

<b>Retiree Health Care Trust Fund Board Members Future Trainings</b>			
<b>Course/Roundtable Name</b>	<b>Attendees</b>	<b>Date of Training</b>	<b>Cost Per Attendee</b>
<b>CALAPRS Trustees Roundtable</b>	Pauline Marx	September 13, 2013	\$100.00
Double Tree Hotel			
2050 Gateway Place			
San Jose, CA 95110			
<b>Total for CALAPRS Trustees Roundtable</b>			\$100.00
<b>CIO Public Pension Plan Summit</b>	Carol Cypert	November 4-5, 2013	\$1,295.00
W Hotel in San Francisco	Leo Levenson		\$1,295.00
181 3rd Street	Pauline Marx		\$1,295.00
San Francisco, CA 94103			
<b>Total for Summit Training</b>			\$3,885.00
<b>Total for both Trainings:</b>			\$3,985.00

**California Association of Public Retirement Systems****CALAPRS**

EDUCATION • COMMUNICATION • NETWORKING

## Program Announcement

**TRUSTEES ROUNDTABLE****DATE & TIME**

Friday, September 13, 2013

Breakfast 8:30am - 9:00am

Meeting 9:00am - 4:00pm

**LOCATION**Doubletree Hotel  
2050 Gateway Place  
San Jose, CA 95110**AGENDA**[Download the Agenda \[PDF\]](#)

The meeting agenda was be prepared by Lauryn Agnew from SamCERA. Please contact her at [lauryn@coastside.net](mailto:lauryn@coastside.net) with questions or suggestions.

[Register Online](#)

## Quick Links

[Register Online](#)  
[Download the Agenda](#)  
[Create a Member Login](#)  
[Discussion Forum](#)  
[CALAPRS Program Calendar](#)  
[Contact CALAPRS](#)

## Hotel Information

**Doubletree Hotel**  
2050 Gateway Place  
San Jose, CA 95110  
408-453-4000**Room Block:**Reservation Deadline: **August 24th**  
Nightly Rate: \$135/night  
Group Discount Code: BTA  
Reserve by phone: 408-453-4000  
[Reserve Online](#)

## Travel Information

Self-parking is available at the hotel for a discounted rate of \$10/day (including overnight). CALAPRS will validate on-site.

San Jose Airport (SJC) is the closest airport. There is a courtesy shuttle to the hotel every 10-15 minutes.

## Contact Us

California Association of Public Retirement Systems  
575 Market Street, Suite 2125, San Francisco, CA 94105  
P: 415.764.4860 | Toll-free: 1-800-Retire-0 | F: 415.764.4915  
[info@calaprs.org](mailto:info@calaprs.org) | [www.calaprs.org](http://www.calaprs.org)

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Try it FREE today



EDUCATION • COMMUNICATION • NETWORKING

California Association of Public Retirement Systems

## TRUSTEES' ROUNDTABLE

Friday, September 13, 2013  
Doubletree Hotel San Jose  
2050 Gateway Place, San Jose, CA  
408-453-4000

### AGENDA

- 8:30-9:00 Breakfast & Registration
- 9:00-9:15 **Introduction**  
Laurn Agnew, Trustee, SamCERA
- 9:15-10:00 **CalPERS Sustainability Process**  
Ben Thornley & Representative from CalPERS investment staff/committee and/or board
- Policy development, board education, learning curve, opportunities, research, impact measurement
- 10:30-10:45 Break
- 10:45-12:00 **Responsible Investing, Corporate Governance, Activism, ESG Integration**  
Chad Spittler, Blackrock & Matt Christensen, AXA Rosenberg
- 12:00 -1:00 Lunch Session: **PEPRA and DOMA Litigation and Legislation**  
Brenda Carlson, Chief Legal Counsel, SamCERA
- 1:00-1:45 **Measuring the Criteria**  
Sustainalytics, HIP
- 1:45-2:30 **Following the Impact**  
Community Capital Management & Earmarking
- 2:30-2:45 Break
- 2:45-3:45 **Building portfolios, Equity, Fixed Income, Real Assets, Private Equity, Infrastructure**  
**Active, passive**  
Aperio, Breckenridge, Mosaic, CDFI/TOD, PCV
- 3:45-3:55 Research Survey: **Bay Area Impact Investing Initiative**
- 4:00 Select chair for next meeting (February 2014, Southern CA)
- Adjourn

### CONTACT US

575 Market Street, Suite 2125, San Francisco, CA 94105  
P: 415-764-4860 F: 415-764-4915  
register@calaprs.org www.calaprs.org

# CALAPRS

EDUCATION • COMMUNICATION • NETWORKING

California Association of Public Retirement Systems

December 20, 2012

## NOTICE OF PROGRAM FEE SCHEDULE

It was the consensus of the CALAPRS Board that the following event attendance fees should be implemented on January 1, 2013. Member retirement systems will continue to be invoiced for staff attendance twice per calendar year – in June and in December.

