

CITY & COUNTY OF SAN FRANCISCO

Office of the Controller

City Services Auditor, City Performance

PARK MAINTENANCE STANDARDS

Fiscal Year 2015-16
Annual Report



October 25, 2016



OFFICE OF THE CONTROLLER CITY SERVICES AUDITOR

The **City Services Auditor (CSA)** was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Under Appendix F to the Charter, CSA has broad authority to:

- Report on the level and effectiveness of San Francisco's public services and benchmark the City to other public agencies and jurisdictions.
- Conduct financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operate a whistleblower hotline and website and investigate reports of waste, fraud, and abuse of city resources.
- Ensure the financial integrity and improve the overall performance and efficiency of city government.

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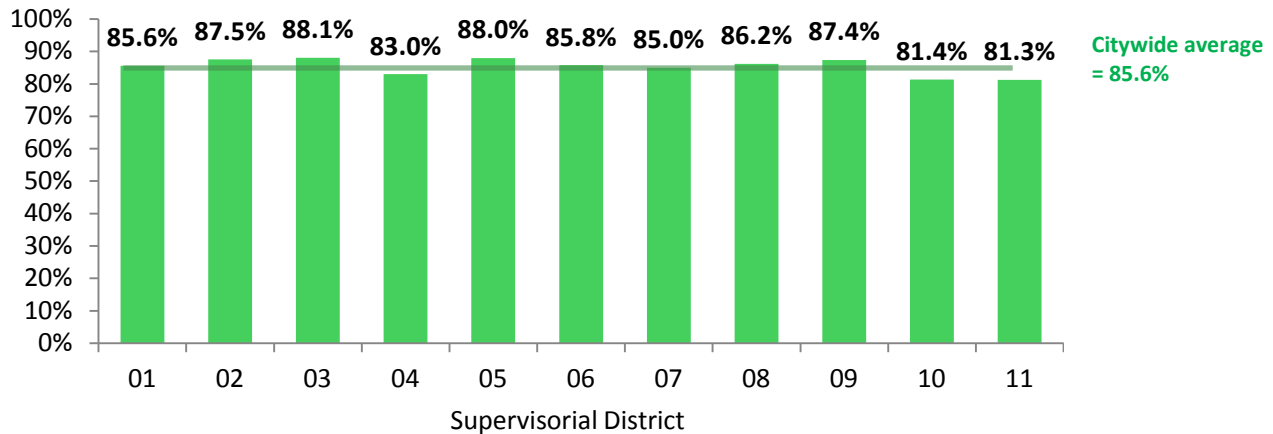
EXECUTIVE SUMMARY

This report contains a summary and analysis of park evaluations performed between July 1, 2015 and June 30, 2016. This is the second year that the Controller’s Office and Recreation and Park Department (RPD) staff evaluated parks based on new park standards, which build on the original standards to provide greater clarity, reduce evaluator interpretation, allow for deeper analysis of the results, and provide more complete information to the public.

Highlights

Ten years after the development of the original park maintenance standards, the park evaluation program passed a major milestone in fiscal year 2014-15 with the implementation of revised park evaluation standards. This second year using the standards in fiscal year 2015-16 provided an opportunity to track trends in evaluator application of the revised standards. As a result, final language clarification and streamlining changes were incorporated into the standards at year end, for implementation in fiscal year 2016-17. These changes further improve consistency and reporting for future years.

The citywide average park score for fiscal year 2015-16 was 85.6 percent, which is .4% higher than last year. These results are based on 1,094 evaluations of 165 parks.



RESULTS

- The highest scoring supervisorial district was District 3 (88.1%) and the lowest scoring was District 11 (81.3%), which is a spread of 6.8 percent and is a significantly lower than last year’s 9.8 percent spread between the highest and lowest scoring district.
- The lowest scoring feature, for the second year, was Children’s Play Areas with 78.8 percent, which is one percent point lower than last year.
- Most parks scored between 80 and 90 percent; 53 parks scored above 90 percent, 10 more parks than last year.
- In general, a score of 85 percent means a park is well maintained and in good condition.

BACKGROUND

This is the eleventh annual report on the condition of the City's parks, which provides results from evaluations in fiscal year (FY) 2015-16. This report discusses the Recreation and Park Department's (RPD) efforts to use the standards and results to inform operational decisions, and includes recommendations to improve the City's performance in these areas.

This is the second year evaluating park sites with the new standards that were adopted in FY 2014-15. FY15 was a transition period for park evaluations, as the City implemented new, revised standards to improve data collection and more accurately report current park maintenance levels. RPD and the Controller's Office jointly implemented the new standards in July 2014. Staff worked closely to finalize the new standards, redesign the evaluation forms, and apply appropriate weighting and scoring metrics to park scores. RPD and the Controller's Office anticipated and saw that the new standards lowered park scores as a result of the new rigorous standards and weighting methodology.

The park scores in this report are a combination of RPD and the Controller's Office's evaluation efforts. Typically, each park is evaluated once a year by the Controller's Office and four times per year by RPD staff. A park's annual final score is the average of all available RPD and Controller's Office evaluation scores. See Appendix C for detailed scores. This year's results are based on 1,094 evaluations of 165 parks and is the second year using the new standards.

You can view park, district, and feature scores at <http://sfparkscores.weebly.com/>.

Park Standards Overview

RPD originally evaluated all parks twice per year, but increased the frequency to all parks once per quarter in October 2007. CSA evaluates all parks once per year. All supervisory and management staff at RPD and all staff at CSA City Performance perform evaluations.

Park scores are based on performance standards for 12 park feature categories:

- Athletic Fields
- Buildings and General Amenities
- Children's Play Areas
- Dog Play Areas
- Greenspace
- Hardscape
- Lawns
- Ornamental Beds
- Outdoor Courts
- Restrooms
- Table Seating Areas
- Trees

Each park has a different set of features to be evaluated based on what is located at the park site. Each feature is evaluated as to whether the condition of various "elements" meets the performance standard set for them. For example, the performance standard for the "mowing" element requires that turf be less than 4.5 inches high. If an evaluator reviews a certain area of lawn and finds sufficient turf that is

taller than the 4.5 inch standard then the evaluator would check the appropriate box to report that this condition exists. Each element is ultimately scored based on the conditions that are reported. (An unmowed lawn results in the failure of the “mowing” element.)

Evaluation criteria include questions about graffiti, paint, fencing, litter and debris, plant health, drainage, surface quality and much more. For a complete list of features, elements, and associated criteria, see Appendix A.

FY 2016-17 Park Evaluations, the Next Generation

For evaluator use in FY 2016-17 and beyond, RPD and CSA staff implemented updated park maintenance standards that were adopted in FY15. The revisions were minor compared to the standards revision that was implemented in FY15. These changes include revised language that is clearer for evaluator understanding in order to reduce interpretation and subjectivity between evaluators in the field and made language more concise as well as consistent across features.

A significant change to how evaluators perform evaluations of parks in the field is being implemented in FY17. Both RPD and CSA evaluators will start using mobile devices rather than paper forms to perform evaluations. The evaluations will be completed using an inspection application. The database system will score the evaluations immediately once an evaluator sends their data to the database, which should occur within 24 hours of the evaluation. This will provide RPD staff with nearly real-time results. Evaluators also have the ability to take photos in the field and upload them to the system where RPD managers can access them to review any reported issues. For more information on how park evaluations are conducted going forward and how the data is used, see Appendix B.

Proposition B (June 2016) and Park Evaluation Scores

Proposition B (Prop B) was passed by 60 percent of voters in June 2016. Prop B requires the City to allocate \$64 million to the parks and open space fund in fiscal year 2016-17, with this baseline allocation increasing by \$3 million each year for ten years, unless the city experienced a deficit of \$200 million or more.

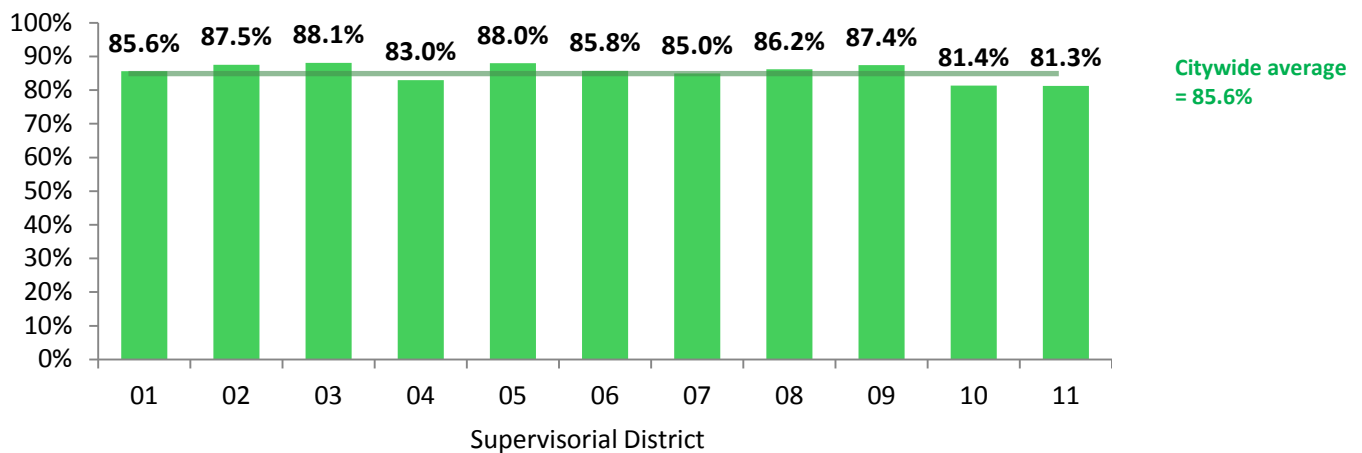
This baseline allocation could improve evaluated features that continually fail due to deferred maintenance issues. RPD has made the policy decision to set aside at least \$15 million for capital and maintenance projects such as paving, court resurfacing, and other improvements that will impact hardscape, outdoor courts and other features. Over time, as the department expends those funds, infrastructure-related features that contribute to consistently low scores at certain sites should show some improvement.

PARK EVALUATION RESULTS

Citywide Results

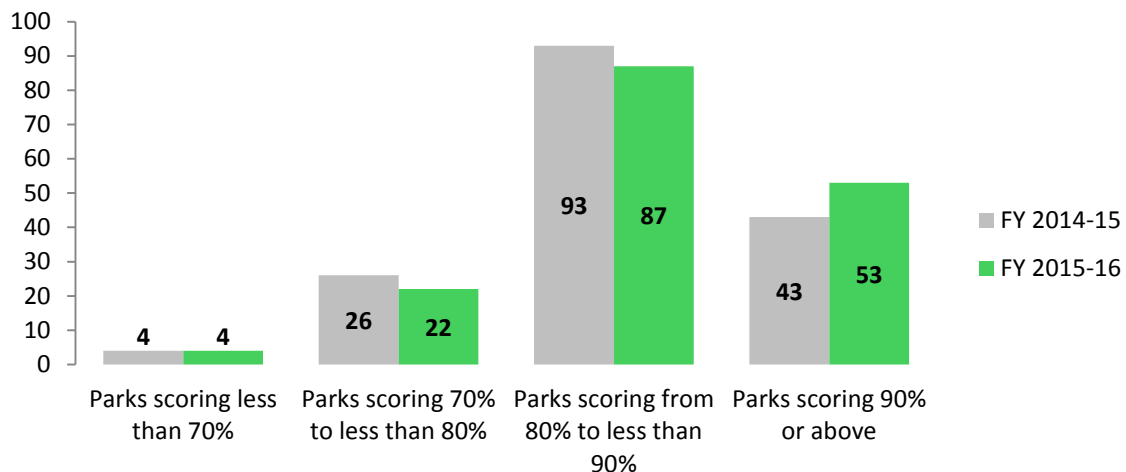
The citywide average park score for fiscal year 2015-16 (FY16) is 85.6 percent. A score of 85 percent generally indicates a well maintained park. Park scores ranged from a high of 98.2 percent (Cabrillo Playground in District 1) to as low as 64.5 percent (Excelsior Playground in District 11). The gap between the highest scoring park and lowest scoring park is 33.7 percent, which is 8 percent less of a spread compared to last year.

Exhibit 1 Average Citywide Park Score In FY 2015-16 is 85.6 percent



The citywide average increased .4 percent from last year; the citywide distribution of parks scoring above 90 percent also increased by ten parks.

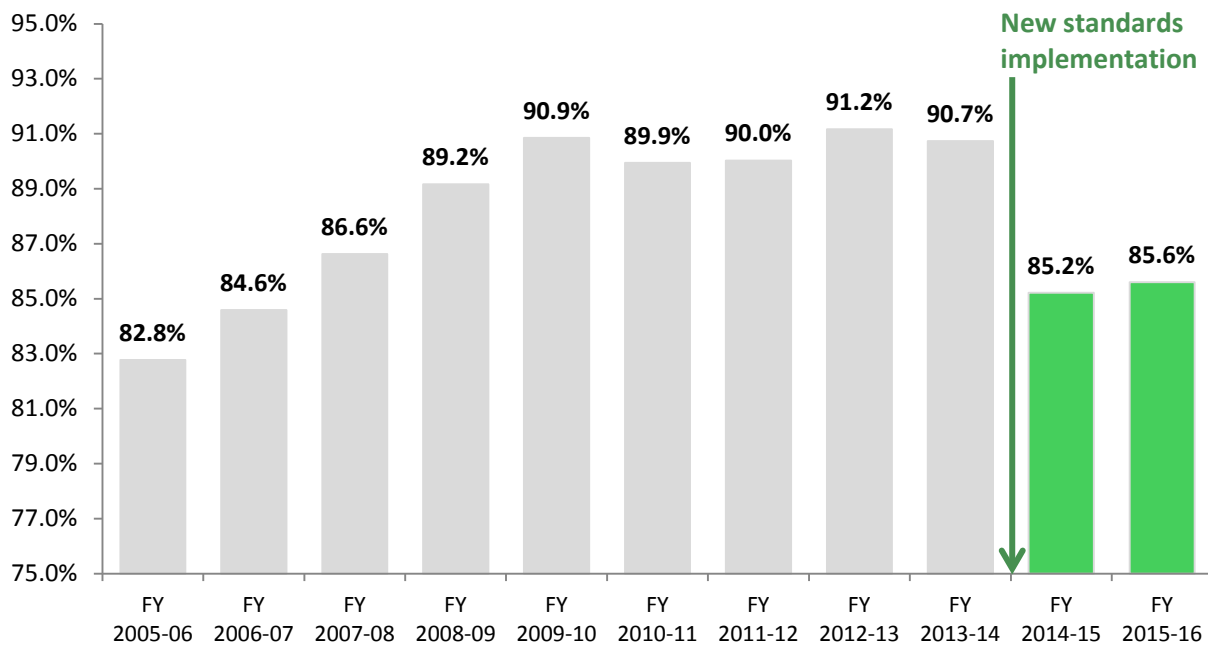
Exhibit 2 Ten More Parks Scored Above 90 Percent Compared to Last Year



- Ten more parks scored 90 percent or above compared to last year.
- Only four parks scored below 70 percent, same as last year. However, these four parks are not the same parks as the four from last year.
- The number of parks scoring between 80 and 90 percent decreased by 6 parks compared to last year.

