# City and County of San Francisco

# Office of Controller





March 20, 1990

Honorable Mayor Agnos City and County of San Francisco Room 200 - City Hall

Honorable Board of Supervisors City and County of San Francisco Room 235 - City Hall

RE: Executive Overview - General Fund Balance Projection to June 30, 1990

#### Ladies and Gentlemen:

Based upon operations through the seven months ended January 31, 1990 and in the case of certain revenues, cash collections through March 9, 1990, our general fund balance is projected to be \$42.7 million at fiscal year end.

This projected General Fund Balance is composed of the following:

|   |   | (In Thousands) |
|---|---|----------------|
| Unappropriated revenue reserves June 30, 1989   |   | \$ 15,004      |
| Add: Close Out of Prior Year Encumbrances Close Out of Other Reserves Estimated Recovery of Earthquake expenditures net Estimated Reimbursement Of SB99 Tobacco Tax.  | 7,064<br>4,800<br>4,528<br>14,500       | <b>30,89</b> 2 |
| Less: Adjustments to Prior Year Revenues Interest Expense On State Hospital Loans Reserve for Earthquake Costs Pending Rebate Supplemental Appropriations thru 3/1/90 | < 1,531 > < 1,899 > < 3,800 > < 3,616 > |                |
|   |   | \$ 35,050      |

Projected General Fund Operations to June 30, 1989

|   | Budget/Actual<br>Variance<br>Favorable<br>(Unfavorable) |         |                  |
|---|---|---------|------------------|
| REVENUES  |   |         |                  |
| Property Taxes  | \$ 3,878  |         |                  |
| Business Tax  | < 532 →   |         |                  |
| Other Local Taxes   | < 5,990 >   |         |                  |
| Grants and Subventions  | 6,330   |         |                  |
| Licenses Fees and Penalties   | < 6,399 >   |         |                  |
| Interest and Investment Earnings  | < 779 >   |         |                  |
| Recovery of general government costs  | 227   |         |                  |
| Others  | 129   |         |                  |
|   |   | < 3,052 | >                |
|   |   |         |                  |
| <b>EXPENDITURES</b> (Net of Estimated FEMA Reimb  | ursement)   |         |                  |
| Public Protection   | < 380 >   |         |                  |
| Public Works  | 216   |         |                  |
| Human Welfare Neighborhood & Devlp.   | < 5,953 >   |         |                  |
| Community Health  | 2,975<br><del>9</del> 07                                |         |                  |
| Culture and Recreation  | 907   |         |                  |
| General Administration Finance  | 8,528   |         |                  |
|   | _   | 6,294   |                  |
| Net General Fund Operating Surplus,<br>- Projection over Budget   |   |         | \$ 3.242         |
| Surplus (deficit) from subsidize enterprise operations and transfers:   |   |         |                  |
| Muni Railway<br>S.F. General Hospital<br>Laguna Honda Hospital<br>Transfers to Special Revenue Funds<br>Reduced Operating Transfers: Hetch He |   |         |                  |
| SFIA  | < <b>4</b> 00 >   |         | 4,405            |
| Projected Undesignated General  |   |         |                  |
| Fund Balance June 30, 1990  |   |         | <b>\$ 42.697</b> |

#### GENERAL FUND

Revenues in total show an unfavorable variance of \$3 million which is mainly comprised of a \$3.8 million increase in property taxes (which are being made whole by the State from reductions due to earthquake damage) and increased motor vehicle in lien taxes \$3.5 million. Unfavorable variances include reduced business taxes of \$.5 million, Utility users taxes of \$2.5 million, decreased Hotel Room taxes of \$1.6 million, decreased sales taxes of \$2.0 million and reduced license fines and penalties (primarily parking) of \$6.4 million.

Favorable General Fund expenditure variances of \$6.3 million result from projected underspending by most City departments. Major underspending is projected at the Police Department of \$2.3 million, the Health Department \$1.7 million, Community Mental Health \$1.1 million, City wide judgements and claims \$5.8 million and health services contributions of \$1.6 million.

Major projected over expenditures include \$3.1 million for the Fire Departments extended work week costs, and \$3.2 million for general assistance costs.

# MUNICIPAL RAILHAY

Is projected to generate a \$7.3 million favorable variance due to expenditure savings of \$2.9 million and the close out of excess reserves totalling \$4.4 million.

# SAN FRANCISCO GENERAL HOSPITAL

Projects that revenues and expenditures will remain close to budget, however, a \$1.5 million surplus will result from the close out of a prior year encumbrance reserve.

#### LAGUNA HONDA HOSPITAL

The projected \$6.7 million favorable variance primarily results from increased revenues of \$4.5 million from their Medi-Cal rate increase, and expenditure savings of \$1.6 million.

#### Hetch Hetchy Operating Transfer:

Due to the continuation of the drought, the \$25 million operating transfer from Hetch Hetchy will be reduced by \$10 million so as not to cause an operating deficit in that fund.

#### SUMMARY

These operational highlights are summarized from the attached detailed fund balance projection report dated March 19, 1990.

This report will be the only projection report issued for the 1989-90 fiscal year. As this office continues to monitor revenues and expenditures for significant activity through June 30, 1990, we will provide updates to the Mayor and the Board of Supervisors if any major trends change.

Very truly yours,

Samuel D. Yockey

Controller

# CITY AND COUNTY OF SAN FRANCISCO

Fund Balance Projections

To June 30, 1990

FOR GENERAL AND SUBSIDIZED ENTERPRISE FUNDS

BASED UPON THE PERIOD ENDED JANUARY 30, 1990

Prepared By the Office of the Controller March 19, 1990

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# **SECTION I**

# PROJECTED OPERATIONS

(Revenues, Expenditures, Operating Transfers And General Fund Balance)

# SCHEDULE OF BUDGETED AND PROJECTED REVENUES, EXPENDITURES AND FUND BALANCE For year ended June 30, 1990 As of January 31, 1990 (in thousands)

