

2008 Clean & Safe Neighborhood Parks Bond

QUARTERLY STATUS REPORT PRESENTED TO THE

Citizens' General Obligation Bond Oversight Committee
July 2011



Restroom Repair & Renovation Program



Neighborhood Park Repairs & Renovations Program



Park Trail Reconstruction Program



Park Playfields Repairs & Renovation



Community Opportunity Fund Program



Park Forestry Program



Waterfront Repairs, Renovation & Development

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Citizen's General Obligation Bond Oversight Committee

July 2011

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Executive Summary

The 2008 Clean & Safe Park Bond program is proceeding as scheduled with some delays due to environmental reviews, extended time for obtaining DBI permits, and minor rain delays. The Neighborhood Park Projects has five (5) projects in constructions: Chinese Recreation Center, McCoppin Square Playground, Mission Playground, Mission Dolores (Helen Diller) Playground, and Sunset Playground; four (4) projects in design: Palega Playground, Cayuga Playground, Fulton Playground, and Lafayette Park; and four (4) projects in planning. The Citywide programs are proceeding as approved under their various group implementation plans.

HIGHLIGHTS / CHALLENGES:

Neighborhood Park Projects-

- Mission Playground renovation schedule was extended due to DBI permit process taking 8 months instead of 4 months. Also, additional hazardous material review and third party QA/QC review extended the schedule by 1.5 month. Project scope was increased to include the soil stabilization work due to risk of soil liquefaction beneath the buildings, which increased the schedule by one month, changing construction schedule from 12 months to 13 months.
- Mission Dolores (Helen Diller) Playground is in construction after a seven month delay due to re-bidding process. Initial bids exceeded available funds. This project is partially funded by private funds and by bond funds. Three months was spent on securing additional funds and redesigned and another two months spent on rebidding, which extended the schedule to complete project as planned.
- Cayuga Playground- BART is currently performing corrective work related to emergency safety improvements to its existing structure. A portion of Cayuga Playground is being used for construction and staging purposes. BART has requested an extension to its permit through June 17, 2011. Due to negotiations with RPD, BART has compensated RPD with \$1.355 million, which was the determined value for restoring park features that will be impacted due to BART's occupancy. This compensation will supplement the bond budget to enhance the project scope. Other delays are with historic resource evaluation of the clubhouse and prolonged DBI permit review taking six months. Bid advertisement is scheduled for August 2011.
- The planning phase of the Phase 2 Mission Dolores Park project is scheduled extended to October 2011. The Phase 2 project has experienced a slight delay in order to assemble a design team that includes a private consultant for planning and outreach and DPW executing design development and contract documents. The estimated delay in design will be from three to four months.

Citywide Programs:

- The Recreation and Park Commission approved the Restroom Task Force recommendations in September 2009. To date, the renovation of the Bayview Restroom is completed and the Marina Restroom (east end) is in progress. A group of restroom renovations are in bid, which include restrooms in Balboa Park, Hilltop Park, Lincoln Park, McLaren Park, Michelangelo Park and Portsmouth Square (at the clubhouse). The renovation of restrooms at Portsmouth Square and the Great Highway are in design. There are replacement of restrooms at seven locations are, also, in design.
- RPD is aggressively moving forward with planning and design for the next synthetic turf playfield project - Beach Chalet. Implementation has been slowed while the department works with the SF Planning Department on a formal EIR process. Due to the special nature of Golden Gate Park and the fact that it is recognized on the National Register of Historic Places, the public formally requested that RPD engage in a comprehensive environmental review process prior to moving forward with further design of the Beach Chalet site. In addition to Beach Chalet, we are also moving forward with the planning and environmental review process for the Minnie Lovie Ward athletic fields located in District 11.
- The Recreation and Park Commission approved the prioritization of sites for bond forestry work. The condition of trees on the initial sites will now be assessed for pruning and removal recommendations. The work identified in these assessments will be packaged for public bid in June 2011. Additional packages will follow in priority order.
- The citywide planning process for the Park Trail Reconstruction Program is complete. Ten sites have been identified and approved by the Recreation and Parks Commission. Trail sites have been grouped into four phases. Construction is complete for the Billy Goat Hill Trail and is in progress for the Corona Heights Trail. The Grandview Trail will begin construction this spring. The community outreach phase has been completed for the Glen Canyon Trail and the outreach for GGP Oak Woodlands Trail will begin in April 2011.

Executive Summary

- The Community Opportunity Fund- Round 2 Project Selection Criteria and Implementation plan was presented to the Recreation and Parks Commission for approval in March 2011. Workshops have been scheduled and application deadline for Round 2 is June 24, 2011. RP Department will be requesting a release of reserves placed during first bond sale appropriation.

Major Waterfront Park Projects:

- The Port of San Francisco's Blue-Greenway Planning and Design Guidelines community planning process is nearly complete, a Draft document is available for public review at www.sfport.com/bluegreenway; the Port will be taking public comments on the draft Planning and Design Guidelines until the end of August and will finalize the Planning and Design Guidelines in the fall of 2011. The Blue Greenway Planning and Design guidelines identified use concepts for each of the Port's open spaces, concepts for linking and connector streets, site furnishing guidelines and concepts for a signage and identity program. In addition cost for each of the Port components of the Blue Greenway were developed and a draft project prioritization was presented. The Draft Planning and Design Guidelines identifies the following project to move forward with funding from the 2008 Clean and Safe Parks General Obligation Bond funds: 1) an Initial phase of Pier 70's Crane Cove Park (total project cost are estimated at approximately \$30 million, the GO Bond would fund approximately \$9.7 million of an initial phase); 2) Islais Creek Bayview Gateway at Third Street and Cargo Way; 3) Port Blue Greenway site wide site furnishings, signage and identity; and 4) Port Blue Greenway Public Art.
- In addition to the development of the Planning and Design Guidelines three projects were identified for early implementation, including improvements and expansion of Heron's Head Park, Tulare Park improvements and Shoreline Stabilization to Bayfront Park within Mission Bay. Heron's Head Park improvements are out to bid for construction and are expected to be under construction this fall with completion in the spring of 2011. Tulare Park located on Islais Creek was identified as another project to be implemented early due to available matching grants that could be utilized to leverage additional funds. Tulare Park is in Design Development and is anticipated to go into construction in fall of 2012. The Mission Bay Bayfront Park shoreline project is under construction and will be completed by the end of the year.
- Pier 43 Bay Trail Link: Bids for construction were advertised in February, 2011. The Port received four bids with the average of the bids coming in at 11% below the Engineer's Estimate. In May, the construction contract was awarded to Vortex Marine Construction, the lowest responsive bidder, for a total of \$6,383,000, 17% below Engineer's Estimate. Because of the favorable bid, the Port was able to award both of the additional public access areas included by the Bay Conservation and Development Commission (BCDC) as a condition of the permit. A Noticed To Proceed was issued to the contractor on June 3, 2011, and substantial completion is scheduled for no later than July 31, 2012, just one month beyond the original completion date. Demolition of the existing pier began in early July and pile driving for the new wharf structure will begin this fall.
- Brannan Street Wharf: Significant progress has been made this quarter on securing environmental and regulatory approvals including adoption of the Environmental Impact Report (CEQA) by the City's Planning Commission on June 16, publication of the Draft Environmental Assessment (NEPA) by the US Army Corps of Engineers the end of June, and good progress with NOAA National Marine Fisheries Service on compliance with both the Endangered Species Act (ESA) and Marine Mammals Protection Act (MMPA). The project continues to follow the revised schedule for June 2013 completion with the Corps on schedule to solicit bids for demolition of Pier 36 this September and the Port on schedule to bid the wharf construction project this November. An overall project shortfall of \$1.5 - \$2M will likely result in some features being delayed for a future project.
- The Port's other open space projects are proceeding as scheduled.

Future Bond Sale Plans:

- The next bond sale plan is anticipated in the Summary of 2011 for construction funds for the major Neighborhood Park projects, next phases of the Citywide programs, and the Waterfront Park projects. The amount of the bond sale will be determined on our spending plans.

