

# 2008 SFGH Improvement Bonds

QUARTERLY STATUS REPORT  
PRESENTED TO THE

Citizens' General Obligation Bond Oversight Committee

**July 2014**



## PREPARED BY

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## EXECUTIVE SUMMARY

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The San Francisco General Hospital Rebuild Program is comprised of eight (8) components: Site Utilities Relocation, Service Building Modification, Increment 1 – Shoring & Excavation, Increment 2 – Steel Framing, Increment 3 – Foundation, Increment 4 – Build-out (New Hospital), Increment 5 – Medical Equipment, and Increment 6 – Building Enclosure. All eight components have been permitted by the Office of Statewide Health Planning & Development (OSHPD) as of April 18, 2013. Related to the Program, are two additional OSHPD permitted projects: (1) Existing Hospital (Building 5) Remodels, where the 2<sup>nd</sup> floor bridge and basement level tunnel tie into the new hospital (Building 25), and (2) the Service Building NPC4 Compliance Project.

### **HIGHLIGHTS/CHALLENGES:**

The SFGH Rebuild Program activities since the May 2014 Report continue to challenge the SFGH Rebuild team with increasing cost and schedule pressures as we advance into the last year prior to substantial completion. The increased volume of trades working concurrently or in tandem has lead to delays and complications in delivering the scope of work. The Program's Projects and associated Increments have achieved the following milestones in the last eight weeks since the last report:

#### **Design, Permitting & Buy-out**

- Increment 5 – Medical Equipment: Increment 5 addresses the build-out of 18 imaging rooms.

The Buy-Out portion of Increment 5 includes two distinct contracting categories: (1) Construction Contract Modifications and (2) Medical Equipment Procurement. The majority of construction contract modifications associated with Increment 5 have been achieved with build out of the areas underway to prepare the spaces to receive the major medical equipment including the MRIs, CT Scanners, and General X-ray Rooms.

The other category of Increment 5 Buy-Out is Medical Equipment Procurement, as it relates to owner-provided/vendor-installed imaging equipment that needs to be delivered and installed on a timeline orchestrated with the construction schedule. The Medical Center to date has been able to deliver the required furniture, fixtures and equipment (FF&E) items in support of the Project schedule. The Medical Center has also made great strides in identifying procurement pathways for the FF&E list, which is comprised of over 12,000 lines.

- Building 5 – Basement & 2nd Floor Enabling Projects: SFDPW Building Design & Construction (BDC) in the past quarter addressed OSHPD's comments and resubmitted to OSHPD for approval. BDC has received a more detailed report of the existing airflow readings in the mechanical system and is working on addressing the deficiencies.
- Service Building NPC4 Project: The required design and construction documents to achieve a Non-structural Performance Category 4 classification for the Service Building have been submitted to OSHPD by SFGH Facilities and SFDPW BDC.

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## **Fabrication & Construction**

- **Site Utilities:** Final work to site utilities is underway as it relates to Increment 4 site reinstatement. The reinstatement work includes: oxygen tank installation and enclosure and final grading and paving of the sidewalk on Potrero Street. Since the last report, the PG&E Enclosure including landscaping was completed. The contractor also made significant progress on the site plaza between the new hospital and existing hospital, as well as the stair and ramp systems at the west area of the new hospital.

During site paving replacement (associated with the site utilities work), the post tension slab at the receiving bay near the Service Building was damaged by the contractor. SFGH Rebuild Team has initiated a standalone OSHPD Project to address this issue.

- **Service Building Modifications:** Phase 2 of the Emergency Generator Project boiler work and completion of the three generators for the new hospital are proceeding. Major equipment for Phase 2 including boilers, pumps, tanks, and control panels have been placed in the building, with the majority of associated utility work completed in the last quarter. All generators are completely tested to the extent available until the new hospital is connected. Testing with loads from the new building is anticipated to proceed in the upcoming quarter.
- **Increment 2 – Steel Framing:** Since the last report, the majority of outstanding issues related to fireproofing have been resolved and the Team is striving to close out this Phase.
- **Increment 4 – Build-Out (New Hospital):** In the previous quarter, the Rebuild team has addressed inspection scheduling and procedural issues manifested by recent OSHPD staff assignment changes. We are currently attempting to mitigate delays associated with contractor inspection failures compounded by the OSHPD staff changes. We made significant progress completing the hydrostatic testing of the sprinkler system and have begun energizing electrical rooms incrementally floor by floor.

The SFGH Rebuild team is still awaiting formal approval from OSHPD on the Base Isolator Fire Test Report. Since the last report, OSHPD's comments on the report have been advanced to the Testing Lab to address. The San Francisco Fire Department has accepted our proposed alternative means of compliance to the San Francisco Fire Code requirement to include an air replenishing system for the hospital. The SFGH Rebuild will soon pursue the development of a less costly Campus solution in lieu of the air replenishing system.

