

2008 SFGH Improvement Bonds

QUARTERLY STATUS REPORT
PRESENTED TO THE

Citizens' General Obligation Bond Oversight Committee

March 2014



PREPARED BY

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EXECUTIVE SUMMARY

The San Francisco General Hospital Rebuild Program is comprised of eight (8) components: Site Utilities Relocation, Service Building Modification, Increment 1 – Shoring & Excavation, Increment 2 – Steel Framing, Increment 3 – Foundation, Increment 4 – Build-out (New Hospital), Increment 5 – Medical Equipment, and Increment 6 – Building Enclosure. All eight components have been permitted by the Office of Statewide Health Planning & Development (OSHPD) as of April 18, 2013. Site Utilities Relocation and Increments 1 through 3 are effectively complete with minor close-out work pending completion of Increment 4. Related to Increment 4, we have established two additional OSHPD permitted projects to address existing hospital (Building 5) remodels, where the 2nd floor bridge and basement level tunnel tie into the new hospital (Building 25). These remodel projects have been submitted to OSHPD for plan review. SFDPW Building Design and Construction team has also submitted the Service Building NPC4 Compliance Project to OSHPD for plan review. The Service Building NPC4 Compliance Project could have budget and schedule implications on the Rebuild Program. The SFGH Rebuild Team is working with SFGH Facilities to ensure any impact to completing the Rebuild by the NPC4 compliance issue is mitigated or minimal.

HIGHLIGHTS/CHALLENGES:

The SFGH Rebuild Program activities since the January 2014 Report continues to advance the Project as planned. The Program's Projects and associated Increments have achieved the following milestones in the last eight weeks from the last report:

Design, Permitting & Buy-out

- **Increment 4 – Build-Out (New Hospital):** Permits and all major subcontracts associated with Increment 4 have been completed. Contract modifications to address design or construction driven revisions are advancing both by OSHPD field personnel as well as their plan reviews in Sacramento, as necessary. One major milestone achieved in the last quarter was the introduction of PG&E permanent power to the building's switchgear; albeit the contractor suffered a setback with advancing permanent power into the building, due to water damage in one of the main electrical rooms. During hydro testing of the fire sprinkler system some pipe couplers failed, necessitating some equipment assessment and replacement. Workflow in the building has been adjusted to minimize the schedule impact to a loss of approximately four (4) weeks. Despite the schedule impact, we currently have a forecasted substantial completion date of May 5, 2014, which is one day prior to the contract date for substantial completion.

As of the last report, we have seen a rise in CM/GC contingency usage remain steady to address trade buy-out gaps as well as its usage towards maintaining schedule. The overall CM/GC contingency usage over the last quarter went from 14.8% of contingency expended to 17.2% but remains comfortably low. We had expected to achieve 75% completion in the first quarter of 2014 but currently stand at 73%. When we reach the 75% milestone this quarter it will release approximately nine million dollars back to the Program. This budget capture will offset anticipated elevated cost associated with the more extensive remodels where the 2nd floor bridge and basement level tunnel tie the existing hospital (Building 5) into the new hospital (Building

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25). The CM/GC contingency disbursement to the City will also buttress against the associated risk of unknown conditions with the more expansive work in Building 5, about to be undertaken.

The SFGH Rebuild team in the previous quarter submitted to OSHPD the Base Isolator ASTM E119 Fire Test Report for the base isolators noted in the last report. We have early indications that the report will be accepted. The Project will avoid approximately \$675,000 for fire wrapping costs, deemed unnecessary by the test.

The Rebuild Team continues to work with San Francisco Fire Department to address the San Francisco Fire Code inclusion of an air replenishing system requirement for the hospital. The previously required Rescue Air system represented a \$700,000 cost impact to the Project, which we believe we can avoid through an alternative approach.

Increment 5 – Medical Equipment: Increment 5 addresses the build-out of 18 imaging rooms.

The Buy-Out portion of Increment 5 includes two distinct contracting categories: (1) Construction Contract Modifications and (2) Medical Equipment Procurement. The Construction Contract Modifications associated with Increment 5 continued to advance in the past quarter to address any construction additions or changes to the building, associated with the equipment installation of the 18 imaging rooms (which include CT scanners, MRI rooms, Fluoroscopy, and X-ray rooms). These systems tend to be updated by manufacturers, often driving changes to the design and construction of these areas.