FY 2014-15 was a transition period for park evaluations, as the City implemented new, revised standards to improve data collection and more accurately report current park maintenance levels. RPD and the Controller’s Office anticipated that the new standards would lower park scores in FY 2014-15, as a result of the new rigorous standards and weighting methodology. FY16 is the second year of evaluating with the new standards and the average citywide park score increased .4 percent over last year.

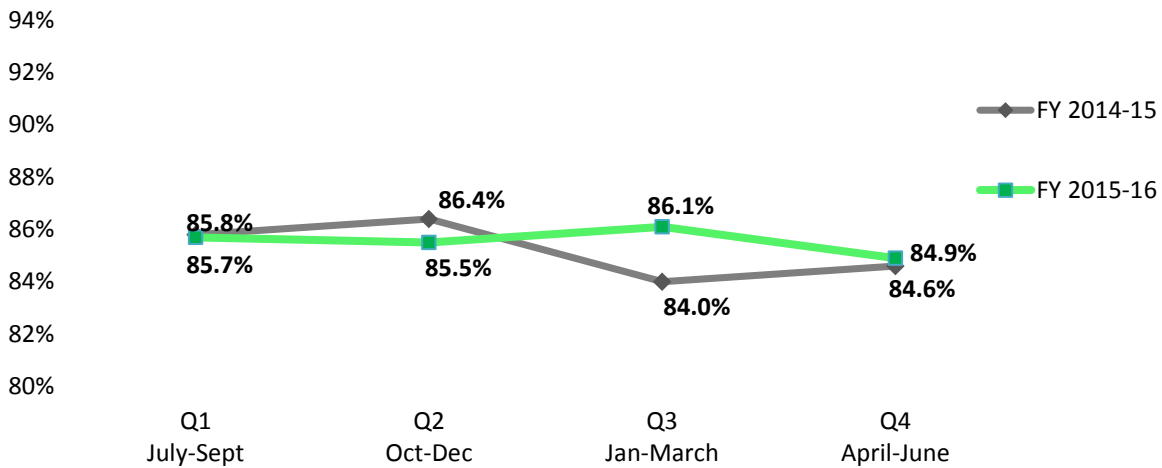
Exhibit 3 *FY 2015-16 Average Citywide Park Score Lower After New Standards Implementation, but Higher than FY 2014-15*



Each quarter RPD evaluates all parks and the Controller’s Office evaluates one quarter of all parks. Scores are calculated for each park evaluated within the quarter and averaged to show an overall citywide quarterly score. In past years, peaks and valleys were evident that corresponded to low usage in winter and high usage during the summer months. In FY 2015-16, the quarterly scores remain fairly flat throughout the year with a peak in quarter 3.

Last year there were higher overall quarterly scores compared to FY16. The first two quarters of last year had the highest scores, whereas this year quarter 3 was the highest. With two years of data, it is unknown yet if the quarterly trend this year is a result of the revised standards or other factors (such as drought conditions which may have enabled year-long use of some features.)

Exhibit 4 Citywide Results Increase 2.1 percent in Quarter 3



- Quarters 1, 2, and 4 show decreases of less than one percent in FY16.
- Quarter 3 was the highest scoring quarter in FY16, 2.1 percent higher than in FY15.

Greatest Changes in Park Scores

All of the parks with significant decreases are neighborhood parks or playgrounds. In past years there have typically been other park types listed here, but this year shows that the more significant decreases in scores are the neighborhood parks and playgrounds. Throughout the year, these five parks had low scores throughout various features within the park. Scores for the lower scoring features fluctuated throughout the quarters; however, the average resulted in significantly lower scores than in FY15.

Three of the five parks that scored significantly lower than the prior year are in supervisorial District 10. Four of the five parks are in Region/PSA 3, which is the overall lowest scoring region.

Exhibit 5 Top 5 Greatest Decreases Compared to Last Year

Park Name	Supervisorial District	Region	Park Type	FY15 Average	FY16 Average	Percent Change
Buchanan Street Mall	05	PSA 2	Neighborhood Park or Playground	90.1%	73.7%	-16.4
Adam Rogers Park	10	PSA 3	Neighborhood Park or Playground	88.4%	76.1%	-12.3
Visitacion Valley Playground	10	PSA 3	Neighborhood Park or Playground	80.4%	68.5%	-11.9
India Basin Shoreline Park	10	PSA 3	Neighborhood Park or Playground	78.8%	65.3%	-13.5
Excelsior Playground	11	PSA 3	Neighborhood Park or Playground	76.1%	64.5%	-11.6

- **Buchanan Street Mall** had particularly low scores on the Hardscape feature, which evaluates for surface quality, litter, structural damage of curbs and other issues specific to concrete and asphalt surfaces.
- **Adam Rogers Park's** lower scores were driven by a significant reduction in Table Seating Area scores. In FY16 average was 17 percent lower than in FY15.
- **Visitacion Valley Playground** continued to show particularly low scores for Athletic Fields, Children's Play Areas, Lawns, Hardscape and Restrooms.
- **India Basin Shoreline Park** continued to show low scores for Buildings and General Amenities, Children's Play Areas, Lawns, and Greenspace.
- **Excelsior Playground** had low scores for the ornamental beds feature, which evaluates litter, plant health, and pruning issues.

Three of the five parks that increased their score the most over last year are in supervisorial District 3 and Region/PSA 1. The top five parks are of three different park types; three of the parks are neighborhood parks or playgrounds and the other two are a mini park and a civic plaza or square.

Exhibit 6 *Top Five Greatest Increases Compared to Last Year*

Park	Supervisorial District	Region	Park Type	FY15 Average	FY16 Average	Percent Change
Gilman Playground	10	PSA 3	Neighborhood Park or Playground	57.3%	76.0%	18.7
Washington Square	03	PSA 1	Civic Plaza or Square	72.7%	91.3%	18.6
Joe DiMaggio North Beach Playground	03	PSA 1	Neighborhood Park or Playground	78.2%	95.1%	17.0
Grattan Playground	05	PSA 2	Neighborhood Park or Playground	74.9%	91.6%	16.7
Ina Coolbrith Park	03	PSA 1	Mini Park	75.1%	90.9%	15.8

- The greatest percent increase was **Gilman Playground**, which increased its score by 18.7 percent. Capital improvements occurred throughout 2016. This park was not evaluated in the 4th quarter due to capital renovations and widespread park feature closures.
- **Washington Square** had particularly high restroom scores in FY16. Restrooms were renovated in March 2015 and include a cleaner and more modern design.
- **Joe DiMaggio North Beach Playground** underwent a significant renovation and reopened in late 2015. This park received high marks for its new playground, outdoor courts, and other features.
- **Grattan Playground** improved Children's Play Area (25.9 percent increase) and Ornamental Bed (25.7 percent) scores in FY16.
- **Ina Coolbrith Park** had significant improvements in its FY15 lowest scoring features: In November 2015, the pathways were replaced with colored concrete and new curbs were installed on uphill

slopes. As a result, Hardscape (28.9 percent increase) and Ornamental Beads (21.7 percent increase).

Highest and Lowest Scoring Parks

Fulton Playground and Cabrillo Playground continue to have high scores. Cabrillo Playground reopened in 2013 after repair and renovation of the children’s play areas, picnic area and courts, as well as upgrades to the park infrastructure and landscape funded by the 2008 Clean and Safe Neighborhood Parks Bond. Father Alfred Boeddeker Park is on the highest scoring list for the second year in a row. This park site had a large-scale renovation and reopened in December 2014.

Most parks on the highest scoring list are consistent high scorers for at least the last two years.

Exhibit 7 Top Ten Highest Scoring Parks

Park Site	District	Region	Park Score
Cabrillo Playground	01	PSA 1	98.2%
Sunnyside Conservatory	07	PSA 5	97.7%
Golden Gate-Steiner Mini Park	05	PSA 2	97.6%
Fulton Playground	01	PSA 1	97.6%
Utah-18th Street Mini Park	10	PSA 2	97.4%
Betty Ann Ong Chinese Recreation Center	03	PSA 1	96.9%
Fay Park	02	PSA 1	96.6%
Esprit Park	10	PSA 2	96.4%
Father Alfred E. Boeddeker Park	06	PSA 2	96.1%
Cottage Row Mini Park	05	PSA 2	96.0%

- Four of the ten highest scoring parks were recently renovated as part of the 2008 or 2012 Clean and Safe Neighborhood Parks Bonds.
- **Golden-Gate Steiner** increased 3.9 percent in FY16. This may have been due in part to a repaired fence and retaining wall that improved the Buildings and General Amenities feature.
- **Esprit Park increased** 3.8 percent in FY16. Re-landscaping of this site included the removal of failing trees, improved the quality of planted areas and ensured better irrigation management.
- **Cottage Row Mini Park** increased 2.7 percent, which may be due to completed landscape and turf renovations in FY16.

Bay View Playground, Alice Chalmers Playground and Rolph Nicol Playground are the parks that scored in the bottom ten both in FY15 and FY16. The other seven parks are new to the lowest scoring park list.

Exhibit 8 **Top Ten Lowest Scoring Parks**

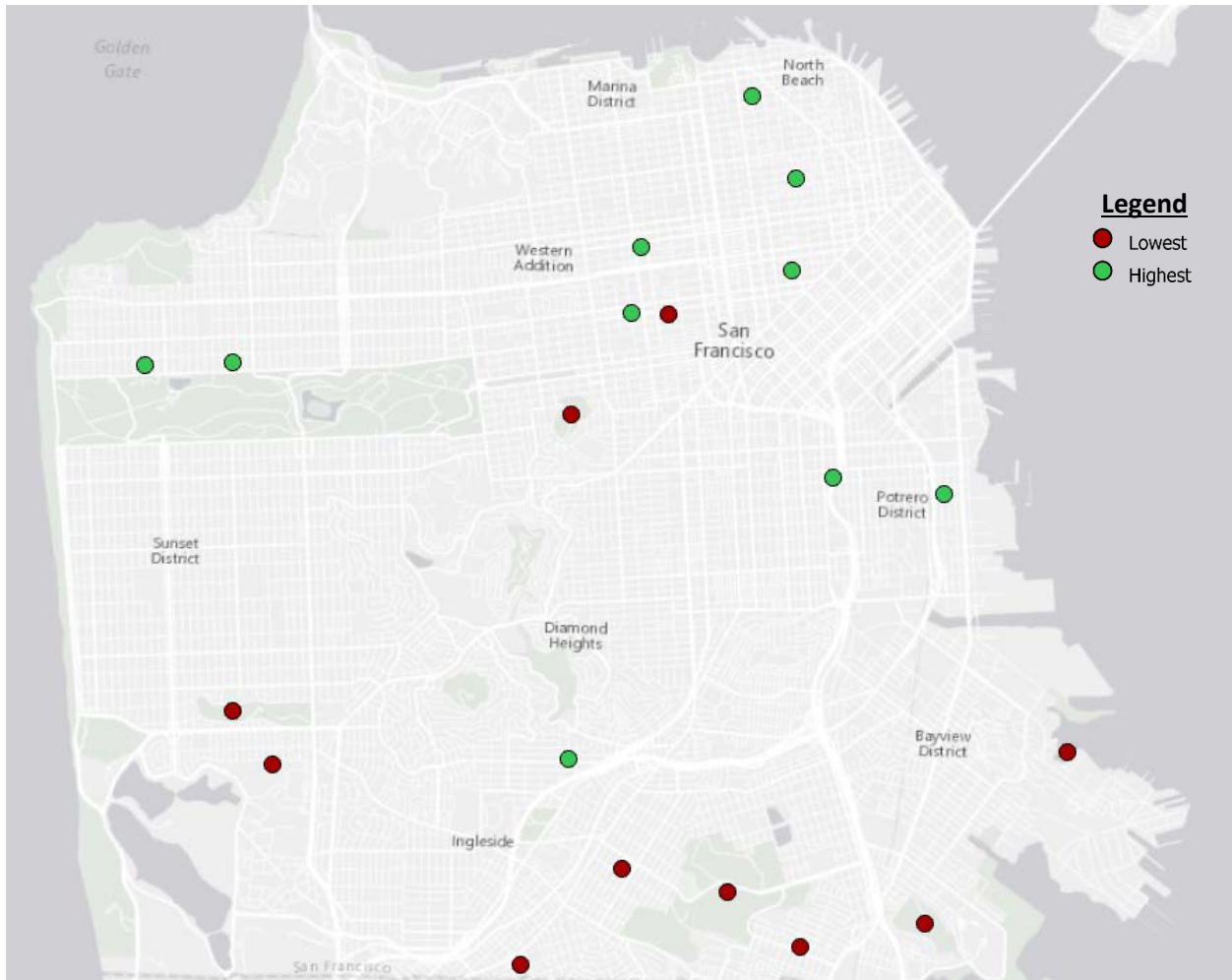
Park Site	District	Region	Park Score
Alice Chalmers Playground	11	PSA 3	73.9
Buchanan Street Mall	05	PSA 2	73.7
John McLaren Park	09	PSA 3	73.0
Pine Lake Park	04	PSA 4	71.9
Buena Vista Park	08	PSA 5	70.9
Bay View Playground	10	PSA 3	70.8
Visitacion Valley Playground	10	PSA 3	68.5
Rolph Nicol Playground	07	PSA 4	67.3
India Basin Shoreline Park	10	PSA 3	65.3
Excelsior Playground	11	PSA 3	64.5

- **Alice Chalmers Playground** has been a consistent low scorer; however, this park increased 10.8 percent in FY16.
- **Buchanan Street Mall** is new to the low scoring list this year due to a significant decrease of 16.4 percent.
- **Bay View Playground** significantly increased its score by 12.6 percent, but is still one of the lowest scorers.

As reported last year, lower scoring parks are mostly located in the southern and southeastern part of the City, while the higher scoring parks are located in the northern neighborhoods.

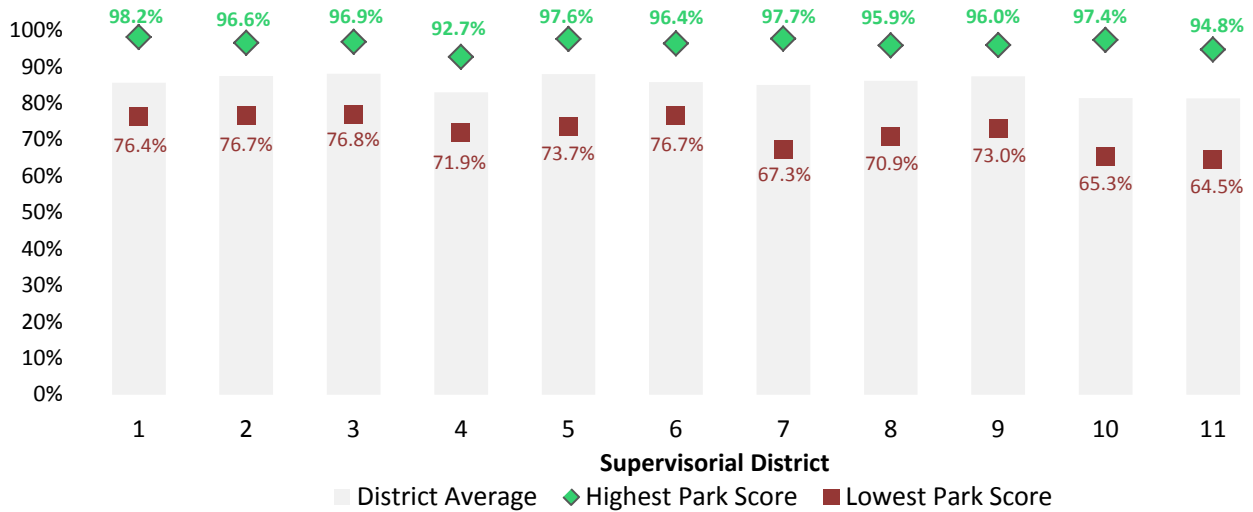
District 10 has three of the lowest scoring parks. Bay View Playground continues to be a low scorer. Eight of the ten lowest scoring parks are in the southern part of the City. In contrast, nine of the highest scoring parts are in the northern half of the City. See the map on page 14.