All major subcontractors are active throughout the new hospital, earnestly striving to meet or beat the contractual substantial completion date of May 7, 2015. However, the Project schedule forecast currently shows a substantial completion date of May 29, 2015. As noted in the last report, the Rebuild Contractor has been experiencing setbacks with passing above ceiling inspections, as well as completing remedial work related to fireproofing, fire stopping and fire sprinkler installations. We have recently seen improvement on production and efficiencies in achieving inspection acceptance. Albeit the forecasted substantial completion date moved out since the last report, these performance improvements coupled with the application of more



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weekend and evening work should translate into schedule recovery in the upcoming months. The contractor is aiming to complete architectural work by November 2014.

The current and upcoming construction activities continue to include production drywall work on all floors; mechanical, electrical, and framing work related to closing up ceilings; testing of the fire sprinkler system; and finish flooring and casework installations on the 3<sup>rd</sup> and 4<sup>th</sup> floor of the new hospital.

- Increment 6 – Building Enclosure: The Curtainwall Contractor's issues around firesafing details at the edge of slab have all but been resolved in the last quarter with corrective work completed and about to receive acceptance from the OSHPD Fire and Life Safety Officer (FLSO). Webcor Builders, its subcontractors, DPW and the design team have initiated Increment 6 OSHPD close-out processes.

### **Financial Update**

The overall program budget remains within budget. Currently, the Project team has managed to the overall budget and schedule successfully, but future unforeseen issues or delays always remain a risk.

Upcoming work in the existing hospital (Building 5), which is being required by the Medical Center, as a result of SFGH Rebuild work introducing the bridge and tunnel connection, remains a large risk to budget, due to high probability of unknown conditions being uncovered in this remodel work. In addition, the Medical Center's need to complete the NPC4 certification of the Service Building also represents a significant risk to the Rebuild Budget. These two issues combined could drive over \$12 million of additional cost to the Program. The SFGH Rebuild team is carefully navigating decisions and timelines towards meeting SFGH needs while maintaining budget, contract timelines, and fidelity to original scopes of work. Since the previous report, the SFGH Rebuild Team has met with the SFGH Facilities to refine the phasing and scope of the Building 5 work. Meanwhile, the larger scope as developed by SFGH is in plan review with OSHPD.

The billings for the construction progress of work have been approximately \$11.4 million per month with \$22.8 million expended in the past 8 weeks. The CM/GC contingency usage remains steady in support overtime activities to offset work progress delays and to maintain schedule. The overall CM/GC contingency usage over the last quarter increased from 18% of contingency expended to 21%.

### **Issues and Concerns**

Building 25 Substantial Completion: As noted in the last report, various trades had struggled with meeting scheduled completeness and inspection readiness. Webcor and inspectors in the past quarter have seen much improvement on subcontractors' production and completeness through refinement of the Quality Assurance processes.

OSHPD review and acceptance of work throughput has also improved due to OSHPD willingness to afford more field time for structural and fire life safety reviews. In addition, OSHPD's staffing assignments have settled down in the last quarter with the arrival of our permanent FLISO, who recently came off some major projects in the East Bay. The project is within ten months of

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contractual substantial completion. Therefore, the progress of work remains extremely sensitive to any problems that may be encountered in the field.

Building 25 Requested or Required Changes - Change Management: Owner Requested Changes to the approved Project continue to be managed and evaluated collectively with SFGH and the SFGH Rebuild Team. There has not been any new Owner Requested Changes since the last report.

The SFGH Rebuild Team is supporting the contractors' ability to meet their schedule obligations wherever we can provide clarity to the design and efficiencies to inspection. The SFGH Rebuild Team is making every effort to ensure that there is a static scope of contract work for substantial completion and there is a clear path to success to avoid any extended general conditions claims. Towards that end, we have been managing some of the medical equipment changes that are outside of our control by way of post substantial completion subprojects. Revisions to the approved documents related to Increment 5 Equipment updates are a concern driving much of the post substantial completion scopes of work.

Building 5 – Basement & 2<sup>nd</sup> Floor Tie-in: The risks of unforeseen conditions with the tie-in work within the existing hospital (Building 5) have been noted as a major threat to the schedule and budget. This represents a significant budget risk towards the end of the Project. The SFGH Rebuild Team has refreshed the estimates of this work based on the plan review response drawings, which indicates these remodels are in excess of \$9 million. Since the last report, we were able to obtain more realistic data on the available exhaust fan capacity in Building 5, which is better than earlier indications, thus reducing some of the potential cost impacts.