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F.Y. 1989-90

|   |                            |                 | F.Y. 1    | <b>98</b> 9-90                         |       |             |
|---|----------------------------|-----------------|-----------|--|-------|-------------|
| GENERAL FUND                            | <b>a</b> ctual<br>Fy 88-89 |                 |           | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) |       |             |
| revenues                                |                            |                 |           |  |       |             |
| Property taxes \$                       | <b>38</b> 2.132            | 415.757         | 419.635   | 3,878                                  |       | 3.878       |
| Business taxes                          |                            |                 | 150,694   |  |       | (532)       |
| Other local taxes                       | ·                          |                 | 172,110   |  |       | + P ( 300 ) |
| Grants & subventions                    |                            | <b>302.19</b> 7 |           | 6,330                                  |       | b. 330      |
| Licenses, times & penalties             |                            |                 |           | (6,399)                                |       | (c,39°)     |
|   |                            |                 | 18,390    |  |       | 538         |
| Interest & investment earnings          |                            |                 |           | (779)                                  |       | 1779        |
| Charges for services                    |                            |                 |           | (227)                                  |       | (227)       |
| Recovery of general government costs    |                            |                 |           |  |       | 124         |
| Other -                                 | 589                        | 249             | 378       | 129                                    |       | 44"         |
| Total revenues                          | 1.102.538                  | 1.179,019       | 1,175,967 | (3,052)                                |       | -3.012      |
| XPENDITURES & ENCUMBRANCES              |                            |                 |           |  |       |             |
| Public protection                       | 405,239                    | 450,118         | 452,288   | (2,170)                                | 1,790 | (380)       |
| Public works, transportation            |                            |                 |           |  |       |             |
| & commerce                              | 19,004                     | 21,718          | 21,829    | (111)                                  | 327   | 216         |
| Human Weitare & neighborhood            |                            | ,               | ,         |  |       |             |
| development                             | 219,243                    | 239,603         | 245.583   | (5,980)                                | 27    | (5,952)     |
| Community health                        |                            |                 |           | 2,945                                  |       |             |
| Culture & recreation                    | ,                          |                 | 64,160    |  | 47    |             |
| General administration & finance        |                            |                 | 120,457   |  | 103   | 8,528       |
| lota: expenditures & encumbrance        |                            |                 | 1,046,440 |  | 2,324 | 6.294       |
| Excess (deficiency) of                  |                            |                 |           |  |       |             |
| revenues over (under)                   |                            |                 |           |  |       |             |
| expenditures & encumbrances             | 182,789                    | 128,610         | 129,527   | 918                                    | 2,324 | 3,242       |
| OTHER FINANCING SOURCES (USES)          |                            |                 |           |  |       |             |
| Operating transfers in from:            |                            |                 |           |  |       |             |
| SF Airport Operating fund               | 10,878                     | 12 500          | 12,500    | 0                                      |       | Ô           |
| Hetch Hetchy Operating Fund             | 25,204                     | 25,138          | 25,138    | Ú                                      |       | 0           |
| Water Operating Fund                    | 2,398                      | 2,232           | 2,232     | 0                                      |       | (-          |
| Special Revenue Funds                   | 16.094                     | 13.507          | 13,50     | U                                      |       | 6           |
| · ·                                     | 54,574                     | 53,377          | 53,37;    | · · · · · · · · · · · · · · · · · · ·  |       |             |
| Total Operating transfers in            | <b>34,</b> 3/4             | 33,377          | 30,377    | U                                      |       | Ų           |
| Operating transfers out to:             |                            |                 |           |  |       |             |
| Municipal Railway                       | 10, 10,                    | . 70 7.0        | . 24 2.2  | •                                      |       |             |
| Revenues                                | 126,591                    | 130,713         | 130,713   | 0                                      | _     | Ú           |
| Expenditures & encumbrances             | (233,780)                  | (252,870)       |           | 2,650                                  | 314   | 2,964       |
| Other Financing Sources (Uses)          | (3,146)                    | 632             | 632       | 0                                      |       | Û           |
| Close-out of Prior Year Encumbrances    | 705                        | 0               | 844       | 844                                    |       | 844         |
| Close-out of Reserve for Worker's Comp. |                            | 0               | 700       | 700                                    |       | 700         |
| Close-out of Reserve for Claims         |                            | 0               | 2,870     | 2.870                                  |       | 2,870       |
| Contribution to Muni Railway \$         | (109,630)                  | (121,525)       | (114,461) | 7,064                                  | 314   | 7,378       |

(Continued to next page)

# SCHEDULE OF BUDGETED AND PROJECTED REVENUES, EXPENDITURES AND FUND BALANCE

For year ended June 30, 1990 As of January 31, 1990

(in thousands)

| (In thousands) | F.Y. | 1989-90 |      |
|----------------|------|---------|------|
|                |      |         | <br> |

| ENERAL FUND (Continued)  | ACTUAL<br>FY 88-89 | REVISED<br>Budget | CURRENT<br>PROJECTION | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | EARTHQUAKE<br>RECOVERABLE<br>EXPENDITURES | NET VAPIANCE<br>FAVORABLE<br>(UNFAVORABLE) |
|--|--------------------|-------------------|-----------------------|--|---|--|
| San Francisco General Hospital   |                    |                   |                       |  |   |  |
| Revenues   | \$ 130,612         | 143,211           | 142,86t               | (345)                                  |   | ₁ 5 <b>4</b> 5                             |
| Expenditures & encumbrances  |                    |                   | ( <b>207,45</b> 2:    |  | <del>9</del> 8                            | 248  |
| Other Financing Sources (Uses)   |                    | (285)             | (285)                 |  |   | -  |
| Close-out of Prior Year Encumbrances   | <b>8</b> 90        | 0                 | 1,561                 | 1,562                                  |   | 1.5:2                                      |
| Contribution to SFGH   | (50,175)           | (64,674)          | (63,30°)              | 1,365                                  | 98  | 1,40]                                      |
| Laguna Honda Hospital  |                    |                   |                       |  |   |  |
| Revenues   | 66 623             | 65, 753           | 70,273                | 4,520                                  |   | 4,520                                      |
| Expenditures & encumbrances  |                    |                   | (79,506)              |  | 14  | î, <b>0</b> ,č                             |
|  | (22)               | (75)              |                       |  |   | (,   |
| Other Financing Sources (Uses)   | 382                | (73)              | 557                   | 557                                    |   | 557  |
| Close-out of Prior Year Encumbrances   | 201                |                   |                       |  |   | ************                               |
| Contribution to EHH  | (2.943)            | (15,432)          | (8.751,               | 6,681                                  | 14  | 223.0                                      |
| Special Revenue Funds  | (9.272)            | (10.881)          | (11,612)              | (731)                                  |   | (731)                                      |
| Capital Project Funds  | (19,039)           | (3,221)           |                       |  |   | Č  |
| Capital Project runds  | (17,007)           |                   | (0,221,               |  | **********                                |  |
| Total Operating transfers out  | (191,050)          | (215,733)         | (201,354)             | 14,379                                 | 426                                       | 14,813                                     |
| Total other financing sources (uses)   | (136,485)          | (162,356)         | (158,377)             | 3,979                                  | 42c                                       | 4,405                                      |
| Excess (deficiency) of revenues & other sources over (under, expenditures, encumbrances & other uses | \$ 46,304          | (33,746)          | (28.850)              | 4,897                                  | 2,750                                     | 7,647                                      |
| Unappropriated Revenue Reserves (from 1989/90 Annual Appropriation Ordina                            | nce i              |                   |                       | 15,004                                 |   | 15,004                                     |
| Subsequent revenue and appropriation amen  |                    |                   |                       |  |   |  |
|  |                    |                   |                       | 7,064                                  |   | 7,064                                      |
| Close-out of Prior Year Encumbrances   | of DDW_Doglad Cuad | le.               |                       | 3,800                                  |   | 3,800                                      |
| Close-out of Reserve for Underrecovery   | OF DAMARGOISC LOUG | 12                |                       | 1,000                                  |   | 1,000                                      |
| Close-out of Special Program Reserves  | -1                 | T                 |                       |  |   | (1,55.                                     |
| Adjustments to Prior Year Revenues (ex   |                    | laxes:            |                       | (1,531)                                |   | (1,899                                     |
| Due to SFGH for interest expense on St   |                    |                   |                       | (1,899)                                | /A 35A                                    |  |
| Estimated recovery of earthquake expen   |                    |                   |                       | 7,278                                  | (2,750)                                   |  |
| Reserve for earthquake cost pending FE<br>Estimated reimbursement for increased                      |                    | ent               |                       | (3,800)                                |   | (3,800                                     |
| health care of indigent persons from   |                    |                   |                       | 14,500                                 |   | 14,500                                     |
| Supplemental appropriations: Funds certified (thru 3/1/90) from G                                    | eneral Reserve     |                   |                       | (3,616)                                |   | (3,616                                     |
| Projected Undesignated General Fund  |                    |                   |                       | ************                           |   |  |
| Fund Balance at June 30, 1990  |                    |                   |                       | 42,697                                 |   | 42,697                                     |