Program Summary

Program Background

- In February of 2008 the citizens of San Francisco passed Proposition A, a \$185 Million General Obligation Bond, known as the 2008 Clean and Safe Neighborhood Parks Bond.
- The \$185 million in bond funding is divided into two allocations based on the jurisdiction of the parks and facilities scheduled to receive funding, with \$151.3 million committed to the Recreation and Parks Department and \$33.5M dedicated to the San Francisco Port. \$185,000 is set aside in a Citizen's Oversight Audit fund.
- The objectives of this bond program are as follows:
 - 1) Fix and improve park restrooms citywide;
 - 2) Eliminate serious earthquake safety risks in neighborhood and waterfront park facilities;
 - 3) Renovate parks and playgrounds in poor physical condition;
 - 4) Replace dilapidated playfields;
 - 5) Repair nature trail systems in the city's parks; and
 - 6) Attract matching community and philanthropic support.
- The Recreation and Parks Department's 2008 Clean and Safe Neighborhood Parks Bond Program is divided into six sub-programs. The bulk of funding (80%) is dedicated to funding Major Capital Renovations at 12 Neighborhood Parks. The remaining funds (20%) are divided between five City- Wide programs.
 - Major capital renovation of Neighborhood Parks. The bond program allocates the majority of its funds to capital improvements at Neighborhood Parks across the city. These parks were selected based on the extent to which they are unsafe in an earthquake, in poor physical condition, as well as their ability to provide basic, recreational uses to many San Franciscans.
 - Restroom Repair and Replacement Program. Many of the city's park restrooms are in a state of severe dilapidation; some bathrooms require replacement, others require repairs, and some parks need restrooms. The \$11.4 million will fund a restroom replacement, repair, and installation program. Sites will be chosen in coordination with the community, through an open process guided by the Recreation and Parks Department Commission.
 - Park Playfield Repairs and Reconstruction. The City's playfields have been "loved to death"- overused due to a citywide shortage of soccer, baseball and multi-use fields. With the growing demand of field athletics, it is difficult to meet demand while keeping the fields at an acceptable playing condition. Over the past five years, a successful public/private

partnership between the Recreation and Parks Department and the City Fields Foundation has resulted in the renovation of playfields at 6 park facilities with a current philanthropic contribution of over \$14 M. Each field has become some of the most requested play fields by park users. These renovated fields are improved by the installation of synthetic turf and night lighting which increases time to play while, reducing maintenance needs and water demand. This \$8.5 million will continue that partnership.

- Park Forestry Needs. Over 100,000 trees populate the city's parks and open spaces. These funds will provide for an assessment of the health and condition of this urban forest, as well as provide resources to enact the recommendations of the assessment and plant new trees.
- Park Trail Reconstruction. The 2004 Recreation Assessment identified walking and biking trails as the #1 most needed recreational amenity; residents also cited hiking and visiting nature as the two activities in which they would like to participate in more often. The Park Trail Reconstruction program will restore trails and make capital improvements that allow residents to enjoy and experience nature in the parks.
- Community Opportunity Fund (formerly Community Opportunity Grants Program). The Community Opportunity Fund Program is a capital program that allows residents, neighborhood groups and park advocates to initiate improvements in their parks by matching community-nominated capital projects with other private gifts and grants.
- The Port of San Francisco's Waterfront Parks program includes community planning efforts for the Blue Greenway and constituent parks, as well as new open space projects in the northern, central and southern waterfronts. The program will add or improve seven open spaces and total \$33.5 million.

Program Summary

Program Budgets and Funding

- Budgets

Recreation and Parks Department:

Major Capital Program	
Chinese Recreation Center	14.2
Mission Playground	7.5
Palega Recreation Center	21.2
Cayuga Playground	7.3
McCoppin Square	5.3
Sunset Playground	13.7
Fulton Playground	4.2
Mission Dolores Park	13.2
Cabrillo Playground	4.5
Glen Canyon Park	5.8
Lafayette Park	10.2
Raymond Kimbell Playground	3.3
NP Contingency Funds	4.7
Major NP Projects Program	\$115.1M
Citywide Programs	
Restroom Repair Program	11.5
Park Playfields Program	8.5
Park Forestry Program	4.0
Park Trail Program	5.0
Community Opportunity Fund	5.0
Other Citywide Programs	\$33.9M
Bond Issuance Costs¹	\$2.3
RPD Bond Program Total	\$151.3M

Port of San Francisco:

Major Capital Program	
Pier 43 Bay Trail Link	7.7
Brannan Street Wharf	2.9
Blue-Greenway Improvement	21.4
Blue-Greenway DS Standard	.2
CEQA Review & Permitting	.6
WP Bond Issuance Cost	.7
Major WP Projects Program	\$33.5M
CGOBOC Audit Costs	.2
TOTAL Bond Program	\$185.0M

- Funding

Based on the adopted project budgets and schedules, a plan has been developed to break funding into three sales. The strategy for sales is as follows:

- Sale 1 was completed in August 2008 to fund planning and design for the first 7 of 12 Major Capital projects (Phase I)², Citywide Programs, and Waterfront Parks.
- Sale 2 was completed in early April 2010. Funds from this sale are intended for the construction of Phase I projects, Waterfront Parks, and Citywide Programs; and planning and design of the remaining five Major Capital projects (Phase II)², Citywide Programs, and Waterfront Parks.
- Sale 3 will fund construction of Phase II projects, Waterfront Parks, and Citywide Programs.

The sale forecast developed for the projects managed by the Recreation and Parks Department and the San Francisco Port is as follows:

Sale	Date	Amount
1 st Sale	8/2008	\$42,520,000
2 nd Sale	4/2010	\$60,430,000
3 rd Sale	8/2011	\$82,050,000
TOTAL		\$185,000,000

Distribution of the sale revenue between the agencies, and those budgeted for other bond related costs is outlined below. Other costs include the cost of bond issuance, bond oversight and program auditing.

Sale	SFRPD	SF Port	Other
1 st Sale	\$38,457,502	\$3,644,438	\$418,060
2 nd Sale	\$49,415,317	\$10,616,312	\$398,371
3 rd Sale*	\$61,284,426	\$18,580,975	\$2,184,599

* Other costs to be determined, therefore distribution is only conceptual.

Program Summary

Program Management Activities

- **Recreation and Park Department:**

- With lessons learned from the implementation of the Phase 1 projects, initiation of Phase 2 projects and city-wide programs has advanced more efficiently. With systems and resources in place, RPD has an established and better coordinated working relationship with DPW, and a third party consultant pool to assist and supplement in-house resources.
- RPD intends to utilize integrated design teams – comprised of third party and DPW design staff – for both the Glen Canyon and Mission Dolores Park projects. Trust for Public Land (TPL) has generously offered to lead – and then gift -- the conceptual design process for Glen Canyon Park. TPL's gift will extend the limited bond funded resources available for the Glen Canyon project. For Mission Dolores Park, RPD will issue a Request for Proposal for conceptual design services to the pool of 6 professional architectural and engineering design firms established through last year's RFQ. Civil Service Commission approval will be required prior to award of any Personal Service Contract. Consultants and partners, RPD and DPW staff will all participate in an integrated concept design team for each project, to ensure a smooth transition from conceptual to detailed design, and eventual construction.
- Recreation and Parks Planning and Capital staff have worked closely with numerous stakeholders, community groups and the Parks Recreation and Open Space Advisory Committee (PROSAC) to complete the program planning phase for the citywide programs. All of the programs required extensive outreach, often including the establishment of special committees or "Task Forces" which developed guidelines and priorities, per the requirements of the 2008 Clean and Safe Neighborhood Parks Bond Report. This effort, while resource and time intensive, has yielded extensive stakeholder support and the unanimous approval of the Recreation and Parks Commission.
- The Bond Program continues to benefit from the favorable bidding climate. Construction budgets for projects bid in the last few months have been 10%-25% below engineer's estimate. This has allowed most RPD projects to pursue most if not all alternates designed into the project. RPD has also received more competitive bids from contractors who have

not bid public projects in the past. The lower cost of materials and labor has also contributed to the lower bid prices.

- Building on the successful community partnerships of the Phase 1 projects, the Recreation and Parks Department is working with the Friends of Lafayette Park Playground, a group committed to providing funding and design services for the playground at Lafayette Park. RPD, the San Francisco Parks Trust and the Trust for Public Land are pursuing a fundraising feasibility study for the Trails Program.
- The RPD Planning and Capital Division has established a Job Order Contracts (JOC) mechanism for completing bond projects. RPD anticipates that the JOC contractors will be especially useful during the execution of the Citywide programs, many of which require small scale, similar projects spread over multiple sites.
- RPD is committed to creating facilities that are energy and resource efficient, and that utilize sustainable design and construction practices. All major building renovation projects will target a minimum of LEED (Leadership in Energy and Environmental Design) Silver Certification using the USGBC (United States Green Building Council) standards. For non-building projects that do not meet the minimum qualifications for LEED, RPD and DPW will apply a jointly created sustainable project checklist. Following the basic intent of USGBC's LEED standards, the SF Greening Checklist will assist and challenge the project team to increase sustainable design and construction practices for the remaining bond sites.

Program Summary

Program Management Activities (continued):

With the complete redesign of RPD's website, each 2008 Neighborhood Parks Bond project will have its own web page. Project Managers will be able to update content directly and frequently for interested stakeholders. The 2008 Neighborhood Parks Bond website is accessible for public viewing at <http://sfrecpark.org/2008Bond.aspx>.

- **San Francisco Port:**

- The Port has instituted a standing bi-weekly, inter-Divisional meeting on all bond projects in order to more closely track progress and offer assistance among parties when needed.
- To facilitate added focus to bond-funded projects, the Port hired an additional project manager. Additionally, the Port has engaged the Department of Recreation and Parks' Planning Division for planning and permitting support.
- The Port and United States Army Corps of Engineers are meeting bi-weekly to coordinate work on entitlements and design for the demolition component of the Brannan Street Wharf.

