | 535,771                                     | 234,216                        | 119,855                      | 257,341                         | 419,405          | 202,549        | 64,498                               | 138,762               | 1,564                 | 1,564                            | 1,973,961  | 1,822,047  | 111,823 111,539  |
| Operating expenses:   |   |                                |                              |                                 |                  |                |                                      |                       |                       |                                  |            |            |  |
| Personal services.....  | 185,238                                     | 102,233                        | 32,175                       | 535,458                         | 365,838          | 69,383         | 28,184                               | 178,472               | 217                   | 1,497,198                        | 1,295,354  | 52,241     | 46,983   |
| Contractual services.....   | 51,914                                      | 11,292                         | 3,972                        | 49,361                          | 143,598          | 11,973         | 4,917                                | 6,739                 | 549                   | 284,315                          | 270,957    | 37,987     | 35,862   |
| Light, heat and power.....  | 18,893                                      | -                              | 28,548                       | 1,036                           | -                | -              | 2,033                                | -                     | -                     | 50,510                           | 46,278     | -          | -  |
| Materials and supplies.....   | 11,319                                      | 11,506                         | 2,291                        | 50,437                          | 60,480           | 9,539          | 1,628                                | 13,710                | 3                     | 160,913                          | 153,203    | 16,783     | 18,404   |
| Depreciation and amortization.....  | 151,121                                     | 45,985                         | 11,021                       | 102,038                         | 6,584            | 38,038         | 10,407                               | 1,073                 | 275                   | 367,245                          | 345,709    | 2,384      | 1,700  |
| General and administrative.....   | 1,610                                       | 8,209                          | 20,987                       | 40,424                          | 273              | 1,719          | 858                                  | -                     | 7                     | 74,097                           | 64,251     | 514        | 406  |
| Services provided by other departments.....                                 | -   | -                              | -                            | -                               | -                | -              | -                                    | -                     | -                     | -                                | -          | -          | -  |
| Other.....  | 10,883                                      | 34,698                         | 3,701                        | 44,055                          | 26,444           | 26,021         | 12,069                               | 8,274                 | -                     | 166,125                          | 153,054    | 5,889      | 5,072  |
| Total operating expenses.....   | 20,300                                      | 9,156                          | 6,731                        | 4,374                           | 123              | 7,852          | 6,717                                | 1                     | 55,254                | 48,856                           | 642        | 2,698      | -  |
| Operating income (loss).....  | 451,258                                     | 223,052                        | 109,436                      | 827,183                         | 603,350          | 165,245        | 66,813                               | 208,268               | 1,052                 | 2,685,657                        | 2,377,662  | 116,440    | 110,925  |
| Nonoperating revenues (expenses):   |   |                                |                              |                                 |                  |                |                                      |                       |                       |                                  |            |            |  |
| Operating grants:   |   |                                |                              |                                 |                  |                |                                      |                       |                       |                                  |            |            |  |
| Federal.....  | -   | 1,958                          | 52                           | 6,446                           | -                | -              | -                                    | -                     | 653                   | -                                | 9,109      | 9,007      | -  |
| State / other.....  | -   | -                              | -                            | 112,076                         | 60,540           | -              | -                                    | -                     | -                     | -                                | 172,616    | 174,294    | -  |
| Interest and investment income.....   | 29,368                                      | 12,456                         | 6,420                        | 7,080                           | 2,335            | 4,099          | 3,613                                | 1,644                 | 202                   | 67,217                           | 85,892     | 11,183     | 9,362  |
| Interest expense.....   | (200,323)                                   | (29,750)                       | -                            | (3,228)                         | (177)            | (17,467)       | (682)                                | (604)                 | -                     | (252,231)                        | (251,368)  | (11,218)   | (9,865)  |
| Other, net.....   | 67,977                                      | 26,931                         | 10,994                       | 113,280                         | -                | 727            | (3,767)                              | 18,002                | -                     | 233,244                          | 218,184    | 25         | -  |
| Total nonoperating revenues (expenses).....                                 | (102,978)                                   | 11,595                         | 16,566                       | 235,654                         | 62,688           | (12,641)       | (836)                                | 19,695                | 202                   | 229,955                          | 235,809    | (10)       | (203)  |
| Income (loss) before capital contributions, transfers and special item..... | (18,485)                                    | 22,759                         | 26,985                       | (334,188)                       | (121,247)        | 24,663         | (3,151)                              | (49,811)              | 714                   | (451,741)                        | (319,806)  | (4,627)    | 411  |
| Capital contributions.....  | 4,060                                       | -                              | -                            | 107,509                         | -                | -              | 3,942                                | -                     | -                     | 152,511                          | 150,080    | -          | -  |
| Transfers in.....   | (25,942)                                    | -                              | (450)                        | 248,823                         | 142,650          | -              | -                                    | -                     | -                     | 555,241                          | 524,786    | 2,061      | 550  |
| Transfers out.....  | -   | -                              | -                            | (12,079)                        | (39,449)         | -              | -                                    | -                     | -                     | (77,900)                         | (73,615)   | -          | -  |
| Income (loss) before special item.....                                      | (3,347)                                     | 22,759                         | 26,535                       | 10,065                          | (17,986)         | 24,663         | 791                                  | 113,917               | 714                   | 178,111                          | 281,445    | (2,566)    | 961  |
| Special item.....   | -   | -                              | (41,224)                     | -                               | -                | -              | -                                    | -                     | -                     | (41,026)                         | 17,386     | -          | -  |
| Change in net assets.....   | (3,347)                                     | 22,759                         | (14,689)                     | 10,065                          | (17,986)         | 24,663         | 989                                  | 113,917               | 714                   | 137,085                          | 298,531    | (2,566)    | -  |
| Net assets (deficit) at beginning of year.....                              | 316,742                                     | 438,574                        | 435,845                      | 1,893,292                       | 59,859           | 959,250        | 329,688                              | 8,615                 | 4,711,264             | 4,412,433                        | 961        | (275)      | (1,236)  |
| Net assets (deficit) at end of year.....                                    | \$ 313,395                                  | \$ 461,333                     | \$ 421,156                   | \$ 1,903,357                    | \$ 41,873        | \$ 983,913     | \$ 330,887                           | \$ 9,329              | \$ 4,848,349          | \$ 4,711,264                     | \$ (2,841) | \$ (275)   | \$ 111,823   |