# **SECTION II**

PROJECTED REVENUES

| FY | 89- | 90 |
|----|-----|----|
|----|-----|----|

|                                | ACTUAL<br>FY 88-89 | REVISED<br>BUDGET | CURRENT<br>PROJECTION | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) |    |
|--------------------------------|--------------------|-------------------|-----------------------|--|----|
| GENERAL FUND                   |                    |                   |                       |  |    |
|                                |                    |                   |                       |  |    |
| PROPERTY TAXES                 |                    |                   |                       |  |    |
| Current year - secured         | \$ 324,346         | \$ 356,220        | \$ 356,116            | \$ (104)                               | (  |
| Current year - unsecured       | 35,744             |                   |                       | 3,426                                  |    |
| Other                          | 22,042             |                   | 22,033                | 556                                    |    |
| Total property taxes           | 382,132            | 415,757           | 419,635               |  |    |
| BUSINESS TAXES                 |                    |                   |                       |  |    |
| Business registration tax      | 7,409              | 7,200             | 8,408                 | 1,208                                  |    |
| Business tax                   |                    | 21,146            |                       | (771)                                  |    |
| Payroll tax                    |                    | 122,880           | 121,911               | (969)                                  |    |
| Total business taxes           | 143,515            | 151,226           | 150,694               | (532)                                  |    |
| OTHER LOCAL TAXES              |                    |                   |                       |  |    |
| Franchise tax                  | 5,165              | 4,800             | 5,679                 | 879                                    |    |
| Real property transfer tax     | 24,788             | 21,000            |                       | (750)                                  |    |
| Parking tax                    | 17,349             | 18,000            |                       | 0                                      |    |
| Utility users tax              | 25,096             | 4.7200            |                       | (2,555)                                |    |
| Hotel room tax                 | 18,292             | 19,000            | 17,436                | (1,564)                                |    |
| Sales tax                      | 83,539             | •                 | <b>8</b> 6,100        | (2,000)                                |    |
| Total other local taxes        |                    | 178,100           | 172,110               | (5,990)                                |    |
| GRANTS AND SUBVENTIONS         |                    |                   |                       |  |    |
| Homeowners property tax        |                    |                   | 5,900                 |  |    |
| Trial court funding            |                    | 15,278            |                       |  |    |
| Motor vehicle in lieu - county | 33,640             |                   |                       |  |    |
| Motor vehicle in lieu - city   | 25,695             |                   |                       |  |    |
| Cigarette tax                  | 2,199              | 2,200             | 1,987                 | (213)                                  |    |
| Mental health subventions      | 21, <b>83</b> 0    | 22,333            |                       | 100                                    |    |
| County health services - state | 15,763             | 16,560            | 16,511                | (49)                                   |    |
| Medically indigent adult       | 2,867              | 2,867             | 2,867                 | 0                                      |    |
| Social services subventions    | 150,353            | 164,818           | 167,741               | 2,923                                  | (1 |
| Grants                         | 647                | <b>73</b> 3       | 733                   | 0                                      |    |
| Other                          | 13,566             | 11,494            | 11,494                | 0                                      |    |
|                                |                    |                   |                       |  |    |

FY 89-90

|  |          | F1 09-90          |          |  |     |  |
|--|----------|-------------------|----------|--|-----|--|
|  |          | REVISED<br>BUDGET |          | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) |     |  |
| GENERAL FUND (Continued)               |          |                   |          |  |     |  |
| LICENSES, FINES AND PENALTIES          |          |                   |          |  |     |  |
| Licenses                               | \$ 4,521 | \$ 5,780          | \$ 5,233 | \$ (547)                               | (1) |  |
| Traffic fines - parking                | 37,612   | 44,675            | 38,376   | (6,299)                                | (K) |  |
| Traffic fines - moving                 | 3,642    | 3,670             | •        | 265                                    | (K) |  |
| Other fines and penalties              | 1,689    | 1,353             |          | 182                                    |     |  |
| Total licenses, fines and penalties    | 47,464   | 55,478            |          | (6,399)                                |     |  |
| USE OF MONEY OR PROPERTY               |          |                   |          |  |     |  |
| Interest and other investment earnings | 15,744   | 14,186            | 14,724   | 538                                    | (L) |  |
| Other use of money or property         | 3,517    | 3,666             | 3,666    | 0                                      |     |  |
| Total use of money or property         |          | 17,852            | 18,390   | 538                                    |     |  |
| CHARGES FOR SERVICES                   |          |                   |          |  |     |  |
| Parking meter collections              |          | 9,400             |          |  |     |  |
| General government service charges     | 12,574   |                   |          |  |     |  |
| Public safety service charges          | 4,521    | 4,184             |          |  |     |  |
| Hospital service charges               | 18,798   | 21,822            | 20,387   |  | (N) |  |
| Other service charges                  | 3,000    |                   | 4,377    | 76                                     |     |  |
| Total charges for services             | 47,984   |                   | 51,212   | (779)                                  |     |  |
| RECOVERY OF GENERAL GOV'T. COSTS       | 7,460    | 6,169             | 5,942    | (227)                                  | (0) |  |
| OTHER REVENUES                         | 589      | 249               | 378      | 129                                    |     |  |
| TOTAL REVENUES                         |          |                   |          | \$ (3,052)                             |     |  |

FY 89-90

|                                |                    |          | •                     |   |     |
|--------------------------------|--------------------|----------|-----------------------|---|-----|
| MUNICIPAL RAILWAY              | ACTUAL<br>FY 88-89 |          | CURRENT<br>PROJECTION | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE)  |     |
|                                |                    |          |                       |   |     |
| SUBVENTIONS                    |                    |          |                       |   |     |
| Sales tax allocation - MTC     |                    |          |                       | \$ 400                                  |     |
| Operating assistance           |                    |          |                       | (100)                                   | (P) |
| MTC bridge toll allocation     | 3,740              | 3,358    | 3,358                 | 0                                       |     |
| Grants                         | 1,371              | 0        | 0                     | 0                                       |     |
| Total grants and subventions   |                    | 50,858   | 51,158                | 300                                     |     |
| CHARGES FOR SERVICES           |                    |          |                       |   |     |
| Passenger fares                | 75,423             | 76,700   | 76,400                | (300)                                   | (P) |
| Other                          | •                  |          | 3,155                 |   |     |
| Total charges for services     | 78,503             | 79,855   |                       | (300)                                   |     |
| TOTAL REVENUES                 | •                  | · ·      | \$ 130,713            |   |     |
|                                | ==========         |          | ******                | ======================================= |     |
| SAN FRANCISCO GENERAL HOSPITAL |                    |          |                       |   |     |
| INTEREST EARNED                | \$ 1,712           | \$ 2,637 | \$ 2,637              | <b>s</b> 0                              |     |
| SUBVENTIONS                    |                    |          |                       |   |     |
| County health services         | 22,659             | 23,699   | 23,699                | 0                                       |     |
| Medically indigent adult       | 24,946             | 24,305   | 24,353                | 48                                      | (Q) |
| SLIAG                          | 1,022              | 1,222    |                       | 0                                       |     |
| Total subventions              | 48,627             |          | 49,274                | 48                                      |     |
| CHARGES FOR SERVICES           |                    |          |                       |   |     |
| Patient net revenue            | 79,241             | 89,566   | 89,173                | (393)                                   | (Q) |
| Other                          | 1,032              | 1,782    | 1,782                 | 0                                       |     |
| Total charges for services     | 80,273             | 91,348   | 90,955                | (393)                                   |     |
|                                |                    |          | **********            |   |     |
| TOTAL REVENUES                 |                    |          | \$ 142,866            | \$ (345)                                |     |