The SFGH Rebuild Team continues to strongly recommend that SFGH revisit the scope of work to better align with budget constraints. The team has engaged the Medical Center in discussions to pare down the scope of work. The current Rebuild contracted scope of work allows for the breakthrough to the Building 5 bridge and tunnel connections without the planned remodels, albeit operationally undesirable.

Building 2 (Service Building) Additional Work and Budget Impact: The SFGH Rebuild Program completion of the Emergency Generator Project remains a high priority to ensure clearance by OSHPD to occupy the new hospital in 2015. The SFGH Team continues to advance the Project but are now forecasting completion in September 2014. We met the forecasted June completion of equipment installation, however, startup and commissioning activities pushed out the schedule since the last report.

NPC4 certification for the Service Building remains a budget impact concern for the Rebuild Program. The scope of work is forecasted as a \$2.5 million effort. The Medical Center is expecting the Rebuild Program to fund the \$1.5 million cost. As SFGH must meet the 2020 deadline for this certification, it appears that the Rebuild Program Budget will need to absorb the probable cost impact. The SFGH Rebuild Team continues to work with SFGH Facilities to ensure any impact to completing the Rebuild by the NPC4 compliance issue is mitigated or managed to a minimal impact.

Licensing and Occupancy: Readiness for operations and licensing remains a major focus for SFGH with support from SFDPW. DPW and DPH continue to address the financial and scheduling demands as it relates to timely delivery and installation of major FF&E items integrated in the building before and after substantial completion. The SFGH Rebuild Team has progressed with the FF&E procurement and transitional planning necessary to meet the licensing requirements; however,

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much work lies ahead for operational readiness. SFGH has recently added more staff focused on start up, commissioning and transitioning needs.

DPH continues to be challenged with Information Technology needs of the Medical Center and the Procurement Process associated with it. These operational challenges represent a significant risk of changes to or inadequacies of the building elements and systems. The SFGH Rebuild Team continues to support the Medical Center within capacity, to manage these risks to budget and schedule.

Prepared by Ronald Alameida, SFGH Rebuild Program Manager

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## PROGRAM SUMMARY

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### PROGRAM BACKGROUND

- The San Francisco General Hospital Rebuild Program consists of new facility construction consisting of a 284 bed acute care facility, Service Building modifications, site utilities relocation & site improvements that is in full compliance with Senate Bill (SB) 1953 & OSHPD standards/ requirements. The majority of the beds will be single rooms. The building will be constructed on base isolators to withstand a major seismic event. The new facility will reside within the existing campus. The building gross size is programmed to be 453,495 square feet. The building will be a total of 9 levels with 2 levels below grade. The Project will strive to meet silver LEED certification or better.
- The Project is being executed in an integrated delivery model with design and construction partners involved throughout the design phase into construction in a collaborative approach. Building Information Modeling (BIM) is also being utilized on this project to verify potential conflicts in design & construction. The Project is being funded by Proposition A General Obligation Bonds for \$887.4 million and was approved on November 4, 2008, with 84% approval. The dollar amount reflects the total Project budget.
- The San Francisco General Hospital Rebuild Program is also managing the Emergency Generator Project, which is a leased financed funded project to address the emergency

generator replacement of SFGH Campus obsolete steam turbine power generation plant concurrently with the SFGH Rebuild required Service Building modifications and generator installations.

- Mission Statement: "Working collaboratively, we commit to design and build the San Francisco General Hospital and Trauma Center" within budget, on schedule and to the highest standards of quality and sustainability, for the benefit of the community."

### PROGRAM BUDGETS AND FUNDING

- Budgets

#### Program Budgets and Funding (in millions):

Construction	
Site Utilities Relocation	42.6
Service Bldg. Modifications	16.7
Increment #1-Shoring and Excavation	35.4
Increment #2 – Steel Framing	81.9
Increment #3 – Mat Foundation	16.4
Increment #4 - New SFGH Hospital	601.2
Increment #5 - Medical Equipment	25.5
Increment #6 - Curtain Wall & Exterior	50.7
Precast Panel	
<b>Project Components</b>	<b>870.2</b>
<b>Program wide</b>	<b>\$9.3</b>
<b>Finance Costs</b>	<b>\$7.9</b>
<b>GRAND TOTAL</b>	<b>887.4</b>

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- Funding

Based on budget projections, a plan was developed to break funding into four bond sales. The sales for the SFGH Rebuild Program are as follows:

Sale	Date	Direct Project Costs*
1st Sale*	3/2009	131,650,000
2nd Sale*	3/2010	294,695,000
3rd Sale*	8/2012	251,100,000
4th Sale*	1/2014	209,955,000
<b>Total Bond Program</b>		<b>887,400,000</b>

\*All Bond Sale figures are based on actual amounts.