Project Status Summaries

- Major Neighborhood Park Phase I Projects:**

Chinese Recreation Center

Project Location: 1101 Washington Street

Project Manager: Mary Hobson,
mary.hobson@sfgov.org; (415) 581-2575

Project Description: Work at the Chinese Recreation Center will include full replacement of the recreation center; repairs and renovation of the court and children's play area; restoration of existing pathways; upgrades to site infrastructure; improvements to accessibility, and overall reconditioning of the park landscape. Demolition is completed and construction is underway... Anticipated completion in Spring 2012.

Project Schedule

	Start	Finish
Baseline/Original	Pre-2008	Sep 2010
Actual	Jun 2008	Sep 2012

Project Budget

Original Budget	\$20,704,394
Current Budget	\$20,704,394
Current Projected	\$20,487,430
Actual Expenditures	\$9,360,312



Mission Playground

Project Location: 19th and Linda Street

Project Manager: Meghan Tieman;
meghan.tieman@sfgov.org; (415) 581-2557

Project Description: The Mission Playground will benefit from renovated athletic courts; seismic upgrades to the clubhouse; renovated pathways; improvements to the swimming pool filter, site irrigation, and lighting; removal of ADA accessibility barriers; addition of shading devices and site; and overall reconditioning of the park landscape. Additionally, through the generosity of the City Fields Foundation, the Mission Playground has been identified as a possible recipient of a new synthetic soccer field. The Groundbreaking Ceremony was held on May 11, 2011. The park is expected to re-open in Summer 2012.

Project Schedule

	Start	Finish
Baseline/Original	Aug 2008	May 2011
Actual	Mar 2009	Nov 2012

Project Budget

Original Budget:	\$7,500,000
Current Budget:	\$7,500,000
Current Projected:	\$7,500,000
Actual Expenditures:	\$1,468,716



Project Status Summaries

Palega Playground

Project Location: 500 Felton Street

Project Manager: Marvin Yee;

marvin.yee@sfgov.org; (415) 581-2541

Project Description: Consultant Mark Cavagnero Associates will provide construction documents that include repair and/or renovation of the recreation center, fields, courts, and children's play area; improvements to the pathway network; upgrades to the irrigation and lighting systems; modifications to the site to remove barriers and improve accessibility, and overall reconditioning of the park landscape. Project scope also includes a building addition to meet the growing demands for indoor recreational space. A conceptual plan will be presented to the Recreation and Park Commission for approval in July 2010. Civic Design Review for the project shall begin in August 2010.

Project Schedule

	Start	Finish
Baseline/Original	Aug 2008	May 2012
Actual	Jul 2009	Jul 2013

Project Budget

Original Budget	\$21,200,000
Current Budget	\$21,200,000
Current Projected	\$21,200,000
Actual Expenditures	\$1,593,141



Cayuga Playground

Project Location: 1898 Cayuga Street

Project Manager: Marvin Yee;

marvin.yee@sfgov.org; (415) 581-2541

Work scope includes site reconfiguration, new clubhouse, new playground, new courts and field renovation. Unique wooden sculptures found throughout have been inventoried and catalogued. BART is contributing \$1.355 million, which is the value to restore park features that will be impacted during BART's Emergency Safety Program (ESP) work in Cayuga Park. BART's ESP work will delay the construction start of the City's bond improvements as late as March 2011. Construction documents are completed and scheduled for bidding in August 2011.

Project Schedule

	Start	Finish
Baseline/Original	Aug 2008	May 2011
Actual	Feb 2009	Feb 2013

Project Budget

Original Budget	\$7,300,000
Current Budget	\$7,300,000
Current Projected	\$8,699,256
Actual Expenditures	\$1,459,984



Project Status Summaries

McCoppin Square

Project Location: 24th Avenue and Taraval Street

Project Manager: Meghan Tieman;

meghan.tieman@sfgov.org; (415) 581-2557

Project Description: Four community meetings for McCoppin Square provided positive feedback regarding the proposed conceptual plan. The project scope includes relocation of children's play area, installation new play equipment, renovation of athletic fields and tennis court; restoration of existing roads and pathways; upgrades to the irrigation and lighting systems; site modifications to remove barriers and improve ADA accessibility, overall reconditioning of the park landscape, and installation of a new restroom building. Project started construction in mid-October 2010 and is anticipated to be completed in the Summer of 2011.



Rendered Site Plan

Project Schedule

	Start	Finish
Baseline/Original	Oct 2008	Jul 2011
Actual	Jan 2009	Nov 2011

Project Budget

Original Budget	\$5,300,000
Current Budget	\$5,300,000
Current Projected	\$5,300,000
Actual Expenditures	\$2,349,067

Sunset Playground

Project Location: 2201 Lawton Street

Project Manager: Dan Maurer;

dan.maurer@sfgov.org; (415) 581-2542

Project Description: The project scope will include the repair and renovation of the recreation center/ gymnasium, children's play area, fields and courts; restoration of existing pathways; upgrades to the irrigation and lighting systems; modifications to the site to remove barriers and improve accessibility, and overall reconditioning of the park landscape. The design team has aggressively moved forward with design drawings and RPD anticipates going to bid in September. RPD has received results from a cost estimating consultant which confirmed that the project remains within budget. Construction started on June 13, 2011. Anticipated reopening is scheduled for August 2012.



Rendered Site Plan

Project Schedule

	Start	Finish
Baseline/Original	Aug 2008	Jan 2012
Actual	Feb 2009	Aug 2012

Project Budget

Original Budget	\$13,700,000
Current Budget	\$13,700,000
Current Projected	\$13,700,000
Actual Expenditures	\$2,208,984

Project Status Summaries

Fulton Playground

Project Location: 855 27th Avenue

Project Manager: Pauline Araica;

pauline.araica@sfgov.org; (415) 581-2558

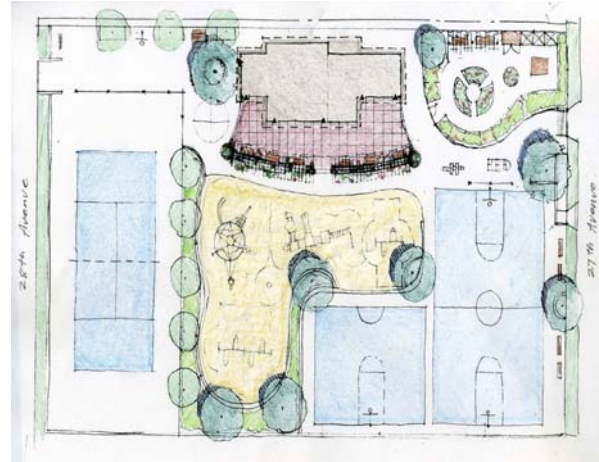
Project Description: Fulton Playground Renovation includes the rehabilitation of the Clubhouse which was determined a historical resource by Planning Department. The planning phase completed in March 2010 presented three public meetings for community input. SF Arts Commission led a panel for selection of the project artwork resulting in the election of a kinetic sculpture by Moto Ohtake, the first one to be installed in San Francisco. The construction documents are completed and project is scheduled to bid in late July 2011.

Project Schedule

	Start	Finish
Baseline/Original	Aug 2008	Jan 2011
Actual	Dec 2008	Dec 2012

Project Budget

Original Budget	\$4,200,000
Current Budget	\$4,620,000
Current Projected	\$4,620,000
Actual Expenditures	\$923,612



Rendered Site Plan

• **Major Neighborhood Park Phase II Projects:**

Mission Dolores Park – Helen Diller Playground

Project Location: Dolores Street and 19th Avenue

Project Manager: Mary Hobson;

mary.hobson@sfgov.org; (415) 581-2575

Project Description: The Recreation and Parks Department is collaborating with the Friends of Dolores Park Playground and the Urban Resource Systems, Inc. in the total renovation of the play area. Additionally, RPD is partnering with the Mercer Foundation and Friends of Dolores Park Playground, for a generous donation of \$1.5 million to fund the project. Construction started on June 8, 2011.

Project Schedule

	Start	Finish
Baseline/Original	Dec 2007	Apr 2010
Actual	Jan 2008	Apr 2012

Project Budget

Original Budget	\$3,250,000
Current Budget	\$3,250,000
Current Projected	\$2,500,000
Actual Expenditures	\$264,490



Rendered Site Plan

Project Status Summaries

Mission Dolores Park Renovation

Project Location: Dolores Street and 19th Avenue

Project Manager: Jake Gilchrist;

jacob.gilchrist@sfgov.org; (415) 581-2561

Currently in the planning phase, the project scope include the replacement and/or renovation of the clubhouse, picnic area, sport courts, pathways, irrigation, drainage, lighting, and landscape planting. The planning phase of is scheduled to conclude in December 2010. The project has experienced a slight delay in order to assemble a design team that includes a private consultant for planning and outreach and DPW executing design development and contract documents.