Event	Fee per person
Principles for Trustees at Stanford	\$ 2,500**
Administrators' Institute	\$ 1,000**
UCLA Board Leadership Institute	\$ 2,900**
Management Academy	\$ 2,500*
Overview Staff Training	\$ 100*
Disability Staff Training	\$ 100*
Intermediate Staff Training	\$ 250*
Advanced Staff Training	\$ 250*
General Assembly	\$ 100*
All Roundtables	\$ 100*

\*Attendees are responsible for their own housing and travel expenses (if any).

\*\*Housing cost is included in the program tuition.

# THE CIO PUBLIC PENSION PLAN SUMMIT

EXCLUSIVE TO  
PENSION INVESTMENT  
PROFESSIONALS

NOVEMBER 4-5 2013  
W HOTEL, SAN FRANCISCO

THE ONLY EVENT to bring together the public pension CIO community focused on solving the asset to liability mismatch

## 30+ Senior Investment Pension Professionals

discuss the impact of structuring, risk management and portfolio diversification on public pension plans.

### PREPARING YOUR PLAN FOR THE FUTURE:

- Comprehensive session on portfolio structuring: understand the value in passive v. active and traditional v. alternative
- Seven sessions on asset classes that every CIO has on their mind
- Broaden your understanding of strategic risk management with sessions on liability risk, political risk and global market risk
- Why allocating with conviction delivers better returns
- Understand the political and financial implications of the DC/DB debate
- Strengthening your plan governance to avoid legal blind-spots
- How cutting fees does not mean sacrificing returns



### AN UNMATCHED OPPORTUNITY FOR PEER-TO-PEER INFORMATION EXCHANGE

- Exchange ideas with peer-level public plan investment executives from around the US
- Presented by and for pension investment professionals—under Chatham House Rules

### JOIN PENSION EXECUTIVES FROM:

- CalPERS
- OMERS
- Public Employees' Retirement System of Idaho
- Oregon State Treasury
- Washington State LEOFF
- Oklahoma Teachers Retirement System
- New Mexico Educational Retirement Board
- San Bernardino County ERA
- Georgia Firefighters Pension Fund
- Holyoke Retirement Board
- City of Lakeland Retirement System
- Park Employees' Annuity and Benefit Fund of Chicago

To Register, Call Michael Mulato at 646.895.7424 Email: [mmulato@irusa.com](mailto:mmulato@irusa.com)

## JOIN PLAN SENIOR STAFF IN IN-DEPTH INVESTMENT STRATEGY DISCUSSION

Bob Maynard, Chief Investment  
Officer, **PERSI**

John Skjervem, Chief Investment  
Officer, **Oregon State Treasury**

Girard Miller, Chief Investment  
Officer, **Orange County Employees  
Retirement System**

Rob Feckner, President of the Board,  
**CalPERS**

Blair Cowper-Smith, EVP Corporate  
Affairs, **OMERS**

Steve Nelsen, Executive Director,  
**Washington State LEOFF**

Wayne Wicker, Chief Investment  
Officer, **ICMA-RC**

James Perry, Senior Investment  
Officer, **San Bernardino County**

Lee Partridge, Chief Investment  
Officer, **Salient Partners**

Gary Trennepohl, Chair of Trustees,  
**Oklahoma Teachers Retirement  
System**

Dean Niedospial, Executive Director  
& Chief Investment Officer,  
**Park Employees' Annuity and  
Benefit Fund of Chicago**

Dana Blydenburgh, Executive Director,  
**City of Lakeland Retirement  
System**

Mark Canavan, Senior Portfolio  
Manager, **New Mexico Educational  
Retirement Board**

Daniel Owens, Executive Director,  
**Holyoke Retirement Board**

Mike Sebastian, Partner,  
**Hewitt EnnisKnupp**

Allan Martin, Partner, **NEPC**

Don Stracke, Senior Consultant, **NEPC**

Matt Moran, Vice President,  
**Chicago Board Options Exchange**

Meredith Despins, Vice President,  
**NAREIT**

Ira Summer, Consulting Actuary  
and President, **Public Pension  
Professionals**

## THE CIO PUBLIC PENSION PLAN SUMMIT

Join your public pension plan peers for an exclusive discussion of investment strategy, risk management, and governance, November 4-5 in San Francisco at the CIO Public Pension Plan Summit.