Exhibit 9 *Eight of the Ten Lowest Scoring Parks are in Southern Part of the City*



In FY15, supervisory districts 1, 10 and 11 all had lowest scoring parks below 64 percent. This year, the lowest scoring park is in District 11 at 64.5 percent, which is 1.4 percent higher than last year. In FY15, District 1 had the highest scoring park at 99 percent, but this year has the highest scoring park at 98.2 percent. The gap between the highest scoring park and lowest scoring park is 33.7 percent, which is 8 percent less of a spread compared to last year.

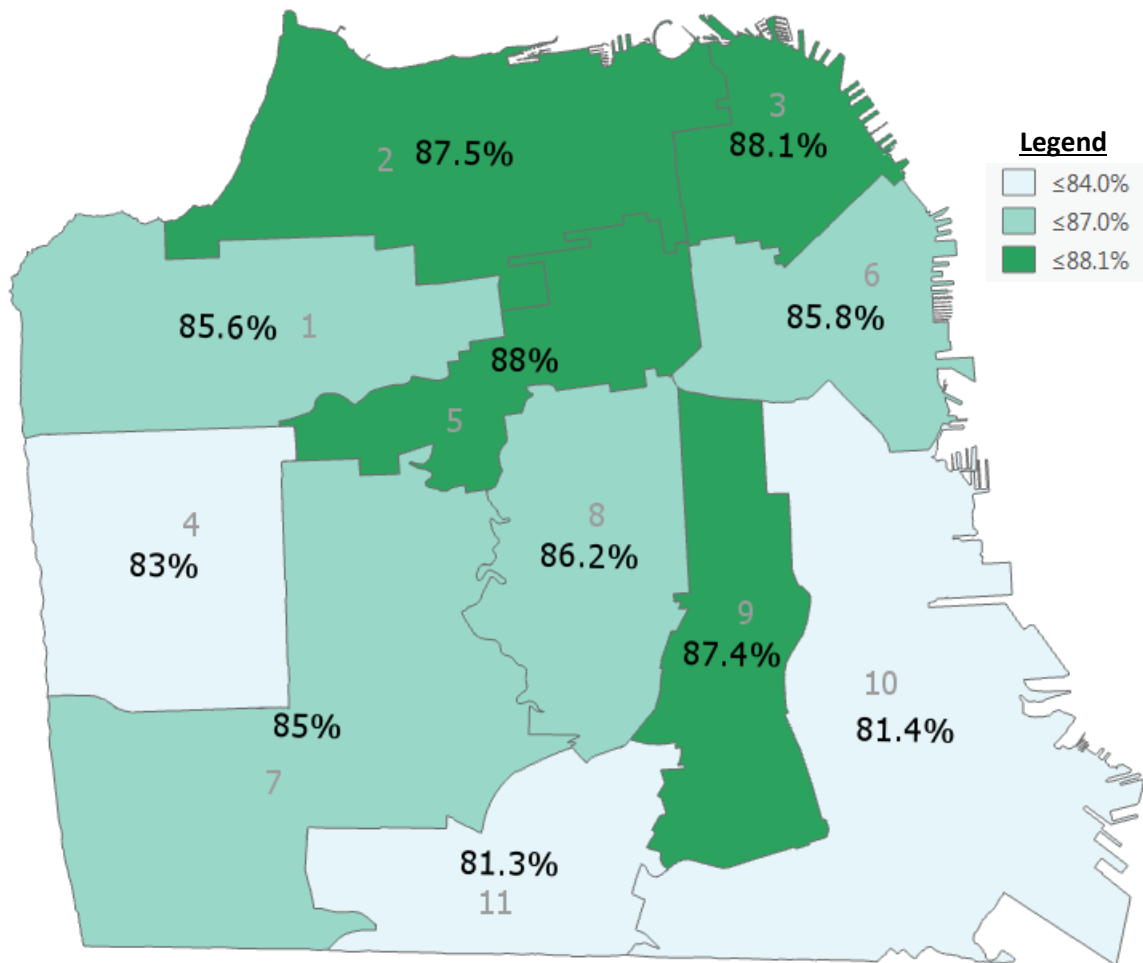
Exhibit 10 Highest and Lowest Scoring Parks in Each Supervisory District



- District 1’s **Cabrillo Playground** has the highest score for the second year in a row despite a .8 percent decrease.
- **Excelsior Playground** in District 11 was the lowest scoring park at 64.5 percent.
- Last year the lowest scorer was **Gilman Playground** (District 10) with 57.3 percent.

In FY15, supervisorial districts 2 and 5 had the highest scoring average. In FY16, districts 3 and 5 are the highest scoring. On the lower end, districts 10 and 11 are again the lowest scoring. However, the District 11 average significantly increased by 3.2 percent, thereby decreasing the spread between highest and lowest scoring districts.

Exhibit 11 *District 3 has the Highest Supervisorial District Average, District 11 the Lowest*



The spread between highest and lowest supervisorial district is three percent lower in FY16 than it was in FY15, which shows a reduction in the gap between the highest and lowest scoring districts. This indicates that there is less of a discrepancy between park maintenance performance throughout the supervisorial districts.

Exhibit 12 *Supervisorial District Spread of Scores Decreased 3 Percent From Last Year*

Supervisorial District	FY15 Average Score	FY16 Average Score	Percent Change
01	88.4%	85.6%	-2.7%
02	88.5%	87.5%	-1.0%
03	85.8%	88.1%	2.3%
04	86.1%	83.0%	-3.1%
05	87.4%	88.0%	0.6%
06	85.5%	85.8%	0.2%
07	86.8%	85.0%	-1.8%
08	84.5%	86.2%	1.7%
09	86.9%	87.4%	0.5%
10	82.2%	81.4%	-0.8%
11	78.7%	81.3%	2.5%
Supervisorial District Spread	9.8%	6.8%	-3.0%

- The spread between districts was 9.8 percent in FY15 and 6.8 percent in FY16, which is the lowest spread since FY13.
- The highest district score was .4 percent lower than the highest district score in FY15.
- The lowest district score in FY16 was 2.5 percent higher than in FY15.
- **District 11's** score increased by 2.5 percent, which is the most significant improvement over last year.
- **District 4** had the largest decrease (3.1 percent) in FY16.

Park Type Results

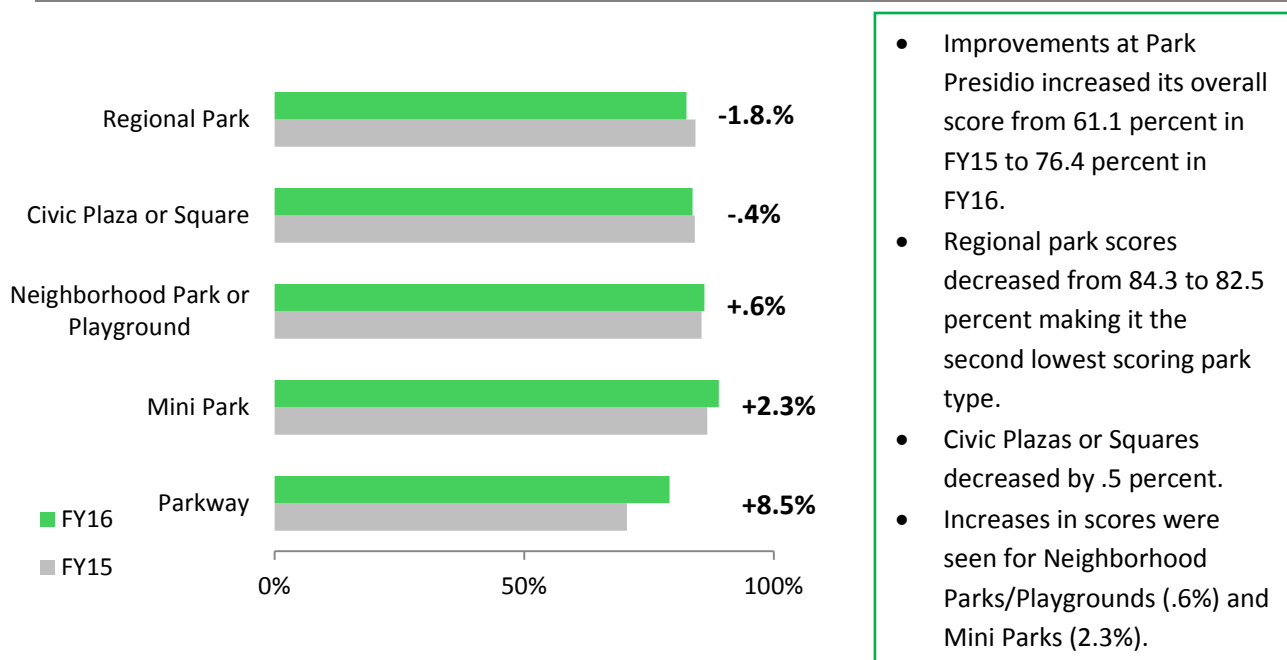
After professional best practice research conducted by the RPD planning staff, the park evaluation program has from its inception distinguished park properties based on their acreage, types of facilities, and the size of geographical area that the park supports and from which it draws users. Park types in this report include the following:

- Civic Plaza or Square
- Mini Park
- Neighborhood Park or Playground
- Parkway
- Regional Park

The highest scoring park type was mini parks. Mini parks are the smallest of the park types, usually 0.5 acre or smaller and are typically landscaped with few facilities. The most common park type is neighborhood parks or playgrounds, which has the second highest score by park type. A neighborhood park or playground is typically 0.5 acre to 30 acres in size, serves a single neighborhood, and contains a range of facilities such as a play structure area, outdoor court and/or athletic field. They are larger than a mini park, but smaller than a regional park like Golden Gate Park which is designed to accommodate a variety of individuals including city residents, regional visitors, and tourists.

Although the lowest scoring park type was parkways, as it was last year, this year the score increased significantly by 8.5 percent. Parkway are landscaped areas developed along a public right of way to provide greenspace and trees rather than specific activity areas such as courts, fields, and playgrounds. Because there are only two parkways, Lower Great Highway and Park Presidio Boulevard, issues found at either of these sites will substantially affect the overall park type score.

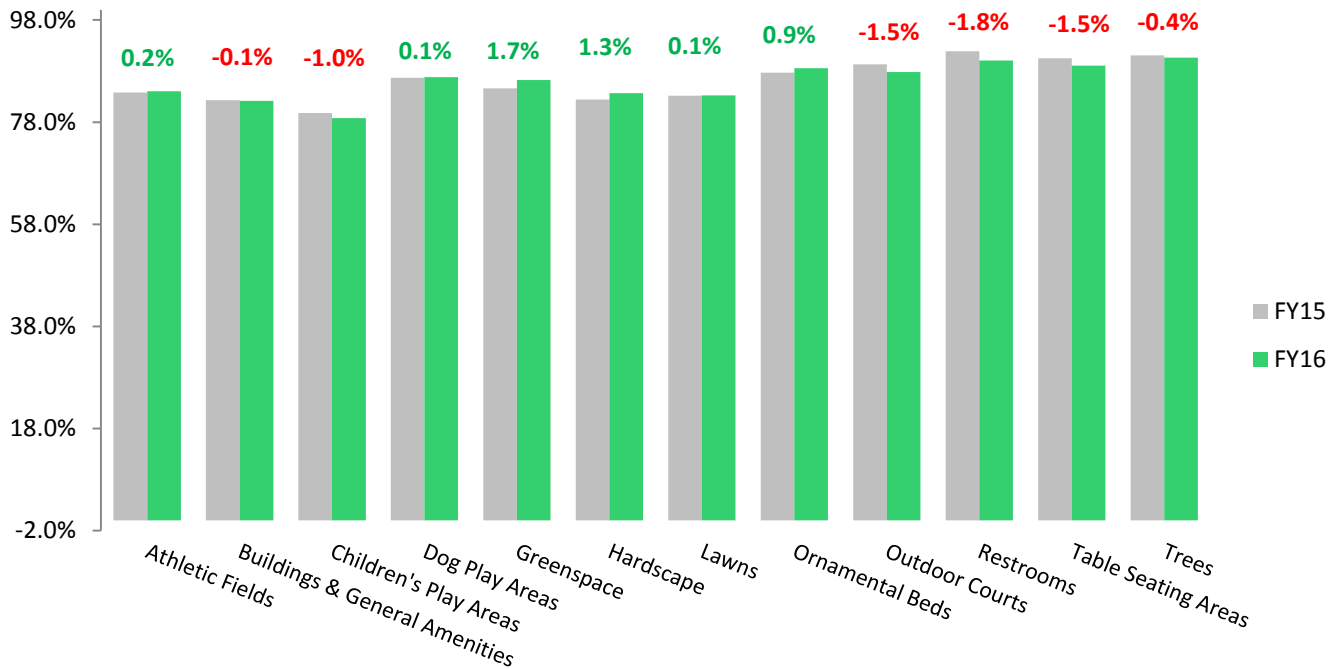
Exhibit 13 Parkway Scores Significantly Increased in FY 2015-16



Features Results

Each park site is evaluated based on the features located at that site. There are 12 total features that could be evaluated at any one site. For the second year, restrooms, trees, and table seating areas scored amongst the highest, while Children’s Play Areas, Buildings and General Amenities, Hardscape and Lawns scored on the low end.

Exhibit 14 Restrooms had the Greatest Percent Change in Average Feature Scores



- Half of the Feature scores decreased from FY15 to FY16; half of the Features increased.
- The top scoring Feature in FY16 was 90.7 percent for **Trees**. In FY15, **Restrooms** scored the highest with 91.9, but dropped to 90.1 in FY16.
- For the second year, **Children’s Play Areas (CPA)** was the lowest scoring feature. The CPA feature score decreased by one percent in FY16.
- **Table Seating Areas** and **Outdoor Courts** decreased by 1.5 percent in FY16.
- **Hardscape** and **Greenspace** features made significant improvements in FY16.
 - Hardscape scores significantly increased in some of the lowest scoring parks such as **Gilman Playground** and **Alice Chalmers Playground**.
 - Greenspace significantly improved at Mission Dolores Park.

Children’s Play Areas

For the second year in a row, Children’s Play Areas (CPA) was the lowest scoring feature with 78.8 percent, 1 percent lower than last year’s score. Maintenance for playground equipment, fencing, sand, rubber surfacing, litter, paint, and signage needs the greatest improvement amongst all features.

The following tables present the three parks with the greatest changes in CPA scores, those that had decreased and increased the most compared to FY15.