Project Schedule

	Start	Finish
Baseline/Original	Oct 2009	Mar 2013
Actual	May 2010	Apr 2014

Project Budget

Original Budget	\$11,700,000
Current Budget	\$11,700,000
Current Projected	\$11,700,000
Actual Expenditures	\$67,427

Cabrillo Playground

Project Location: 855 27th Avenue

Project Manager: Pauline Araica;

pauline.araica@sfgov.org; (415) 581-2558

Cabrillo Playground Renovation includes the repair and/or renovation of the clubhouse, children's play area, picnic areas, sport courts, upgrades to infrastructure, accessibility improvements and overall reconditioning of the park landscape. The planning phase started in June 2010 and it will present three public meetings to gather community input for the renovation conceptual design. A Historic Resource Evaluation Report for the Clubhouse which is over fifty years old, is being prepared to initiate the Environmental Review process.



Project Schedule

	Start	Finish
Baseline/Original	Oct 2009	Aug 2012
Actual	May 2010	May 2013

Project Budget

Original Budget	\$4,500,000
Current Budget	\$4,500,000
Current Projected	\$4,500,000
Actual Expenditures	\$348,165

Project Status Summaries

Glen Canyon Park

Project Location: Elk Street and O'Shaughnessy Blvd.

Project Manager: Karen Mauney-Brodek; karen.mauney-brodek@sfgov.org; (415) 575-5601

Project Description: The Recreation and Parks Department, with the assistance of Trust for Public Land, is in the planning and outreach phase to develop a park improvement plan for Glen Canyon Park. At the conclusion of the planning effort, a Phase 1 project scope shall be established and funded with the funds secured for the site from this bond. The work may include repair and/or renovation of the recreation center, the children's play area, day camp, courts and field; restoration of roads and pathways; upgrades to the infrastructure including lighting and irrigation, modifications to the site to remove barriers and improve accessibility, and overall reconditioning of the park landscape.



Project Schedule

	Start	Finish
Baseline/Original	Oct 2009	Jan 2013
Actual	May 2010	Jul 2013

Project Budget

Original Budget	\$5,800,000
Current Budget	\$5,800,000
Current Projected	\$5,800,000
Actual Expenditures	\$134,207

Lafayette Park

Project Location: Gough Street at Washington Street

Project Manager: Mary Hobson

mary.hobson@sfgov.org; (415) 581-2575

Project Description: The project scope will include the repair and/or renovation of the restroom facility, the children's play area, picnic area and courts; restoration of roads and pathways; upgrades to the infrastructure including lighting and irrigation, modifications to the site to remove barriers and improve accessibility, and overall reconditioning of the park landscape. The Conceptual Design for the renovation was approved by the Recreation & Park Commission on 12/17/2010. The design team is in the process of developing construction documents.



Project Schedule

	Start	Finish
Baseline/Original	Dec 2009	May 2013
Actual	Jun 2010	Jul 2013

Project Budget

Original Budget	\$10,200,000
Current Budget	\$10,200,000
Current Projected	\$10,200,000
Actual Expenditures	\$674,029

Project Status Summaries

Raymond Kimbell Playground

Project Location: Geary Blvd. and Steiner Street

Project Manager: Dan Mauer

dan.mauer@sfgov.org; (415) 581-2542

Project Description: The project scope will include the repair and/or renovation of the restroom and locker room facilities, the children's play area, and lawns; restoration of roads and pathways; upgrades to the infrastructure including lighting and irrigation, modifications to the site to remove barriers and improve accessibility, and overall reconditioning of the park landscape. We have an approved proposal from DPW and plan to move forward with the planning process over the next several months. The athletic fields were just renovated and opened in June under the partnership program with the City Fields Foundation. The project team recently hosted the first community meeting which resulted in terrific feedback from the community.



Project Schedule

	Start	Finish
Baseline/Original	Feb 2010	Nov 2012
Actual	Jul 2010	Jun 2013

Project Budget

Original Budget	\$3,300,000
Current Budget	\$3,300,000
Current Projected	\$3,300,000
Actual Expenditures	\$62,066

• Citywide Programs:

Restroom Repair And Replacement Program

Project Manager: Marvin Yee;

marvin.yee@sfgov.org; (415) 581-2541

The Restroom Repair and Replacement program funds the construction, repair, and renovation of restroom facilities. Many of the city park's restrooms are old, need repair and are poorly designed for maintenance and proper supervision. As per the Bond Report, the Recreation & Parks Commission has appointed a Restroom Taskforce to work with staff and the community to develop recommendations for which restrooms should be renovated, replaced or added. The Restroom Taskforce has met seven times thus far and developed a draft proposal available on the department's website. Over the months of June and July, feedback is sought from the public on the report. It is anticipated that this set of recommendations will be before the RPD Commission shortly thereafter for review and approval. For more information about the Taskforce and its process, please see the Recreation and Parks Department website.



Project Status Summaries

Park Playfields Repair And Reconstruction Program

Project Manager: Dan Mauer;

dan.mauer@sfgov.org; (415) 581-2542

The Playfields Initiative is a public-private partnership between the City Fields Foundation and the Recreation and Parks Department. The goal of the program is to address the chronic shortage of athletic fields in San Francisco and equitably provide sports facilities for youth and adult leagues, school teams, physical education classes and informal neighborhood play. To date, the program has renovated 6 parks increasing the overall play hours by 27,000 hours. (62,000 overall hours with reorganization to our field permits system)

Using a new generation of synthetic turf, select athletic fields across the City have been completely overhauled with new irrigation, field drainage, goals and backstops/fencing, bleachers, garbage cans, signs and field lights.

The 2008 Clean and Safe Neighborhood Parks Bond will provide \$8.5 million in funding which will be coupled with private dollars to renovate the four athletic fields at the Beach Chalet in Golden Gate Park, as well as the athletics fields at Minnie Lovie Recreation Center. The overall philanthropic funding match for this program is 1 to 1 with a current expended gift of over \$14 M to date.



Park Forestry Program

Project Manager: Rick Thall

rick.thall@sfgov.org; (415) 558-4007

The Recreation & Park Department's forest is estimated to contain roughly 131,000 trees. It has not received major physical attention since the original planting. Though one of the most important elements of our urban parks is the trees, a thorough assessment or plan for their care, repair and the planting of new trees has not been identified.

Under this program, the Recreation and Park Department engaged forestry professionals to identify sites that pose the greatest potential of tree failure. Using data for facility usage and tree failure history, the forestry team created a prioritized list for all RPD facilities that was reviewed and approved by the Recreation and Parks Commission in February 2010. The bond program will initially address the highest priority sites. The scope includes assessing trees with accepted urban forestry techniques such as the hazard rating system, and packaging tree pruning and removal work into packages for public bid.



Project Status Summaries

Park Trail Reconstruction Program

Project Manager: Meghan Tieman;

meghan.tieman@sfgov.org; (415) 581-2557

Nature trails in San Francisco's parks are in poor shape – frequently in need of erosion control and other improvements to the condition of the surrounding landscape. 2008 Clean and Safe NP Bond funds will improve access and opportunities to walk and hike, allowing residents to better enjoy and experience nature in San Francisco parks.

In order to prioritize projects, staff worked with Recreation and Parks Department Commission, PROSAC, and other stakeholders to develop objective criteria to develop a prioritized list of parks for improvement. Criteria developed focused on three areas equally 1) Access, 2) Conservation and 3) Safety. The prioritization developed focuses on improvements at 10 sites to receive capital work through this bond. The list of sites for the Bond's Trails Program was presented to and approved by the RPD Commission on June 4th, 2009. With this approval, project staff began to focus on the specific design and community process for the Phase 1 and 2 of the Phase 2 project sites.



Community Opportunity Fund Program

Project Manager: Jake Gilchrist;

jacob.gilchrist@sfgov.org; (415) 581-2561

The Community Opportunity Fund Program provides neighborhoods, community groups and people who love and care for their parks an opportunity to receive improvements for a Recreation & Parks Department park they nominate. The program promotes increased stewardship of parks by encouraging volunteer and fundraising partnerships. The program is separated into 3 application and award rounds. Round 1 of the Community Opportunity Fund began in late June 2010 and will continue through late 2012. Rounds 2 and 3 will begin in March 2011 and March 2012. Round 1 Awards were approved by Commission in December 2010 and Round 2 application is in progress.