Pension plan investment executives like you, as well as carefully selected consultants and experts, have guided the development of the agenda for the Summit, which promises to be an open and candid forum for sharing ideas.

The Summit will help you start 2014 with new ideas and tools for tackling your investment challenges.

### REASONS TO ATTEND

- Exclusively for senior investment executives of public pension plans
- Gain insight from your peers and strengthen your peer network
- Get actionable ideas for your fund

### WHO SHOULD ATTEND

- Chief Investment Officers
- Executive Directors
- Senior Investment Officers
- Plan Investment Executives

### HOT TOPICS

- Solving the Assets to Liabilities Mismatch
- Management Fees: Getting What you Pay For
- How Allocating With Conviction Can Increase Returns
- How to Communicate with the Board
- The DB/DC Debate
- Real Estate Strategies that Are Working

To Register, Call Michael Mulato at 646.895.7424 Email: [mmulato@iirusa.com](mailto:mmulato@iirusa.com)



**8:15 Registration and Breakfast**

**9:00 Keynote: Economic Outlook**

An overview of the economic horizon for the next 18 months and what it reveals for pension funds.

**9:30 CIO Insight: Plans Discuss the Asset to Liability Mismatch**

It's easy to get wrapped up in asset to liability headlines, but what is the reality? Join your peers in a candid conversation about battling the asset to liability mismatch and meeting long term liabilities. Learn from each other's experiences and success stories.

**10:15 Understanding Management Fees: Do You Get What You Pay For?**

Learn more about the innovative efforts of California public pension CIOs and others across the nation to drive down investment management fees, secure graduated "P-share classes" for pension funds, create "mini-pools" to obtain discounted break-point pricing, better align interests of investment advisors and pension funds, build a money manager database controlled by public funds, and avoid costly and unjustified fee structures.

**11:00 Networking and Coffee**

**11:30 Risk Averse or Risk Taker: Just Do It Smartly**

- What is your fund's risk appetite and how do you determine the appropriate amount?
- Actuarial rates: What is the new normal?
- Other models in assessing liability
- Is your fund sustainable, and can it survive?
- Is there too much risk to be creative?

**12:15 Luncheon**

**1:15 Keeping Your Portfolio Structure Up to Speed**

A volatile economic landscape hasn't made asset allocation any easier. With all of the turmoil, how can you be sure your portfolio structure is as effective as possible? Every plan has different needs. How can you be sure that your portfolio structure reflects the appropriate level of risk appetite and desired return?

- Portfolio construction
- Active v. passive strategies
- Alternatives v. traditional
- Shifting portfolio components
- Valuation

**2:00 Keep Calm, Carry On: Allocating with Conviction**

Keeping calm and carrying on has allowed a number of plans to maintain solid returns, regardless of market volatility. These plans have conviction in their investment thesis. Panelists discuss how disciplined allocation has served them well in changing market environments.