Exhibit 15 *Children’s Play Area Greatest Decreases in Score Compared to Last Year*

Park Site	FY15 CPA Score	FY16 CPA Score	% Change
South Sunset Playground	87.5	64.0	-23.5
Buchanan Street Mall	90.1	67.2	-22.9
Tenderloin Recreation Center	92.0	71.9	-20.2

- Litter, paint and rust/rot on play structures were cited as common issues in the three parks with the greatest decreases in CPA scores.

Exhibit 16 *Children’s Play Area Greatest Increases in Score Compared to Last Year*

Park Site	FY15 CPA Score	FY16 CPA Score	% Change
Washington Square	75.6	91.6	15.9
Bay View Playground	58.2	67.5	9.3
Potrero Hill Recreation Center	92.6	96.8	4.2

- **Bay View Playground** had low scores for Children’s Play Areas, Lawns and Table Seating Areas that significantly improved in some evaluations in FY16.
- **Potrero Hill Recreation Center** continued to score on the higher end for most features.
- **Washington Square** playground is scheduled for future renovations.

There is a wide distribution of scores, with 90 CPAs scoring very high at 100 percent and some very low scores ranging from 16 percent to 50 percent (such as Buchanan Street Mall (16.6 percent, District 5) and Visitacion Valley Playground (20 percent, District 10)).

Gilman Playground and Mountain Lake Park were evaluated only once in FY16 due to closures for reconstruction of the children’s play areas. Prior to the closure, these parks were evaluated in Quarter 1 (July-September 2015) and were the lowest scoring, as shown below. West Portal Playground, Turk-Hyde Mini Park and Visitacion Valley Playground had consistently low CPA scores throughout FY16.

Exhibit 17 *Five Lowest Scoring Children’s Play Areas*

Park Site	Supervisorial District	CPA Score
West Portal Playground	07	58.4
Turk-Hyde Mini Park	06	53.2
Visitacion Valley Playground	10	52.0
Gilman Playground	10	44.4
Mountain Lake Park	02	37.5



The following highest scoring CPAs have been consistent high scorers and have had recent capital renovations, which included new playground equipment.

Exhibit 18 *Five Highest Scoring Children’s Play Areas*

Park Site	Supervisorial District	CPA Score
Father Alfred E. Boeddeker Park	06	100.0
Fulton Playground	01	98.8
Cabrillo Playground	01	96.5
Carl Larsen Park	04	95.8
Collis P. Huntington Park	03	95.8



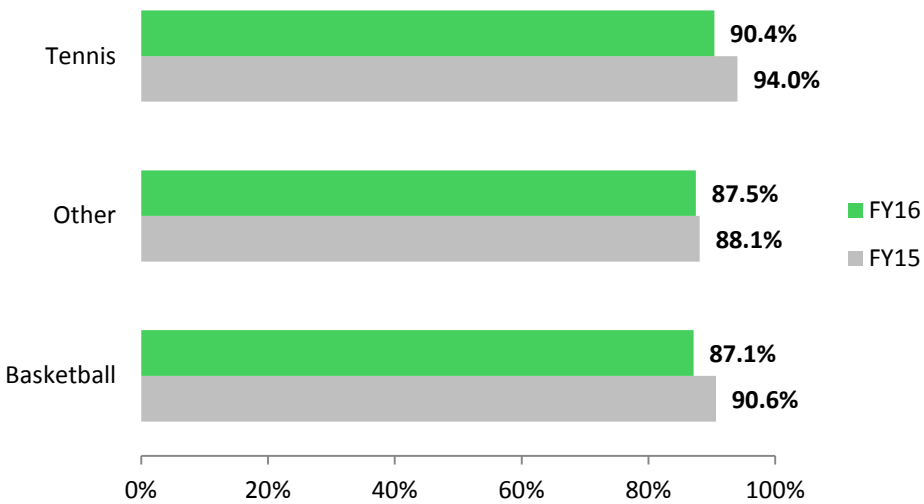
- **Father Alfred E. Boeddeker Park** reopened in Fall 2014 after extensive capital improvements and has consistently scored 100 percent since its reopening.
- **Fulton Playground** reopened after capital improvement construction completed in Fall 2012 and has consistently scored between 87.5 and 100 percent in the last two years.
- **Cabrillo Playground** (pictured above) renovation was completed in July 2013 and has since been a consistently high scoring playground.
- **Carl Larsen Park** was reopened in 2016 after renovation of the Children’s Play Area.
- **Collis P. Huntington’s** newly renovated Children’s Play Area showed significant improvements in scores beginning in late Fall 2014.

Outdoor Courts

The Outdoor Court feature includes various types of courts including basketball, tennis, bocce, skate parks, multi-purpose/use, volleyball, golf cages, racquetball and more. Overall, Outdoor Courts scored 87.8 percent, which is the fifth highest feature score.

Tennis courts were the highest scoring Outdoor Court type at 90.4 percent. Although tennis courts scored the highest for the second year in a row, the overall tennis court score decreased by 3.6 percent.

Exhibit 19 *Outdoor Court Scores Were Lower Than in FY15*



The following tables show sites with the greatest changes in tennis court scores. All three lowest scoring tennis court sites had issues with seating (splintering, sharp edges), surface quality (cracks and holes), drainage (standing water) and litter.

Exhibit 20 *Tennis Court Greatest Decreases From Last Year*

Park Name	FY15 Tennis Score	FY16 Tennis Score	% Change
Alamo Square	92.7	70.6	-22.1
Silver Terrace Playground	92.6	73.3	-19.3
Hayes Valley Playground	98.2	84.8	-13.4

- 19 of the 64 tennis courts evaluated decreased in score from last year.
- The greatest decrease was Alamo Square (-22.1 percent); however, this site is currently undergoing a significant renovation that includes the courts. This court was only evaluated twice in FY16 due to construction.
- Hayes Valley Playground, although decreasing by over 13 percent, still has tennis courts scoring nearly 85 percent, which is an indicator of good performance.

A number of recent tennis court renovations significantly increased scores. The greatest increase was DuPont Courts, renovated in Fall 2015. The resurfacing of DuPont courts had a significant impact on the park’s overall score since the courts are the main feature of the site. States Street tennis courts had a complete renovation in FY15.

Exhibit 21 *Tennis Court Greatest Increases From Last Year*

Park Name	FY15 Tennis Score	FY16 Tennis Score	% Change
DuPont Courts	60.9	91.7	30.8
States Street Playground	78.9	100.0	21.1
Moscone Recreation Center	83.2	100.0	16.8

Basketball scores decreased by 3.5 percent compared to FY15. While some courts decreased in score, others significantly increased due to recent renovations. In addition to Silver Terrace’s declining tennis court score, the basketball court also decreased significantly (13.8%) in FY16. The three lowest scoring parks are undergoing recent renovations that will likely improve their scores in FY17.

Exhibit 22 *Basketball Court Greatest Decrease From Last Year*

Park	FY15 Basketball Score	FY16 Basketball Score	% Change
Adam Rogers Park	95.4	76.2	-19.2
West Portal Playground	72.6	55.3	-17.2
Silver Terrace Playground	94.1	80.4	-13.8

Exhibit 23 *Basketball Court Greatest Increase From Last Year*

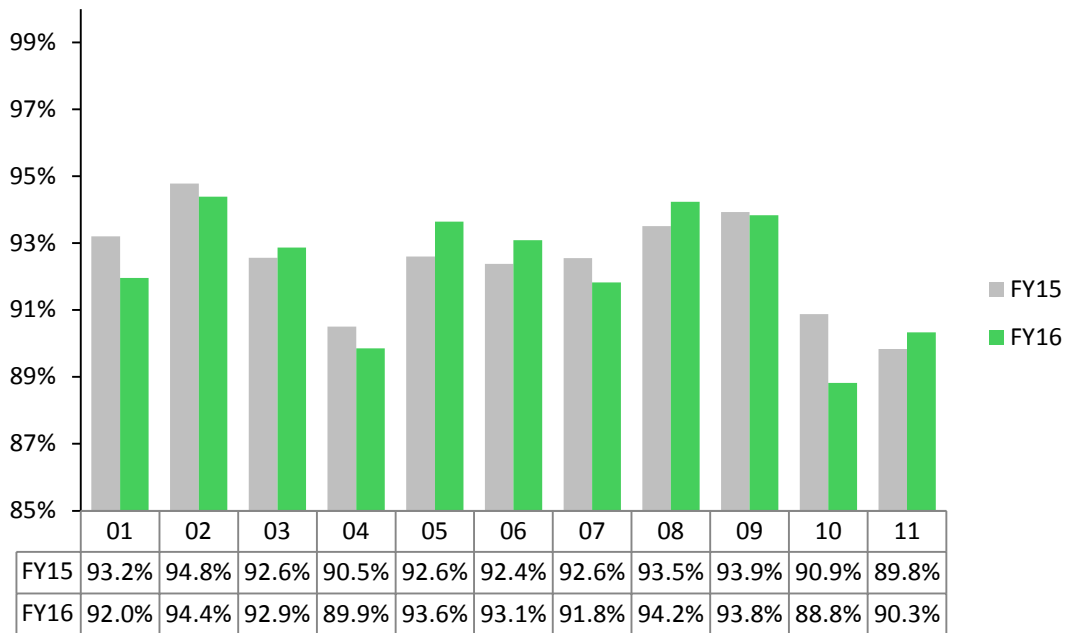
Park	FY15 Basketball Score	FY16 Basketball Score	% Change
Gilman Playground	56.4	80.8	24.4
Kelloch Velasco Mini Park	76.9	99.0	22.1
Alice Chalmers Playground	49.1	70.0	20.9

- **Gilman Playground** was only evaluated once in FY16 due to construction.
- **Gilman Playground and Kelloch Velasco Mini Park** basketball courts were renovated in 2016.

Cleanliness Results

Overall, cleanliness scores averaged 92.3 percent citywide, which shows that few parks exhibited dirty drinking fountains, filth/grime, spillage, odor, needles, glass, feces, litter, debris, large abandoned items etc.

Exhibit 24 Cleanliness and Litter & Debris Scores by Supervisorial District



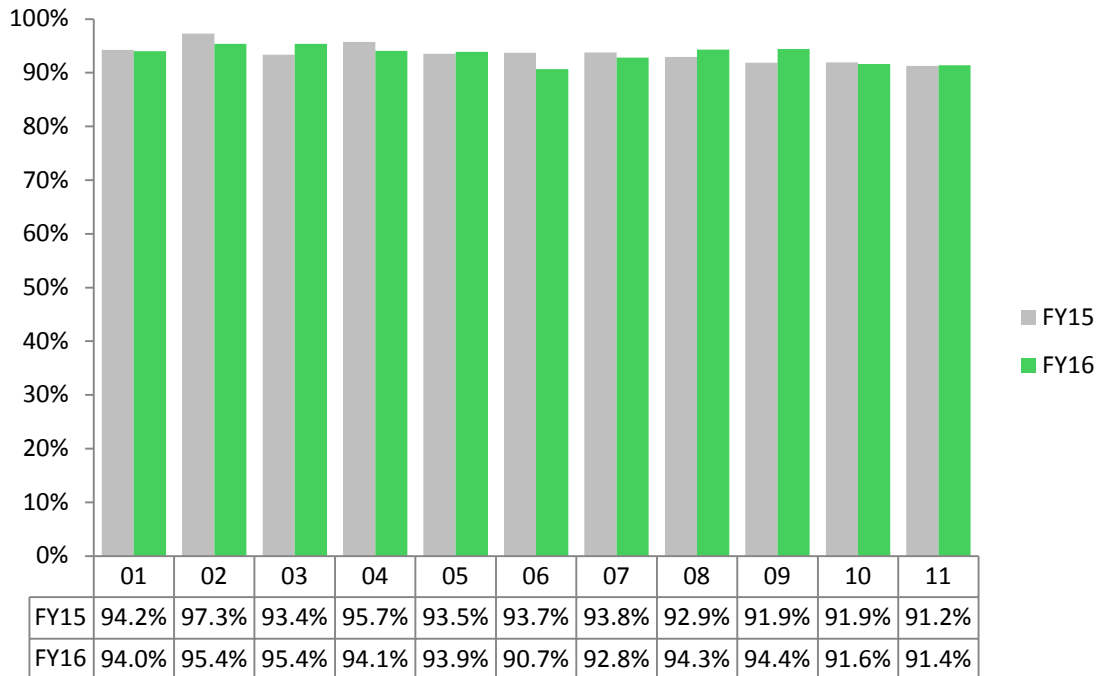
- **District 10** had the greatest change (-2.1%) in cleanliness score from 90.3 percent to 88.8 percent.
- The spread between the highest and lowest scoring supervisorial district increased from 5 percent in FY15 to 5.6 percent in FY16 showing an increasing gap in cleanliness scores.
- **District 2** is again the highest scorer although in FY16 the score decreased .4 percent.
- The greatest positive change was **District 5**, which increased its score by 1 percent over last year.

Graffiti Results

The revised standards have expanded the various types of graffiti-related “vandalism” that are evaluated so that the presence of ink graffiti, painted graffiti, and stickers are all reported. Non-graffiti vandalism is reported under other elements in order to assess maintenance success according to the type of infrastructure (court structure, retaining wall, planting, etc.) that is damaged.

The average score for graffiti vandalism was 93.6 percent, meaning that 93.6 percent of criteria evaluated in the graffiti element were free of graffiti issues. Every feature, except lawns and ornamental beds, is rated for graffiti. Scores above 90 percent are considered a performance indicator of successful graffiti eradication.

Exhibit 25 *Graffiti by Supervisorial District*



- **Districts 8 and 9** had the greatest increase in graffiti scores in FY16.
- **District 6** had the greatest decrease (3 percent), and has the lowest score at 90.7 percent.

RECREATION AND PARKS DEPARTMENT OPERATIONS

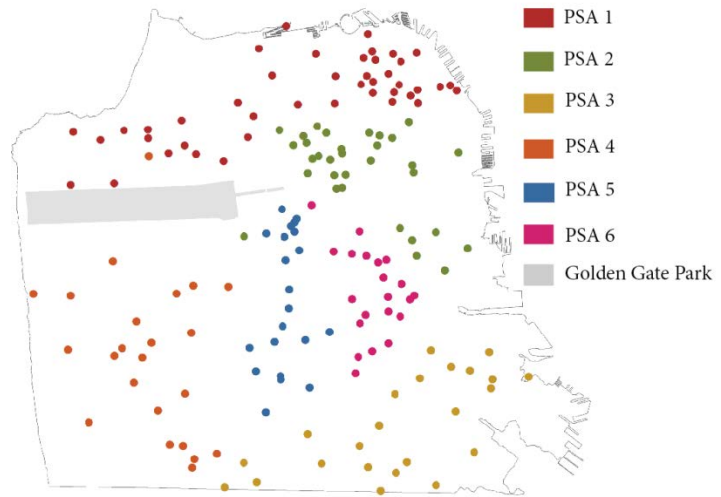
Recreation and Park Department staff and resources for park maintenance are organized into seven regions – Golden Gate Park plus six Park Service Areas (PSAs). Each PSA/Region has a manager who directs horticultural and custodial activities and serves as the main point of contact for the region. PSAs/Regions are not geographically defined, but the properties in each region are in proximity to each other, as shown in the exhibit to the right.