Community Opportunity Fund Program

Project Status Summaries

- **Major Waterfront Park Projects:**

Pier 43 Bay Trail Link

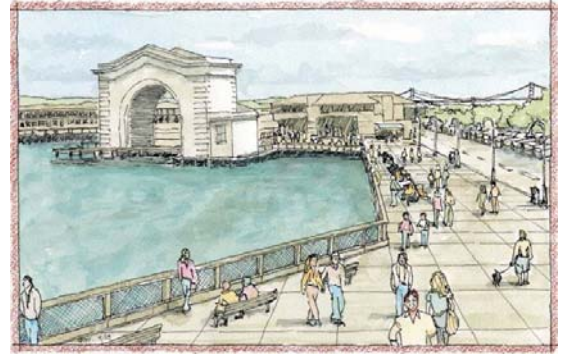
Project Location: Powell to Taylor Streets

Project Manager: Steven Reel steven.reel@sfpport.org; (415) 274-0574

Located along the Bay north of the Pier 43 Arch, the site currently consists of condemned piers and partially closed sidewalk due to a failing seawall. The proposed project will create a new waterfront open space destination featuring a public promenade along the water's edge. The project will remove 70,000 SF of pier, replace 520 lineal feet of seawall, construct 20,600 SF of pile supported concrete wharf, and reconstruct sidewalk, curb and gutter.

During the entitlement process, scope was added to the project for additional wharf area (requested by BCDC), for ADA improvements near Pier 45, and for security lighting. The additional scope caused a delay of 1 month and increased the estimated cost by \$2 M. To fund the additional scope, Port is using capital funds and a Homeland Security Grant.

Construction has started with issuance of a Notice to Proceed to Vortex Marine Construction on June 3, 2011. Vortex is preparing submittals and expects to mobilize marine equipment in early July. Demolition will take place from July through September with pile driving and wharf construction to follow. Substantial completion is scheduled for July 31, 2011, one month later than the original schedule. The project is on budget.



Project Schedule

	Start	Finish
Baseline/Original	May 2008	Jun 2012
Actual	Jul 2008	Jul 2012

Project Budget

	GO Bond	Total Funds
Original Budget	\$7,842,800	\$7,842,800
Current Budget	\$7,677,800	\$9,960,763
Current Projected	\$7,677,800	\$9,960,763
Actual Expenditures	\$975,784	\$1,106,246

Project Status Summaries

Brannan Street Wharf

Project Location: Powell to Taylor Streets

Project Manager: Steven Reel,

steven.reel@sfpport.org; (415) 274-0574

Located along the Bay in the South Beach neighborhood, the project will create a 57,000 SF public open space wharf along approximately 850 linear feet of waterfront currently inaccessible due to condemned wharf and pier structures. Features, as recommended by a citizen's advisory committee, include a raised lawn, public float, seating, and interpretive exhibits.

The CEQA EIR final certification hearing was held on June 16, 2011. The BCDC permit hearing is scheduled for August 4, 2011. Consultations with other state and federal agencies are progressing with all entitlements scheduled to be complete in August 2011, including NEPA, a project requirement of WRDA funding.

Project Schedule

	Start	Finish
Baseline/Original	Jan 2008	Jun 2012
Actual	Jul 2008	Jun 2013

Project Budget

Original Budget	\$7,842,800
Current Budget	\$6,000,000
Current Projected	\$25,731,042
Actual Expenditures	\$4,118,515
General Obligation Bonds	\$0
Total Funds	\$4,118,515



Project Status Summaries

Blue Greenway Design Standards

Project Location: The Southern Waterfront, running from Pier 52 to Pier 98;

Project Manager: David Beaupre david.beaupre@sfport.org, (415) 274-0539

The Blue-Greenway process, to be useful, required more refinement among constituent project scopes. However, as the scope was refined, it was determined that it would be difficult to develop design standards without a better understanding of the entire scope of potential projects within the Blue-Greenway. Working with Port Commissioners, Mayor Gavin Newsom's Office, the Board of Supervisors, community members, open space advocates and interested citizens, the planning process was expanded to include the identification of open space opportunities, identification of programming (uses) options, identification of cost and the development of an implementation strategy to improve the Blue Greenway, including project prioritization.

The Port has hosted a series of community meetings and is in the final stages of completing the Blue Greenway Planning and Design Guidelines (see www.sfport.com/bluegreenway). The Draft Planning and Design Guidelines and Project prioritizations have been well received. The Port is taking public comment on the draft until August 31 and will complete the Blue Greenway Planning and Design Guidelines in the fall of 2011.

The Draft Planning and Design Guidelines identifies the following project to move forward with funding from the 2008 Clean and Safe Parks General Obligation Bond funds: 1) an Initial phase of Pier 70's Crane Cove Park (total project cost are estimated at approximately \$30 million, the GO Bond would fund approximately \$9.7 million of an initial phase); 2) Islais Creek Bayview Gateway at Third Street and Cargo Way; 3) Port Blue Greenway site wide site furnishings, signage and identity; and 4) Public Art. Items two, three and four listed above and Islais Creek Tulare Park will be elaborated on in the next Quarterly report.

The item previously identified on this report titled "Signage, and Furnishing Installation" was eliminated and will be reported on as an individual project. The Draft document includes projects recommendations for project to be implemented with the 2008 Clean and Safe Parks GO Bonds,



Project Schedule

	Start	Finish
Baseline/Original	Mar 2008	Dec 2011
Actual	Jan 2010	Dec 2011

Project Budget

Original Budget	\$2,533,250
Current Budget	\$2,533,250
Current Projected	\$2,533,250
Actual Expenditures	\$243,946

Project Status Summaries

Bayfront Edge

Project Location: Terry A. Francois Street, between South Street and Mariposa

Project Manager: David Beaupre david.beaupre@sfport.org, (415) 274-0539

The Port has selected Coast and Harbor Engineers to design and provide construction support for the project. Coast and Harbor Engineers have completed the design effort. The Port is working closely with the San Francisco Redevelopment Agency, the Mission Bay Development Group and their designers on the design and coordination of the shoreline improvements as it relates to the park. This project went out for construction bid in February 2011 and is expected to be completed in by December 2011.

Project Schedule

	Start	Finish
Baseline/Original	Jan 2008	Feb 2011
Actual	Jan 2008	December 2011

Project Budget

Original Budget	\$2,950,000
Current Budget	\$2,950,000
Current Projected	\$2,950,000
Actual Expenditures	\$468,000



Heron's Head Park

Project Location: Middle Point Road and Cargo Way

Project Manager: David Beaupre david.beaupre@sfport.org, (415) 274-0539

The Project was put on to bid for construction in July and bids are due August 15th. The Port anticipates beginning construction in the fall of 2011 and completing it in early 2012

Project Schedule

	Start	Finish
Baseline/Original	Jan 2009	May 2011
Actual	Jan 2009	May 2011

Project Budget

Original Budget	\$550,000
Current Budget	\$2,351,000
Current Projected	\$2,351,000
Actual Expenditures	\$143,493



Project Status Summaries

Crane Cove Park

Project Location: Nineteenth and Illinois Street

Project Manager: David Beaupre david.beaupre@sfport.org, (415) 274-0539

A concept of use and program options for Crane Cove Park were developed through the Pier 70 Community planning process and are being furthered as a component of the Blue Greenway Planning and Design process. The design will be further refined once the funding amount is determined for this Blue Greenway Project. At its December 14, 2010 meeting, the Port Commission approved the issuance of a Request for Proposals from consultants to undertake a Community Planning Process and develop detail designs for Crane Cove Park. Because of the size and complexity of this site initiating the contract process to retain a qualified consultant team must begin prior to final project prioritization as defined in the Blue Greenway Planning and Design Standards process. The RFP was advertised on 2/7/11; the Port executed a contract with AECOM in July, 2011. The preliminary schedule includes 4 phases of work, including Phase 1 - Park Master Plan, Phasing and Cost Estimate, Identification of an Initial phase to be constructed based upon the available budget (12 months); Phase 2 – Schematic Design for the Initial Phase of Construction and refined cost estimates (7 months); Phase 3 – Detail Design and Specifications (7 months); and Phase 4 Construction support (12 months). The contract for Phases 1 and 2 was awarded to AECOM in July 2011.



Project Schedule

	Start	Finish
Baseline/Original	July 2011	July 2014
Actual	July 2011	July 2014

Project Budget

Original Budget	\$9,513,000
Current Projected	\$9,513,000
Actual Expenditures	\$0

Islais Creek Bayview Gateway

Project Location: San Francisco's Southern Waterfront, between Piers 80 and 90

Project Manager: David Beaupre david.beaupre@sfport.org, 274-0539

The Islais Creek Bayview Gateway site is an approximately 50,000 square foot site located between Third and Illinois Street and Cargo Way along the south bank of Islais Creek. The Preliminary program for the site includes removal of a dilapidated wharf to provide water views and visual creek access, landscape enhancements, seating, public art, interpretation, a shade structure, an improved Third Street pedestrian crossing, a restroom at the adjacent Islais Landing and community gardens.

Concepts for these open spaces are being developed as a component of the Blue Greenway Planning and Design process and will be further refined if selected as a prioritized project for implementation.