	RE-EXAMINING ALTERNATIVE ASSET CLASSES	INVESTMENT STRATEGIES FOR A CHANGING ECONOMIC CLIMATE
2:45	<p><b>Private Equity</b>—is a hot topic these days and allocation strategies are all over the map. Learn how to commit effectively and what strategies are worth the time.</p> <ul style="list-style-type: none"> <li>• Liquidity issues</li> <li>• Buy outs</li> <li>• Distressed</li> <li>• Direct investment</li> <li>• Infrastructure</li> <li>• Carrying your weight: what's the future of co-mingled funds?</li> </ul>	<p><b>Passive Strategies</b>—Whether you're tired of high manager fees, or simply want a healthy allocation to passive strategies, you still want to make steady returns. Explore different methods and what fits your portfolio.</p>
3:25	<p><b>Real Estate</b>—is back on the rise as investors rush to this high return asset class. But will the rush tip the boat? Learn what strategies are working and how to find the next trend, before the crowd catches on.</p> <ul style="list-style-type: none"> <li>• CORE</li> <li>• REITs</li> <li>• Infrastructure</li> <li>• Distressed</li> <li>• What's the right blend of private and public?</li> <li>• Are they over-priced?</li> </ul>	<p><b>Combating Low-Interest Rates</b></p> <ul style="list-style-type: none"> <li>• What's the outlook for bonds and interest rates</li> <li>• Hedging price risk</li> <li>• Appropriate fixed income/equity mix for your fund's needs</li> <li>• Immunization</li> <li>• What happens when quantitative easing...eases?</li> </ul>
4:05	<b>Networking and Coffee</b>	
4:35	<p><b>Hedge Funds</b>—Are hedge funds still worth the risk? Big v. small, strategies suitable for long-term liabilities and fees are all items to be taken into account.</p>	<p><b>Derivatives Trading</b></p> <ul style="list-style-type: none"> <li>• How does regulation affect derivatives?</li> <li>• OTCs vs. Futures</li> <li>• Are they still an effective hedge?</li> </ul>
5:15	<p><b>Emerging Markets</b>—They have potential for a great return, but foreign markets are a bit murky. Hear some of the more incisive techniques in risk assessment and due diligence.</p>	<p><b>Risk Parity</b>—All plans want high returns, but matching returns to liability risk is important. Hear from peers utilizing risk in their portfolios.</p>

5:55 Cocktails and Networking



**8:00 Breakfast**

**8:45 Staying Out of the Headlines: Developing a 360° View**

From the City of Bell scandal to non-discrimination lawsuits for DC plans, there are a lot of horror stories to keep a pension executive up at night. Stay on top of all of the political white noise, regulation, and other legal issues to keep out of the headlines.

**9:30 At the Crossroads: The DB/DC Debate**

- What's the transition cost?
- Is it really cutting cost?
- What actuarial changes can you expect, and how do you prepare?
- How to handle the political and PR ramifications
- Is discrimination a legal risk?

**10:15 Networking and Coffee**

**10:45 Communicating with the Board**

Hear about effective communication and decision-making tools to help boards prioritize their agendas, improve the efficiency of the board and investment committee through delegation and subcommittees, provide board-friendly dashboards for market and portfolio monitoring, address portfolio risk, and provide actionable fiduciary education.

**11:30 New Roles of Governance in Fund Operations**

- How does internal v. outsourcing affect governance?
- What are some of the models in separating investment teams from the rest of the plan?
- We've decided to consolidate our assets, what does that mean for governance?

**12:15 Close of Conference**



**LIMITED  
SPONSORSHIP  
OPPORTUNITIES AVAILABLE:**

A limited number of asset managers, consultants, and service providers may only gain access to the event via sponsorship. Call Terri Sobol to learn more about customized sponsorship packages. Opportunities start at \$4995.

**Terri Sobol** can be reached at +1 646.895.7473 or [tsobol@iirusa.com](mailto:tsobol@iirusa.com).

**MEDIA  
PARTNER  
INFORMATION:**

If you are interested in collaborating as a Media Partner, please contact **Jeneane Zeleznak** at +1 646.616.7648 or [jzeleznak@iirusa.com](mailto:jzeleznak@iirusa.com).

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**To Register, Call Michael Mulato at 646.895.7424 Email: [mmulato@iirusa.com](mailto:mmulato@iirusa.com)**

# ON PLAN

THE ONLY EVENT to bring together the public pension CIO community focused on solving the asset to liability mismatch

NOVEMBER 4-5 2013 • W HOTEL, SAN FRANCISCO

## THE CIO PUBLIC PENSION PLAN SUMMIT PRICING

Register by	8/2/2013	9/6/2013	10/4/2013	Standard Rate & After 10/4/13
Conference*	\$1,295	\$1,395	\$1,495	\$1,695

\* Registration is open to pension only. All registrations subject to approval.

code: **U2804**. If payment has not been received prior to registration the morning of the conference, a credit card hold will be required.

### DATES AND VENUE:

November 4-5, 2013  
W San Francisco  
181 3rd St, San Francisco, CA  
wsanfrancisco.com  
Room Rate: \$329/night + tax  
Cut off: October 18, 2013 by 5pm  
+1 877.946.8357  
Reference: **Pension Plan Summit**

**CANCELLATION POLICY:** For information on IIR's cancelation and substitution policy please visit:  
<http://www.iirusa.com/PublicPension/venue-pricing.xml>

**DOCUMENTATION ORDER:** If you are unable to attend the program, or would simply like to order additional sets of documentation for your colleagues, they are available for \$395 per set, including taxes, postage and shipping in the U.S.