This section presents data to provide RPD managers with scores in their PSA/Region, as well as the distribution of scores for select features.

PSA 3 is the lowest scoring for the second year in a row. This region covers supervisorial districts 10 and 11 in the southeastern part of the City, which has historically been the lower scoring region.

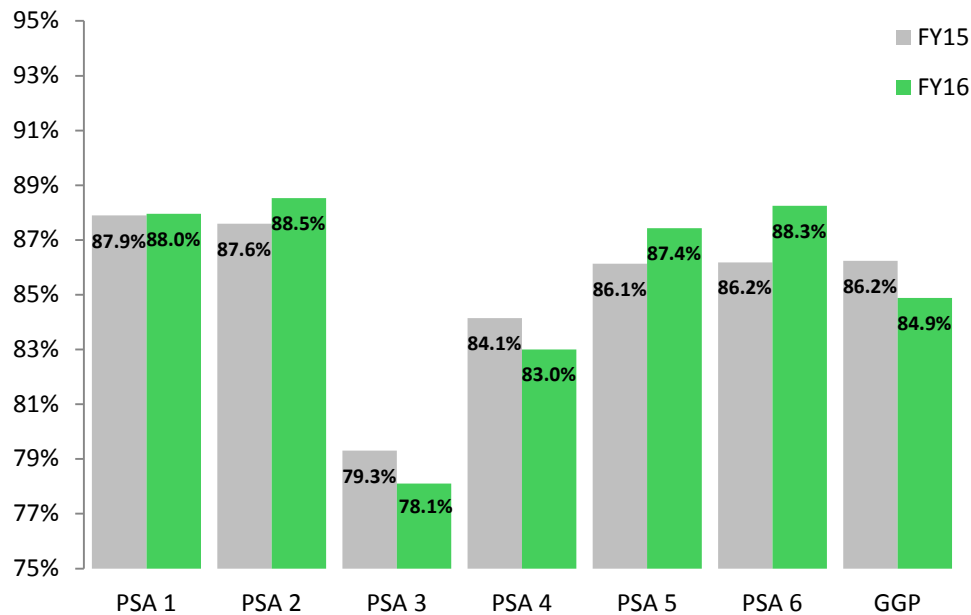
PSA 3 is the lowest scoring for the second year in a row. This region covers supervisorial districts 10 and 11 in the southeastern part of the City, which has historically been the lower scoring region.

Exhibit 26 Region/PSA Map



Source: Rec Park

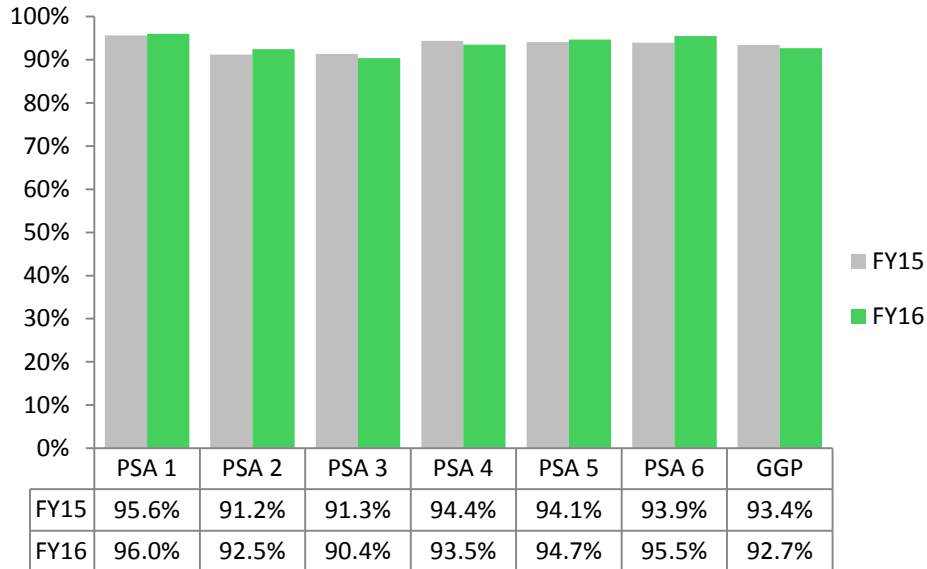
Exhibit 27 Citywide Average by Park Service Area (PSA)/Region



- **Region/PSA 6** had the greatest increase in score (2.1%), which is the second highest FY16 score.
- **Golden Gate Park (GGP)** had the greatest decrease in score (1.4%).
- **Region/PSA 3** was the lowest scorer again in FY16 and the score decreased 1.2 percent from FY15, which shows a continuing decline.

Graffiti scores by PSA/Region are all above 90 percent, which is an indicator of good performance. The lowest region is PSA 3, which is also the lowest scoring region overall.

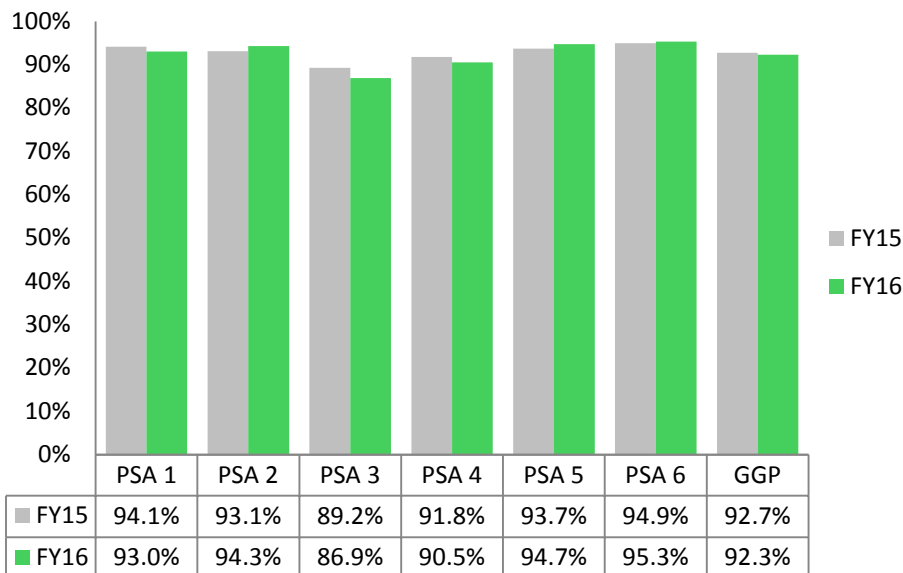
Exhibit 28 Graffiti by Park Service Area (PSA)/Region



- **Region/PSA 1** had the highest Graffiti score for the second year in a row, with 96.0 percent, which is an increase of .4 percent from last year.
- **Region/PSA 6** (1.6%) and 2 (1.3%) had the greatest increase in scores over last year.
- **Region/PSA 3** was the lowest scoring for the second year in row, and decreased .9 percent from last year showing a continuing downward trend.

Cleanliness scores are highest in PSA 6 and lowest in PSA 3. PSA 3 cleanliness scores are below 90 percent, and decreased by 2.3 percent compared to FY15. This shows a decreasing trend in PSA 3 cleanliness.

Exhibit 29 Cleanliness by Park Service Area (PSA)/Region



- **PSA 6** had the highest cleanliness score for the second year in a row.
- **PSA 1, 3, 4 and GGP** all decreased in cleanliness scores compared to FY15.
- **PSA 2, 5, and 6** increased cleanliness scores in FY16.

RECOMMENDATIONS

1. *Recommendation:* RPD should continue to work towards fully implementing mobile evaluations by November 2016. Further, RPD should ensure that all evaluators are trained on how to use the new mobile application and provide a one page instruction guide as well as other resources and outreach to assist evaluators in completing accurate and timely mobile evaluations.
2. *Recommendation:* RPD should utilize the new Salesforce database reporting tools to develop more frequent and useful reports for park managers and staff to understand park maintenance issues and resolve them in a timely manner.
3. *Recommendation:* RPD should use park evaluation data to identify potential park improvements and features that particularly need to be renovated to prioritize capital funding from Prop B and other sources.
4. *Recommendation:* RPD should continue to update the park site maps for evaluator use in the mobile application and include the location of the features at each site, as appropriate. In addition, the department should include a data collection process to identify the geolocation of where each feature is located at each site.

APPENDIX A: METHODOLOGY

Park evaluations: Then and now

In November 2003, San Francisco voters passed Proposition C establishing the City Services Auditor (CSA) in the Controller's Office. City Charter Appendix F, Section 102 mandates that CSA work with the Recreation and Park Department (RPD) on the following:

- Develop measurable, objective standards for park maintenance
- Issue an annual report evaluating performance to those standards, with geographic detail
- Establish regular maintenance schedules for parks and make them available to the public
- Publish compliance reports regularly showing the extent to which RPD has met its published schedules

Since the park evaluation program began, approximately \$455 million has been expended in over 100 parks from general obligation bond programs approved by the voters in 2000, 2008 and 2012. Bond funds have been used to replace or upgrade playgrounds and to improve restrooms, playing fields, sports courts, accessibility, and many other park facilities and features. While many factors affect the day-to-day cleanliness of parks and drive evaluation scores, it is the City's expectation that bond investments will improve park structural conditions and that the component of park scores related to those conditions will also improve over time.

Features

Elements	Athletic Fields	Buildings & General Amenities	Children's Play Areas	Dog Play Areas	Greenspace	Hardscape	Lawns	Ornamental Beds	Outdoor Courts	Restrooms	Table Seating Areas	Trees
	Cleanliness		X								X	X
Curbs						X						
Drainage	X			X		X	X		X			
Equipment	X	X	X	X					X	X		
Fencing	X	X	X	X					X			
Infield Care	X											
Lighting & Ventilation										X		
Litter & Debris	X	X	X	X	X	X	X	X	X	X	X	X
Mowing	X						X					
No Mow Grass								X				
Paint	X	X	X			X			X	X	X	
Parking & Road Signs						X						
Plant Condition								X				
Potholes & Ridges						X						
Pruning & Edging	X				X		X	X				X
Retaining Walls		X										
Rubber Surfacing			X									
Sand			X									
Seating	X	X	X						X			
Signage	X	X	X	X	X				X	X		
Stairways & Ramps	X				X	X			X			
Structures	X	X							X	X	X	
Supplies										X		
Surface Quality	X			X		X	X		X			
Tree Condition												X
Turf Condition	X						X					
Vandalism	X	X	X	X	X	X			X	X	X	X
Vines												X
Waste Receptacles		X								X		
Water Features		X										
Weeds	X		X	X		X		X	X		X	X

Park Standards Scoring

As each park is differently configured and has a different set of facilities, a different set of features is to be evaluated at each site. Some parks may have many features while others may only have a few. The number of features does not depend on the size of the park, but on the type of facilities located within the park. A large park, for instance, might have extensive trees and greenspace and little else; while a small park could be filled with children’s play areas, dog play areas, ornamental beds, outdoor courts, and many other features. Furthermore, when a park has multiple restrooms, each restroom will receive a full and completely separate evaluation of the restroom feature. Athletic fields, children’s play areas, dog play areas and outdoor courts features are treated in the same way – each field, court, etc., will have a separate feature evaluation. Facilities that are closed at the time of evaluation are not scored.

Each feature has a number of elements that are to be evaluated (cleanliness, litter, the integrity of park structures, paint condition, etc.). Elements may have a number of different criteria that are assessed (different questions specifying cleanliness of certain assets, amounts of litter, types of paint issues, etc.). Each element is scored based on the threshold for passing that element’s standard, as well as the number and type of criteria conditions that are reported.

All elements associated with a particular feature contribute to that feature’s score. The “feature score” is simply determined by the number of passing elements divided by the total number of elements pertinent to the feature. Elements that were not evaluated or were marked as not applicable do not factor into the feature score. When a park has multiple features of the same type (e.g., multiple restrooms), the individual “feature scores” (for each restroom) will be average together to obtain an overall “feature score” (for restrooms at that site).

Overall park scores are calculated by taking the overall feature scores obtained by an evaluation and applying weights to them based on the type of park as shown in the table below.

Property Type	Athletic Fields Weighted	Buildings and General Amenities Weighted	CPA Weighted	DPA Weighted	Greenspace Weighted	Hardscape Weighted	Lawns Weighted	Ornamental Beds Weighted	Outdoor Courts Weighted	Restrooms Weighted	Table Seating Areas Weighted	Trees Weighted
Civic Plaza or Square	No	No	No	No	No	YES	YES	No	No	No	No	No
Mini Park	No	No	No	No	No	No	No	YES	No	No	No	No
Neighborhood Park or Playground	YES	No	YES	Yes	No	No	No	No	YES	No	No	No
Parkway	No	No	No	No	Yes	No	No	No	No	No	No	YES
Regional Park	No	No	No	No	No	No	No	No	No	No	No	No

For instance, all features that exist at a mini park are treated equally, except for Ornamental Beds. The Ornamental Beds are given twice the weight of any other feature, and so the Ornamental Beds feature score is factored in twice. For example, if, a hypothetical mini park had only three features (Hardscape, Lawns, and Ornamental Beds) and the Hardscape feature score was 85%, the Lawns feature score was 85%, but the Ornamental Beds score was 50%, the overall evaluation score would be the average of $(85\% + 85\% + 50\% + 50\%)$, or 67.5%.

The scores in this report represent a combination of RPD and CSA evaluation scores. An evaluation site's annual score is the average of the evaluation scores for all RPD and CSA evaluations of the site that occurred during the year, weighting each evaluation score equally. For large parks divided into multiple evaluation sites, the site/subsection evaluation scores were averaged to get the overall park score. Appendix C includes the park scores for every evaluated park. For citywide, district and PSA scores, all pertinent evaluation scores were averaged to calculate the annual and quarterly scores. Appendix D includes quarterly park scores for each evaluating department with the overall annual average score for the park.

APPENDIX B: DEPARTMENT RESPONSE]



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

October 20, 2016

Ben Rosenfield, Controller
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Mr. Rosenfield:

The Recreation and Parks Department (RPD) has carefully reviewed the Park Maintenance Standards Annual Report prepared by the City Services Auditor (CSA) for FY 2015-16 and concurs with its findings.

We are pleased to see that the report indicates an average park score of 85.6%, a small improvement from last year in overall ratings. This is notable as the new standards are more stringent and California drought conditions persist. Further, fifty-three parks received over 90% scores, an increase from 43 parks in the last report.

We were particularly pleased to see how parks in underserved communities fared in these evaluations. The Department has a new mandate to evaluate the delivery of recreation and park resources in underserved communities, also known as equity zones, and compare those to the city as a whole. Parks scores in equity zone parks averaged an 85% rating, 0.6% below the citywide average. While there is still work to be done to improve these scores, we are pleased at the strong showing of these parks. Further, in previous years there had been significant spread in average park scores between supervisory districts. This year the spread was decreased by 3%, indicating more equitable allocation of resources.

Children's play areas, court surfaces and hardscapes continue to be a source of lower park scores. We are aware of these issues and are working to address them through 2012 bond projects that update children's' play areas and a new \$15 million commitment to completing deferred maintenance which will enable us to address more of the hardscape and court improvements.

As evidenced through significant improvement in scores at newly renovated sites, our capital improvements are a key to improving lower scoring parks. Recent restorations and repairs in previously low-scoring parks resulted in sustained improvements in scores, in part due to the newness of these facilities. Additionally, design improvements that better serve the public and make maintenance easier seem to yield higher scores.