The notes to the financial statements are an integral part of this statement.



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**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Cash Flows**  
**Proprietary Funds**

**Year ended June 30, 2008**  
**(with comparative financial information for year ended June 30, 2007)**  
**(In Thousands)**

|  | Business-type Activities - Enterprise Funds |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  | Other Fund                        |                  |                    |      |
|--|---|--------------------------------|---------------------------------|-------------------|------------------------------|------------------|----------------------------------|-----------------------|--------------------------------------|----------------------------------|-----------------------------------|------------------|--------------------|------|
|  | San Francisco International Airport         |                                | San Francisco Water Enterprise  |                   | Hetch Hetchy Water and Power |                  | Major Funds                      |                       | San Francisco Waste-water Enterprise |                                  | Port of San Francisco Corporation | Total            | 2008               | 2007 |
|  | San Francisco International Airport         | San Francisco Water Enterprise | Municipal Transportation Agency | Medical Center    | General Hospital             | Medical Center   | Francisco Waste-water Enterprise | Port of San Francisco | Laguna Honda Hospital                | San Francisco Market Corporation | 2008                              | 2007             |                    |      |
| Cash flows from operating activities:  |   |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  |                                   |                  |                    |      |
| Cash received from customers, including cash deposits.....                   | \$ 568,026                                  | \$ 222,676                     | \$ 125,541                      | \$ 407,693        | \$ 425,789                   | \$ 198,895       | \$ 8,109                         | \$ 146,175            | \$ 1,571                             | \$ 2,104,475                     | \$ 1,808,195                      | \$ 142,620       | \$ 140,277         |      |
| Cash received from tenants for rent.....                                     | 9,749                                       | 225                            | 3,185                           | 2,635             | 55,247                       | -                | -                                | -                     | -                                    | 71,041                           | 66,758                            | -                | -                  |      |
| Cash paid to employees for services.....                                     | (168,587)                                   | (85,533)                       | (28,847)                        | (498,723)         | (330,407)                    | (61,896)         | (25,200)                         | (164,111)             | (218)                                | (1,363,222)                      | (1,293,729)                       | (47,444)         | (47,253)           |      |
| Cash paid to suppliers for goods and services.....                           | (129,054)                                   | (71,369)                       | (57,163)                        | (215,020)         | (233,440)                    | (51,723)         | (25,207)                         | (26,647)              | (525)                                | (810,148)                        | (712,721)                         | (82,303)         | (65,264)           |      |
| Cash paid for judgments and claims.....                                      | (2,359)                                     | (1,264)                        | (1,495)                         | -                 | (1,554)                      | -                | -                                | -                     | -                                    | (20,134)                         | (20,132)                          | -                | -                  |      |
| Net cash provided by (used in) operating activities.....                     | <b>270,385</b>                              | <b>73,064</b>                  | <b>38,892</b>                   | <b>(317,822)</b>  | <b>(135,123)</b>             | <b>83,922</b>    | <b>12,949</b>                    | <b>(44,583)</b>       | <b>828</b>                           | <b>(17,988)</b>                  | <b>(151,629)</b>                  | <b>12,873</b>    | <b>27,760</b>      |      |
| Cash flows from noncapital financing activities:                             |   |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  |                                   |                  |                    |      |
| Operating grants.....  | -   | 1,899                          | 52                              | 111,329           | 63,563                       | -                | -                                | -                     | -                                    | -                                | -                                 | -                | -                  |      |
| Transfers in.....  | (25,942)                                    | -                              | (450)                           | (154,445)         | (376,226)                    | (142,890)        | (39,428)                         | -                     | -                                    | 163,727                          | -                                 | -                | -                  |      |