- Bond Sale 1 was completed in March 2009 to fund the following: (1) repayment of pre-bond funding in the amount of \$28.8 million; (2) permitting fees; (3) technical service consultant contracts, including architectural and engineering services; (4) construction costs, including but not limited to, site preparation and logistics setup, dewatering operations, site utilities relocation; and (5) project management and construction management costs.
- Bond Sale 2 was completed in March 2010 to fund: (1) continued technical service consultant contracts; (2) construction costs, including, but not limited to continued site utilities relocation, construction of the Service Building Modifications, Increment 1 Shoring and Mass Excavation, construction of Increment 2&3 Steel Framing and Mat Foundation; and (4) project management and construction management costs.
- Bond Sale 3 was completed in August 2012 to fund the following: (1) continued technical service consultant contracts; (2) continued construction of the Service Building

Modifications, and the New SFGH Hospital (Increments 4 & 6); and (3) permitting and construction of Increment 5 (build-out of imaging rooms) for the New SFGH Hospital; and (4) project management and construction management costs.

- Bond Sale 4 was completed in January 2014. Proceeds from the 4<sup>th</sup> Bond Sale are funding the following: (1) continued technical service consultant contracts; (2) continued construction of the Service Building Modifications, and the New SFGH Hospital (Increments 4, 5 & 6); and (3) project management and construction management costs.



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## PROJECT STATUS SUMMARIES

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### SITE UTILITIES RELOCATION

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Joe Chin

[Joe.Chin@sfdpw.org](mailto:Joe.Chin@sfdpw.org); (415) 695-3862

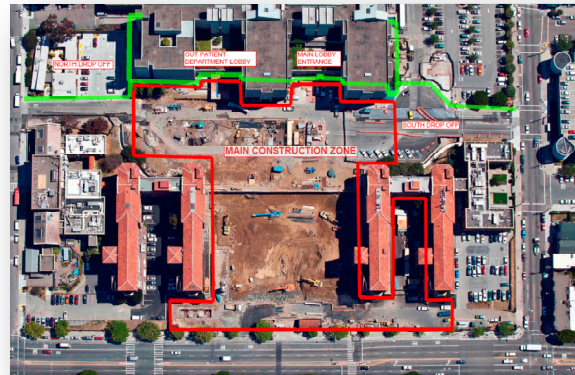
**Project Description:** Site Utilities Project is the relocation or removal of all campus utilities traversing the project site including an existing utility tunnel between Building 30 & 40 serving the existing hospital and other campus building to remain in operations. Complete reconfiguration of Campus pedestrian and vehicular traffic provisions and flow for continual operations of Medical Center is addressed in this project.

#### **Project Schedule**

	Start	Finish
Baseline/Original	Jan 2008	Dec 2010
Actual	Jan 2008	Sept 2011

#### **Project Budget**

Original Budget	\$42,429,450
Current Budget	\$42,563,237
Current Projected	\$42,563,237
Actual	
Expenditures	\$36,225,882



### SERVICE BUILDING MODIFICATION

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Christine Tang

[Christine.Tang@sfdpw.org](mailto:Christine.Tang@sfdpw.org); (415) 695-3865

**Project Description:** Service Building Modifications for the Rebuild have been incorporated in the Emergency Generator Project which originally included the replacement of the Campus Steam Generator System with two new diesel generators. The addition of the required three emergency generators and associated work for the new acute care hospital has been incorporated in this Project to achieve both needs concurrently and in a coordinated manner.

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## Project Schedule

	Start	Finish
Baseline/Original	Jan 2008	Nov 2012
Actual	Jan 2008	TBD

## Project Budget

Original Budget	\$16,640,512
Current Budget	\$16,692,982
Current Projected	\$16,692,982
Actual	
Expenditures	\$12,092,282



## INCREMENT 1 – SHORING & EXCAVATION

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Joe Chin

[Joe.Chin@sfdpw.org](mailto:Joe.Chin@sfdpw.org); (415) 695-3862

**Project Description:** Increment 1 - Shoring & Excavation is an approved OSHPD permitted Project which establishes the perimeter of the building including the moat wall for the base isolation system of the new hospital. The excavation will establish the required grades for the two basement levels and crawl space of the base isolation system.

## Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	June 2011
Actual	Jun 2007	Aug 2011

## Project Budget

Original Budget	\$35,243,622
Current Budget	\$35,354,752
Current Projected	\$35,354,752
Actual	
Expenditures	\$26,784,909



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## INCREMENT 2 & 3 – STEEL FRAMING & MAT FOUNDATION

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Joe Chin

[Joe.Chin@sfdpw.org](mailto:Joe.Chin@sfdpw.org); (415) 695-3862

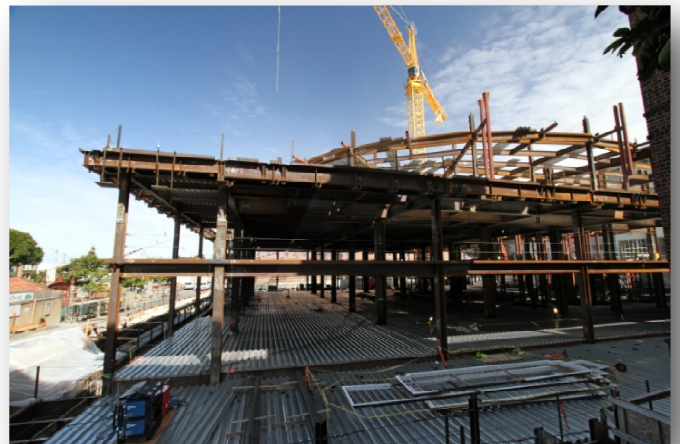
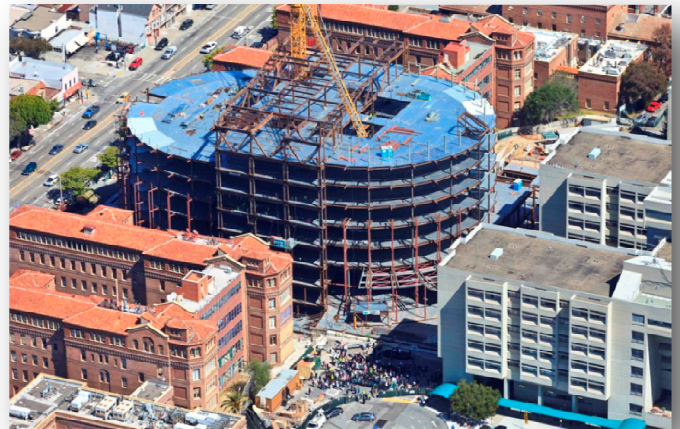
**Project Description:** Increment 2 & 3 – Steel Framing & Mat Foundation is an approved OSHPD permitted Project which includes creating the mat foundation and base isolator installation for the new hospital as well as fabrication and erection of the structural steel frame.

### **Project Schedule**

	Start	Finish
Baseline/Original	Jun 2007	Jul 2012
Actual	Jun 2007	Aug 2012

### **Project Budget**

Original Budget	\$97,910,286
Current Budget	\$98,219,015
Current Projected	\$98,219,015
Actual	
Expenditures	\$ 79,476,136



## INCREMENT 4 – CORE & BUILDOUT

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Ronald Alameida

[Ronald.Alameida@sfdpw.org](mailto:Ronald.Alameida@sfdpw.org); (415) 695-3861

**Project Description:** Increment 4 – Core & Build-out is an OSHPD permitted Project currently in plan review which includes the entire build-out of the new 284 Bed Hospital.



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- Height: Nine stories -- with two floors underground and seven above
- Size: 453,495 square feet
- Beds: 284 beds (32 more than current hospital)
- Emergency: The emergency department's size will increase from 27 to 60 beds
- Surgery: The number of operating rooms will increase from 10 to 14
- Future Location of Services:
  - o Basement 2: Dietary, Pharmacy, Cardiology, Pulmonary, Diagnostic Imaging X-Ray), Sterile Processing
  - o Basement 1: Operating Rooms (14), Pre-op and Post-op, Endoscopy, Blood Bank
  - o First Floor: Emergency Department and Trauma Center
  - o Second Floor: Labor & Delivery, Postpartum, Pediatrics, Neonatal Intensive Care
  - o Third Floor: Intensive Care Units (ICU)
  - o Fourth Floor: Step Down Medical/Surgical, Step Down ICU, Dialysis
  - o Fifth Floor: Medical/Surgical Unit, Forensic Unit
  - o Sixth Floor: Medical/Surgical Unit
  - o Seventh Floor: Medical/Surgical Unit - Acute Care for the Elderly, Palliative Care, Department of Public Health Operations Center (for citywide emergencies), Roof Garden

## Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Mar 2015
Actual	Jun 2007	TBD

## Project Budget

Original Budget	\$599,321,442
Current Budget	\$601,211,210
Current Projected	\$601,211,210
Actual	
Expenditures	\$454,113,742



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## INCREMENT 5 - MEDICAL EQUIPMENT

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Christine Tang

[Christine.Tang@sfdpw.org](mailto:Christine.Tang@sfdpw.org); (415) 695-3865

**Project Description:** Increment 5 – Medical Equipment is an OSHPD permitted Project to be submitted for plan review which includes selected rooms in the new hospital with major medical equipment build-outs requiring the latest responsible design & permitting to support the 2015 opening of the hospital with the most state of the art imaging equipment including MRI, CT, and Radiology rooms.