Project Schedule

	Start	Finish
Baseline/Original	September 2011	October 2013
Actual	September 2013	October 2013

Project Budget

Original Budget	\$3,212,825
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Timeline and Schedule
Neighborhood Parks - as of June 30, 2011

LEGEND

	INITIATION / PLANNING
	DESIGN / BID & AWARD
	CONSTRUCTION / CLOSE-OUT

NEIGHBORHOOD PARKS:

PHASE 1																																																							
Chinese Recreation Center			3	Construction	\$21,173,785	Pre-2008	Sep-10	<div><div>\$5,510,978</div><div>\$15,193,416</div></div>																																															
Original/Baseline								<div><div>\$5,510,978</div><div>\$15,193,416</div></div>																																															
Current Approved		(See Note: 3)			\$21,173,785	Jan-06	Dec-11	<div><div>\$5,510,978</div><div>\$15,193,416</div></div>																																															
Current Projected					\$20,487,430	Jun-08	Sep-12	<div><div>\$373,496</div><div>\$2,598,936</div><div>\$17,514,998</div></div>																																															
Actual					\$9,360,312	Jun-08	Sep-12	<div><div>\$361,589</div><div>\$3,188,342</div><div>\$5,810,381</div></div>																																															
Mission Playground			8	Construction	\$7,500,000	Aug-08	May-11	<div><div>\$323,300</div><div>\$654,700</div><div>\$6,522,000</div></div>																																															
Original/Baseline								<div><div>\$323,300</div><div>\$654,700</div><div>\$6,522,000</div></div>																																															
Current Approved		(See Note: 3)			\$7,500,000	Aug-08	Oct-11	<div><div>\$323,300</div><div>\$654,700</div><div>\$6,522,000</div></div>																																															
Current Projected					\$7,500,000	Mar-09	Nov-12	<div><div>\$298,053</div><div>\$835,951</div><div>\$6,365,996</div></div>																																															
Actual					\$1,468,716	Mar-09	Nov-12	<div><div>\$221,453</div><div>\$1,106,953</div><div><= \$140,310</div></div>																																															
Palega Playground Renovation			9	Design	\$21,200,000	Aug-08	May-12	<div><div>\$701,000</div><div>\$2,005,300</div><div>\$18,493,700</div></div>																																															
Original/Baseline								<div><div>\$701,000</div><div>\$2,005,300</div><div>\$18,493,700</div></div>																																															
Current Approved		(See Note: 3)			\$21,200,000	Aug-08	Nov-12	<div><div>\$701,000</div><div>\$2,005,300</div><div>\$18,493,700</div></div>																																															
Current Projected					\$21,200,000	Jul-09	Jul-13	<div><div>\$672,126</div><div>\$1,186,332</div><div>\$19,341,542</div></div>																																															
Actual					\$1,593,141	Jul-09	Jul-13	<div><div>\$476,621</div><div>\$1,116,520</div></div>																																															
Cayuga Playground Renovation			11	Design	\$7,300,000	Aug-08	May-11	<div><div>\$316,000</div><div>\$629,000</div><div>\$6,355,000</div></div>																																															
Original/Baseline								<div><div>\$316,000</div><div>\$629,000</div><div>\$6,355,000</div></div>																																															
Current Approved		(See Note: 3)			\$7,300,000	Aug-08	Jun-12	<div><div>\$316,000</div><div>\$629,000</div><div>\$6,355,000</div></div>																																															
Current Projected					\$8,699,256	Feb-09	Feb-13	<div><div>\$395,522</div><div>\$807,627</div><div>\$7,496,107</div></div>																																															
Actual					\$1,459,984	Feb-09	Feb-13	<div><div>\$270,979</div><div>\$1,189,005</div></div>																																															
McCoppin Square Renovation			4	Construction	\$5,300,000	Oct-08	Jul-11	<div><div>\$261,700</div><div>\$432,500</div><div>\$4,605,800</div></div>																																															
Original/Baseline								<div><div>\$261,700</div><div>\$432,500</div><div>\$4,605,800</div></div>																																															
Current Approved		(See Note: 3)			\$5,300,000	Aug-08	Dec-11	<div><div>\$261,700</div><div>\$432,500</div><div>\$4,605,800</div></div>																																															
Current Projected					\$5,300,000	Jan-09	Nov-11	<div><div>\$200,643</div><div>\$344,118</div><div>\$4,755,239</div></div>																																															
Actual					\$2,349,067	Jan-09	Nov-11	<div><div>\$164,934</div><div>\$302,000</div><div>\$1,882,133</div></div>																																															
Sunset Playground Renovation			4	Construction	\$13,700,000	Aug-08	Jan-12	<div><div>\$494,700</div><div>\$1,278,500</div><div>\$11,926,800</div></div>																																															
Original/Baseline								<div><div>\$494,700</div><div>\$1,278,500</div><div>\$11,926,800</div></div>																																															
Current Approved		(See Note: 3)			\$13,700,000	Aug-08	Aug-12	<div><div>\$494,700</div><div>\$1,278,500</div><div>\$11,926,800</div></div>																																															
Current Projected					\$13,700,000	Feb-09	Sep-12	<div><div>\$439,308</div><div>\$2,274,133</div><div>\$10,986,559</div></div>																																															
Actual					\$2,208,984	Feb-09	Sep-12	<div><div>\$346,059</div><div>\$1,758,979</div><div><= \$103,946</div></div>																																															
Fulton Playground Renovation			1	Design	\$4,200,000	Oct-08	Jul-11	<div><div>\$229,700</div><div>\$328,500</div><div>\$3,641,800</div></div>																																															
Original/Baseline								<div><div>\$229,700</div><div>\$328,500</div><div>\$4,061,800</div></div>																																															
Current Approved		(See Note: 3)			\$4,620,000	Aug-08	Aug-11	<div><div>\$229,700</div><div>\$328,500</div><div>\$4,061,800</div></div>																																															
Current Projected					\$4,620,000	Dec-08	Dec-12	<div><div>\$286,413</div><div>\$535,381</div><div>\$3,798,206</div></div>																																															
Actual					\$923,612	Dec-08	Dec-12	<div><div>\$269,529</div><div>\$654,083</div></div>																																															

Timeline and Schedule

Neighborhood Parks - as of June 30, 2011

LEGEND

	INITIATION / PLANNING
	DESIGN / BID & AWARD
	CONSTRUCTION / CLOSE-OUT

NEIGHBORHOOD PARKS

PHASE 2

	DIST	PHASE	AMOUNTS	SCHEDULE STARTFINISH	2008 JFMAMJJASOND	2009 JFMAMJJASOND	2010 JFMAMJJASOND	2011 JFMAMJJASOND	2012 JFMAMJJASOND	2013 JFMAMJJASOND	2014 JFMAMJJASOND
NEIGHBORHOOD PARKS:											
PHASE 2											
Mission Dolores Park Renovation											
Original/Baseline	8	Planning	\$11,700,000	Oct-09Mar-13				\$478,800\$1,202,300\$10,018,900			
Current Approved			\$11,700,000	Oct-09Mar-13				\$478,800\$1,202,300\$10,018,900			
Current Projected			\$11,700,000	May-10Apr-14			\$413,640\$1,831,300\$9,455,060				
Actual			\$67,427	May-10Apr-14			\$67,427				
Mission Dolores Park - Helen Diller Playground		Construction									
Current Approved			\$3,250,000	Dec-07Apr-11	\$109,410\$253,730\$2,886,860						
Current Projected			\$2,991,441	Jan-08Apr-12	\$90,845\$131,062\$2,769,534						
Actual			\$264,490	Jan-08Apr-12	\$90,845\$102,743<= \$70,902						
Cabrillo Playground Renovation	1	Design									
Original/Baseline			\$4,500,000	Oct-09Aug-12			\$239,400\$359,900\$3,900,700				
Current Approved			\$4,500,000	Oct-09Aug-12			\$239,400\$359,900\$3,900,700				
Current Projected			\$4,500,000	May-10May-13			\$239,400\$552,872\$3,728,812				
Actual			\$348,165	May-10May-13			\$218,316				
Glen Canyon Park Renovation	8	Planning									
Original/Baseline			\$5,800,000	Oct-09Jan-13			\$273,700\$474,900\$5,051,400				
Current Approved			\$5,800,000	Oct-09Jan-13			\$273,700\$474,900\$5,051,400				
Current Projected			\$5,800,000	May-10Jul-13			\$196,000\$719,300\$4,884,700				
Actual			\$134,207	May-10Jul-13			\$134,207				
Lafayette Park Renovation	2	Design									
Original/Baseline			\$10,200,000	Dec-09May-13			\$749,700\$1,260,600\$8,189,700				
Current Approved			\$10,200,000	Dec-09Jun-13			\$749,700\$1,260,600\$8,189,700				
Current Projected			\$10,200,000	Jun-10Jul-13			\$316,582\$1,271,818\$8,611,600				
Actual			\$674,029	Jun-10Jul-13			\$316,582\$357,447				
Raymond Kimbell Playground Renovation	5	Planning									
Original/Baseline			\$3,300,000	Feb-10Nov-12			\$205,900\$246,700\$2,847,400				
Current Approved			\$3,300,000	Feb-10Nov-12			\$205,900\$246,700\$2,847,400				
Current Projected			\$3,300,000	Jul-10Jun-13			\$175,310\$221,441\$2,903,249				
Actual			\$62,066	Jul-10Jun-13			\$62,066				