| Transfers out.....   | -   | -                              | 169                             | -                 | -                            | -                | -                                | -                     | -                                    | -                                | (220,265)                         | (78,246)         | -                  |      |
| Transit Impact Development fees received.....                                | -   | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | 169                              | 1,309                             | -                | -                  |      |
| Claims settlement proceeds.....  | -   | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | -                                | -                                 | -                | -                  |      |
| Other noncapital financing increases.....                                    | 6,827                                       | -                              | 9,903                           | 3,981             | -                            | 900              | -                                | -                     | -                                    | 21,611                           | 20,800                            | -                | -                  |      |
| Other noncapital financing decreases.....                                    | -   | -                              | -                               | -                 | (216)                        | -                | -                                | -                     | -                                    | (9,663)                          | (3,329)                           | -                | -                  |      |
| Net cash provided by (used in) noncapital financing activities.....          | <b>(19,115)</b>                             | <b>1,899</b>                   | <b>9,505</b>                    | <b>337,260</b>    | <b>166,609</b>               | <b>900</b>       | <b>-</b>                         | <b>(9,447)</b>        | <b>-</b>                             | <b>(651,338)</b>                 | <b>658,237</b>                    | <b>2,061</b>     | <b>550</b>         |      |
| Cash flows from capital and related financing activities:                    |   |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  |                                   |                  |                    |      |
| Capital grants.....  | 52,176                                      | -                              | -                               | 181,465           | -                            | -                | 4,034                            | 18,002                | -                                    | 255,677                          | 218,282                           | -                | -                  |      |
| Transfers in.....  | -   | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | -                                | -                                 | -                | -                  |      |
| Bond sale proceeds and loans received.....                                   | -   | 24,402                         | 55                              | 35                | -                            | -                | -                                | 1                     | -                                    | -                                | -                                 | 24,493           | 8,714              |      |
| Proceeds from sale of capital assets.....                                    | 18,000                                      | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | 18,000                           | 50,000                            | -                | -                  |      |
| Proceeds from commercial paper borrowings.....                               | 72,594                                      | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | 72,594                           | 66,166                            | -                | -                  |      |
| Proceeds from passenger facility charges.....                                | (16,450)                                    | (234,624)                      | (32,284)                        | (148,458)         | (19,734)                     | (62,087)         | (14,005)                         | (75,490)              | (238)                                | (703,310)                        | (657,036)                         | (1,307)          | (2,547)            |      |
| Acquisition of capital assets.....   | (75,510)                                    | (19,170)                       | (108)                           | (19,165)          | (69)                         | (47,837)         | (4,158)                          | (468)                 | -                                    | (196,585)                        | (193,491)                         | (21,567)         | (20,533)           |      |
| Retirement of capital leases, bonds and loans.....                           | (191,349)                                   | (45,023)                       | -                               | (4,233)           | (178)                        | (20,325)         | (492)                            | (603)                 | -                                    | (262,203)                        | (230,572)                         | (881)            | (504)              |      |
| Bond issue costs paid.....   | -   | -                              | -                               | 50,361            | -                            | -                | 198                              | -                     | -                                    | 50,559                           | 116,612                           | -                | (8,708)            |      |