Please call +1.888.670.8200. The documentation is available two weeks after the conference takes place. **CREDIT CARD PAYMENT ONLY.**



**AUXILIARY AID:** Any disabled individual desiring an auxiliary aid for this conference should notify IIR at least 3 weeks prior to the conference in writing by faxing +1 212.661.6045.

### COMPLAINT RESOLUTION POLICY:

For more information regarding administrative policies such as complaint and refund, please contact our offices at +1 888.670.8200 or +1 941.554.3500.

### INCORRECT MAILING INFORMATION:

If you are receiving multiple mailings, have updated information or would like to be removed from our database, please fax +1 419.781.6036. Please keep in mind that amendments can take up to 6 weeks.

Institute for International Research  
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New York, NY 10017

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U2804

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101 Arthur Andersen Parkway Tel : 888-670-8200  
Suite 100 Int'l : 941-554-3500  
Sarasota, FL 34232 Fax : 941-365-2507

## INVOICE

Attn: Ms Rosanne Torre  
Board Secretary  
City of San Francisco  
1 Dr Carlton B Goodlett Place  
SAN FRANCISCO CA 94102

Account  
2933044

Order Number  
2907068

**VENUE AND TAX ADDRESS**  
W Hotel San Francisco  
181 Third Street  
SAN FRANCISCO CA 94103  
USA

<b>Invoice Number</b> 30174581	<b>Invoice Date</b> 07/23/2013	<b>Due Date</b> IMMEDIATE	<b>Our Tax Number</b> 13-3179256	
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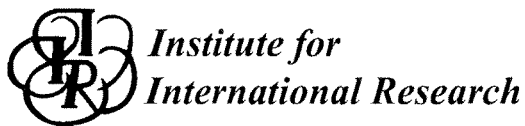
### U2804 - CIO Public Pension Plan Summit 2013

Code	Delegate Name	Product	Net USD	Tax USD
U2804001	Carol Cypert	C Conference Fee Beginning on 11/04/2013	1,295.00	0.00
			<b>Total Fee</b>	<b>USD 1,295.00</b>
			<b>Amount Paid</b>	<b>USD 0.00</b>
			<b>Balance Due</b>	<b>USD 1,295.00</b>

Cancellation Policy: If you need to make any changes or have any questions, please feel free to contact us via email at [register@iirusa.com](mailto:register@iirusa.com). Cancellations must be in writing and must be received by IIR prior to 10 business days before the start of the event. Upon receipt of a timely cancellation notice, IIR will issue a credit voucher for the full amount of your payment, which may be applied towards registration fees at any future IIR event held within 6 months after issuance (the "Expiration Date"). All credit vouchers shall automatically expire on the Expiration Date and shall thereupon become void. In lieu of issuance of a credit voucher, at your request, IIR will issue a refund less a \$795.00 processing fee per registration. Registrants are advised that no credit vouchers or refunds will be issued for cancellations received less than ten business days prior to start of the event, including cancellations due to weather or other causes beyond the Registrant's control. IIR therefore recommends that registrants allow for unexpected delays in making travel plans. Substitutions are welcome at any time.

If for any reason IIR decides to cancel this conference, IIR accepts no responsibility for covering airfare, hotel or other costs incurred by registrants, including delegates, sponsors, speakers and guests.

<b>Payment by International Wire Transfer</b> Bank of America 100 West 33rd Street, New York NY 10001 Account Name: Institute for International Research-NY Account # 26891778 Wire ABA Routing # 026009593, Swift Code: BOFAUS3N Phone: 800-729-9473	<b>Payment by Domestic ACH</b> Bank of America 100 West 33rd Street, New York NY 10001 Account Name: Institute for International Research-NY Account # 26891778 ACH ABA Routing # 011000138 Phone: 800-825-5194	<b>Mail Address for Checks</b> Institute for International Research P.O. Box 3685 Boston MA 02241-3685
PLEASE QUOTE OUR INVOICE NUMBER WHEN MAKING PAYMENTS		



July 24, 2013

Ms Carol Cypert  
Trustee  
City of San Francisco  
1 Dr Carlton B Goodlett Place  
SAN FRANCISCO CA 94102

Customer Service  
101 Arthur Andersen Parkway  
Suite 100  
Sarasota, FL 34232

Reference : U2804/2907068

Dear Carol Cypert,

Thank you for choosing to attend CIO Public Pension Plan Summit 2013. As the world's largest provider of executive business conferences, we are confident that you will benefit professionally from this opportunity to listen and network with industry experts.