FY 89-90

|                            |    |        |    | REVISED<br>BUDGET | CURRENT<br>ROJECTION | FA | ARIANCE<br>VORABLE<br>AVORABLE) |     |
|----------------------------|----|--------|----|-------------------|----------------------|----|---------------------------------|-----|
|                            |    |        |    |                   | <br>                 |    |                                 |     |
| LAGUNA HONDA HOSPITAL      |    |        |    |                   |                      |    |                                 |     |
|                            |    |        |    |                   |                      |    |                                 |     |
| SUBVENTIONS                |    |        |    |                   |                      |    |                                 |     |
| Grants                     | \$ | 1      | \$ | 0                 | \$<br>0              | \$ | 0                               |     |
| County health services     |    | 591    |    | 614               | 614                  |    | 0                               |     |
| Total subventions          |    | 592    |    | 614               | <br>614              |    | 0                               |     |
| CHARGES FOR SERVICES       |    |        |    |                   |                      |    |                                 |     |
| Hospital service charges   |    | 65,766 |    | 64,875            | 69,431               |    | 4,556                           | (R) |
| Other                      |    | 265    |    | 264               | 228                  |    | (36)                            | (R) |
| Total charges for services |    | 66,031 |    | 65,139            |                      |    |                                 |     |
| TOTAL REVENUES             | s  | 66 623 | •  | 65, <i>7</i> 53   | \$<br>70 273         | \$ | 4 520                           |     |

# NOTES TO REVENUE PROJECTION June 30, 1990 As of January 31, 1990

# (A) Property Taxes

Current year property tax projections are based on recorded levies through January 31, 1990 and historical delinquency rates. Current year unsecured property tax levies have increased substantially over estimates due to late filings and the General Fund should benefit by \$3.4 million. Other property taxes, prior years' levies and penalties, are expected to be \$0.6 million higher than projected. The increase is due to collections of prior years' unsecured taxes, offset by a variety of refunds related to lawsuits and other claims.

This projection is based upon full reimbursement from the State for reduced property taxes due to earthquake damage in the current year.

# (B) Business Taxes

Based on actual collection information from the Tax Collector's Office for the final 1989 payroll and business taxes payments as of March 9, 1990, we estimate a downward trend for the fiscal year. The 1990 business registration payments may be less than projected based on collections to date because many renewals were not received during the regular processing of the business/payroll taxes. The Tax Collector's staff is investigating the matter. They are optimistic, however, that the registration fees will exceed the budget by the projected amount.

# (C) Franchise Taxes

Of the total positive variance computed, \$700,000 is expected to be derived from increased cable television subscriptions and the balance is anticipated to come from gas and electric franchise fees.

#### (D) Real Property Transfer Tax

The slump in real estate sales is continuing and more houses for sale are on the market longer now than last year. This decline is also partly attributable to the earthquake. The expected result is a revenue shortfall of about \$750,000 from real property transfer taxes.

#### (E) Utility Users Tax

The budgeted increase of 8.4% will not be reached this year based on usage reported by the utility companies for the first seven months of the fiscal year. Since the start of the fiscal year the reported taxable telephone usage has been declining while electric and gas consumption is increasing. It is estimated that the January, 1990 rate changes approved by the State PUC will not materially affect the outcome of this projection. Based on the current trend there will be an unfavorable variance of about \$2.6 million.

#### (F) Hotel Tax

Hotel tax collections for the last calendar quarter, which include the period of the earthquake disaster, show a 16% decline compared to the same period for the prior year. The hotel industry estimates a return to near normal conditions this summer. If increased tourism related to recent

# NOTES TO REVENUE PROJECTION

# (F) Hotel Tax

(CONTINUATION)

marketing strategies prove effective, occupancy rates for the rest of the fiscal year could increase, but overall, total revenues may reach only 90% of prior year's level. However, if the market does not bounce back early, the General Fund could incur a deficiency greater than the \$1.6 million included in this report.

#### (G) Sales Tax

Sales tax collections during the calendar fourth quarter were negatively impacted by the earthquake and resulted in a decline from projected growth of \$1.2 million. The other three quarters of the fiscal year are expected to be short of our projections by an additional \$.8 million.

# (H) Motor Vehicle In Lieu

The projected increase is based on the State's most recent estimate of the City's share of the apportionment of the motor vehicle license fees for this year.

# (I) Social Services Subventions

The revenue increase is projected to match a comparable net increase in subsidized program expenditures.

# (J) Licenses

Estimated revenues to be generated from various miscellaneous business licenses will not be met based on current trend.

#### (K) Traffic Fines

The decrease in parking fines revenue is primarily caused by a delay in implementing the approved increased traffic fines which were originally slated for October, 1989 and actually started in December, 1989. Collection information gathered on remittances through February, 1990, despite the increased bail amounts, still showed an average 7% decrease compared to last year. Our projection, however, takes into account increased enforcement of parking and traffic regulations for the rest of the fiscal year.

#### (L) Interest and Investment Earnings

Projected interest income will result in a favorable variance of \$538 thousand. However, the State loan to San Francisco General Hospital (net of interest earned directly by San Francisco General Hospital) will require the General Fund to appropriate \$1.899 million of revenue earnings according to the Annual Appropriation Ordinance provisions. Accordingly, the true interest earnings will be a \$1.361 million shortfall. The shortfall is due to the continuing decline in normal General Fund cash balance.

# NOTES TO REVENUE PROJECTION

# (M) Parking Meter Collections

(CONTINUATION)

It is expected that parking meter collections will exceed the budgeted revenues this year. However, the excess has no impact on the General Fund because, by ordinance, any collections in excess of \$6 million dollars will be transferred to the Off-Street Parking Fund.

# (N) <u>Hospital Service Charges</u>

As reported by the Public Health Dept. staff, the unfavorable variance is composed of the following accounts:

| <ul><li>Short Doyle</li></ul>  | <b>\$</b> 623,265 |
|--|-------------------|
| - MediCal  | 262,876           |
| <ul><li>Medicare</li></ul>   | 319,149           |
| <ul> <li>Patient payments</li> </ul>   | 229,214           |
| The second of th | \$1,434,504       |

Most of the unrealizable revenues are due to the delay in opening various health centers and the 2% COLA which was never received.

# (0) Recovery of General Government Costs

The unfavorable variance represents the difference between the budgeted revenue coming from the Water Department and related budgeted indirect cost (expenditure) which was reduced during last year's budget process.

# (P) Municipal Railway

Updated information furnished by PUC staff showed that Muni Railway's subventions will be above budgeted figures. However, due to the earthquake and the crane accident in the financial district, passenger revenues will be down. Overall, Muni is expected to realize its total estimated revenues.

# (Q) San Franciso General Hospital

Data provided by department staff shows that San Francisco General Hospital will be slightly short of its total revenue goals this year.

# (R) <u>Laguna Honda Hospital</u>

The original budget did not anticipate the 12% increase in MediCal rates which became effective August 1, 1989. The latest calculation made by the hospital's staff shows that, with the MediCal rate increase, they will end the fiscal year with a favorable variance.

# (S) <u>Hetch Hetchy Operating Transfer</u>

Due to the continuance of the drought, Hetch Hetchy reports that the full operating transfer of \$25 million will create an operating deficit and accordingly only \$15 million will be transfered in the current year.