| Interest paid on debt.....   | -   | -                              | -                               | -                 | -                            | -                | (1,123)                          | -                     | -                                    | (38,694)                         | (9,198)                           | -                | -                  |      |
| Other capital financing increases.....                                       | (37,571)                                    | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | -                                | -                                 | -                | -                  |      |
| Other capital financing decreases.....                                       | -   | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | -                                | -                                 | -                | -                  |      |
| Net cash provided by (used in) capital and related financing activities..... | <b>(278,110)</b>                            | <b>(274,415)</b>               | <b>(32,337)</b>                 | <b>60,005</b>     | <b>(20,081)</b>              | <b>(130,249)</b> | <b>(15,545)</b>                  | <b>(58,499)</b>       | <b>(238)</b>                         | <b>(749,469)</b>                 | <b>(631,404)</b>                  | <b>20,613</b>    | <b>6,395</b>       |      |
| Capital and related financing activities.....                                |   |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  |                                   |                  |                    |      |
| Cash flows from investing activities:  |   |                                |                                 |                   |                              |                  |                                  |                       |                                      |                                  |                                   |                  |                    |      |
| Purchases of investments with trustees.....                                  | (2,806,847)                                 | (50,153)                       | -                               | (3,924)           | -                            | -                | -                                | -                     | -                                    | (12,915)                         | (2,873,839)                       | (1,197,355)      | (56,540)           |      |
| Proceeds from sale of investments with trustees.....                         | 2,821,703                                   | 65,317                         | 3,814                           | 7,976             | 2,334                        | 5,396            | 4,634                            | 1,643                 | (91)                                 | 12,034                           | 2,859,054                         | 1,237,351        | 21,473             |      |
| Interest and investment income.....  | 35,152                                      | -                              | 2,827                           | -                 | (1)                          | -                | -                                | -                     | -                                    | 2,735                            | 1,933                             | (322)            | (416)              |      |
| Other investing activities.....  | -   | -                              | -                               | -                 | -                            | -                | -                                | -                     | -                                    | (683)                            | 105,397                           | (121,804)        | (25,579)           |      |
| Net cash provided by (used in) investing activities.....                     | <b>50,008</b>                               | <b>34,591</b>                  | <b>3,814</b>                    | <b>3,752</b>      | <b>2,333</b>                 | <b>5,396</b>     | <b>4,634</b>                     | <b>1,552</b>          | <b>(683)</b>                         | <b>10,722</b>                    | <b>(2,992)</b>                    | <b>9,968</b>     | <b>(33,013)</b>    |      |
| Net increase (decrease) in cash and cash equivalents.....                    | <b>23,168</b>                               | <b>(164,861)</b>               | <b>19,674</b>                   | <b>83,195</b>     | <b>13,438</b>                | <b>(40,031)</b>  | <b>2,038</b>                     | <b>52,750</b>         | <b>(93)</b>                          | <b>54</b>                        | <b>1,368,473</b>                  | <b>34,089</b>    | <b>33,076</b>      |      |
| Cash and cash equivalents-begining of year.....                              | <b>403,606</b>                              | <b>325,291</b>                 | <b>146,182</b>                  | <b>167,598</b>    | <b>50,320</b>                | <b>137,227</b>   | <b>91,145</b>                    | <b>42,958</b>         | <b>554</b>                           | <b>\$ 461</b>                    | <b>\$ 1,354,481</b>               | <b>\$ 44,057</b> | <b>\$ 34,089</b>   |      |
| Cash and cash equivalents-end of year.....                                   | <b>\$ 426,774</b>                           | <b>\$ 164,430</b>              | <b>\$ 165,556</b>               | <b>\$ 250,793</b> | <b>\$ 64,558</b>             | <b>\$ 97,196</b> | <b>\$ 93,183</b>                 | <b>\$ 95,708</b>      | <b>\$ 461</b>                        | <b>\$ 1,354,481</b>              | <b>\$ 44,057</b>                  | <b>\$ 34,089</b> | <b>(Continued)</b> |      |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Cash Flows (Continued)**  
**Proprietary Funds**