The other category of Increment 5 Buy-Out is Medical Equipment Procurement, as it relates to owner-provided/vendor-installed imaging equipment that needs to be delivered and installed on a timeline orchestrated with the construction schedule. DPH/SFGH with support from DPW continues to balance out the sometime competing constraints between construction timelines, medical equipment specification requirement evolution, and non-bond eligible furniture, fixtures and equipment (FF&E) cash flow availabilities. The SFGH Rebuild Team is regularly meeting with DPH administration and the Controller's Office to address FF&E equipment needs, as this will be crucial for occupancy readiness.

- **Building 5 – Basement & 2nd Floor Enabling Projects:** SFDPW Building Design & Construction (BDC) has received comments from OSHPD on the plan review of both the Basement & 2nd Floor Enabling Projects. BDC is addressing the comments to resubmit to OSHPD in April 2014. SFGH Rebuild Team will be refreshing the estimates of this work based on the plan review response drawings as well as advance contracting of the work.

Fabrication & Construction

- **Service Building Modifications:** Phase 1 of the Emergency Generator Project has been completed. Generators 1 & 2 are providing the required emergency power backup system for the Campus. Phase 2 (of the Emergency Generator Project) boiler work and completion of Generators 3, 4 & 5 are proceeding. All generators are completely tested to the extent available until the new hospital Building 25 is connected, in the last quarter of 2014.

Hazardous materials abatement and much of the selective demolition in the Service Building have been completed. Mechanical work related to boilers, associated pumps and plumbing have been advancing as planned. Temporary removal of a building brace and exterior window system

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was completed. Boiler controls, piping, and associated ancillary equipment continues with completion trending towards midsummer as previously reported.

- Increment 2 – Steel Framing: The on-going work for Increment 2 includes fireproofing of steel framing and miscellaneous steel installations related to the completion of elevators and miscellaneous metal supports. This work is nearing completion as the Increment 6 elevator work advances.

Increment 4 – Build-Out (New Hospital): The build-out of the new hospital continues to have all major subcontractors active throughout the building, earnestly striving to meet or beat the contractual substantial completion date of May 7, 2015. The Project schedule did slip over the past quarter by about four weeks due to fire sprinkler installation issues as well as some subcontractor completion challenges with wall and ceiling close-up inspections. The current and upcoming construction activities continue to include production drywall work on the floors, as well as, the mechanical, electrical, and framing work related to closing up ceilings.

The remediation work associated with the Elevator Shaft fire impact is underway.

- Increment 6 – Building Enclosure: Installation of elevators continues to advance as planned. Final cleanup, caulking, and trim work with sunshades are underway as well.

Financial Update

The overall program budget remains constant with executed subcontracts, forecasted future procurements, and identified contingency risk. The Project remains within budget.

The current Program Budget allocations reflect the construction costs under contract and historical trending of soft costs as well as remaining forecasted expenditures. Currently, the Project team has managed to the overall budget and schedule successfully, but future unforeseen issues or delays always remain a risk. Upcoming work in Building 5, which is being required by the Medical Center, as a result of SFGH Rebuild work introducing the bridge and tunnel connection, remains the largest current risk to budget. The Medical Center's need to complete the NPC4 certification of the Service Building also represents a significant threat to the Rebuild Budget as well.

The fourth and final bond sale was completed in January 2014 as forecasted in the last report. The funding has been received and is currently being distributed per budget breakdown.

The billings for the construction progress of work have been approximately \$11.9 million per month with \$23.8 million expended in the past 8 weeks.

Issues and Concerns

The risks of unforeseen conditions with the tie-in work within the existing hospital (Building 5) have been noted as the largest threat to the schedule and budget. This represents a significant budget risk towards the end of the Project. Our current cost forecasting anticipates this work, albeit the scope of work necessary for Building 5 has not been fully defined or discovered. The SFGH Rebuild team is currently engaged in a review of the Building 5 Projects scope to better forecast the probable cost of these projects. The construction documents (Back check No. 1) have been submitted to OSHPD for plan approval.

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Owner Requested Changes to the approved Project continue to be managed and evaluated collectively with SFGH and the SFGH Rebuild Team. There has not been any new Owner Requested Changes since the last report.