# **SECTION III**

PROJECTED EXPENDITURES

SCHEDULE OF BUDGETED AND PROJECTED EXPENDITURES For year ended June 30, 1990

As of January 31, 1990
(in thousands)

16-Mar-90 04:37 PM

| GENERAL FUND   | ACTUAL<br>Fy 88-89             | REVISED<br>BUDGET               | CURRENT<br>PROJECTION           | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE) | EARTHQUAKE<br>RECOVERABLE<br>EXPENDITURES | NET VARIANUE<br>FAVORABLE<br>(UNFAVORABLE) |
|--|--------------------------------|---------------------------------|---------------------------------|--|---|--|
| PUBLIC PROTECTION  | <br>                           |                                 |                                 |  |   |  |
| District Attorney  | \$<br>20,254                   | 20,454                          | 21.349                          | (895)                                  | 17  | (878)(6                                    |
| Public Detende:  | 7,115                          | 7,797                           | 7.764                           | 33                                     | Ú   |  |
| Sheriff  | 26,850                         | 30,311                          | 30,696                          | (385)                                  | 220                                       | 1165/10                                    |
| Superior Court   | 11,828                         | 14,472                          | 14.972                          | (501)                                  | i   | (501)(b                                    |
| Municipal Court  | 16,498                         | 19,914                          | 19,192                          | 722                                    | ĝ   | 722 ka                                     |
| Juvenile Court   | 13,397                         | 15,183                          | 14.736                          | 448                                    | 5   | 453 (a                                     |
| Adult Probation  | 4.618                          | 5.684                           | 5,649                           | 35                                     | Ç   | 35 (a                                      |
| County Cleri   | 5,333                          | 6,049                           | 5,591                           | 458                                    | Ć.  | 458 ±a                                     |
| Fire Department  | 125.618                        | 136,032                         | 139,663                         | (3,631)                                | 543                                       | .3,088)(c                                  |
| Police Department  | 171.667                        | 190,110                         | 188.777                         | 1,333                                  | ģģs                                       | 1,331 (a                                   |
| County Agriculture-Weights & Measures                                      | 584                            | 641                             | 619                             | <b>2</b> 2                             | 0   | 21 ta                                      |
| Public Administrator/Guardiar  | <br>1,46-                      | 1.678                           | 1,620                           | 35                                     |   | 5E ; a                                     |
| Animal Care and Control  | 0                              | 1.792                           | 1.659                           | 153                                    | 6   | 139 (8                                     |
|  | <br>405,239                    | 450,118                         | 452,288                         |  | 1.790                                     | (380)                                      |
| COMMERCE Permit Appeals PUC Light, Heat and Power Electricity Public Works | 210<br>3,726<br>5,357<br>9,711 | 244<br>4,106<br>6,148<br>11,220 | 227<br>4,106<br>6,031<br>11,465 | 17<br>0<br>117<br>(24c)                | 0<br>0<br>16<br>311                       | 17 (a<br>C<br>133 (a<br>65 (a              |
|  | <br>19,004                     | 21,718                          | 21,624                          | (111)                                  | 327                                       | 21c  |
| HUMAN WELFARE AND NEIGHBORHOOD<br>DEVELOPMENT                              |                                |                                 |                                 |  |   |  |
| Mayor's Special Services   | ð                              | 0                               | C                               | 0                                      | 0   | û  |
| Human Rights Commission  | 1.105                          | 1,860                           | 1,777                           | 83                                     | 6   | 83 (a                                      |
| Social Services  | 216,917                        | 237,143                         | 243,240                         | (6,097)                                | 26  | 16.071 h e                                 |
| Commission on the Status of Women  | <b>34</b> 2                    | 60(                             | <b>5</b> 66                     | 34                                     | 6   | 34 ( a                                     |
| Rent Arbitration Board   | <br>879                        | <u>ن</u>                        | 0                               | 0                                      | 1   | 1 (8                                       |
|  | <br>219,243                    | 239,603                         | 245,583                         | (5,980)                                | 27  | (5,953)                                    |
| COMMUNITY HEALTH   |                                |                                 |                                 |  |   |  |
| Medical Examiner/Coroner   | 1.815                          | 2,456                           | 2.329                           | 126                                    | 10  | 136 ta                                     |
| Public Health Central Office   | <b>38</b> .057                 | 54,433                          | 52,716                          | 1,717                                  | 20  | 1.737 (a                                   |
| Community Mental Health  | <br>79.990                     | 88.180                          | 87,078                          | 1.102                                  | 0   | 1,102 (a                                   |
|  | \$<br>119,862                  | 145,069                         | 142,123                         | 2,945                                  | 30  | 2,975                                      |

# SCHEDULE OF BUDGETED AND PROJECTED EXPENDITURES for year ended June 30, 1990 As of January 31, 1990 (in thousands)

F.Y. 1989-90

|  |     |                    |   |                       | 2707 70                                 |   |  |  |
|--|-----|--------------------|---|-----------------------|---|---|--|--|
| GENERAL FUND (Continued)                                       |     | ACTUAL<br>FY 88-89 | REVISED<br>BUDGET                       | CURRENT<br>PROJECTION | VARIANCE<br>FAVORABLE<br>(UNFAVORABLE)  |   | NET VARIANCE<br>FAVORABLE<br>(UNEAVORABLE) |  |
| CULTURE AND RECREATION   |     |                    |   |                       |   | ************                            |  |  |
| County Educational Office                                      | \$  | 91                 | 371                                     | 371                   | 0                                       | C                                       | ί  |  |
| Art Commission   |     | 1,106              | 1,441                                   | 1,420                 | 21                                      | 1                                       | 22 (8)                                     |  |
| Public Library   |     | 17.718             | 20,187                                  | 19,934                | 253                                     | 5                                       | 258 (†                                     |  |
| Recreation and Park  |     | 31,962             | 34,847                                  | 34,302                | 54á                                     | 25                                      | 57. ta                                     |  |
| Academy of Sciences  |     | 1,567              | 1,738                                   | 1.744                 | (6)                                     | 2                                       | (4)(b                                      |  |
| Fine Arts Museums  |     | <b>3,9</b> 67      | 4,296                                   | 4,269                 | 26                                      | 12                                      | 38 . €                                     |  |
| Asian Art Museum   |     | 1,326              | 1,946                                   | 1,924                 | 22                                      | 2                                       | 24 ta                                      |  |
| Law Library  |     | 175                | 193                                     | 195                   | (2)                                     | Ú                                       | 12715                                      |  |
|  |     | 57.91t             | 65,020                                  |                       | 860                                     | 47                                      | 957  |  |
| SENERAL ADMINISTRATION AND FINANCE                             |     |                    |   |                       |   |   |  |  |
| Board of Supervisors   |     | 4,191              | 4.823                                   | 4.686                 | 138                                     | 3                                       | 141 13                                     |  |
| Assessor   |     | 5,175              | 6,379                                   | 6,132                 | 247                                     | 2                                       | 249 <sub>1</sub> a                         |  |
| City Attorney  |     | 5.214              | 5.597                                   | ,                     | 136                                     | 29                                      | 165 (a                                     |  |
| Treasurer/Tax Collector  |     | 8,026              | 10,136                                  | 9,905                 | 237                                     | 1                                       | 233 (a                                     |  |
| Controller   |     | 12,069             | 13,826                                  | 13,616                | 211                                     | 5                                       | 216 fa                                     |  |
| hayor  |     | 4,438              | 6,204                                   | 6,191                 |   | 46                                      | 5⊊ ia                                      |  |
| City Planning  |     | 4,920              |   |                       |   | 0                                       | 2°1 (a                                     |  |
| Civil Service  |     | 5,658              | 7,762                                   | 7,390                 | 371                                     | 0                                       | 3 1 ta                                     |  |
| Retirement System (including                                   |     |                    |   |                       |   |   |  |  |
| Workers Compensation)  |     | 12,075             | 12,525                                  | 13,417                |   | 0                                       | (891)(6)                                   |  |
| Chief Administrative Officer                                   |     | 3,557              | 6,944                                   | 6,927                 | 17                                      | 7                                       | 24 (a)                                     |  |
| Real Estate  |     | 2,416              | 2.163                                   | 2,152                 | 11                                      | Û                                       | 11 (a)                                     |  |
| Recorde  |     | 638                | 841                                     | 824                   | 17                                      | Ū                                       | lī iā                                      |  |
| Registrar  |     | 1,782              |   | 2,627                 | (250)                                   | 1                                       | (249)(9)                                   |  |
| Purchaset  |     | 2,818              |   | •                     | <b>4</b> 84                             | 9                                       | 493 (8)                                    |  |
| General City Responsibility                                    |     | 25,508             | 40,080                                  | 32,681                | 7,400                                   | 0                                       | 7. <b>4</b> 00 (h)                         |  |
|  | *** | 98,485             | 128,882                                 | 120,457               | 8,425                                   | 103                                     | 8,528                                      |  |
| Total General Fund   | \$  | 919,749            | 1,050,409                               | 1,046,440             | 3.970                                   | 2.324                                   | 6,294                                      |  |
| NITEDODIOS SINOS ORDOTOTISS DE ASUSOA SINOS                    | ::: |                    | *************************************** |                       | *************************************** | *************************************** |  |  |
| NTERPRISE FUNDS SUBSIDIZED BY GENERAL FUND:  Municipal Railway | s   | 933 780            | 252.870                                 | 250,220               | 2.650                                   | 714                                     | 2,964 (1)                                  |  |
| San Francisco General Hospital                                 | ₹   | 173,860            | 207,600                                 | 207,452               |   | 314<br>98                               |  |  |
| Laguna Honda Hospital  |     | 69,926             |   |                       | 148                                     |   | 246 (3)                                    |  |
| radaus unins unahitsi  |     | 07,720             | 81,110                                  | 79,506                | 1,604                                   | 14                                      | 1,618 (K)                                  |  |