**Year ended June 30, 2008**  
**(with comparative financial information for year ended June 30, 2007)**  
**(In Thousands)**

|  | Business-type Activities - Enterprise Funds |                                |                               |                                 |                  |                          |                       |                       |                                  |              | Other Fund   |           |   |
|--|---|--------------------------------|-------------------------------|---------------------------------|------------------|--------------------------|-----------------------|-----------------------|----------------------------------|--------------|--------------|-----------|---|
|  | San Francisco International Airport         | San Francisco Water Enterprise | Hetch Heichly Water and Power | Municipal Transportation Agency | General Hospital | Francisco Medical Center | Port of San Francisco | Laguna Honda Hospital | San Francisco Market Corporation | Total        | 2008         | 2007      |   |
| \$ 84,513  | \$ 11,164                                   | \$ 10,419                      | \$ (569,842)                  | \$ (183,945)                    | \$ 37,304        | \$ (2,315)               | \$ (69,506)           | \$ 512                | \$ (681,696)                     | \$ (555,615) | \$ (4,617)   | \$ 613    |   |
| -151,122   | 45,958                                      | 11,021                         | 102,038                       | 6,594                           | 38,758           | 10,407                   | 1,072                 | 275                   | 367,245                          | 345,708      | 2,384        | 1,700     |   |
| (1,038)  | -   | (2,193)                        | 75                            | -                               | (1,111)          | -                        | -                     | -                     | (4,147)                          | (2,512)      | -            | -         |   |
| 8,337  | 1,245                                       | (43)                           | 110,324                       | -                               | 1,517            | -                        | (1,246)               | -                     | 11,099                           | 15,486       | -            | -         |   |
| 6,591  | (3,925)                                     | -                              | -                             | -                               | -                | -                        | -                     | -                     | 111,701                          | 1,878        | 26           | -         |   |
| Adjustments for non-cash activities:   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Depreciation and amortization.....   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Provision for uncollectibles.....  |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Write-off of capital assets.....   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Other.....   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Changes in assets/liabilities:   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Receivables, net.....  |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Due from other funds.....  |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Inventories.....   | (13)  | (308)                          | (26)                          | (3,813)                         | (1,131)          | -                        | 211                   | (20)                  | -                                | 1,150        | (1,473)      | (79)      |   |
| Deferred charges and other assets.....   | (1,754)                                     | -                              | (2,120)                       | (1)                             | -                | -                        | 1,916                 | -                     | -                                | 5,100        | 1,903        | -         |   |
| Accounts payable.....  | (3,510)                                     | (884)                          | 1,056                         | 9,420                           | (1,391)          | 2,602                    | 360                   | 2,097                 | 35                               | (1,959)      | 3,215        | (6)       |   |
| Accrued payroll.....   | 1,101                                       | 482                            | 162                           | 2,575                           | 2,239            | 500                      | 184                   | 672                   | -                                | 9,785        | 30,222       | (2,012)   |   |
| Accrued vacation and sick leave pay.....   | 77  | (315)                          | 56                            | 513                             | 972              | 268                      | 3                     | 140                   | -                                | 7,915        | 7,707        | 179       |   |
| Accrued workers' compensation.....   | 59  | (210)                          | (39)                          | (1,794)                         | 2,155            | 531                      | (204)                 | 341                   | -                                | 1,714        | 1,523        | 171       |   |