The SFGH Rebuild Program completion of the Generator Project remains a high priority to ensure clearance by OSHPD to occupy the new hospital in 2015. The SFGH Team was able to complete the assignment contract with Pacific Coast Trane, the main contractor for the Generator Project since the termination of the Design-Build Contractor. SFDPW had some difficulty with completing the assignment contracts with MSA Planning and Design, which had been serving as the Design Professional Principally In-Charge of the Project in the Design-Build contract with Rubecon. SFDPW has decided to work with OSHPD in taking over the role of Architect of Record as Design Professional Principally In-Charge with the supporting Engineers of Record remaining as they have been. This restructuring of the design team represents the most efficient path to closing the Emergency Generator Project administratively. As for the work in the field, it has been advancing generally as planned despite the disengagement of MSA.

As noted in recent reports, achievement of the NPC4 certification for the Service Building remains a budget impact concern for the Rebuild. We continue towards closing the Generator Project with compliance to mitigate potential schedule impact related to the NPC4 issue, but SFGH must meet the 2020 deadline for this certification. It appears the Rebuild Program Budget will need to absorb the probable cost impact. The NPC4 Compliance Project is currently in plan review at OSHPD.

Readiness for operations and licensing remains a major focus as we are quickly approaching substantial completion of the construction in May 2015. The financial and scheduling demands on SFGH operations with support of DPW and DPH have been identified, as it relates to timely delivery and installation of major furniture, fixtures and equipment (FF&E) items integrated in the building before and after substantial completion. The SFGH Rebuild Team has progressed with the FF&E procurement and transitional planning necessary to meet the licensing requirements; however, much work lies ahead for operational readiness. SFGH and DPH continue to be challenged with Information Technology needs of the Medical Center and the Procurement Process associated with it. These operational challenges represent a significant risk of changes to or inadequacies of the building elements and systems. The SFGH Rebuild Team continues to support the Medical Center within capacity, to manage these risks to budget and schedule.

Prepared by Ronald Alameida, SFGH Rebuild Program Manager

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PROGRAM SUMMARY

PROGRAM BACKGROUND

- The San Francisco General Hospital Rebuild Program consists of new facility construction consisting of a 284 bed acute care facility, Service Building modifications, site utilities relocation & site improvements that is in full compliance with Senate Bill (SB) 1953 & OSHPD standards/ requirements. The majority of the beds will be single rooms. The building will be constructed on base isolators to withstand a major seismic event. The new facility will reside within the existing campus. The building gross size is programmed to be 453,495 square feet. The building will be a total of 9 levels with 2 levels below grade. The Project will strive to meet silver LEED certification or better.
- The Project is being executed in an integrated delivery model with design and construction partners involved throughout the design phase into construction in a collaborative approach. Building Information Modeling (BIM) is also being utilized on this project to verify potential conflicts in design & construction. The Project is being funded by Proposition A General Obligation Bonds for \$887.4 million and was approved on November 4, 2008, with 84% approval. The dollar amount reflects the total Project budget.
- The San Francisco General Hospital Rebuild Program is also managing the Emergency Generator Project, which is a leased financed funded project to address the emergency

generator replacement of SFGH Campus obsolete steam turbine power generation plant concurrently with the SFGH Rebuild required Service Building modifications and generator installations.

- Mission Statement: "Working collaboratively, we commit to design and build the San Francisco General Hospital and Trauma Center" within budget, on schedule and to the highest standards of quality and sustainability, for the benefit of the community."

PROGRAM BUDGETS AND FUNDING

- Budgets

Program Budgets and Funding (in millions):

Construction	
Site Utilities Relocation	42.6
Service Bldg. Modifications	16.7
Increment #1-Shoring and Excavation	35.4
Increment #2 – Steel Framing	81.9
Increment #3 – Mat Foundation	16.4
Increment #4 - New SFGH Hospital	601.2
Increment #5 - Medical Equipment	25.5
Increment #6 - Curtain Wall & Exterior	50.7
Precast Panel	
Project Components	870.2
Program wide	\$9.3
Finance Costs	\$7.9
GRAND TOTAL	887.4

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- Funding

Based on budget projections, a plan was developed to break funding into four bond sales. The sales for the SFGH Rebuild Program are as follows:

Sale	Date	Direct Project Costs*
1st Sale*	3/2009	131,650,000
2nd Sale*	3/2010	294,695,000
3rd Sale*	8/2012	251,100,000
4th Sale*	1/2014	209,955,000
Total Bond Program		887,400,000

*All Bond Sale figures are based on actual amounts.