Timeline and Schedule

Neighborhood Parks - as of June 30, 2011

LEGEND

	INITIATION / PLANNING
	DESIGN / BID & AWARD
	CONSTRUCTION / CLOSE-OUT

CITY-WIDE PROGRAMS:

Neighborhood Park Restroom Program

Original/Baseline		(Phase I) (See Note: 1)			\$11,400,000	Aug-08	May-11				
Original/Baseline		(Phase II) (See Note: 1)			\$0	Oct-09	Nov-11				
Original/Baseline		(Phase III) (See Note: 1)			\$0	Jul-10	Aug-12				
Current Approved		(All Groups)			\$11,400,000	Mar-09	Jul-13				
Actual		Program Initiation			\$112,069	Dec-08		\$112,069			
Bayview PG, Marina Green East, McLaren Park, Michelangelo, Portsmouth SQ											
GROUP 1 RENOVATI BENDUVALI	Current Projected		BAYVIEW-COMPLETED; MARINA GE- CONSTRUCTION; MCLAREN PK; MICHELANGELO, PORTSMOUTH CH - BID	VARIOUS	\$853,902	Mar-09	Nov-10	\$52,470 \$182,072 \$619,360			
	Actual				\$413,923			\$33,813 \$49,759 \$330,351			
Balboa, Hilltop, and Lincoln Parks											
GROUP 2 RENOVATI BENDUVALI	Current Projected			Bid	\$887,929	Mar-09	Feb-11	\$52,470 \$183,709 \$651,750			
	Actual				\$243,253			\$33,813 \$209,440			
Marina Green West, Mountain Lake, Larsen, Parkside											
GROUP 1 REPLACE REPLACEMENT	Current Projected			Design	\$1,765,582	Apr-10	Sep-11	\$52,470 \$294,112 \$1,419,000			
	Actual				\$128,758			\$53,292 \$75,466			
Dupont, Noe, and States Street											
GROUP 2 REPLACE REPLACEMENT	Current Projected			Design	\$1,915,582	Dec-10	Mar-12	\$52,470 \$315,112 \$1,548,000			
	Actual				\$9,326			\$219 \$9,107			
GROUP 2 GREAT HIGHWAY	Current Projected			Design	\$1,379,973	Apr-10	May-11	\$64,500 \$167,973 \$1,147,500			
	Actual				\$168,042			\$42,718 \$125,324			
BUENA VISTA	Current Projected			Initiation	\$525,839	Sep-10	Dec-11	\$29,636 \$89,563 \$406,640			
	Actual				\$0						
ALAMO SO.	Current Projected			Initiation	\$525,839	Feb-11	Aug-12	\$29,636 \$89,563 \$406,640			
	Actual				\$0						
ANGELO ROSSI	Current Projected			Initiation	\$525,839	Aug-11	Nov-12	\$29,636 \$89,563 \$406,640			
	Actual				\$0						
WASH SQ	Current Projected			Initiation	\$525,839	Jan-12	Jul-13	\$29,636 \$89,563 \$406,640			
	Actual				\$0						
FUTURE SITES	Current Projected				\$2,493,678						
	Actual				\$0						
Park Forestry Program											
Original/Baseline		(See Note: 1)			\$4,000,000	Oct-08	Sep-11				
PHASE I	Current Approved			Bid/Award	\$3,300,000	Mar-09	Dec-12	\$121,000			
	Current Projected				\$3,300,000			\$564,300			
								\$2,614,700			
	Actual				\$182,159			\$21,711 \$160,448			
PHASE II	Current Approved				\$800,000	Jun-11	Dec-12	\$88,700			
	Current Projected				\$800,000			\$711,300			
	Actual				\$0						

Timeline and Schedule

Neighborhood Parks - as of June 30, 2011

LEGEND

	INITIATION / PLANNING
	DESIGN / BID & AWARD
	CONSTRUCTION / CLOSE-OUT

			DIST	PHASE	AMOUNTS	SCHEDULE		2008												2009												2010												2011												2012												2013												2014																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
						START	FINISH	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A

NOTE: 1) Original Baseline(s) were estimated timeline for phases with no estimates by phases

NOTE: 2) Forestry Program phase schedules are staggered due to assessments of sites, then grouped of sites per contract to perform work.

NOTE: 3) Per GOBOC June 2009 report reflected changes to schedules, due to supplemental appropriation process, which delayed start date.

**2008 Clean & Safe Neighborhood Park G.O. Bond
Program Budget Reports - Revenues as of 6/30/2011**

PROGRAMS	CURRENT/ FORECAST BUDGET	2008 CSP BONDS	2000 NP BONDS	OPEN SPACE FUNDS	REVENUE BONDS	GENERAL FUND	GIFTS	GRANTS	BART FUNDS	OTHER PORT FUNDS	TOTAL SOURCES
NEIGHBORHOOD PARKS											-
3 Chinese Recreation Center	20,487,430	14,200,000	-	-	6,287,430						20,487,430
8 Mission Playground	7,500,000	7,500,000									7,500,000
9 Palega Playground	21,200,000	3,719,800									3,719,800
11 Cayuga Playground	8,699,256	7,300,000							1,399,256		8,699,256
4 McCoppin Square Playground	5,300,000	5,300,000									5,300,000
4 Sunset Playground	13,700,000	13,700,000									13,700,000
1 Fulton Playground	4,620,000	1,300,600									1,300,600
8 Mission Dolores Park-Helen Diller Playground	2,991,441	1,650,000	241,441			250,000	850,000				2,991,441
8 Mission Dolores Park Renovation	11,700,000	2,418,400									2,418,400
1 Cabrillo Playground Renovation	4,500,000	814,500									814,500
8 Glen Canyon Park Renovation	5,800,000	1,191,500									1,191,500
2 Lafayette Park Renovation	10,200,000	1,950,400									1,950,400
5 Raymond Kimbell Playground Renovation	3,300,000	658,700									658,700
											-
SUBTOTAL FOR NEIGHBORHOOD PARKS	119,998,127	61,703,900	241,441	-	6,287,430	250,000	850,000	-	1,399,256	-	63,698,527
WATERFRONT PARKS											
Pier 43 Bay Trail Link	9,960,763	7,650,000								2,310,763	9,960,763
Brannan Street Wharf	25,731,042	-								6,000,000	6,000,000
Blue-Greenway	17,245,375	2,533,250									2,533,250
Bayfront Park (Blue-Greenway-site)	2,950,000	2,950,000									2,950,000
Heron's Head Park (Blue-Greenway-site)	550,000	550,000									550,000
CEQA Review & Permitting	577,500	577,500									577,500
SUBTOTAL FOR WATERFRONT PARKS	57,014,680	14,260,750	-	-	-	-	-	-	-	8,310,763	22,571,513
SPECIAL CITY-WIDE PROGRAMS											
NP Restroom Repair Program	11,400,000	6,150,000									6,150,000
Park Playfields Program	8,500,000	8,500,000									8,500,000
Park Forestry Program	4,100,000	3,200,000						-			3,200,000
Park Trail Program	5,000,000	4,000,000									4,000,000
Community Opportunity Fund	5,000,000	2,000,000									2,000,000
SUBTOTAL FOR SPECIAL CITY-WIDE PROGRAMS	34,000,000	23,850,000	-	-	-	-	-	-	-	-	23,850,000
PROGRAM-WIDE SERVICES											
Controller's Audit	185,000	243,790									243,790
Bond Issuance Cost	2,958,275	615,731									615,731
NP Program Reserve	4,145,000	2,275,829									2,275,829
SUBTOTAL FOR PROGRAM-WIDE SERVICES	7,288,275	3,135,350	-	-	-	-	-	-	-	-	3,135,350
GRAND TOTAL	218,301,082	102,950,000	241,441	-	6,287,430	250,000	850,000	-	1,399,256	8,310,763	120,288,890