Expenditure projections for personal services accounts are based on departments' expenditures as of the payperiod ending February 2, 1990, the estimated remaining expenditures required to support the existing work force plus approved requisitions unfilled to date and/or spending plans submitted by the departments.

For the current reporting period, minor non-personal services accounts were not reviewed as it is assumed that departments are able to operate within their budget. Major non-personal accounts, however, were reviewed and are reflected in this projection.

City departments' projected expenditures include costs incurred for the October earthquake disaster response and emergency repairs. The earthquake-related costs incurred to January 31, 1990 which were funded by overspending departmental budget allocations by each of the city departments are enumerated in the summary report. Departmental budget allocations will be adjusted as Federal and State reimbursements are received for these extraordinary costs to prevent year-end budget shortfalls. Based upon information gathered to date, it is estimated that the City's total earthquake-related incurred costs as of January 31, 1990 are as follows:

| GENERAL CITY DEPARTMENTS<br>MUNICIPAL RAILWAY<br>SAN FRANCISCO GENERAL HOSPITAL<br>LAGUNA HONDA HOSPITAL | \$ 6,806,748<br>313,784<br>120,875<br>36,589 |
|--|--|
| TOTAL GENERAL FUND DEPARTMENTS   | \$ 7,277,996                                 |
| DEPARTMENT OF PUBLIC WORKS   | 9,000,000                                    |
| TOTAL NON-ENTERPRISE DEPARTMENTS   | \$16,277,996                                 |
| AIRPORT COMMISSION PORT COMMISSION WATER DEPARTMENT HETCH HETCHY   | 3,493,578<br>640,000<br>771,452<br>28,982    |
| CITY'S TOTAL EARTHQUAKE-RELATED COSTS  | \$21,212,008                                 |
| TOTAL FEMA/STATE REIMBURSEMENTS TO DATE CASH ADVANCE FROM THE STATE                                      | \$ <u>3,846,280</u><br>\$ <u>3,000,000</u>   |

To date, the City has received an advance in the amount of \$3 million and reimbursement in the amount of \$3,553,452. In addition, the Port Commission has received \$292,828 from FEMA as part of their reimbursement.

(a) These departments are projected to have surpluses in their personal services accounts at the end of the fiscal year provided that no additional personnel requisitions are added to increase their current level of staffing and that all earthquake-related costs are reimbursed before the year-end.

- (b) Projections for these departments indicate that deficits in expenditure accounts may materialize at year end if appropriate action is not taken. One of the following two courses of actions is required:
  - Modify their current staffing to reduce the rate of personal services accounts' expenditure during the rest of the fiscal year.
  - Submit a supplemental appropriation request for additional funds.

| <u>DEPARTMENT</u>                                   | ACCOUNT TITLE                    | PROJECTED DEFICIT |
|---|----------------------------------|-------------------|
| DISTRICT ATTORNEY:                                  |                                  |                   |
| - GENERAL1  | PERMANENT SALARIES-MISCELLANEOUS | \$ 126,007        |
|   | MANDATORY FRINGE BENEFITS        | 229,186           |
|   | TELEPHONE                        | 42,000            |
|   | SPECIAL PROSECUTION FUND         | 47,000            |
| DISTRICT ATTORNEY:<br>- FAMILY SUPPORT <sup>2</sup> | ISD SERVICES                     | 616,827           |
| SHERIFF <sup>3</sup>                                | PERMANENT SALARIES               | 146,370           |
|   | TEMPORARY SALARIES               | 33,400            |
|   | OVERTIME & HOLIDAY PAY           |                   |
|   | (Net of earthquake expenditures) | 90,300            |
| SUPERIOR COURT                                      | FEES AND OTHER COMPENSATION      | 816,885           |
| ACADEMY OF SCIENCES                                 | PERMANENT SALARIES               | 6,810             |
|   | OVERTIME & HOLIDAY PAY           |                   |
|   | (Net of earthquake expenditures) | 2,136             |
| LAW LIBRARY   | MANDATORY FRINGE BENEFITS        | 2,000             |
| RETIREMENT  | WORKERS' COMPENSATION            |                   |
|   | - General City depts.            | 785,300           |
|   | CITY ATTORNEY SERVICES           | 130,705           |

The projected deficits in the District Attorney's General Fund accounts will be covered by a request for supplemental appropriation certified from General Reserve (\$456,000) which was submitted to the Board of Supervisors on March 7, 1990.

<sup>&</sup>lt;sup>2</sup> The Family Support Bureau will be preparing a request for approval to claim federal participation of the increase in maintenance and operations cost as soon as they have exchanged information with ISD staff.

- The Sheriff's Departments has submitted a request for supplemental appropriation on March 14, 1990 (\$282,642) for overtime pay due to severe staffing shortages caused by jail overcrowding and for temporary salaries due to an unanticipated high use to fill in for retiring engineers. The projected deficits in Permanent Salaries is due to temporary transfers made by the department to cover current shortage in overtime accounts.
- The Superior Court plans to submit a request for supplemental approriation by March 30, 1990 to cover the projected deficit in Fees and other Compensation.

#### (c) FIRE DEPARTMENT

Current projections indicate that the Fire Department will incur a overall deficit of \$3,088,575, net of reimbursable earthquake related expenditures as detailed below:

| ACCOUNT TITLE                      | PROJECTED SURPLUS (DEFICIT) | RECOVERABLE<br>EARTHQUAKE<br>EXPENDITURES | NET PROJECTED SURPLUS (DEFICIT) |
|------------------------------------|-----------------------------|---|---------------------------------|
| PERMANENT SALARIES - MISCELLANEOUS | \$ 136,681                  | _   | \$ 136,681                      |
| - UNIFORM                          | ( 752,456)                  | -   | ( 752,456)                      |
| - CRAFTS                           | 89,210                      | -   | 89,210                          |
| DIFFERENTIAL PAY                   | ( 12,244)                   | -   | ( 12,244)                       |
| TEMPORARY SALARIES                 | ( 50,360)                   | _   | ( 50,360)                       |
| OVERTIME                           | ( 198,732)                  | 32,060                                    | ( 166,672)                      |
| HOLIDAY PAY                        | ( 2,823)                    | 335                                       | ( 2,488)                        |
| EXTENDED WORK WEEK                 | (3,046,789)                 | 510,455                                   | (2,536,334)                     |
| MANDATORY FRINGE BENEFITS          | 206,088                     |   | 206,088                         |
| NET PROJECTED DEFICIT              | \$(3,631,425)               | \$ 542,850                                | <b>\$</b> (3 <b>.0</b> 88.575)  |

The projected expenditures to year-end have been adjusted to reflect retroactive salaries for uniformed personnel based on salary surveys of other Bay Area cities which is estimated at \$1.2 million for FY89-90.