- Bond Sale 1 was completed in March 2009 to fund the following: (1) repayment of pre-bond funding in the amount of \$28.8 million; (2) permitting fees; (3) technical service consultant contracts, including architectural and engineering services; (4) construction costs, including but not limited to, site preparation and logistics setup, dewatering operations, site utilities relocation; and (5) project management and construction management costs.
- Bond Sale 2 was completed in March 2010 to fund: (1) continued technical service consultant contracts; (2) construction costs, including, but not limited to continued site utilities relocation, construction of the Service Building Modifications, Increment 1 Shoring and Mass Excavation, construction of Increment 2&3 Steel Framing and Mat Foundation; and (4) project management and construction management costs.
- Bond Sale 3 was completed in August 2012 to fund the following: (1) continued technical service consultant contracts; (2) continued construction of the Service Building Modifications, and the New SFGH Hospital (Increments 4 & 6); and (3) permitting and construction of Increment 5 (build-out of imaging rooms) for the New SFGH Hospital; and (4) project management and construction management costs.
- Bond Sale 4 was completed in January 2014. Proceeds from the 4th Bond Sale are funding the following: (1) continued technical service consultant contracts; (2) continued construction of the Service Building Modifications, and the New SFGH Hospital (Increments 4, 5 & 6); and (3) project management and construction management costs.

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PROJECT STATUS SUMMARIES

SITE UTILITIES RELOCATION

Project Location: 1001 Potrero Avenue

Project Manager: Joe Chin

Joe.Chin@sfdpw.org; (415) 695-3862

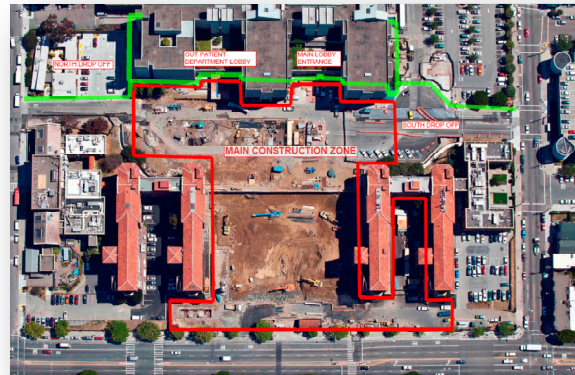
Project Description: Site Utilities Project is the relocation or removal of all campus utilities traversing the project site including an existing utility tunnel between Building 30 & 40 serving the existing hospital and other campus building to remain in operations. Complete reconfiguration of Campus pedestrian and vehicular traffic provisions and flow for continual operations of Medical Center is addressed in this project.

Project Schedule

	Start	Finish
Baseline/Original	Jan 2008	Dec 2010
Actual	Jan 2008	Sept 2011

Project Budget

Original Budget	\$42,429,450
Current Budget	\$42,563,237
Current Projected	\$42,563,237
Actual	
Expenditures	\$35,368,905



SERVICE BUILDING MODIFICATION

Project Location: 1001 Potrero Avenue

Project Manager: Christine Tang

Christine.Tang@sfdpw.org; (415) 695-3865

Project Description: Service Building Modifications for the Rebuild have been incorporated in the Emergency Generator Project which originally included the replacement of the Campus Steam Generator System with two new diesel generators. The addition of the required three emergency generators and associated work for the new acute care hospital has been incorporated in this Project to achieve both needs concurrently and in a coordinated manner.

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Project Schedule

	Start	Finish
Baseline/Original	Jan 2008	Nov 2012
Actual	Jan 2008	TBD

Project Budget

Original Budget	\$16,640,512
Current Budget	\$16,692,982
Current Projected	\$16,692,982
Actual	
Expenditures	\$11,743,111



INCREMENT 1 – SHORING & EXCAVATION

Project Location: 1001 Potrero Avenue

Project Manager: Joe Chin

Joe.Chin@sfdpw.org; (415) 695-3862

Project Description: Increment 1 - Shoring & Excavation is an approved OSHPD permitted Project which establishes the perimeter of the building including the moat wall for the base isolation system of the new hospital. The excavation will establish the required grades for the two basement levels and crawl space of the base isolation system.

Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	June 2011
Actual	Jun 2007	Aug 2011

Project Budget

Original Budget	\$35,243,622
Current Budget	\$35,354,752
Current Projected	\$35,354,752
Actual	
Expenditures	\$26,017,608



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INCREMENT 2 & 3 – STEEL FRAMING & MAT FOUNDATION

Project Location: 1001 Potrero Avenue

Project Manager: Joe Chin

Joe.Chin@sfdpw.org; (415) 695-3862

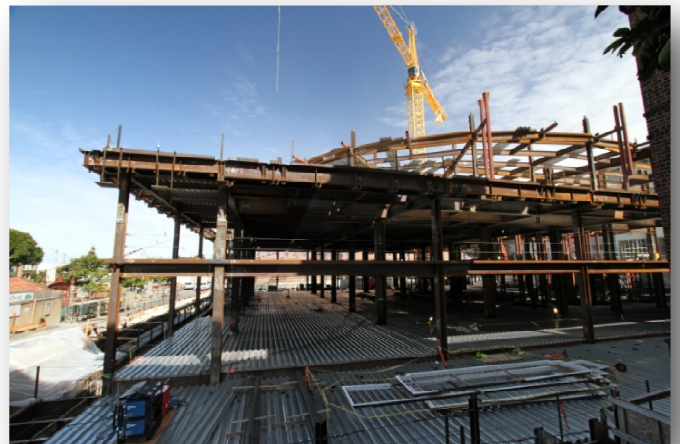
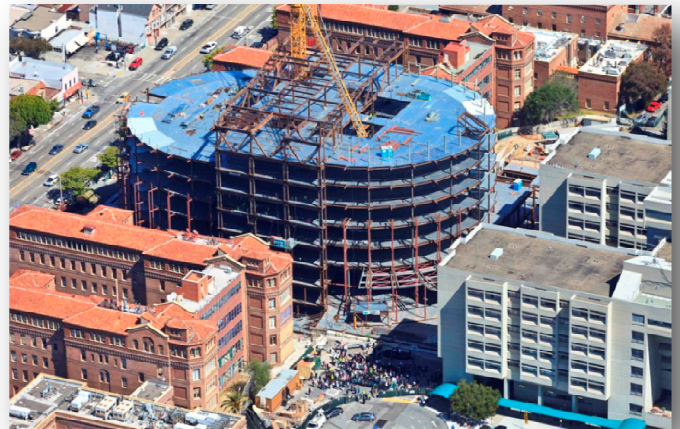
Project Description: Increment 2 & 3 – Steel Framing & Mat Foundation is an approved OSHPD permitted Project which includes creating the mat foundation and base isolator installation for the new hospital as well as fabrication and erection of the structural steel frame.

Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Jul 2012
Actual	Jun 2007	Aug 2012

Project Budget

Original Budget	\$97,910,286
Current Budget	\$98,219,015
Current Projected	\$98,219,015
Actual	
Expenditures	\$ 77,648,415



INCREMENT 4 – CORE & BUILDOUT

Project Location: 1001 Potrero Avenue

Project Manager: Ronald Alameida

Ronald.Alameida@sfdpw.org; (415) 695-3861

Project Description: Increment 4 – Core & Build-out is an OSHPD permitted Project currently in plan review which includes the entire build-out of the new 284 Bed Hospital.

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- Height: Nine stories -- with two floors underground and seven above
- Size: 453,495 square feet
- Beds: 284 beds (32 more than current hospital)
- Emergency: The emergency department's size will increase from 27 to 60 beds
- Surgery: The number of operating rooms will increase from 10 to 14
- Future Location of Services:
 - o Basement 2: Dietary, Pharmacy, Cardiology, Pulmonary, Diagnostic Imaging X-Ray), Sterile Processing
 - o Basement 1: Operating Rooms (14), Pre-op and Post-op, Endoscopy, Blood Bank
 - o First Floor: Emergency Department and Trauma Center
 - o Second Floor: Labor & Delivery, Postpartum, Pediatrics, Neonatal Intensive Care
 - o Third Floor: Intensive Care Units (ICU)
 - o Fourth Floor: Step Down Medical/Surgical, Step Down ICU, Dialysis
 - o Fifth Floor: Medical/Surgical Unit, Forensic Unit
 - o Sixth Floor: Medical/Surgical Unit
 - o Seventh Floor: Medical/Surgical Unit - Acute Care for the Elderly, Palliative Care, Department of Public Health Operations Center (for citywide emergencies), Roof Garden

Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Mar 2015
Actual	Jun 2007	TBD

Project Budget

Original Budget	\$599,321,442
Current Budget	\$601,211,210
Current Projected	\$601,211,210
Actual	
Expenditures	\$410,955,350



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INCREMENT 5 - MEDICAL EQUIPMENT

Project Location: 1001 Potrero Avenue

Project Manager: Christine Tang

Christine.Tang@sfdpw.org; (415) 695-3865

Project Description: Increment 5 – Medical Equipment is an OSHPD permitted Project to be submitted for plan review which includes selected rooms in the new hospital with major medical equipment build-outs requiring the latest responsible design & permitting to support the 2015 opening of the hospital with the most state of the art imaging equipment including MRI, CT, and Radiology rooms.

Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Mar 2015
Actual	Jun 2007	TBD

Project Budget

Original Budget	\$25,390,803
Current Budget	\$25,470,865
Current Projected	\$25,470,865
Actual	
Expenditures	\$7,974,546



INCREMENT 6 - CURTAIN WALL & EXTERIOR PRECAST PANELS

Project Location: 1001 Potrero Avenue

Project Manager: Ronald Alameida

Ronald.Alameida@sfdpw.org; (415) 695-3861

Project Description: Increment 6 – Curtainwall and Exterior Precast Panel is an OSHPD permitted Project currently in plan review which includes the exterior enclosure work required for the completion of the new hospital building.

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Project Schedule

	Start	Finish
Baseline/Original	Jun 2007	Oct 2013
Actual	Jun 2007	TBD

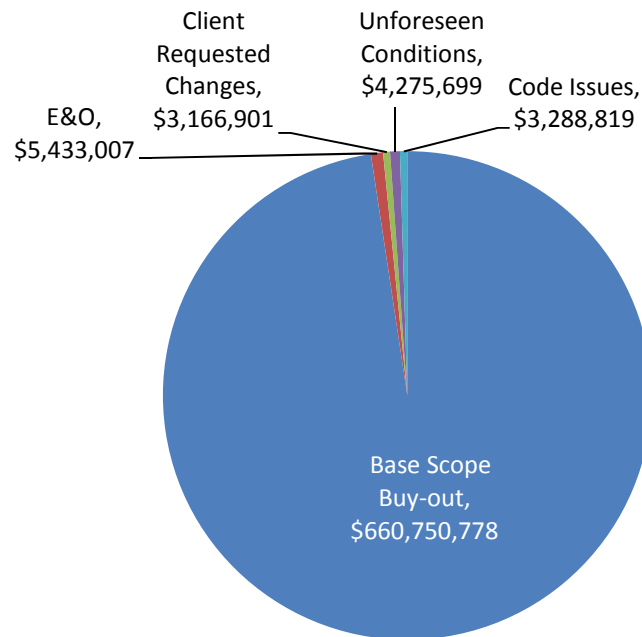
Project Budget

Original Budget	\$50,573,884
Current Budget	\$50,733,353
Current Projected	\$50,733,353
Actual	
Expenditures	\$38,086,462



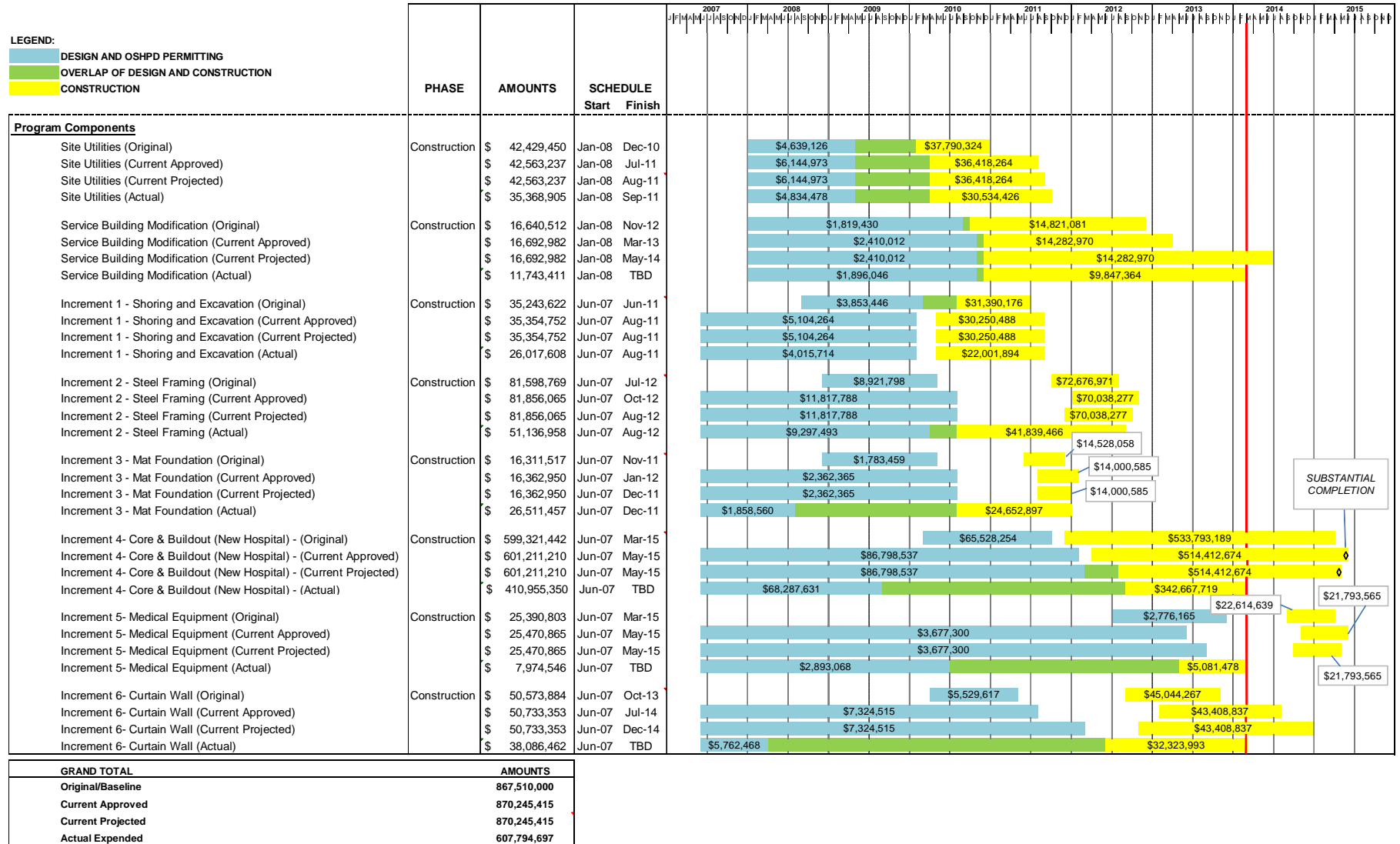
CONSTRUCTION CONTRACT MODIFICATION SUMMARY