Over the past year we used the revised evaluation standards to make decisions on where to embark on maintenance projects. Working with the Controller's office we are implementing park evaluations via mobile devices that include photographs and GPS tagging of issues and real-time provision of evaluation results to park managers. These improved features continue to provide better information on which to base maintenance decisions.

I thank CSA for their strong commitment to the continuous upgrading of the park evaluation program, and their resolute partnership in the many tasks involved in completing the standards revision effort. We look forward to having enhanced information for maintenance planning, increased transparency for the public, and more objective data-driven guidance for the improvement of San Francisco parks.

Respectfully submitted,



Philip A. Ginsburg
General Manager

McLaren Lodge in Golden Gate Park | 501 Stanyan Street | San Francisco, CA 94117 | PHONE: (415) 831-2700 | WEB: sfrecpark.org

APPENDIX C: AVERAGE PARK SCORES, FY 2015-16

Park Name	District	Region/PSA	FY16 Park Score
10th Avenue-Clement Mini Park	01	PSA 1	90.8%
24th Street-York Mini Park	09	PSA 6	94.0%
Adam Rogers Park	10	PSA 3	76.1%
Alamo Square	05	PSA 2	81.5%
Alice Chalmers Playground	11	PSA 3	73.9%
Alice Marble Tennis Courts	02	PSA 1	93.1%
Alioto Mini Park	09	PSA 6	88.8%
Allyne Park	02	PSA 1	76.7%
Alta Plaza	02	PSA 1	82.2%
Angelo J. Rossi Playground	01	PSA 1	90.7%
Aptos Playground	07	PSA 4	89.2%
Argonne Playground	01	PSA 1	86.7%
Balboa Park	11	PSA 5	94.8%
Bay View Playground	10	PSA 3	70.8%
Beideman-O'Farrell Mini Park	05	PSA 2	89.8%
Bernal Heights Recreation Center	09	PSA 6	85.8%
Betty Ann Ong Chinese Recreation Center	03	PSA 1	96.9%
Broadway Tunnel West Mini Park	03	PSA 1	90.8%
Brooks Park	11	PSA 4	78.3%
Buchanan Street Mall	05	PSA 2	73.7%
Buena Vista Park	08	PSA 5	70.9%
Bush-Broderick Mini Park	02	PSA 2	94.4%
Cabrillo Playground	01	PSA 1	98.2%
Carl Larsen Park	04	PSA 4	83.7%
Cayuga Playground	11	PSA 3	84.2%
Cayuga-Lamartine Mini Park	08	PSA 5	84.3%
Coleridge Mini Park	09	PSA 6	91.7%
Collis P. Huntington Park	03	PSA 1	89.7%
Corona Heights	08	PSA 5	88.2%
Coso-Precita Mini Park	09	PSA 6	89.3%
Cottage Row Mini Park	05	PSA 2	96.1%
Cow Hollow Playground	02	PSA 1	82.7%
Crocker Amazon Playground	11	PSA 3	81.5%
Douglass Playground	08	PSA 5	86.0%
Duboce Park	08	PSA 6	86.4%
DuPont Courts	01	PSA 1	86.8%
Esprit Park	10	PSA 2	96.5%
Eugene Friend Recreation Center	06	PSA 2	85.1%
Eureka Valley Recreation Center	08	PSA 5	93.4%

Park Name	District	Region/PSA	FY16 Park Score
Excelsior Playground	11	PSA 3	64.5%
Father Alfred E. Boeddeker Park	06	PSA 2	96.4%
Fay Park	02	PSA 1	96.6%
Fillmore-Turk Mini Park	05	PSA 2	89.4%
Franklin Square	10	PSA 2	84.9%
Fulton Playground	01	PSA 1	97.6%
Garfield Square	09	PSA 6	80.0%
George Christopher Playground	08	PSA 5	82.0%
Gilman Playground	10	PSA 3	76.0%
Glen Park	08	PSA 5	81.6%
Golden Gate Heights Park	07	PSA 4	84.7%
Golden Gate Parks	01	GGP	84.8%
Golden Gate-Steiner Mini Park	05	PSA 2	97.6%
Grattan Playground	05	PSA 2	91.6%
Hamilton Recreation Center	05	PSA 2	88.9%
Hayes Valley Playground	05	PSA 2	92.1%
Head-Brotherhood Mini Park	11	PSA 4	78.2%
Helen Wills Playground	03	PSA 1	91.2%
Herz Playground	10	PSA 3	89.5%
Hilltop Park	10	PSA 3	85.8%
Holly Park	09	PSA 6	87.7%
Hyde-Vallejo Mini Park	03	PSA 1	88.0%
Ina Coolbrith Park	03	PSA 1	90.9%
India Basin Shoreline Park	10	PSA 3	65.3%
J. P. Murphy Playground	07	PSA 4	92.1%
Jackson Playground	10	PSA 2	88.8%
James Rolph Jr. Playground	09	PSA 6	87.9%
Japantown Peace Plaza	05	PSA 2	76.6%
Jefferson Square	05	PSA 2	89.5%
Joe DiMaggio North Beach Playground	03	PSA 1	95.1%
John McLaren Park	09	PSA 3	73.0%
Joost-Baden Mini Park	08	PSA 5	91.9%
Jose Coronado Playground	09	PSA 6	86.6%
Joseph Conrad Mini Park	02	PSA 1	88.8%
Joseph L. Alioto Performing Arts Piazza	06	PSA 2	76.7%
Joseph Lee Recreation Center	10	PSA 3	79.7%
Julius Kahn Playground	02	PSA 1	87.8%
Junipero Serra Playground	07	PSA 4	89.1%
Juri Commons	08	PSA 6	79.8%
Justin Herman-Embarcadero Plaza	03	PSA 1	76.9%
Kelloch Velasco Mini Park	10	PSA 3	82.0%

Park Name	District	Region/PSA	FY16 Park Score
Kid Power Park	09	PSA 6	94.4%
Koshland Park	05	PSA 2	86.7%
Lafayette Park	02	PSA 1	93.8%
Lake Merced Park	07	PSA 4	81.4%
Laurel Hill Playground	02	PSA 1	89.2%
Lessing-Sears Mini Park	11	PSA 3	79.1%
Lincoln Park	01	PSA 1	88.2%
Little Hollywood Park	10	PSA 3	83.7%
Louis Sutter Playground	09	PSA 3	87.7%
Lower Great Highway	01	PSA 4	81.8%
Margaret S. Hayward Playground	05	PSA 2	81.0%
Maritime Plaza	03	PSA 1	93.3%
McCoppin Square	04	PSA 4	82.7%
McKinley Square	10	PSA 2	87.3%
Merced Heights Playground	11	PSA 4	81.2%
Michelangelo Playground	02	PSA 1	84.8%
Midtown Terrace Playground	07	PSA 4	91.5%
Minnie & Lovie Ward Playground	11	PSA 4	85.8%
Miraloma Playground	07	PSA 5	89.4%
Mission Dolores Park	08	PSA 6	89.2%
Mission Playground	08	PSA 6	95.9%
Mission Recreation Center	09	PSA 6	86.8%
Moscone Recreation Center	02	PSA 1	83.5%
Mountain Lake Park	02	PSA 1	92.2%
Mt. Olympus	08	PSA 5	90.3%
Mullen-Peralta Mini Park	09	PSA 6	90.8%
Muriel Leff Mini Park	01	PSA 1	94.8%
Noe Valley Courts	08	PSA 5	87.7%
Page-Laguna Mini Park	05	PSA 2	91.8%
Palace Of Fine Arts	02	PSA 1	88.4%
Palega Recreation Center	09	PSA 3	93.8%
Palou-Phelps Mini Park	10	PSA 3	85.3%
Park Presidio Boulevard	01	PSA 1	76.4%
Parkside Square	04	PSA 4	81.5%
Parque Ninos Unidos	09	PSA 6	90.8%
Patricia's Green	05	PSA 2	88.2%
Peixotto Playground	08	PSA 5	87.5%
Pine Lake Park	04	PSA 4	71.9%
Portsmouth Square	03	PSA 1	86.9%
Potrero Del Sol Park	10	PSA 6	86.5%
Potrero Hill Recreation Center	10	PSA 2	93.5%

Park Name	District	Region/PSA	FY16 Park Score
Precita Park	09	PSA 6	84.1%
Prentiss Mini Park	09	PSA 6	95.8%
Presidio Heights Playground	02	PSA 1	88.8%
Randolph-Bright Mini Park	11	PSA 4	94.7%
Raymond Kimbell Playground	05	PSA 2	92.3%
Richmond Playground	01	PSA 1	86.9%
Richmond Recreation Center	01	PSA 1	92.0%
Rochambeau Playground	01	PSA 1	87.8%
Rolph Nicol Playground	07	PSA 4	67.3%
Roosevelt & Henry Stairs	08	PSA 5	93.0%
Saturn Street Steps	08	PSA 5	92.5%
Selby-Palou Mini Park	10	PSA 3	80.2%
Seward Mini Park	08	PSA 5	88.9%
Sgt. John Macaulay Park	06	PSA 2	90.0%
Sigmund Stern Recreation Grove	04	PSA 4	83.1%
Silver Terrace Playground	10	PSA 3	80.3%
SoMa West Dog Park	09	PSA 2	96.0%
SoMa West Skatepark	09	PSA 2	85.5%
South Park	06	PSA 2	92.5%
South Sunset Playground	04	PSA 4	80.8%
St. Mary's Recreation Center	09	PSA 6	91.3%
St. Mary's Square	03	PSA 1	76.8%
States Street Playground	08	PSA 5	90.8%
Sue Bierman Park	03	PSA 1	88.4%
Sunnyside Conservatory	07	PSA 5	97.7%
Sunnyside Playground	07	PSA 5	93.1%
Sunset Playground	04	PSA 4	92.7%
Telegraph Hill/Pioneer Park (Coit Tower)	03	PSA 1	81.8%
Tenderloin Recreation Center	06	PSA 2	82.8%
Turk-Hyde Mini Park	06	PSA 2	79.3%
Union Square	03	PSA 2	86.3%
Upper Noe Recreation Center	08	PSA 5	87.4%
Utah-18th Street Mini Park	10	PSA 2	97.4%
Victoria Manalo Draves Park	06	PSA 2	87.6%
Visitacion Valley Greenway	10	PSA 3	78.6%
Visitacion Valley Playground	10	PSA 3	68.5%
Walter Haas Playground	08	PSA 5	80.7%
Washington Square	03	PSA 1	91.3%
Washington-Hyde Mini Park	03	PSA 1	85.4%
West Portal Playground	07	PSA 4	74.1%
West Sunset Playground	04	PSA 4	88.1%

Park Name	District	Region/PSA	FY16 Park Score
Willie "Woo Woo" Wong Playground	03	PSA 1	84.0%
Woh Hei Yuen Park	03	PSA 1	92.1%
Yacht Harbor & Marina Green	02	PSA 1	82.8%
Youngblood Coleman Playground	10	PSA 3	80.3%

APPENDIX D: PARK SCORES BY SUPERVISORIAL DISTRICT, FY 2015-16

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
District 1					
10th Avenue-Clement Mini Park	86.3	89.5	98.0	90.8	90.8
CON		78.9			78.9
REC	86.3	100.0	98.0	90.8	93.8
Angelo J. Rossi Playground	91.7	80.9	89.2	100.0	90.7
CON		80.9			80.9
REC	91.7		89.2	100.0	93.2
Argonne Playground	77.6	83.3	92.2	96.8	86.7
CON		79.5			79.5
REC	77.6	87.1	92.2	96.8	88.4
Cabrillo Playground	100.0	97.9	97.9	97.1	98.2
CON		99.5			99.5
REC	100.0	96.3	97.9	97.1	97.8
DuPont Courts	88.6	80.9	96.8		86.8
CON		74.7			74.7
REC	88.6	87.1	96.8		90.9
Fulton Playground	96.5	97.8	98.6	97.4	97.6
CON		98.8			98.8
REC	96.5	96.9	98.6	97.4	97.3
Golden Gate Park - Sec 1 (Conservatory Drive)	81.8		81.4	76.8	80.7
CON			76.4		76.4
REC	81.8		86.4	76.8	81.7
Golden Gate Park - Sec 1 (Conservatory Valley)	94.4	89.5	77.0	98.8	87.3
CON			87.5		87.5
REC	94.4	89.5	66.4	98.8	87.2
Golden Gate Park - Sec 1 (Fuchsia Dell)	93.0	89.5	88.7	79.0	87.8
CON			80.6		80.6
REC	93.0	89.5	96.8	79.0	89.6
Golden Gate Park - Sec 2 (Alley Of Humanitarians)		69.4		73.5	71.4
CON				66.3	66.3
REC		69.4		80.7	73.1
Golden Gate Park - Sec 2 (Fern Dell)	86.3	73.6	87.2	100.0	86.9
CON			84.2		84.2
REC	86.3	73.6	90.2	100.0	87.5

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Golden Gate Park - Sec 2 (Music Concourse)	52.2	97.4	93.1	90.3	85.2
CON			86.1		86.1
REC	52.2	97.4	100.0	90.3	85.0
Golden Gate Park - Sec 2 (Shakespeare Garden)	87.5	91.8	87.9	76.9	86.4
CON			90.2		90.2
REC	87.5	91.8	85.5	76.9	85.4
Golden Gate Park - Sec 4 (Crossover Drive)	61.3	85.3	77.2	67.0	73.6
CON			60.5		60.5
REC	61.3	85.3	93.8	67.0	76.9
Golden Gate Park - Sec 4 (Elk Glen Lake)		87.2	95.1	67.4	79.3
CON				58.1	58.1
REC		87.2	95.1	76.6	86.3
Golden Gate Park - Sec 4 (Mallard Lake)	89.9	85.4	69.9	90.6	82.6
CON			61.4		61.4
REC	89.9	85.4	78.3	90.6	86.8
Golden Gate Park - Sec 4 (Rose Garden)	88.8	75.5	87.6	81.6	83.0
CON				87.8	87.8
REC	88.8	75.5	87.6	75.4	81.8
Golden Gate Park - Sec 4 (Stow Lake)	98.6	72.9	92.9	72.5	86.0
CON			96.8		96.8
REC	98.6	72.9	89.0	72.5	83.3
Golden Gate Park - Sec 5 (Hellman Hollow)	79.2	96.7	69.9	98.2	84.6
CON	78.4				78.4
REC	80.0	96.7	69.9	98.2	86.2
Golden Gate Park - Sec 5 (Lloyd Lake)	75.8	93.5	65.0		77.5
CON	63.7				63.7
REC	87.9	93.5	65.0		82.1
Golden Gate Park - Sec 5 (Metson Lake)	72.9	83.3	82.5	87.8	79.9
CON	57.9				57.9
REC	88.0	83.3	82.5	87.8	85.4