| Other postemployment benefits obligation.....  | 15,413                                      | 15,048                         | 2,723                         | 35,438                          | 30,065           | 5,684                    | 2,805                 | 13,207                | -                                | 839          | (11,190)     | 300       |   |
| Estimated claims payable.....  | -   | 4,320                          | 10,520                        | (961)                           | -                | 333                      | 21                    | -                     | -                                | 120,383      | 4,147        | -         |   |
| Due to other funds.....  | -   | (4,856)                        | -                             | -                               | 19,593           | -                        | 83                    | -                     | -                                | 14,820       | 10,245       | (1)       |   |
| Deferred credits and other liabilities.....  | 16,786                                      | (985)                          | 1,916                         | 1,246                           | -                | 80                       | 339                   | 16                    | 9                                | 19,407       | 8,361        | (177)     |   |
| Total adjustments.....   | 185,872                                     | 61,900                         | 28,273                        | 252,020                         | 48,522           | 46,618                   | 15,264                | 24,923                | 316                              | 663,708      | 403,986      | (9,080)   |   |
| Net cash provided by (used in) operating activities.....                                       | \$ 270,385                                  | \$ 73,064                      | \$ 38,692                     | \$ (317,822)                    | \$ (135,423)     | \$ 83,922                | \$ 12,949             | \$ (44,583)           | \$ 828                           | \$ (17,988)  | \$ (151,629) | \$ 12,873 |   |
| Reconciliation of cash and cash equivalents to the statement of net assets:                    |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Deposits and investments with City Treasury:   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Unrestricted.....  | \$ 299,153                                  | \$ 138,654                     | \$ 165,846                    | \$ 165,846                      | \$ 197,677       | \$ 64,348                | \$ 44,361             | \$ 81,498             | \$ -                             | \$ 991,537   | \$ 809,548   | \$ 11,632 |   |
| Restricted.....  | 127,611                                     | 21,740                         | -                             | -                               | 17,352           | -                        | 52,808                | 6,192                 | 95,707                           | -            | 321,410      | 512,631   | - |
| Deposits outside of City Treasury:   |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |
| Unrestricted.....  | 10  | 36                             | 10                            | 3,977                           | 10               | 5                        | 5                     | 1                     | 5,060                            | 9,109        | 11,351       | -         |   |
| Restricted.....  | 262,398                                     | 41,051                         | -                             | 36,804                          | 18               | 27                       | 7,750                 | 870                   | -                                | 348,888      | 289,139      | 95,727    |   |
| Total deposits and investments.....  | 689,142                                     | 201,481                        | 165,856                       | 255,810                         | 64,376           | 97,196                   | 95,445                | 96,578                | 5,060                            | 1,670,944    | 1,631,669    | 58,127    |   |
| Less: Investments outside of City Treasury not meeting the definition of cash equivalents..... | (262,368)                                   | (41,051)                       | -                             | (5,017)                         | (18)             | -                        | (2,262)               | (870)                 | (4,599)                          | (316,185)    | (266,188)    | 107,359   |   |
| Cash and cash equivalents at end of year on statement of cash flows.....                       | \$ 426,774                                  | \$ 160,430                     | \$ 165,856                    | \$ 250,793                      | \$ 64,358        | \$ 97,196                | \$ 93,183             | \$ 95,708             | \$ 461                           | \$ 1,354,759 | \$ 1,385,481 | (63,302)  |   |
|  |   |                                |                               |                                 |                  |                          |                       |                       |                                  | \$ 44,057    | \$ 44,057    | (35,087)  |   |
|  |   |                                |                               |                                 |                  |                          |                       |                       |                                  |              |              |           |   |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**