The above projection also takes into account corrective actions that the department's management initiated in order to reduce expenditures in the Extended Work Week account by reducing required daily manpower from 316 to 297 beginning August 1, 1989.

# (d) POLICE DEPARTMENT

Based on the departments expenditures per the payroll ending February 2, 1990 including estimated costs to maintain the proposed level of staffing for the remainder of the fiscal year, the Police Department is projected to have an overall surplus of \$2,332,283, net of earthquake related expenditures as detailed below.

| ACCOUNT TITLE                      | PROJECTED SURPLUS (DEFICIT) | RECOVERABLE<br>EARTHQUAKE<br>EXPENDITURES | NET PROJECTED<br>SURPLUS<br>(DEFICIT) |
|------------------------------------|-----------------------------|---|---------------------------------------|
| Permanent Salaries - Miscellaneous | <b>\$ 1,043,635</b>         | \$  | \$ 1,043,635                          |
| Permanent Salaries - Uniform       | 1,237,092                   |   | 1,237,092                             |
| Differential Pay                   | ( 83,109)                   |   | ( 83,109)                             |
| Temporary Salaries                 | 58,874                      |   | 58,874                                |
| Overtime                           | (3,763,145)                 | 999,307                                   | (2,763,838)                           |
| Holiday Pay                        | ( 43,212)                   |   | ( 43,212)                             |
| Extended Work Week                 | ( 139,150)                  |   | ( 139,150)                            |
| Mandatory Fringe Benefits          | 2,882,457                   |   | 2,882,457                             |
| Projected surplus                  |                             |   |                                       |
| - Personal Services                | \$ 1,193,442                | \$ 999,307                                | \$ 2,192,749                          |
| Contractual Services               | <b>\$</b> ( 196,494)        |   | \$ <u>( 196,494)</u>                  |
| Projected deficit                  |                             |   |                                       |
| - Nonpersonal Services             | \$ ( 196,494)               |   | \$ ( 196,494)                         |
| Senior Escort Program:             |                             |   |                                       |
| Permanent Salaries - Miscellaneous | \$ 79,923                   |   | \$ 79,923                             |
| Mandatory Fringe Benefits          | 39,204                      |   | 39,204                                |
| Complaints Program:                |                             |   |                                       |
| Permanent Salaries - Miscellaneous | \$ 143,996                  |   | \$ 143,996                            |
| Overtime                           | 5,052                       |   | 5,052                                 |
| Mandatory Fringe Benefits          | 67.853                      |   | <u>67,85</u> 3                        |
| Net Projected surplus (deficit)    | \$ 1,332,976                | \$ 999,307                                | <b>\$ 2,332,283</b>                   |

The projected expenditures to year-end have been adjusted to reflect retroactive salaries for uniformed personnel based on salary surveys of other Bay Area cities, these adjustments are estimated to be \$0.8 million for FY89-90.

The Police Department is in the process of requesting a reappropriation of funds from Permanent Salaries-Miscellaneous and Uniform accounts including mandatory fringe benefits to offset the projected deficits in Differential Pay. Overtime and Holiday Pay via a Request for Supplemental Appropriation.

#### (e) DEPARTMENT OF SOCIAL SERVICES

Detail projections for D.S.S. Personal Services accounts and Welfare Aid Assistance programs are shown below.

|  | PROJECT                                 | ED SURPLUS(DEFICE     | T )                   |
|--|---|-----------------------|-----------------------|
| ACCOUNT TITLE                          | GENERAL FUND                            | FEDERAL/STATE         | TOTAL                 |
| WELFARE AID ASSISTANCE PROGRAMS        |   |                       |                       |
| 1. Federal & State Supported Programs: |   |                       |                       |
| AFDC General Assistance                | <b>\$</b> ( 104,599)                    | ¢/1 007 272)          | ¢/2 001 071)          |
| Foster Care                            | * | <b>\$</b> (1,987,372) | \$(2,091,971)         |
|  | ( 139,071)                              | (2,144,532)           | (2,283,603)           |
| Adoption Aid                           |   | ( 54,124)             | ( 54,124)             |
| Special Care Aid<br>Home Care          | ( 175 500)                              | 19,060                | 19,060                |
|  | ( 175,500)                              | ( 844,771)            | (1,020,271)           |
| Indo-Chinese Refugee                   |   | ( 47,993)             | ( 47,993)             |
| GAIN Client Payment                    |   | 316,189               | 316,189               |
| Total Federal & State                  | A                                       | A. 4 TAD 540)         | A/F 160 -101          |
| Supported Programs                     | \$( 419,170)                            | \$(4,743,543)         | \$(5,162,713)         |
| 2. General Fund Programs:              | •                                       |                       |                       |
| General Assistance                     | \$(4,142,540)                           |                       | \$(4,142,540)         |
| AFDC-Special Service                   | ( 33,653)                               |                       | ( 33,653)             |
| Day Care Assistance                    | 34,133                                  |                       | 34,133                |
| Foster Home Placement                  | 134,728                                 |                       | 134,728               |
| Total General Fund                     |   |                       |                       |
| Supported Programs                     | \$(4,007,332)                           |                       | \$(4,007,332)         |
| <u>Administrative Expenditures:</u>    |   |                       |                       |
| Permanent Salaries                     | <b>\$ 838,</b> 693                      | \$ 1,218,441          | \$ 2,057,134          |
| Temporary Salaries                     | 40,770                                  | 59,230                | 100,000               |
| Overtime                               | ( 14,488)                               | ( 21,049)             | ( 35,537)             |
| Mandatory Fringe Benefits              | 287,435                                 | 417,581               | 705,016               |
| City Attorney                          | 118,024                                 | 171,464               | 289,488               |
| Other Administrative Exp.              | ( 17,576)                               | ( 25,534)             | ( 43,110)             |
| Total projected surplus-               |   |                       |                       |
| Personal Services Accounts             | \$ <u>1.252.858</u>                     | \$ <u>1.820.133</u>   | \$ 3.072.991          |
| Total projection D.S.S.                | <b>\$</b> (3,173,645)                   | <b>\$</b> (2.923.409) | <b>\$</b> (6,097,054) |

Current projections for the Department of Social Services indicate an overall deficit of \$6,097,054. This is the result of projected deficits in Federal, State and County supported aid assistance programs of \$5,162,713 and General Fund supported aid assistance programs of \$4,007,332. These are offset by projected surpluses in the Administrative expenditures of \$3,072,991. The net projected deficit in General Fund's share of the department's expenditure is \$3,173,645.

#### (f) PUBLIC LIBRARY

The current projected expenditures for Public Library include the estimated moving and storage costs of \$210,569 arising from the extensive damage caused to the Main Library by the October earthquake. The request for Supplemental appropriation was certified by the Controller's Office from the General Reserve after March 1, 1990.

# (f) PUBLIC LIBRARY (Continued)

Although FEMA has verbally approved the move, the cost eligible for reimbursement is still being negotiated with FEMA. At present, this full cost is estimated to reduce estimated surplus of Public Library's General Fund current year's appropriation.

#### (q) REGISTRAR

The Mayor's Office has approved a request for supplemental appropriation for election-related cost increases and for additional computer equipment on March 2, 1990 for a total of \$370,700. The request for supplemental appropriation is partially funded from the anticipated savings of \$67,400 in permanent salaries.