We would be appreciative if you would verify your details at the top of this letter. This information will be used on your badge and the attendance list. If there are any mistakes or misspellings, please correct the letter and fax it to 941-365-2507 or email [register@iirusa.com](mailto:register@iirusa.com) so that we can adjust our records.

Attached are the details for your registration. Please review this information thoroughly as it contains all your registration time(s) and location(s).

If you have any questions regarding your selections or need additional information, please do not hesitate to contact us at 888-670-8200. Please refer to your reference number U2804/2907068.

Your invoice will be sent to the billing address specified at the time of registration.

Welcome to IIR. We look forward to seeing you at the event.

Sincerely,

Customer Service Department  
Email : [register@iirusa.com](mailto:register@iirusa.com)  
Phone : 888-670-8200  
Fax : 941-365-2507

**\*\* YOUR FULL REGISTRATION DETAILS ARE ATTACHED \*\***



*Institute for  
International Research*

**Booked Options :**

Title : CIO Public Pension Plan Summit 2013

Booking Reference : U2804/2907068

Venue : W Hotel San Francisco  
181 Third Street

San Francisco CA 94103

Registration : Please refer to the brochure or website based on your selections

Option : C Conference Fee

Start : November 4, 2013 08:00

Accounts Receivable  
101 Arthur Andersen Parkway Tel : 888-670-8200  
Suite 100 Int'l : 941-554-3500  
Sarasota, FL 34232 Fax : 941-365-2507

## INVOICE

Attn: Ms Rosanne Torre  
Board Secretary  
City of San Francisco  
1 Dr Carlton B Goodlett Place  
SAN FRANCISCO CA 94102

Account  
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Order Number  
2907076

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181 Third Street  
SAN FRANCISCO CA 94103  
USA

<b>Invoice Number</b> 30174583	<b>Invoice Date</b> 07/23/2013	<b>Due Date</b> IMMEDIATE	<b>Our Tax Number</b> 13-3179256	
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### U2804 - CIO Public Pension Plan Summit 2013

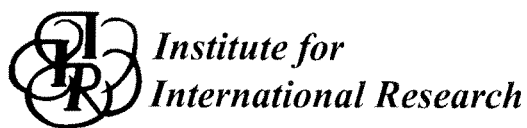
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U2804001	Leo Levenson	C Conference Fee Beginning on 11/04/2013	1,295.00	0.00
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July 24, 2013

Mr Leo Levenson  
Trustee  
City of San Francisco  
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SAN FRANCISCO CA 94102

Customer Service  
101 Arthur Andersen Parkway  
Suite 100  
Sarasota, FL 34232

Reference : U2804/2907076

Dear Leo Levenson,

Thank you for choosing to attend CIO Public Pension Plan Summit 2013. As the world's largest provider of executive business conferences, we are confident that you will benefit professionally from this opportunity to listen and network with industry experts.

We would be appreciative if you would verify your details at the top of this letter. This information will be used on your badge and the attendance list. If there are any mistakes or misspellings, please correct the letter and fax it to 941-365-2507 or email [register@iirusa.com](mailto:register@iirusa.com) so that we can adjust our records.

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**\*\* YOUR FULL REGISTRATION DETAILS ARE ATTACHED \*\***

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Booking Reference : U2804/2907076

Venue : W Hotel San Francisco  
181 Third Street

San Francisco CA 94103

Registration : Please refer to the brochure or website based on your selections

Option : C Conference Fee

Start : November 4, 2013 08:00

Accounts Receivable  
101 Arthur Andersen Parkway Tel : 888-670-8200  
Suite 100 Int'l : 941-554-3500  
Sarasota, FL 34232 Fax : 941-365-2507

## INVOICE

**VENUE AND TAX ADDRESS**  
W Hotel San Francisco  
181 Third Street  
SAN FRANCISCO CA 94103  
USA

Attn: Ms Rosanne Torre  
Board Secretary  
City of San Francisco  
1 Dr Carlton B Goodlett Place  
SAN FRANCISCO CA 94102