2008 Clean & Safe Neighborhood Park G.O. Bond
Program Budget Reports - Expenditures as of 6/30/2011

				FAMIS									
Dist	Project	Phase	Category	Baseline Budget		Budget		Reserve	Expended		Encumbered		Balance
				All Sources	2008 CSP Bond	All Sources	2008 CSP Bond	2008 CSP Bond	All Sources	2008 CSP Bond	All Sources	2008 CSP Bond	2008 CSP Bond
Neighborhood Parks													
3	Chinese Recreation Center	CONSTRUCTION	Soft Costs	3,849,238	-								
			Construction Costs	15,338,812	12,900,620								
			Project Contingency	1,299,380	1,299,380								
			SUBTOTAL	20,487,430	14,200,000	20,487,430	14,200,000	-	9,360,312	4,589,818	7,458,153	7,049,043	2,561,139
8	Mission Playground	CONSTRUCTION	Soft Costs	1,710,595	1,710,595	-							
			Construction Costs	5,183,622	5,183,622								
			Project Contingency	605,783	605,783								
			SUBTOTAL	7,500,000	7,500,000	7,500,000	7,500,000	-	1,468,716	1,468,716	4,744,016	4,744,016	1,287,267
9	Palega Playground Renovation	DESIGN	Soft Costs	4,826,692	4,826,692								
			Construction Costs	14,626,340	14,626,340								
			Project Contingency	1,746,968	1,746,968								
			SUBTOTAL	21,200,000	21,200,000	3,719,800	3,719,800	-	1,593,141	1,593,141	957,373	957,373	1,169,286
11	Cayuga Playground Renovation	DESIGN	Soft Costs	2,115,591	1,653,837								
			Construction Costs	6,410,882	5,011,626								
			Project Contingency	172,783	634,537								
			SUBTOTAL	8,699,256	7,300,000	8,699,256	7,300,000	-	1,459,984	1,459,984	208,351	208,351	5,631,665
4	McCoppin Square Renovation	CONSTRUCTION	Soft Costs	1,202,174	1,202,174								
			Construction Costs	3,642,953	3,642,953								
			Project Contingency	454,873	454,873								
			SUBTOTAL	5,300,000	5,300,000	5,300,000	5,300,000	-	2,349,067	2,349,067	904,231	904,231	2,046,702
4	Sunset Playground Renovation	CONSTRUCTION	Soft Costs	3,124,135	3,124,135								
			Construction Costs	9,467,077	9,467,077								
			Project Contingency	1,108,788	1,108,788								
			SUBTOTAL	13,700,000	13,700,000	13,700,000	13,700,000	-	2,208,984	2,208,984	8,920,781	8,920,781	2,570,235
1	Fulton Playground Renovation	DESIGN	Soft Costs	1,075,792	1,075,792								
			Construction Costs	3,259,975	3,259,975								
			Project Contingency	284,233	284,233								
			SUBTOTAL	4,620,000	4,620,000	1,720,600	1,720,600	-	923,612	923,612	52,475	52,475	744,513
8	Mission Dolores Park-Helen Diller Playground	CONSTRUCTION	Soft Costs	461,441	-								
			Construction Costs	2,530,000	1,650,000								
			Project Contingency	-	-								
			SUBTOTAL	2,991,441	1,650,000	2,991,441	1,650,000	-	264,490	-	2,496,995	1,500,000	150,000
8	Mission Dolores Park Renovation	PLANNING	Soft Costs	3,021,400	3,021,400								
			Construction Costs	7,857,200	7,857,200								
			Project Contingency	821,400	821,400								
			SUBTOTAL	11,700,000	11,700,000	2,418,400	2,418,400	-	67,427	67,427	271,441	271,441	2,079,532
1	Cabrillo Playground Renovation	PLANNING	Soft Costs	1,017,428	1,017,428								
			Construction Costs	3,083,116	3,083,116								
			Project Contingency	399,456	399,456								
			SUBTOTAL	4,500,000	4,500,000	814,500	814,500	-	348,165	348,165	25,677	25,677	440,658
8	Glen Canyon Park Renovation	PLANNING	Soft Costs	1,300,827	1,300,827								
			Construction Costs	3,941,899	3,941,899								
			Project Contingency	557,274	557,274								
			SUBTOTAL	5,800,000	5,800,000	1,191,500	1,191,500	-	134,207	134,207	699	699	1,056,594
2	Lafayette Park Renovation	DESIGN	Soft Costs	2,314,257	2,314,257								
			Construction Costs	7,012,900	7,012,900								
			Project Contingency	872,843	872,843								
			SUBTOTAL	10,200,000	10,200,000	1,950,400	1,950,400	-	674,029	674,029	60,545	60,545	1,215,826
5	Raymond Kimbell Playground Renovation	PLANNING	Soft Costs	741,348	741,348								
			Construction Costs	2,246,508	2,246,508								
			Project Contingency	312,144	312,144								
			SUBTOTAL	3,300,000	3,300,000	658,700	658,700	-	62,066	62,066	6,500	6,500	590,134
	NP CAPITAL RESERVE		Program Contingency	4,145,000	4,145,000	1,855,829	1,855,829	-	-	-	-	-	1,855,829
NEIGHBORHOOD PARKS			Soft Costs	23,739,519	21,988,485		-		-		-		-
			Construction Costs	76,744,084	79,883,836		-		-		-		-
			Project Contingency	8,635,924	9,097,679		-		-		-		-
			SUBTOTAL	124,143,127	115,115,000	73,007,856	63,979,729	-	20,914,201	15,879,217	26,107,237	24,701,133	23,399,379

**2008 Clean & Safe Neighborhood Park G.O. Bond
Program Budget Reports - Expenditures as of 6/30/2011**

Dist	Project	Phase	Category	FAMIS									
				Baseline Budget		Budget		Reserve	Expended		Encumbered		Balance
				All Sources	2008 CSP Bond	All Sources	2008 CSP Bond	2008 CSP Bond	All Sources	2008 CSP Bond	All Sources	2008 CSP Bond	2008 CSP Bond
	Pier 43 Bay Trail Link	CONSTRUCTION	Soft Costs	2,200,000	2,200,000								
			Construction Costs	6,978,249	5,477,800								
			Project Contingency	782,514									
			SUBTOTAL	9,960,763	7,677,800	9,960,763	7,650,000	130,463	1,097,671	976,187	6,473,291	4,810,856	1,732,494
	Brannan Street Wharf Park	DESIGN	Soft Costs	3,299,268									
			Construction Costs	19,542,600	3,841,050								
			Project Contingency	2,889,174	-								
			SUBTOTAL	25,731,042	3,841,050	6,000,000	-	-	4,078,544	-	190,630	-	-
	Blue-Greenway	VARIOUS	Soft Costs	146,196	146,196								
			Construction Costs	12,441,788	12,441,788								
	Crane Cove Park, projects on or near Islais Creek,		Project Contingency	2,124,141	2,124,141								
			SUBTOTAL	14,712,125	14,712,125	1,552,900	1,552,900	-				-	1,552,900
	Blue-Greenway-Bayfront Park	BID/AWARD	Soft Costs	443,150	443,150								
			Construction Costs	2,289,043	2,289,043								
			Project Contingency	217,807	217,807								
			SUBTOTAL	2,950,000	2,950,000	2,950,000	2,950,000	-	465,834	465,834	1,694,365	1,694,365	789,801
	Blue-Greenway-Heron's Head Park	DESIGN	Soft Costs	550,000	550,000								
			Construction Costs	-	-								
			Project Contingency	-	-								
			SUBTOTAL	550,000	550,000	550,000	550,000	-	142,975	142,975	-	-	407,025
	Blue-Greenway DS Standards / Enhancements, Signage, Furnishings, Tulare Park	PLANNING	Soft Costs	2,533,250	2,533,250								
			Construction Costs	-	-								
			Project Contingency	-	-								
			SUBTOTAL	2,533,250	2,533,250	980,350	980,350	-	247,948	247,948	40,480	40,480	691,922
	CEQA Review & Permitting		Soft Costs	577,500	577,500								
			Construction Costs	-	-								
			Project Contingency	-	-								
			SUBTOTAL	577,500	577,500	577,500	577,500		435,870	435,870	-	-	141,630
	WATERFRONT PARKS		Soft Costs	9,749,364	6,450,096								
			Construction Costs	41,251,680	24,049,681								
			Project Contingency	6,013,636	2,341,948								
			SUBTOTAL	57,014,680	32,841,725	22,571,513	14,260,750	130,463	6,468,842	2,268,814	8,398,766	6,545,701	5,315,772
	NP Restroom Repair Program	PLAN/DES/CONST		11,400,000	11,400,000	6,150,000	6,150,000	-	1,075,370	1,075,370	148,704	148,704	4,925,925
	Park Playfields Program	PLANNING		8,500,000	8,500,000	8,500,000	8,500,000	-	535,032	535,032	192,301	192,301	7,772,668
	Park Forestry Program	DESIGN		4,100,000	4,000,000	3,200,000	3,200,000	-	182,159	182,159	74,788	74,788	2,943,053
	Park Trail Program	PLAN/DES/CONST		5,000,000	5,000,000	4,000,000	4,000,000	-	400,166	400,166	63,732	63,732	3,536,102
	Community Opportunity Fund	PLAN/DES/CONST		5,000,000	5,000,000	2,000,000	2,000,000	-	16,199	16,199	9,600	9,600	1,974,201
	CITY-WIDE PROGRAMS SUB-TOTAL:			34,000,000	33,900,000	23,850,000	23,850,000	-	2,208,926	2,208,926	489,124	489,124	21,151,949
	Bond Issuance Costs			2,958,275	2,958,275	615,731	615,731	-	569,778	569,778	-	-	45,953
	COGOC Audit Costs			185,000	185,000	243,790	243,790	-	99,540	99,540	83,820	83,820	60,430
	TOTAL PROGRAM:			218,301,082	185,000,000	120,288,890	102,950,000	130,463	30,261,288	21,026,276	35,078,948	31,819,779	49,973,483