#### (h) GENERAL CITY RESPONSIBILITY

The General City Responsibility accounts are projected to end the fiscal year with a surplus \$7.4 million from Judgement and Claims and Health Service-Retired Subsidy.

The general City's Judgement and Claims account is projected to return uncommitted balance of \$5.8 million at year-end. The current year's projected expenditures is comparable to the prior year's actual charges of \$4.0 million.

The projected surplus of \$1.6 million from Health Services-Retired Subsidy is based on six-month actual expenditures provided by the Health Service Systems' fiscal officer. The current year's proposed budget had anticipated a higher number of retirees for General Fund departments. Health Service System has reduced their request for the next year's budget by \$1 million to reflect a more realistic projection of retirees.

### (1) MUNICIPAL RAILWAY

Based on the department's current spending trends, Municipal Railway's operating fund is projected to have an overall surplus of \$2,963,047, net of reimbursable earthquake costs at year end as indicated below:

| ·                                       | PROJECTED           |
|---|---------------------|
| ACCOUNT TITLE                           | SURPLUS(DEFICIT)    |
| PERMANENT SALARIES-MISCELLANEOUS        | \$ 657,044          |
| -CRAFTS                                 | 178,226             |
| -PLATFORM                               | 649,197             |
| OVERTIME AND HOLIDAY PAY                |                     |
| (Net of reimbursable cost of \$313,784) | 60,826              |
| TEMPORARY SALARIES                      | 169,947             |
| MANDATORY FRINGE BENEFITS               | 1.422.829           |
| PROJECTED SURPLUS IN PERSONAL SERVICES  | \$ 3,138,069        |
| PROFESSIONAL AND CONTRACTUAL SERVICES   | 510,000             |
| MATERIALS & SUPPLIES                    | ( 150,000)          |
| WORKER"S COMPENSATION                   | ( 535.022)          |
| NET PROJECTED SURPLUS                   | <b>\$</b> 2.963.047 |

# (i) MUNICIPAL RAILWAY (Continued)

The department will submit a request for supplemental appropriation to release the Unappropriated Revenue-Retained for Worker's Compensation (\$700,000) to cover the projected deficit of \$535,022.

In addition, the Reserve for Claims of \$2.8 million is anticipated to be closed and returned to General Fund at year-end.

# (j) SAN FRANCISCO GENERAL HOSPITAL

Based on personal services expenditures to February 2, 1990 plus the estimated funds required to maintain the proposed level of staffing for the remainder of the fiscal year, SFGH is projected to result in an overall surplus of \$1,589,627 from personal services accounts. The personal services accounts surplus is offset by the estimated projected deficit in Professional, Medical, and Other Contractual Services of \$1,091,500 and other non-personal services accounts of \$400,000, providing a net operating fund surplus of \$98,127.

The detail projections are as follows:

| ACCOUNT TITLE   | PROJECTED<br>SURPLUS<br>(DEFICIT)                              |
|---|--|
| PERMANENT SALARIES - MISCELLANEOUS - CRAFTS - NURSES  | \$ 638,899<br>13,822<br>858,863<br>505,817                     |
| TEMPORARY SALARIES  OVERTIME  HOLIDAY PAY   | ( 540,072)<br>86,172<br>26,126                                 |
| MANDATORY FRINGE BENEFITS PERSONAL SERVICES-PROJECTED SURPLUS   | \$ 1,589,627   |
| PROFESSIONAL, MEDICAL AND OTHER CONTRACTUAL  (due to increase in registry contracts for radiology and nursing services) | (1,091,500)  |
| EQUIPMENT AND DATA PROCESSING EQUIPMENT SERVICES OF OTHER DEPARTMENTS:  | ( 104,000)   |
| Electricity Street Cleaning Light, Heat & Power Environmental Health Other  | ( 65,000)<br>( 15,000)<br>( 150,000)<br>( 45,000)<br>( 21,000) |
| NET PROJECTED SURPLUS   | \$ 98,127  |

# (j) SAN FRANCISCO GENERAL HOSPITAL (Continued)

The department plans to submit a request for surplus transfer journal entry to Controller pending approval by the Public Health Commission and the Mayor's Office, reappropriating funds from appropriations with projected surpluses to cover projected deficits in Overtime, Professional, Medical and Other Contractual Service, Capital Outlay and Services from Other Departments.

#### (k) LAGUNA HONDA HOSPITAL

Based on the department's expenditures per the payroll ending February 2, 1990 including estimated costs to fill critical vacant positions, the department's personal services accounts are projected to have an overall surplus of \$2,083,650. The personal services accounts surplus is offset by a projected deficit in non-personal services of \$479,556 providing a net operating fund surplus of \$1,604,094.

Detail projections for the LHH-Personal Services accounts are shown below:

|                                     |   | SURPLUS              |
|-------------------------------------|---|----------------------|
| ACCOUNT TITLE                       | _([                                     | DEFICIT)             |
| PERMANENT SALARIES - MISCELLANEOUS  | \$                                      | 810,421 <sup>1</sup> |
| - CRAFTS                            |   | 136                  |
| - NURSES                            |   | 660,800 <sup>2</sup> |
| TEMPORARY SALARIES                  |   | 71,610               |
| OVERTIME                            | (                                       | 64,001)              |
| HOLIDAY PAY                         | (                                       | 111,796)             |
| MANDATORY FRINGE BENEFITS           |   | 452,996              |
| HEALTH SERVICE-RETIRED SUBSIDY      | (                                       | 14,399)              |
| OTHER FRINGE BENEFITS-NURSES        | *************************************** | 277,883 <sup>2</sup> |
| PERSONAL SERVICES-PROJECTED SURPLUS | <u>\$</u> 2                             | 2,083,650            |

Based on departmental review of non-personal services accounts, deficits in appropriated amounts are projected for the following accounts:

|   | TROUECTED               |
|---|-------------------------|
|   | SURPLUS                 |
| ACCOUNT TITLE                           | (DEFICIT)               |
| CONTRACTUAL SERVICES                    | \$ 418,535 <sup>3</sup> |
| MATERIALS & SUPPLIES                    | ( 286,404)              |
| SERVICES OF OTHER DEPARTMENTS           | <u>(611,687)</u> *      |
| NON-PERSONAL SERVICES-PROJECTED SURPLUS | <b>\$</b> ( 479,556)    |
|   |                         |

The projected surplus in Permanent Salaries-Miscellaneous is accounted for primarily by vacancies in the LVN classification and the Orderly classification.

<sup>\$660,800</sup> of the projected surplus in Permanent Salaries—Nurses is accounted for by vacancies in the RN classification.

### (k) LAGUNA HONDA HOSPITAL (Continued)

The items composing the surplus in Contractual Services are as follows:

| Medical Service Contracts           | <b>\$</b> 215,110 |
|-------------------------------------|-------------------|
| Training                            | 22,587            |
| DP/WP Equipment Maintenance         | ( 4,072)          |
| Cleaning/Laundry/Scavenger Services | 106,642           |
| Other                               | <u>78,268</u>     |
| Total                               | <b>\$</b> 418,535 |

The items composing the deficit in Materials & Supplies are as follows:

| Household products      | (216,964)         |
|-------------------------|-------------------|
| Medical/Dental supplies | ( 67,193)         |
| Other                   | ( 2,247)          |
| Total                   | <u>(286,404</u> ) |

The largest deficit in the Services of Other Departments is the result of a shortfall in Workers' Compensation (\$552,000). The rate of claims more than double the amount budgeted. The projected deficit of \$37,453 represents a shortfall in the budgeted amount for Light, Heat & Power.

The department has submitted a request for supplemental appropriation to the Mayor's Office reappropriating surplus funds in Permanent Salaries-Miscellaneous, Nurses and Mandatory Fringe benefits to cover projected deficits in Materials & Supplies and Services of Other Departments.