**Statement of Fiduciary Net Assets**

**Fiduciary Funds**

**June 30, 2008**

**(In Thousands)**

|   | Pension<br>and Other<br>Employee<br>Benefit Trust<br><u>Funds</u> | Investment<br>Trust<br><u>Fund</u> | Agency<br><u>Funds</u> |
|---|---|------------------------------------|------------------------|
| <b>ASSETS</b>   |   |                                    |                        |
| Deposits and investments with City Treasury.....  | \$ 53,713   | \$ 540,972                         | \$ 84,365              |
| Deposits and investments outside City Treasury:   |   |                                    |                        |
| Cash and deposits.....  | 77,419  | 105                                | 44                     |
| Short term bills and notes.....   | 879,724   | -                                  | -                      |
| Debt securities.....  | 4,540,996   | -                                  | -                      |
| Equity securities.....  | 7,365,206   | -                                  | -                      |
| Real estate.....  | 1,788,561   | -                                  | -                      |
| Venture capital.....  | 1,686,927   | -                                  | -                      |
| Receivables:  |   |                                    |                        |
| Employer and employee contributions.....  | 32,135  | -                                  | 44,677                 |
| Brokers, general partners and others.....   | 330,883   | -                                  | -                      |
| Interest and other.....   | 62,910  | 3,988                              | 143,894                |
| Invested securities lending collateral.....   | 1,567,442   | -                                  | -                      |
| Deferred charges and other assets.....  | -   | -                                  | 8,899                  |
| Total assets.....   | <u>18,385,916</u>   | <u>545,065</u>                     | <u>\$ 281,879</u>      |
| <b>LIABILITIES</b>  |   |                                    |                        |
| Accounts payable.....   | 32,267  | 6,706                              | \$ 37,010              |
| Estimated claims payable.....   | 10,916  | -                                  | -                      |
| Agency obligations.....   | -   | -                                  | 244,869                |
| Obligations under fixed coupon dollar reverse repurchase agreements.....                  | 322,063   | -                                  | -                      |
| Foreign currency contracts, net.....  | 504   | -                                  | -                      |
| Payable to brokers.....   | 561,394   | -                                  | -                      |
| Securities lending collateral.....  | 1,567,442   | -                                  | -                      |
| Deferred credits and other liabilities.....   | 35,252  | -                                  | -                      |
| Total liabilities.....  | <u>2,529,838</u>  | <u>6,706</u>                       | <u>\$ 281,879</u>      |
| <b>NET ASSETS</b>   |   |                                    |                        |
| Held in trust for pension and other employee benefits and external pool participants..... | <u>\$ 15,856,078</u>  | <u>\$ 538,359</u>                  |                        |

The notes to the financial statements are an integral part of this statement.

**CITY AND COUNTY OF SAN FRANCISCO**  
**Statement of Changes in Fiduciary Net Assets**  
**Fiduciary Funds**  
**Year ended June 30, 2008**  
**(In Thousands)**

|   | <b>Pension<br/>and Other<br/>Employee<br/>Benefit Trust<br/>Funds</b> | <b>Investment<br/>Trust<br/>Fund</b> |
|---|---|--------------------------------------|
| <b>Additions:</b>   |   |                                      |
| Employees' contributions.....   | \$ 258,381  | \$ -                                 |
| Employer contributions.....   | 619,910   | -                                    |
| Contributions to pooled investments.....                              | -   | 2,410,676                            |
| Total contributions.....  | <u>878,291</u>  | <u>2,410,676</u>                     |
| <b>Investment income:</b>   |   |                                      |
| Interest.....   | 256,330   | 24,715                               |
| Dividends.....  | 183,940   | -                                    |
| Net decrease in fair value of investments.....                        | (1,104,080)   | -                                    |
| Securities lending income.....  | 54,550  | -                                    |
| Fixed coupon dollar reverse repurchase agreement income.....          | 8,638   | -                                    |
| Total investment income .....   | <u>(600,622)</u>  | <u>24,715</u>                        |
| <b>Less investment expenses:</b>                                      |   |                                      |
| Securities lending borrower rebates and expenses.....                 | (69,352)  | -                                    |
| Fixed coupon dollar reverse repurchase finance charges and expenses.. | (12,972)  | -                                    |
| Other expenses.....   | (51,079)  | -                                    |
| Total investment expenses.....  | <u>(133,403)</u>  | <u>-</u>                             |
| Total additions, net.....   | <u>144,266</u>  | <u>2,435,391</u>                     |
| <b>Deductions:</b>  |   |                                      |
| Benefit payments.....   | 1,263,088   | -                                    |
| Refunds of contributions.....   | 8,449   | -                                    |
| Distribution from pooled investments.....                             | -   | 2,543,215                            |
| Administrative expenses.....  | <u>12,594</u>   | <u>-</u>                             |
| Total deductions.....   | <u>1,284,131</u>  | <u>2,543,215</u>                     |
| Change in net assets.....   | (1,139,865)   | (107,824)                            |
| Net assets at beginning of year.....                                  | 16,995,943  | 646,183                              |
| Net assets at end of year.....  | <u>\$ 15,856,078</u>  | <u>\$ 538,359</u>                    |

The notes to the financial statements are an integral part of this statement.