### **Project Schedule**

	Start	Finish
Baseline/Original	Jun 2007	Mar 2015
Actual	Jun 2007	TBD

### **Project Budget**

Original Budget	\$25,390,803
Current Budget	\$25,470,865
Current Projected	\$25,470,865
Actual	
Expenditures	\$8,448,524



## INCREMENT 6 - CURTAIN WALL & EXTERIOR PRECAST PANELS

**Project Location:** 1001 Potrero Avenue

**Project Manager:** Ronald Alameida

[Ronald.Alameida@sfdpw.org](mailto:Ronald.Alameida@sfdpw.org); (415) 695-3861

**Project Description:** Increment 6 – Curtainwall and Exterior Precast Panel is an OSHPD permitted Project currently in plan review which includes the exterior enclosure work required for the completion of the new hospital building.



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## Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Oct 2013
Actual	Jun 2007	TBD

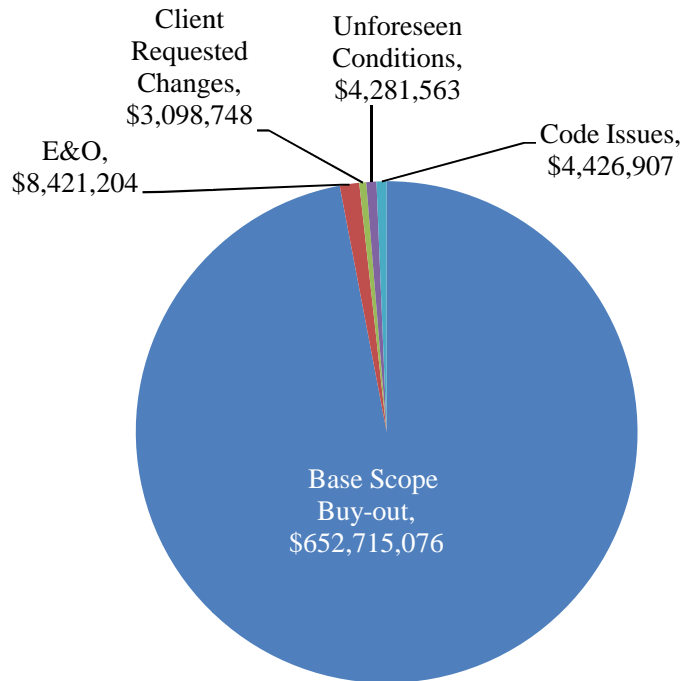
## Project Budget

Original Budget	\$50,573,884
Current Budget	\$50,733,353
Current Projected	\$50,733,353
Actual	
Expenditures	\$39,882,818



## CONSTRUCTION CONTRACT MODIFICATION SUMMARY

As of June 2014, the total construction Contract Sum with distribution of cost by traditional change order categories, are as follows:



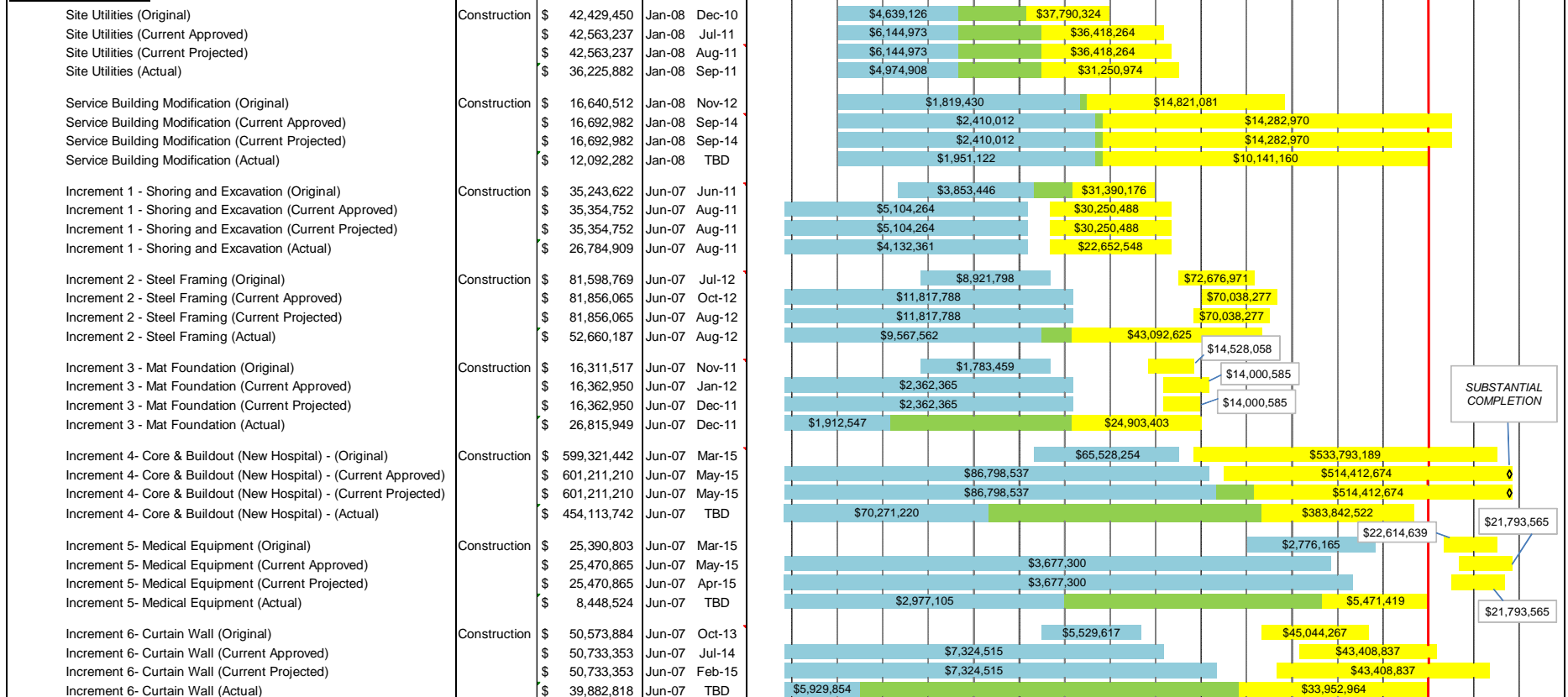
Contract Sum to Date	Base Scope Buy-out	E&O	Client Requested Changes	Unforeseen Conditions	Code Issues	Total of Non-Base Scope Costs
\$672,943,499	\$652,715,076	\$8,421,204	\$3,098,748	\$4,281,563	\$4,426,907	\$20,228,423
	96.99%	1.25%	0.46%	0.64%	0.66%	3.01%

# **PROGRAM TIMELINE AND SCHEDULE** **SFGH Rebuild Program – as of June 30, 2014**

**LEGEND:**

	DESIGN AND OSHPD PERMITTING
	OVERLAP OF DESIGN AND CONSTRUCTION
	CONSTRUCTION

**Program Components**



GRAND TOTAL	
	AMOUNTS
Original/Baseline	867,510,000
Current Approved	870,245,415
Current Projected	870,245,415
Actual Expended	657,024,293

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**Program Budget Reports – Revenues as of June 30, 2014**

<b>SFGH REBUILD PROGRAM</b>	<b>CURRENT BUDGET</b>	<b>PROP A GENERAL OBLIGATION BONDS (APPROPRIATIONS)</b>	<b>OTHER</b>	<b>TOTAL SOURCES</b>
<b><u>PROJECT COMPONENTS</u></b>				
Site Utilities	42,563,237	39,794,804		39,794,804
Service Building Modifications	16,692,982	15,607,224		15,607,224
Increment 1 - Shoring & Excavation	35,354,752	33,055,178		33,055,178
Increment 2 - Steel Framing	81,856,065	76,531,915		76,531,915
Increment 3 - Mat Foundation	16,362,950	15,298,657		15,298,657
Increment 4 - Core & Buildout (New SFGH Hospital)	601,211,210	562,106,731		562,106,731
Increment 5 - Medical Equipment	25,470,865	23,814,168		23,814,168
Increment 6 - Curtain Wall	50,733,353	47,433,512		47,433,512
<b>SUBTOTAL FOR PROJECT COMPONENTS</b>	<b>870,245,415</b>	<b>813,642,189</b>	<b>0</b>	<b>813,642,189</b>
<b><u>PROGRAM SERVICES</u></b>				
Controller's Audit, Bond Oversight & Bond Issuance Cost	7,900,000	5,346,186		5,346,186
Program Contingency	9,254,585	73,062,948		73,062,948
<b>SUBTOTAL FOR PROGRAM SERVICES</b>	<b>17,154,585</b>	<b>78,409,134</b>	<b>0</b>	<b>78,409,134</b>
<b>GRAND TOTAL</b>	<b>887,400,000</b>	<b>892,051,323</b>	<b>0</b>	<b>892,051,323</b>

**NOTES:**

- Appropriations are based on budgets from the FAMIS System as of June 30, 2014.  
Appropriated revenues are based on the following amounts: \$886,705,137 (Proceeds) + \$5,346,186 (Budgets for Finance Costs, Audit/Oversight Costs) = \$892,051,323.
- Funds in the Program Contingency are to be allocated to Project Components in the future.