As of February 2014, the total construction Contract Sum with distribution of cost by traditional change order categories, are as follows:



Contract Sum to Date	Base Scope Buy-out	E&O	Client Requested Changes	Unforeseen Conditions	Code Issues	Total of Non-Base Scope Costs
\$676,915,204	\$660,750,778	\$5,433,007	\$3,166,901	\$4,275,699	\$3,288,819	\$16,164,426
	97.61%	0.80%	0.47%	0.63%	0.49%	2.39%

PROGRAM TIMELINE AND SCHEDULE **SFGH Rebuild Program – as of February 28, 2014**



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Program Budget Reports – Revenues as of February 28, 2014

SFGH REBUILD PROGRAM	CURRENT BUDGET	PROP A GENERAL OBLIGATION BONDS (APPROPRIATIONS)	OTHER	TOTAL SOURCES
<u>PROJECT COMPONENTS</u>				
Site Utilities	42,563,237	39,775,130		39,775,130
Service Building Modifications	16,692,982	15,599,508		15,599,508
Increment 1 - Shoring & Excavation	35,354,752	33,038,836		33,038,836
Increment 2 - Steel Framing	81,856,065	76,494,079		76,494,079
Increment 3 - Mat Foundation	16,362,950	15,291,094		15,291,094
Increment 4 - Core & Buildout (New SFGH Hospital)	601,211,210	561,828,834		561,828,834
Increment 5 - Medical Equipment	25,470,865	23,802,395		23,802,395
Increment 6 - Curtain Wall	50,733,353	47,410,062		47,410,062
SUBTOTAL FOR PROJECT COMPONENTS	870,245,415	813,239,937	0	813,239,937
<u>PROGRAM SERVICES</u>				
Controller's Audit, Bond Oversight & Bond Issuance Cost	7,900,000	5,346,186		5,346,186
Program Contingency	9,254,585	73,465,200		73,465,200
SUBTOTAL FOR PROGRAM SERVICES	17,154,585	78,811,386	0	78,811,386
GRAND TOTAL	887,400,000	892,051,323	0	892,051,323

NOTES:

1. Appropriations are based on budgets from the FAMIS System as of February 28, 2014.

Appropriated revenues are based on the following amounts: \$886,705,137 (Proceeds) + \$5,346,186 (Budgets for Finance Costs, Audit/Oversight Costs) = \$892,051,323.