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Golden Gate Park - Sec 5 (Polo Field)	89.8	89.9	98.7	97.3	93.1
CON	97.4				97.4
REC	82.2	89.9	98.7	97.3	92.0
Golden Gate Park - Sec 5 (Senior Center)	86.3	84.9	91.9	98.5	89.6
CON	82.2				82.2
REC	90.4	84.9	91.9	98.5	91.4
Golden Gate Park - Sec 5 (Spreckels Lake)	84.5	78.6	84.7	85.6	83.6
CON	80.9				80.9
REC	88.1	78.6	84.7	85.6	84.2
Golden Gate Park - Sec 6 (Beach Chalet)	83.5	85.8	100.0	83.8	87.3
CON	88.2				88.2
REC	78.9	85.8	100.0	83.8	87.1
Golden Gate Park - Sec 6 (Middle Lake)	86.5	70.0	100.0	81.9	85.0
CON	73.1				73.1
REC	100.0	70.0	100.0	81.9	88.0
Golden Gate Park - Sec 6 (North Lake)	85.2	88.1	81.1	81.9	84.3
CON	73.7				73.7
REC	96.8	88.1	81.1	81.9	87.0
Golden Gate Park - Sec 6 (South Lake)	76.9	86.4	88.3	91.7	84.0
CON	64.9				64.9
REC	88.9	86.4	88.3	91.7	88.8
Lincoln Park	82.8	86.5	97.1		88.2
CON		91.5			91.5
REC	82.8	81.5	97.1		87.1
Muriel Leff Mini Park	93.1	91.6	97.6	100.0	94.8
CON		83.1			83.1
REC	93.1	100.0	97.6	100.0	97.7
Park Presidio Boulevard (North of Geary)	59.7	83.1	97.2	73.2	74.6
CON	75.0				75.0
REC	44.4	83.1	97.2	73.2	74.5

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Park Presidio Boulevard (South of Geary)	70.6	82.8	72.8	94.4	78.3
CON	80.6				80.6
REC	60.7	82.8	72.8	94.4	77.7
Richmond Playground	91.7	93.2	70.8	85.5	86.9
CON		90.9			90.9
REC	91.7	95.4	70.8	85.5	85.8
Richmond Recreation Center	85.0	94.6	97.2	88.9	92.0
CON		91.6			91.6
REC	85.0	97.5	97.2	88.9	92.2
Rochambeau Playground	91.9	87.9	80.4	90.5	87.8
CON		91.8			91.8
REC	91.9	84.1	80.4	90.5	86.7
District 2					
Alice Marble Tennis Courts	92.8	95.7	93.7	87.4	93.1
CON	96.1				96.1
REC	89.5	95.7	93.7	87.4	92.6
Allyne Park	75.8	76.1	78.9	76.9	76.7
CON	67.5				67.5
REC	84.2	76.1	78.9	76.9	79.0
Alta Plaza	84.0		80.6	80.2	82.2
CON	78.8				78.8
REC	89.2		80.6	80.2	83.3
Bush-Broderick Mini Park	92.6	92.4	96.5	97.9	94.4
CON		95.8			95.8
REC	92.6	89.0	96.5	97.9	94.0
Cow Hollow Playground	80.5	77.3	94.8	80.5	82.7
CON	61.0				61.0
REC	100.0	77.3	94.8	80.5	88.1
Fay Park	94.4	96.4	97.8	100.0	96.6
CON	100.0				100.0
REC	88.8	96.4	97.8	100.0	95.7
Joseph Conrad Mini Park	84.5	92.7	91.1	87.1	88.8
CON	86.1				86.1
REC	83.0	92.7	91.1	87.1	89.2
Julius Kahn Playground	84.7	94.9	86.9		87.8
CON	80.6				80.6
REC	88.8	94.9	86.9		90.2
Lafayette Park	93.8	99.6	98.6	83.4	93.8
CON	90.0				90.0
REC	97.5	99.6	98.6	83.4	94.8

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Laurel Hill Playground	87.9		83.8	97.1	89.2
CON	84.2				84.2
REC	91.6		83.8	97.1	90.8
Michelangelo Playground	83.3	83.0	83.6	90.7	84.8
CON	86.3				86.3
REC	80.2	83.0	83.6	90.7	84.4
Moscone Recreation Center	95.5	71.2	86.8	92.7	83.5
CON		68.5			68.5
REC	95.5	74.0	86.8	92.7	87.2
Mountain Lake Park	89.0	97.3	93.9	91.7	92.2
CON	82.7				82.7
REC	95.2	97.3	93.9	91.7	94.5
Palace Of Fine Arts	100.0	86.2	94.6	74.8	88.4
CON		78.1			78.1
REC	100.0	94.3	94.6	74.8	90.9
Presidio Heights Playground	85.9	92.2		91.3	88.8
CON	79.9				79.9
REC	91.9	92.2		91.3	91.8
Yacht Harbor & Marina Green (Gashouse Cove)	68.4	91.4	91.9	79.3	82.7
CON		91.4			91.4
REC	68.4		91.9	79.3	79.8
Yacht Harbor & Marina Green (Jetty)	82.9	90.3	94.5	95.3	89.2
CON	72.6				72.6
REC	93.3	90.3	94.5	95.3	93.3
Yacht Harbor & Marina Green (Marina Green)	71.0	84.0	66.9	89.6	76.5
CON	59.4				59.4
REC	82.6	84.0	66.9	89.6	80.8
District 3					
Betty Ann Ong Chinese Recreation Center	93.9	97.8	98.8	100.0	96.9
CON	97.1				97.1
REC	90.7	97.8	98.8	100.0	96.8
Broadway Tunnel West Mini Park	90.5	94.0	90.6	85.6	90.8
CON	92.6				92.6
REC	88.4	94.0	90.6	85.6	90.5
Collis P. Huntington Park	84.4	92.8	85.2	92.3	89.7
CON				91.4	91.4
REC	84.4	92.8	85.2	92.7	89.4

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Helen Wills Playground	93.8	95.6	88.4	84.6	91.2
CON	93.1				93.1
REC	94.4	95.6	88.4	84.6	90.8
Hyde-Vallejo Mini Park	93.3	82.1	76.7	94.4	88.0
CON	96.7				96.7
REC	90.0	82.1	76.7	94.4	85.8
Ina Coolbrith Park	84.8	94.3	91.1	95.5	90.9
CON	92.2				92.2
REC	77.5	94.3	91.1	95.5	90.6
Joe DiMaggio North Beach Playground	100.0	90.9	97.6	96.4	95.1
CON		92.4			92.4
REC	100.0	89.4	97.6	96.4	95.8
Justin Herman-Embarcadero Plaza	59.3	91.5	79.3	95.2	76.9
CON	59.7				59.7
REC	59.0	91.5	79.3	95.2	81.2
Maritime Plaza	96.9	100.0	95.2	77.4	93.3
CON	93.8				93.8
REC	100.0	100.0	95.2	77.4	93.2
Portsmouth Square	80.8	92.8	89.5	84.5	86.9
CON	79.6				79.6
REC	82.1	92.8	89.5	84.5	87.9
St. Mary's Square	59.6	100.0	68.8	77.7	76.8
CON				81.3	81.3
REC	59.6	100.0	68.8	74.1	75.6
Sue Bierman Park	77.4	93.3	96.0	97.6	88.4
CON	73.1				73.1
REC	81.7	93.3	96.0	97.6	92.2
Telegraph Hill/Pioneer Park (Coit Tower)	83.2	79.8	85.1	79.0	81.8
CON	86.1				86.1
REC	80.4	79.8	85.1	79.0	81.1
Union Square	95.2	88.8	88.9	63.5	86.3
CON	90.5				90.5
REC	100.0	88.8	88.9	63.5	85.3
Washington Square	93.0	89.6	93.4	87.5	91.3
CON	86.0				86.0
REC	100.0	89.6	93.4	87.5	92.6
Washington-Hyde Mini Park	87.7	87.1	83.9	83.0	85.4
CON	98.3				98.3
REC	77.0	87.1	83.9	83.0	83.6

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Willie "Woo Woo" Wong Playground	78.7	91.2	79.2	92.0	84.0
CON	86.5				86.5
REC	70.9	91.2	79.2	92.0	83.3
Woh Hei Yuen Park	79.8	97.8	94.4	96.2	92.1
CON	70.8				70.8
REC	88.8	97.8	94.4	96.2	95.1
District 4					
Carl Larsen Park	83.4	99.6	78.5	73.4	83.7
CON	83.6				83.6
REC	83.3	99.6	78.5	73.4	83.7
Lower Great Highway (North)	81.1	81.8	94.7	89.2	85.6
CON	66.5				66.5
REC	95.7	81.8	94.7	89.2	90.3
Lower Great Highway (South)	82.2	82.9	68.1	74.5	78.0
CON	82.8				82.8
REC	81.5	82.9	68.1	74.5	76.7
McCoppin Square	78.4	98.5	80.0	78.2	82.7
CON	79.4				79.4
REC	77.3	98.5	80.0	78.2	83.5
Parkside Square	86.3	68.2	93.1	73.7	81.5
CON	84.5				84.5
REC	88.1	68.2	93.1	73.7	80.8
Pine Lake Park	73.7	62.6	82.3	78.5	71.9
CON	73.7				73.7
REC		62.6	82.3	78.5	71.5
Sigmund Stern Recreation Grove (Clubhouse-19th)	80.3	80.8		93.3	83.7
CON	71.8				71.8
REC	88.9	80.8		93.3	87.7
Sigmund Stern Recreation Grove (Concert Meadow)	94.0	96.7	91.3	91.8	93.5
CON	95.8				95.8
REC	92.1	96.7	91.3	91.8	92.9
Sigmund Stern Recreation Grove (South Slope)	84.4	89.3	43.1		75.3
CON	76.3				76.3
REC	92.5	89.3	43.1		75.0

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Sigmund Stern Recreation Grove (Wawona Trails)	87.3	87.8	76.9	60.8	80.0
CON	86.0				86.0
REC	88.7	87.8	76.9	60.8	78.5
South Sunset Playground	82.6	79.9	78.6	80.2	80.8
CON	79.4				79.4
REC	85.8	79.9	78.6	80.2	81.1
Sunset Playground	93.0	91.0	97.1	89.4	92.7
CON	97.4				97.4
REC	88.7	91.0	97.1	89.4	91.5
West Sunset Playground	79.5	88.6	100.0	92.8	88.1
CON	82.9				82.9
REC	76.1	88.6	100.0	92.8	89.4
District 5					
Alamo Square	79.7	84.3	77.7		81.5
CON		87.1			87.1
REC	79.7	81.6	77.7		79.7
Beideman-O'Farrell Mini Park	86.7	88.7	96.0	88.7	89.8
CON				95.3	95.3
REC	86.7	88.7	96.0	82.1	88.4
Buchanan Street Mall		70.2	90.8	68.6	73.7
CON				65.3	65.3
REC		70.2	90.8	71.9	75.8
Cottage Row Mini Park	100.0	86.0	100.0	97.1	96.1
CON				94.3	94.3
REC	100.0	86.0	100.0	100.0	96.5
Fillmore-Turk Mini Park		91.7	97.6	74.5	89.4
CON		80.0			80.0
REC		97.5	97.6	74.5	91.8
Golden Gate Park - Sec 1 (Alvord Lake)	84.5	55.1	85.6	97.6	81.7
CON			87.0		87.0
REC	84.5	55.1	84.3	97.6	80.4
Golden Gate Park - Sec 1 (Kezar)	85.1	89.5	73.6		80.5
CON			86.5		86.5
REC	85.1	89.5	60.7		78.5
Golden Gate Park - Sec 1 (Panhandle)	84.3	85.6	78.5	92.5	83.9
CON			80.5		80.5
REC	84.3	85.6	76.4	92.5	84.7

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Golden Gate Park - Sec 1 (Sharon Meadow)	85.1		88.0		87.0
CON			79.6		79.6
REC	85.1		96.3		90.7
Golden Gate Park - Sec 2 (AIDS Grove)	94.4	97.6	86.3	94.7	91.9
CON			97.3		97.3
REC	94.4	97.6	75.2	94.7	90.5
Golden Gate Park - Sec 2 (Big Rec)	100.0	94.9	79.2		88.3
CON			73.1		73.1
REC	100.0	94.9	85.3		93.4
Golden Gate Park - Sec 2 (Whiskey Hill)	100.0		89.5	100.0	96.5
CON			89.5		89.5
REC	100.0			100.0	100.0
Golden Gate Park - Sec 3 (Arboretum Interior)	92.2	100.0	92.9	93.5	94.4
CON				88.4	88.4
REC	92.2	100.0	92.9	98.6	95.9
Golden Gate Park - Sec 3 (Arboretum Perimeter)	95.7	92.5	86.9	81.0	87.2
CON				79.6	79.6
REC	95.7	92.5	86.9	81.7	88.2
Golden Gate-Steiner Mini Park	100.0	98.2	100.0	91.7	97.6
CON		97.9			97.9
REC	100.0	98.5	100.0	91.7	97.5
Grattan Playground	96.5	86.6	95.7	87.9	91.6
CON			93.6		93.6
REC	96.5	86.6	96.8	87.9	91.3
Hamilton Recreation Center	80.4	90.2	96.1	89.0	88.9
CON				91.7	91.7
REC	80.4	90.2	96.1	86.3	88.2
Hayes Valley Playground	94.3	89.2	93.1	94.7	92.1
CON		88.4			88.4
REC	94.3	90.0	93.1	94.7	93.0
Japantown Peace Plaza	86.8	84.7	86.7	62.5	76.6
CON				69.4	69.4
REC	86.8	84.7	86.7	55.6	78.4

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Jefferson Square		89.9	98.4	79.4	89.5
CON		82.3			82.3
REC		93.8	98.4	79.4	91.3
Koshland Park	89.1	79.7	90.4	94.4	86.7
CON		75.0			75.0
REC	89.1	84.4	90.4	94.4	89.6
Margaret S. Hayward Playground	66.0	99.2	90.4	59.2	81.0
CON			83.6		83.6
REC	66.0	99.2	97.1	59.2	80.4
Page-Laguna Mini Park	97.2	89.7	93.9	88.3	91.8
CON		92.4			92.4
REC	97.2	87.0	93.9	88.3	91.6
Patricia's Green	95.7	83.8	93.3	84.5	88.2
CON		81.1			81.1
REC	95.7	86.4	93.3	84.5	90.0
Raymond Kimbell Playground	97.1	91.5	90.8	91.0	92.3
CON				93.6	93.6
REC	97.1	91.5	90.8	88.4	92.0
District 6					
Eugene Friend Recreation Center	97.3	91.2	67.6	84.7	85.1
CON				73.4	73.4
REC	97.3	91.2	67.6	95.9	88.0
Father Alfred E. Boeddeker Park	98.5		98.5	94.4	96.4
CON				97.3	97.3
REC	98.5		98.5	91.5	96.2
Joseph L. Alioto Performing Arts Piazza	66.3	86.3	79.2	85.4	76.7
CON	45.8				45.8
REC	86.9	86.3	79.2	85.4	84.4
Sgt. John Macaulay Park		95.2	83.3	92.7	90.0
CON			75.0		75.0
REC		95.2	91.7	92.7	93.7
South Park	100.0	85.0			92.5
REC	100.0	85.0			92.5
Tenderloin Recreation Center	97.2		78.2	77.8	82.8
CON			82.2		82.2
REC	97.2		74.1	77.8	83.1
Turk-Hyde Mini Park	67.3	91.7		79.2	79.3
CON				86.3	86.3
REC	67.3	91.7		72.0	77.0