Account  
2933044

Order Number  
2907075

<b>Invoice Number</b> 30174582	<b>Invoice Date</b> 07/23/2013	<b>Due Date</b> IMMEDIATE	<b>Our Tax Number</b> 13-3179256	
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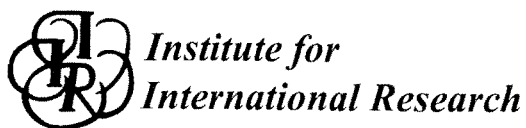
### U2804 - CIO Public Pension Plan Summit 2013

Code	Delegate Name	Product	Net USD	Tax USD
U2804001	Pauline Marx	C Conference Fee Beginning on 11/04/2013	1,295.00	0.00
<b>Total Fee</b>			<b>USD</b>	<b>1,295.00</b>
<b>Amount Paid</b>			<b>USD</b>	<b>0.00</b>
<b>Balance Due</b>			<b>USD</b>	<b>1,295.00</b>

Cancellation Policy: If you need to make any changes or have any questions, please feel free to contact us via email at [register@iirusa.com](mailto:register@iirusa.com). Cancellations must be in writing and must be received by IIR prior to 10 business days before the start of the event. Upon receipt of a timely cancellation notice, IIR will issue a credit voucher for the full amount of your payment, which may be applied towards registration fees at any future IIR event held within 6 months after issuance (the "Expiration Date"). All credit vouchers shall automatically expire on the Expiration Date and shall thereupon become void. In lieu of issuance of a credit voucher, at your request, IIR will issue a refund less a \$795.00 processing fee per registration. Registrants are advised that no credit vouchers or refunds will be issued for cancellations received less than ten business days prior to start of the event, including cancellations due to weather or other causes beyond the Registrant's control. IIR therefore recommends that registrants allow for unexpected delays in making travel plans. Substitutions are welcome at any time.

If for any reason IIR decides to cancel this conference, IIR accepts no responsibility for covering airfare, hotel or other costs incurred by registrants, including delegates, sponsors, speakers and guests.

<b>Payment by International Wire Transfer</b> Bank of America 100 West 33rd Street, New York NY 10001 Account Name: Institute for International Research-NY Account # 26891778 Wire ABA Routing # 026009593, Swift Code: BOFAUS3N Phone: 800-729-9473	<b>Payment by Domestic ACH</b> Bank of America 100 West 33rd Street, New York NY 10001 Account Name: Institute for International Research-NY Account # 26891778 ACH ABA Routing # 011000138 Phone: 800-825-5194	<b>Mail Address for Checks</b> Institute for International Research P.O. Box 3685 Boston MA 02241-3685
<b>PLEASE QUOTE OUR INVOICE NUMBER WHEN MAKING PAYMENTS</b>		



July 24, 2013

Ms Pauline Marx  
Chief Assistant Treasurer  
City of San Francisco  
1 Dr Carlton B Goodlett Place  
SAN FRANCISCO CA 94102

Customer Service  
101 Arthur Andersen Parkway  
Suite 100  
Sarasota, FL 34232

Reference : U2804/2907075

Dear Pauline Marx,

Thank you for choosing to attend CIO Public Pension Plan Summit 2013. As the world's largest provider of executive business conferences, we are confident that you will benefit professionally from this opportunity to listen and network with industry experts.

We would be appreciative if you would verify your details at the top of this letter. This information will be used on your badge and the attendance list. If there are any mistakes or misspellings, please correct the letter and fax it to 941-365-2507 or email [register@iirusa.com](mailto:register@iirusa.com) so that we can adjust our records.

Attached are the details for your registration. Please review this information thoroughly as it contains all your registration time(s) and location(s).

If you have any questions regarding your selections or need additional information, please do not hesitate to contact us at 888-670-8200. Please refer to your reference number U2804/2907075.

Your invoice will be sent to the billing address specified at the time of registration.

Welcome to IIR. We look forward to seeing you at the event.

Sincerely,

Customer Service Department  
Email : [register@iirusa.com](mailto:register@iirusa.com)  
Phone : 888-670-8200  
Fax : 941-365-2507

**\*\* YOUR FULL REGISTRATION DETAILS ARE ATTACHED \*\***



*Institute for  
International Research*

**Booked Options :**

Title : CIO Public Pension Plan Summit 2013

Booking Reference : U2804/2907075

Venue : W Hotel San Francisco

181 Third Street

San Francisco CA 94103

Registration : Please refer to the brochure or website based on your selections

Option : C Conference Fee

Start : November 4, 2013 08:00