2. Funds in the Program Contingency are to be allocated to Project Components in the future.

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Program Budget Reports – Expenditures as of February 28, 2014

					BASED ON PROJECT COST REPORT							
Project	Phase	Category	Baseline Budget		Budget (Appropriated)		Reserve	Expended		Encumbered		Balance
			All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds		All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds	
PROJECT COMPONENTS												
Site Utilities	CONSTRUCTION	Soft Costs	6,810,643	6,810,643								
		Construction Costs	34,624,967	34,624,967								
		Project Contingency	993,840	993,840								
		SUBTOTAL	42,429,450	42,429,450				35,368,905	35,368,905			
Service Building Modifications	CONSTRUCTION	Soft Costs	2,671,083	2,671,083								
		Construction Costs	13,579,652	13,579,652								
		Project Contingency	389,777	389,777								
		SUBTOTAL	16,640,512	16,640,512				11,743,411	11,743,411			
Increment 1 - Shoring & Excavation	CONSTRUCTION	Soft Costs	5,657,196	5,657,196								
		Construction Costs	28,760,902	28,760,902								
		Project Contingency	825,524	825,524								
		SUBTOTAL	35,243,622	35,243,622				26,017,608	26,017,608			
Increment 2 - Steel Framing	CONSTRUCTION	Soft Costs	13,097,980	13,097,980								
		Construction Costs	66,589,472	66,589,472								
		Project Contingency	1,911,317	1,911,317								
		SUBTOTAL	81,598,769	81,598,769				51,136,958	51,136,958			
Increment 3 - Mat Foundation	CONSTRUCTION	Soft Costs	2,618,274	2,618,274								
		Construction Costs	13,311,173	13,311,173								
		Project Contingency	382,070	382,070								
		SUBTOTAL	16,311,517	16,311,517				26,511,457	26,511,457			
Increment 4 - Core & Buildout (New SFGH Hospital)	CONSTRUCTION	Soft Costs	96,201,209	96,201,209								
		Construction Costs	489,082,115	489,082,115								
		Project Contingency	14,038,118	14,038,118								
		SUBTOTAL	599,321,442	599,321,442				410,955,350	410,955,350			
Increment 5 - Medical Equipment	CONSTRUCTION	Soft Costs	4,075,653	4,075,653								
		Construction Costs	20,720,413	20,720,413								
		Project Contingency	594,738	594,738								
		SUBTOTAL	25,390,803	25,390,803				7,974,546	7,974,546			
Increment 6 - Curtain Wall	CONSTRUCTION	Soft Costs	8,117,962	8,117,962								
		Construction Costs	41,271,312	41,271,312								
		Project Contingency	1,184,610	1,184,610								
		SUBTOTAL	50,573,884	50,573,884				38,086,462	38,086,462			

Project	Phase	Category	FAMIS									
			Baseline Budget		Budget (Appropriated)		Reserve	Expended		Encumbered		Balance
			All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds		All Sources	2008 G.O. Bonds	All Sources	2008 G.O. Bonds	2008 G.O. Bonds
All Phases and Increments	-	Soft Costs	139,250,000	139,250,000	173,432,527	173,432,527		149,945,235	149,945,235	6,649,089	6,649,089	16,838,202.90
		Construction Costs	707,940,006	707,940,006	621,151,313	621,151,313		457,849,463	457,849,463	16,056,644	16,056,644	147,245,206
		Project Contingency	20,319,994	20,319,994	11,129,063	11,129,063		-	-	-	-	11,129,063
		SUBTOTAL	867,510,000	867,510,000	805,712,903	805,712,903	0	607,794,697	607,794,697	22,705,733	22,705,733	175,212,472
SUBTOTAL FOR PROJECT COMPONENTS			867,510,000	867,510,000	805,712,903	805,712,903	0	607,794,697	607,794,697	22,705,733	22,705,733	175,212,472
PROGRAM SERVICES												-
		Controller's Audit & Bond Issuance Cost	9,239,023	9,239,023	5,346,186	5,346,186		2,196,121	2,196,121	1,541,931	1,541,931	1,608,134
		Program Contingency	10,650,977	10,650,977	73,465,200	73,465,200		0	0	-	-	73,465,200
		Unallocated as of February 28, 2014						0	0			-
SUBTOTAL FOR PROGRAM SERVICES			19,890,000	19,890,000	78,811,386	78,811,386	0	2,196,121	2,196,121	1,541,931	1,541,931	75,073,334
GRAND TOTAL			887,400,000	887,400,000	884,524,289	884,524,289	0	609,990,818	609,990,818	24,247,664	24,247,664	250,285,807