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Victoria Manalo Draves Park	97.0	82.9	78.4	89.9	87.6
CON				91.9	91.9
REC	97.0	82.9	78.4	87.9	86.5
District 7					
Aptos Playground	88.8	85.1	95.7	88.1	89.2
CON				89.3	89.3
REC	88.8	85.1	95.7	87.0	89.2
Golden Gate Heights Park	78.6	89.2	95.3	80.2	84.7
CON				81.9	81.9
REC	78.6	89.2	95.3	78.4	85.4
J. P. Murphy Playground	83.3	97.6	96.7	91.5	92.1
CON				94.0	94.0
REC	83.3	97.6	96.7	89.0	91.6
Junipero Serra Playground	97.0	89.2	92.4	83.5	89.1
CON				88.9	88.9
REC	97.0	89.2	92.4	78.1	89.2
Lake Merced Park (East Lake)	94.0		91.1	78.0	85.3
CON				71.1	71.1
REC	94.0		91.1	84.9	90.0
Lake Merced Park (Impound Lake)	71.9	85.5	60.3	83.8	77.1
CON				92.0	92.0
REC	71.9	85.5	60.3	75.6	73.3
Lake Merced Park (North Lake)	87.9	88.1	95.0	85.6	88.5
CON				76.3	76.3
REC	87.9	88.1	95.0	95.0	91.5
Lake Merced Park (South Lake)	79.3	79.2	76.8	70.9	75.0
CON				63.5	63.5
REC	79.3	79.2	76.8	74.6	76.9
Midtown Terrace Playground	91.0	95.4		90.4	91.5
CON				94.1	94.1
REC	91.0	95.4		88.5	90.9
Miraloma Playground	86.2	80.6	91.9	96.1	89.4
CON			85.4		85.4
REC	86.2	80.6	98.4	96.1	90.3
Rolph Nicol Playground	100.0	70.2	54.1	56.1	67.3
CON				59.4	59.4
REC	100.0	70.2	54.1	52.8	69.3

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Sunnyside Conservatory	100.0	96.2	98.2	96.0	97.7
CON			96.4		96.4
REC	100.0	96.2	100.0	96.0	98.0
Sunnyside Playground	80.1	90.2	97.5	100.0	93.1
CON			96.3		96.3
REC	80.1	90.2	98.7	100.0	92.2
West Portal Playground	75.8	71.3		74.6	74.1
CON				78.1	78.1
REC	75.8	71.3		72.8	73.1
District 8					
Buena Vista Park (Interior)	72.7	70.3	56.4	93.6	69.9
CON			65.7		65.7
REC	72.7	70.3	47.2	93.6	70.9
Buena Vista Park (Perimeter)	69.6	71.5	78.7	60.8	71.9
CON			88.3		88.3
REC	69.6	71.5	69.2	60.8	67.8
Cayuga-Lamartine Mini Park	76.7	81.7	92.2	84.2	84.3
CON		69.8			69.8
REC	76.7	87.7	92.2	84.2	86.4
Corona Heights	91.6	83.2	92.1	82.1	88.2
CON			96.4		96.4
REC	91.6	83.2	87.8	82.1	86.2
Douglass Playground	79.0	93.9	89.8	83.6	86.0
CON				86.2	86.2
REC	79.0	93.9	89.8	81.0	85.9
Duboce Park	92.4		75.8	88.8	86.4
CON				85.1	85.1
REC	92.4		75.8	92.5	86.9
Eureka Valley Recreation Center	100.0	89.6	94.5	91.5	93.4
CON				89.3	89.3
REC	100.0	89.6	94.5	93.7	94.5
George Christopher Playground	93.9	71.4	83.5	80.7	82.0
CON				95.2	95.2
REC	93.9	71.4	83.5	66.2	78.7
Glen Park	94.9	88.4	70.6	83.5	81.6
CON			71.9		71.9
REC	94.9	88.4	69.2	83.5	84.0

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Joost-Baden Mini Park	100.0	92.0	89.1	85.1	91.9
CON			89.1		89.1
REC	100.0	92.0		85.1	92.5
Juri Commons	77.6	81.6	77.5	82.8	79.8
CON			74.3		74.3
REC	77.6	81.6	79.1	82.8	80.6
Mission Dolores Park	100.0	99.4	79.3	83.8	89.2
CON				82.2	82.2
REC	100.0	99.4	79.3	85.3	91.0
Mission Playground	98.1	90.5	97.3	96.1	95.9
CON			100.0		100.0
REC	98.1	90.5	94.6	96.1	94.8
Mt. Olympus	91.7	95.2	93.3	78.1	90.3
CON			93.8		93.8
REC	91.7	95.2	92.9	78.1	89.5
Noe Valley Courts	84.3	89.5	91.8	86.5	87.7
CON				86.3	86.3
REC	84.3	89.5	91.8	86.7	88.1
Peixotto Playground	86.5	97.2	88.3	82.9	87.5
CON				91.1	91.1
REC	86.5	97.2	88.3	74.7	86.6
Roosevelt & Henry Stairs	96.7	93.0	100.0	87.6	93.0
CON				81.4	81.4
REC	96.7	93.0	100.0	93.9	95.9
Saturn Street Steps	91.0	100.0	90.0	90.7	92.5
CON				97.1	97.1
REC	91.0	100.0	90.0	84.3	91.3
Seward Mini Park	89.1	92.9	88.2	87.1	88.9
CON				91.3	91.3
REC	89.1	92.9	88.2	83.0	88.3
States Street Playground	98.3	90.9	90.0	85.0	90.8
CON			87.8		87.8
REC	98.3	90.9	92.1	85.0	91.6
Upper Noe Recreation Center	97.9	82.5	82.8	95.6	87.4
CON			90.5		90.5
REC	97.9	82.5	78.9	95.6	86.8
Walter Haas Playground	96.1	83.6	71.7	80.7	80.7
CON			73.7		73.7
REC	96.1	83.6	69.7	80.7	82.5

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
District 9					
24th Street-York Mini Park	94.3			93.7	94.0
CON				93.7	93.7
REC	94.3				94.3
Alioto Mini Park	80.6	90.7	91.0	98.7	88.8
CON			83.7		83.7
REC	80.6	90.7	98.4	98.7	89.8
Bernal Heights Recreation Center	85.1	90.0	93.4	80.7	85.8
CON				73.2	73.2
REC	85.1	90.0	93.4	84.4	87.9
Coleridge Mini Park	94.6		78.2	97.0	91.7
CON			78.2		78.2
REC	94.6			97.0	96.2
Coso-Precita Mini Park	100.0		77.8	89.7	89.3
CON				100.0	100.0
REC	100.0		77.8	79.4	85.7
Garfield Square	82.9	82.1	86.0	73.2	80.0
CON				70.8	70.8
REC	82.9	82.1	86.0	75.6	81.9
Holly Park	80.9	78.1		93.1	87.7
CON				88.8	88.8
REC	80.9	78.1		95.3	87.4
James Rolph Jr. Playground	80.6	90.1	91.1	94.0	87.9
CON			88.1		88.1
REC	80.6	90.1	94.2	94.0	87.9
John McLaren Park (26 Acres)	73.2	79.7	77.5	74.8	76.3
CON		79.7			79.7
REC	73.2		77.5	74.8	75.1
John McLaren Park (Jerry Garcia Amphitheater)	61.6	81.7	66.5	79.0	74.1
CON		88.1			88.1
REC	61.6	75.4	66.5	79.0	70.6
John McLaren Park (Tennis Clubhouse)	67.3	62.0	88.9	92.2	74.5
CON		63.2			63.2
REC	67.3	60.8	88.9	92.2	77.3
Jose Coronado Playground	87.0	84.4	86.1	89.5	86.6
CON			91.4		91.4
REC	87.0	84.4	80.9	89.5	85.4

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Kid Power Park	92.7	100.0	93.2	92.9	94.4
CON			100.0		100.0
REC	92.7	100.0	86.3	92.9	93.0
Louis Sutter Playground	90.7	91.9	76.3		87.7
CON		88.6			88.6
REC	90.7	95.2	76.3		87.4
Mission Recreation Center	84.6	74.1	90.6	94.0	86.8
CON			94.1		94.1
REC	84.6	74.1	87.2	94.0	85.0
Mullen-Peralta Mini Park	93.3	95.0	90.3	87.4	90.8
CON				77.1	77.1
REC	93.3	95.0	90.3	92.5	92.7
Palega Recreation Center		89.7	96.5	99.6	93.8
CON		84.3			84.3
REC		95.0	96.5	99.6	97.0
Parque Ninos Unidos	100.0	76.7	92.5	92.4	90.8
CON			90.1		90.1
REC	100.0	76.7	94.9	92.4	91.0
Precita Park	100.0		84.7	75.9	84.1
CON				87.5	87.5
REC	100.0		84.7	64.3	83.0
Prentiss Mini Park	92.6	91.6	100.0	97.3	95.8
CON				96.4	96.4
REC	92.6	91.6	100.0	98.2	95.6
SoMa West Dog Park	92.8	95.6	97.9	98.1	96.0
CON		92.8			92.8
REC	92.8	98.3	97.9	98.1	96.8
SoMa West Skatepark	82.4	86.9	95.1	76.1	85.5
CON		77.0			77.0
REC	82.4	96.8	95.1	76.1	87.6
St. Mary's Recreation Center	87.3	89.8	94.4	92.4	91.3
CON				89.2	89.2
REC	87.3	89.8	94.4	95.6	91.8
District 10					
Adam Rogers Park	93.0	75.8	78.5	57.3	76.1
CON		64.1			64.1
REC	93.0	87.4	78.5	57.3	79.0
Bay View Playground	59.1	71.6	65.6	80.7	70.8
CON		58.6			58.6
REC	59.1	78.1	65.6	80.7	72.5

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Esprit Park	100.0	98.1	89.7	96.7	96.5
CON		97.6			97.6
REC	100.0	98.5	89.7	96.7	96.2
Franklin Square	75.3	87.7	88.2	85.9	84.9
CON		82.3			82.3
REC	75.3	93.1	88.2	85.9	85.6
Gilman Playground	75.7	76.6	75.2		76.0
CON		73.0			73.0
REC	75.7	80.1	75.2		77.0
Herz Playground	82.2	90.9		93.7	89.5
CON		84.1			84.1
REC	82.2	97.7		93.7	91.2
Hilltop Park	92.9	82.3			85.8
CON		67.1			67.1
REC	92.9	97.5			95.2
India Basin Shoreline Park	45.1	72.6	72.8	70.8	65.3
CON		72.6			72.6
REC	45.1		72.8	70.8	62.9
Jackson Playground	95.0	93.2	87.7	74.9	88.8
CON		97.5			97.5
REC	95.0	88.8	87.7	74.9	86.6
John McLaren Park (Observation Tower)	89.2	59.7	46.7	58.9	62.8
CON		71.9			71.9
REC	89.2	47.4	46.7	58.9	60.5
John McLaren Park (Sunnydale-Persia)	96.7	61.6	84.5	82.2	77.3
CON		51.3			51.3
REC	96.7	72.0	84.5	82.2	83.8
Joseph Lee Recreation Center	72.5	75.8	85.3	83.6	79.7
CON		74.3			74.3
REC	72.5	76.6	85.3	83.6	80.5
Kelloch Velasco Mini Park	93.6	84.2	75.9	72.3	82.0
CON		72.7			72.7
REC	93.6	95.7	75.9	72.3	84.4
Little Hollywood Park	94.8	81.4	91.4	69.3	83.7
CON		87.3			87.3
REC	94.8	75.5	91.4	69.3	82.8
McKinley Square	81.3	89.4	85.5	90.7	87.3
CON		88.9			88.9
REC	81.3	89.9	85.5	90.7	86.8

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Palou-Phelps Mini Park	87.5	81.0	88.8	88.2	85.3
CON		84.2			84.2
REC	87.5	77.8	88.8	88.2	85.6
Potrero Del Sol Park	90.0	83.2	86.0	88.6	86.5
CON			89.1		89.1
REC	90.0	83.2	84.5	88.6	86.1
Potrero Hill Recreation Center	93.8	95.5	86.0	96.5	93.5
CON		95.2			95.2
REC	93.8	95.9	86.0	96.5	93.0
Selby-Palou Mini Park	69.0	81.0	83.4	81.2	80.2
CON		77.1			77.1
REC	69.0	83.0	83.4	81.2	80.6
Silver Terrace Playground	95.8	69.2	89.3	78.0	80.3
CON		74.1			74.1
REC	95.8	64.2	89.3	78.0	81.9
Utah-18th Street Mini Park	95.1	100.0	95.8	95.8	97.4
CON		100.0			100.0
REC	95.1	100.0	95.8	95.8	96.7
Visitacion Valley Greenway	92.3	83.6	74.9	58.9	78.6
CON		74.4			74.4
REC	92.3	92.7	74.9	58.9	79.7
Visitacion Valley Playground	51.8	71.2	78.3	70.2	68.5
CON		72.6			72.6
REC	51.8	69.7	78.3	70.2	67.5
Youngblood Coleman Playground	83.2	76.6	90.1	74.9	80.3
CON		74.5			74.5
REC	83.2	78.7	90.1	74.9	81.7
District 11					
Alice Chalmers Playground	87.1	57.3	87.4	80.2	73.9
CON		57.5			57.5
REC	87.1	57.1	87.4	80.2	78.0
Balboa Park	96.1	89.0	98.0	94.7	94.8
CON				91.7	91.7
REC	96.1	89.0	98.0	97.6	95.4
Brooks Park	85.6	83.9	76.1	62.0	78.3
CON		77.2			77.2
REC	85.6	90.7	76.1	62.0	78.6
Cayuga Playground	84.1	85.2	88.3	79.2	84.2
CON		85.5			85.5
REC	84.1	84.9	88.3	79.2	84.0

Park Name	Q1 (July-Sept)	Q2 (Oct-Dec)	Q3 (Jan-March)	Q4 (April-June)	Average Score
Crocker Amazon Playground (Clubhouse)	94.6	85.6	86.1	89.9	88.3
CON		88.5			88.5
REC	94.6	82.6	86.1	89.9	88.3
Crocker Amazon Playground (La Grande)	99.2	88.9	71.0	63.8	82.4
CON		86.0			86.0
REC	99.2	91.9	71.0	63.8	81.5
Crocker Amazon Playground (Soccer)	71.9	90.4	89.8	78.6	82.7
CON		90.4			90.4
REC	71.9		89.8	78.6	80.1
Excelsior Playground	64.5	62.0	64.1	67.4	64.5
CON		61.4			61.4
REC	64.5	62.6	64.1	67.4	65.0
Head-Brotherhood Mini Park	75.5	71.2	79.8	93.0	78.2
CON		64.4			64.4
REC	75.5	78.0	79.8	93.0	81.6
Lessing-Sears Mini Park	91.8	68.7	87.3	79.2	79.1
CON		61.7			61.7
REC	91.8	75.6	87.3	79.2	83.5
Merced Heights Playground	76.1	85.0	79.8	80.0	81.2
CON		86.0			86.0
REC	76.1	83.9	79.8	80.0	79.9
Minnie & Lovie Ward Playground	73.0	85.9	92.7	91.5	85.8
CON		82.5			82.5
REC	73.0	89.4	92.7	91.5	86.6
Randolph-Bright Mini Park	95.8	90.6	98.6	98.0	94.7
CON		89.7			89.7
REC	95.8	91.6	98.6	98.0	96.0