**2008 SFGH Improvement Bonds**  
**Program Budget Reports – Expenditures as of June 30, 2014**

					BASED ON PROJECT COST REPORT							
Project	Phase	Category	Baseline Budget		Budget (Appropriated)		Reserve	Expended		Encumbered		Balance
			All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds		All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds	
PROJECT COMPONENTS												
Site Utilities	CONSTRUCTION	Soft Costs	6,810,643	6,810,643								
		Construction Costs	34,624,967	34,624,967								
		Project Contingency	993,840	993,840								
		SUBTOTAL	42,429,450	42,429,450				36,225,882	36,225,882			
Service Building Modifications	CONSTRUCTION	Soft Costs	2,671,083	2,671,083								
		Construction Costs	13,579,652	13,579,652								
		Project Contingency	389,777	389,777								
		SUBTOTAL	16,640,512	16,640,512				12,092,282	12,092,282			
Increment 1 - Shoring & Excavation	CONSTRUCTION	Soft Costs	5,657,196	5,657,196								
		Construction Costs	28,760,902	28,760,902								
		Project Contingency	825,524	825,524								
		SUBTOTAL	35,243,622	35,243,622				26,784,909	26,784,909			
Increment 2 - Steel Framing	CONSTRUCTION	Soft Costs	13,097,980	13,097,980								
		Construction Costs	66,589,472	66,589,472								
		Project Contingency	1,911,317	1,911,317								
		SUBTOTAL	81,598,769	81,598,769				52,660,187	52,660,187			
Increment 3 - Mat Foundation	CONSTRUCTION	Soft Costs	2,618,274	2,618,274								
		Construction Costs	13,311,173	13,311,173								
		Project Contingency	382,070	382,070								
		SUBTOTAL	16,311,517	16,311,517				26,815,949	26,815,949			
Increment 4 - Core & Buildout (New SFGH Hospital)	CONSTRUCTION	Soft Costs	96,201,209	96,201,209								
		Construction Costs	489,082,115	489,082,115								
		Project Contingency	14,038,118	14,038,118								
		SUBTOTAL	599,321,442	599,321,442				454,113,742	454,113,742			
Increment 5 - Medical Equipment	CONSTRUCTION	Soft Costs	4,075,653	4,075,653								
		Construction Costs	20,720,413	20,720,413								
		Project Contingency	594,738	594,738								
		SUBTOTAL	25,390,803	25,390,803				8,448,524	8,448,524			
Increment 6 - Curtain Wall	CONSTRUCTION	Soft Costs	8,117,962	8,117,962								
		Construction Costs	41,271,312	41,271,312								
		Project Contingency	1,184,610	1,184,610								
		SUBTOTAL	50,573,884	50,573,884				39,882,818	39,882,818			

Project			Phase		Category		FAMIS								
							Baseline Budget		Budget (Appropriated)		Reserve	Expended		Encumbered	
			All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds		2008 G.O. Bonds			
All Phases and Increments			-		Soft Costs	139,250,000	139,250,000	176,900,868	176,900,868		154,416,447	154,416,447	7,145,414	7,145,414	15,339,006.35
					Construction Costs	707,940,006	707,940,006	618,085,224	618,085,224		502,607,846	502,607,846	65,728,403	65,728,403	49,748,975
					Project Contingency	20,319,994	20,319,994	11,129,063	11,129,063		-	-	-	-	11,129,063
					SUBTOTAL	867,510,000	867,510,000	806,115,155	806,115,155	0	657,024,294	657,024,294	72,873,817	72,873,817	76,217,044
SUBTOTAL FOR PROJECT COMPONENTS						867,510,000	867,510,000	806,115,155	806,115,155	0	657,024,294	657,024,294	72,873,817	72,873,817	76,217,044
PROGRAM SERVICES															-
Controller's Audit & Bond Issuance Cost Program Contingency Unallocated as of June 30, 2014						9,239,023	9,239,023	5,346,186	5,346,186		2,585,547	2,585,547	1,498,566	1,498,566	1,262,073
						10,650,977	10,650,977	73,062,948	73,062,948		0	0	-	-	73,062,948
											0	0			-
SUBTOTAL FOR PROGRAM SERVICES						19,890,000	19,890,000	78,409,134	78,409,134	0	2,585,547	2,585,547	1,498,566	1,498,566	74,325,021
GRAND TOTAL						887,400,000	887,400,000	884,524,289	884,524,289	0	659,609,841	659,609,841	74,372,383	74,372,383	150,542,065